

<b><u>AUDIT COMMITTEE 2021 WORK PLAN</u></b>			
<b>AGENDA DATE</b>	<b>REPORTS</b>	<b>ACCOUNTABILITY</b>	<b>NOTES AND REPORT NO.</b>
<b>JANUARY 28  Thursday</b>	External Auditor 2019 Management Letter Update	External Auditor	
	Annual Principal Corporate Risk Report	City Manager	
	City Auditor's Office 4 <sup>th</sup> Quarter 2020 Report	City Auditor	
	<b><u>CLOSED MEETING ITEMS</u></b>		
	Audit Forum (Verbal)	Committee and CFO	
	External Auditor (Verbal)	External Auditor	
	City Auditor (Verbal)	City Auditor	
	City Auditor 2020 Performance Review	Chair, Audit Committee	
	<b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b>		
	To be added when available	City Auditor	
<b>FEBRUARY 25  Thursday</b>	<b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b>		
	Audit Committee 2020 Year-End Annual Status Report	Executive Advisor to Audit	
	Solutions for Achieving Value and Excellence (SAVE) Presentation	Chief Financial Officer	
	<b><u>CLOSED MEETING ITEMS</u></b>		
	Audit Forum (Verbal)	Committee and CFO	
	External Auditor (Verbal)	External Auditor	
	City Auditor (Verbal)	City Auditor	
	<b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b>		
	To be added when available.	<b>City Auditor</b>	

<b>MARCH 17</b>  <b>Thursday</b>	<p align="center"><b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b></p> <p>Code of Conduct Annual Report</p> <p>Control Environment Assessment Report Redesign Update</p> <p>City Auditor's Office 2020 Annual Report</p>	<p>Chief Financial Officer</p> <p>Chief Financial Officer</p> <p>City Auditor</p>	
	<p align="center"><b><u>CLOSED MEETING ITEMS</u></b></p> <p>Progress Update on 2020 City of Calgary Annual Report (Verbal)</p> <p>Audit Forum (Verbal)</p> <p>External Auditor (Verbal)</p> <p>City Auditor (Verbal)</p>	<p>Chief Financial Officer</p> <p>Committee and CFO</p> <p>External Auditor</p> <p>City Auditor</p>	
	<p align="center"><b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b></p> <p>To be added when available.</p>	<p>City Auditor</p>	
<b>APRIL 20</b>  <b>Start at 8:30 a.m.</b>  <b>Tuesday</b>	<p align="center"><b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b></p> <p>2020 Annual Investment Report</p> <p>2020 City of Calgary Annual Report</p> <p>2020 External Auditor's Year-End Report</p> <p>City Auditor's Office 1<sup>st</sup> Quarter 2021 Status Report</p>	<p>Chief Financial Officer</p> <p>Chief Financial Officer</p> <p>External Auditor</p> <p>City Auditor</p>	
	<p align="center"><b><u>CLOSED MEETING ITEMS</u></b></p> <p>External Auditor Annual Renewal (Verbal)</p> <p>Audit Forum (Verbal)</p> <p>External Auditor (Verbal)</p> <p>City Auditor (Verbal)</p>	<p>Chair of Audit</p> <p>Audit Committee and CFO</p> <p>External Auditor</p> <p>City Auditor</p>	
	<p align="center"><b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b></p> <p>To be added when available</p>	<p>City Auditor</p>	

