BUSINESS REVITALIZATION ZONE / BUSINESS IMPROVEMENT AREA	BOARD MEMBERS	TERM EXPIRY DATE
4th Street South West Business Improvement Area	Brewer, Tal (I) Chan, Chris (I) Costello, Lisa (I) de Boer, Ryan Mitchell, Kate Nguyen, Helen (I) O'Donnell, Mhairi (I) Overholt, Paul (I) Parcels, Melissa Plante, Lauren (I) Rudichuk, Drew (I) Stace-Smith, Jeannie (I)	2017 December 31
17th Avenue Retail & Entertainment	Halliday Martin (N) Monagen, Mira (I) Northfield, Dan (I) Trolez, Nicola (I)	2017 December 31
District Business Revitalization Zone	Burnside Kerri (I) Drouin, Bernard (I) McCormick, Chad Tsu, Ernie (I)	2018 December 31
	Barby, Michelle (I) Imeson, Brian (I) Kerr, M. Jane (I) Stokes, Lindae (I)	2017 December 31
Inglewood Business Revitalization Zone	Fraser, Greg (I) Holt, John Jacobs, Sarah (I) Laraway, Meghan Spiteri, Ray (I) Szostak, Stephen	2018 December 31

BUSINESS REVITALIZATION ZONE / BUSINESS IMPROVEMENT AREA	BOARD MEMBERS	TERM EXPIRY DATE
International Avenue Business	Chhoker, Balraj (I) El-Khadri, Albert (I) Litwiniuk, Fred (I) Marriott, Andrew (I) Nguyen, Hung (Henry) (I) Tucker, Kylie (I)	2017 December 31
Revitalization Zone	Boyd, Gita Chisholm, Joan (I) Chynoweth, Lain (I) Jossul, Ron (I) Shymka, Mike (I) William-Wade, John (I)	2018 December 31
	Dobbin, Jennifer (I) Graves, Grant (I) Lecce, Nicholas (I)	2017 December 31
Kensington Business Revitalization Zone	Hallet, Brianna Hjulfors, David Kane, Jonathan (I) Lewis, Hilary Maitland, Graeme Warrell, Jacqueline	2018 December 31
Mainstreet Bowness Business Improvement Area	Bell, Thomas (I) Christenson, Kurt (I) Ellison, Connie (I) Reed, Ashley (I) Sipos, Paul (I) Sisson, Ross (I) Manna, Karen Wood, Tabatha (I)	2017 December 31

BUSINESS REVITALIZATION ZONE / BUSINESS IMPROVEMENT AREA	BOARD MEMBERS	TERM EXPIRY DATE
Marda Loop Business Revitalization Zone	Bruni, Mike Hayter, Trish Hope, Margie (I) Jeffery, Julie (I) Titheridge, Whitney (I)	2017 December 31
	Anderson, Doug (1) Anderson, Shelfey (1) Chen, Andrew Creery, Vicki (1)	2018 December 31
Montgomery on the Bow Business Improvement Area	Brooker, Tammy (I) Jansen, Monika (I) Kainu, Wayne (I) Nellissen, Leon (I) Seltsam, Patrick (I)	2017 December 31
	Hayes, Marion (I) Ostafichuk, Mike (I)	2018 December 31
The Calgary Downtown Association Business Revitalization Zone	Baden, Suzanne (I) Krizan, Brad (I) Lee, Brian (I)	2016 December 31
	Hill, Mark (I) Juan, Lourdes (I) Trefanenko, Bill (I)	2017 December 31
	Bey, Scott (I) Biggar, Ramona Menzies, Gord Rubin, Katherine (I) Stan, Eileen	2018 December 31

BUSINESS REVITALIZATION ZONE / BUSINESS IMPROVEMENT AREA	BOARD MEMBERS	TERM EXPIRY DATE
Victoria Park Business Improvement Area	Braun, Gary (I) Hammoud, Nader (I) Hoover, Maria (I) Maurer, Werna (I) Morrison, Amber (I) Roberts, Scott (I) Zaidi, Ali (I)	2017 December 31
	Allan, Geoff (I) Booth, Kevin (I) Cardinal, Kay Hager, Rýan	2018 December 31