

Community Safety Investments Joint-Funding Partnership Working Group

RECOMMENDATIONS:

That the Intergovernmental Affairs Committee recommend that Council:

1. Approve the Terms of Reference for the Joint-Funding Partnership Working Group;
2. Request that the Mayor extend invitations to the Joint-Funding Partnership Working Group members identified in the Terms of Reference;
3. Name up to three members of Council to participate in the Joint-Funding Partnership Working Group.

RECOMMENDATION OF THE INTERGOVERNMENTAL AFFAIRS COMMITTEE, 2021 FEBRUARY 18:

That Council:

1. Approve the Terms of Reference for the Joint-Funding Partnership Working Group;
2. Request that the Mayor extend invitations to the Joint-Funding Partnership Working Group members identified in the Terms of Reference; and
3. Name up to three members of Council to participate in the Joint-Funding Partnership Working Group.

HIGHLIGHTS

- Administration has been directed to engage the Government of Alberta and the Government of Canada to establish the Joint-Funding Partnership Working Group to address the issues highlighted in the Community Safety Investment Framework (Attachment 2).
- Terms of Reference and guiding principles for the Joint-Funding Partnership Working Group have been drafted to support and guide initial conversations with potential members as outlined in Attachment 3.
- **What does this mean to Calgarians?** Forming a Joint-Funding Partnership Working Group strengthens coordinated long-term investment opportunities to meet the objectives of the Community Safety Investment Framework. In addition, the active involvement of all three orders of government, the Calgary Police Service and the Calgary Police Commission provides a common table at which to address policy and legislative barriers and alignment.
- **Why does this matter?** Transformational change in Calgary's crisis response system benefits all Calgarians by ensuring that people get the help they need at the right place and the right time. When the primary stakeholders work together to address issues and develop strategic funding partnerships, those responding to Calgarians in crisis have the resources and stability to focus on serving citizens.
- At The City's budget deliberations in 2020 November, Council directed Administration to "develop terms of reference and guiding principles for a working group to engage the

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Province of Alberta and the Government of Canada in the development of a joint-funding partnership to address the issues in the Community Safety Investment Framework. Membership in the Working Group should include but not be limited to: up to three members of Council, the City Manager (or delegate), the Chief of Police (or delegate), and the Chair, Calgary Police Commission (or delegate), reporting back to Council through the Intergovernmental Affairs Committee no later than Q1 2021."

- Strategic Alignment to Council's Citizen Priorities: A city of safe and inspiring neighbourhoods
- Previous Council Direction is included as Attachment 1.

DISCUSSION

The City of Calgary is undertaking a number of initiatives related to community safety. These include strategic activities in the areas of anti-racism, mental health and addictions, community-based engagement on public safety and investments in community safety to support people in crisis.

Administration and the Calgary Police Service are working together to implement the Community Safety Investment Framework. Council approved the Framework during 2020 November budget deliberations with an initial allocation of \$8 million in 2021 in one-time funding to start investments that enhance and improve the crisis response system in Calgary.

At the same time, Council directed Administration to develop Terms of Reference and guiding principles to engage the Government of Alberta and the Government of Canada in developing a funding partnership to address issues related to crisis response.

Attachment 3 contains the Terms of Reference for the partnership. The guiding principles highlight the importance of adaptability, collaboration, utilizing data and social innovation to strengthen initiatives and investments.

The first order of business will be to formally invite the Government of Alberta and the Government of Canada to participate. Once membership is confirmed, the Joint-Funding Partnership Working Group can establish more robust terms of reference that include details such as governance (e.g. chair/vice chair selection, reporting requirements), meeting frequency and quorum.

Administration anticipates a number of benefits to regular discussion among the three orders of government, the Calgary Police Service and the Calgary Police Commission, including: collaborative funding opportunities, potential policy adjustments and alignments, and a common table at which to identify emerging issues in the community.

Administration has identified four stages required to accomplish the development of the Joint-Funding Partnership. They include: 1) approving the Terms of Reference and confirming membership from Council, the Calgary Police Service and the Calgary Police Commission; 2) engaging and confirming involvement of the Governments of Alberta and Canada; 3) determining funding contributions and allocation procedures for interested partners; and 4) implementing the Joint-Funding Partnership.

STAKEHOLDER ENGAGEMENT AND COMMUNICATION (EXTERNAL)

- ☐ Public Engagement was undertaken

Approval: Black, Katie concurs with this report. Author: Borch, Doug
City Clerks: J. Palaschuk

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- ☐ Public Communication or Engagement was not required
- ☐ Public/Stakeholders were informed
- ☒ Stakeholder or customer dialogue/relations were undertaken

IMPLICATIONS

Social

Increased coordination, collaboration and innovation among primary stakeholders in the crisis response system will benefit all Calgarians. The Joint-Funding Partnership Working Group provides the potential to leverage resources that strengthen the crisis response system and its multiple components.

Environmental

Not Applicable

Economic

Not Applicable

Service and Financial Implications

No anticipated financial impact from the development of the Joint-Funding Partnership Working Group.

RISK

The primary risk of this proposed approach is that one or both of the other orders of government declines to participate in the Joint-Funding Partnership Working Group. This could significantly impact the goal of transformational change in the crisis response system in Calgary. The system is complex with multiple stakeholders and a collaborative approach is necessary to ensure alignment, for both policy and practice. The risk of the other orders declining is mitigated by The City's financial contribution to the Joint-Funding Partnership. The amount of the contribution will be determined once the partnership develops.

ATTACHMENTS

- 1) Previous Council Direction
- 2) Community Safety Investment Framework Terms of Reference (C2020-1266)
- 3) Community Safety Investments Joint-Funding Partnership Working Group Terms of Reference

Department Circulation

General Manager	Department	Approve/Consult/Inform
Chris Arthurs	DCMO	Inform
D/Chief Katie McLellan	Calgary Police Service	Inform