<b>MAY</b> 20  <b>Thursday</b>	<p align="center"><b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b></p> <p>ENMAX Corporation Annual Report</p> <p>Calgary Municipal Land Corporation (CMLC)</p>	<p>ENMAX</p> <p>CMLC</p>	
	<p align="center"><b><u>CLOSED MEETING ITEMS</u></b></p> <p>Audit Forum (Verbal)</p> <p>External Auditor (Verbal)</p> <p>City Auditor (Verbal)</p>	<p>Committee and CFO</p> <p>External Auditor</p> <p>City Auditor</p>	
	<p align="center"><b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b></p> <p>To be added when available.</p>	<p>City Auditor</p>	
<b>JUNE</b> 24  <b>Thursday</b>	<p align="center"><b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b></p> <p>Calgary Parking Authority</p> <p>Calgary Convention Center</p> <p>External Auditor 2020 Management Letter</p> <p>Civic Partner Audit Report</p>	<p>Calgary Parking Authority</p> <p>Convention Center</p> <p>External Auditor</p> <p>General Manager Community Services</p>	
	<p align="center"><b><u>CLOSED MEETING ITEMS</u></b></p> <p>Audit Forum (Verbal)</p> <p>External Auditor (Verbal)</p> <p>City Auditor (Verbal)</p>	<p>Audit Committee and CFO</p> <p>External Auditor</p> <p>City Auditor</p>	
	<p align="center"><b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b></p> <p>To be added when available</p>	<p>City Auditor</p>	

<b>JULY 22</b>  <b>Thursday</b>	<b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b>		
	Principal Corporate Risk Update	City Manager	
	Integrated Risk Management Update (includes Information Technology)	Chief Financial Officer	
	City Auditor's Office 2 <sup>nd</sup> Quarter 2021 Status Report	City Auditor	
	External Auditor 2020 Service Plan and Fees	External Auditor	
	Calgary Police Commission Annual Report	Calgary Police Commission	
	<b><u>CLOSED MEETING ITEMS</u></b>		
	External Auditor 2020 / 2021 Performance Assessment	Chief Financial Officer and Executive Advisor to Audit	
	Audit Forum (Verbal)	Audit Committee and CFO	
	External Auditor (Verbal)	External Auditor	
	City Auditor (Verbal)	City Auditor	
	<b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b>		
	To be added when available	City Auditor	
<b>AUGUST</b>	<b>NO SCHEDULED MEETING</b>		
<b>SEPTEMBER</b>	<b>NO SCHEDULED MEETING (ELECTION BLACK-OUT PERIOD)</b>		
<b>OCTOBER</b>	<b>NO SCHEDULED MEETING (ELECTION BLACK-OUT PERIOD)</b>		

<p><b>NOVEMBER 19</b></p> <p><b>Friday</b></p>	<p><b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b></p>		
	Audit Committee Orientation (not part of Agenda – date in November or December to be determined)	Chair and Executive Advisor	
	Strategic Discussion: Audit Committee 2022 Work Plan (not part of Agenda – date can be determined later)	Audit Committee	
	2021 Law Department Annual Report	City Solicitor – General Counsel	
	City Auditor’s Office 3 <sup>rd</sup> Quarter 2021 Status Report	City Auditor	
	Strategic: Presentation from Chief Financial Officer on Budget Approach for 2022	Chief Financial Officer	
	City Auditor’s Office 2022-2023 Audit Plan	City Auditor	
	<p><b><u>CLOSED MEETING ITEMS</u></b></p>		
	Audit Forum (Verbal)	Audit Committee and CFO	
	External Auditor (Verbal)	External Auditor	
City Auditor (Verbal)	City Auditor		
Audit Committee Annual Self-Assessment (2020-2021)	Executive Advisor		
City Auditor’s Office Budget 2022	City Auditor		
<p><b><u>CITY AUDITOR’S OFFICE AUDIT REPORTS</u></b></p>			
To be added when available	City Auditor		

<b>DECEMBER 16</b>  <b>Thursday</b>	<p align="center"><b><u>ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES</u></b></p>		
	<p>Audit Committee 2022 Work Plan</p>	Executive Advisor	
	<p align="center"><b><u>CLOSED MEETING ITEMS</u></b></p> <p>Audit Forum (Verbal)</p> <p>External Auditor (Verbal)</p> <p>City Auditor (Verbal)</p>	<p>Audit Committee and CFO</p> <p>External Auditor</p> <p>City Auditor</p>	
	<p align="center"><b><u>CITY AUDITOR'S OFFICE AUDIT REPORTS</u></b></p> <p>To be added when available</p>	City Auditor	