

# Industry-City Work Plan 2020 Year-End Initiative Updates

Initiative	Objectives	2020			
		Q1	Q2	Q3	Q4
Growth Funding & Investment	OSL Bylaw Review – Review Current State (complete analysis and assessment)	Extended <sup>1</sup>			
	OSL Bylaw Review – Best practice and decision criteria		Complete		
	OSL Bylaw Review – Recommendations / Levy calculation phase		Extended <sup>1</sup>		
	OSL Audit Implementation (Industry Role TBD)	Ongoing			
City-Wide Growth Strategy	EAGCS – Deliver EAGCS Phase 1 report*	Complete			
	EAGCS – Advance Phase 1 non-budget strategic actions*		Complete		
	EAGCS – Advance Phase 1 capital investment for budget consideration*		Complete		
	EAGCS – Continue work on Phase 2 scope and initiatives*		Ongoing		
	EAGCS – Connect the EA working group with ongoing policy work impacting redevelopment	Ongoing			
	NCGS – Growth Strategy Monitoring – 2020 Report	Complete			
	NCGS – 2020 Business Case Review	Complete			
	NCGS – Growth Management Overlay Policy Review*	Deferred			
	NCGS – Full Operating Cost Model		Deferred		
	Industrial Strategy – Industrial Strategy scoping*	Deferred			
Continuous Process Improvement	Application Circulation	Complete			
	Standard Comment Library / Detailed Team Review (DTR) Template Revisions	Ongoing			
	Transportation Impact Assessment	Ongoing			
	Construction Completion Certificate/Final Acceptance Certificate (Implementation)	Ongoing			
	Digital Collaboration	Ongoing			

**LEGEND**

EAGCS: Established Area Growth & Change Strategy

NCGS: New Community Growth Strategy

OSL: Off-Site Levy

<sup>1</sup>Extended for reasons including: additional information requested and refocused scope.