

Previous Council Direction 1990-2013

2012 November, Council adopted recommendations contained in C2012-0801- Implementation of Governance Framework amended as follows: adopt the implementation plan, subject to approval of the associated funding requested in the Report on Proposed Adjustments to the 2013-2014 Business Plans and Budgets (C2012-0717). The work plan established a Corporate Secretariat for one year, the work plan identified deliverables to advance the review of governance relationships with subsidiaries.

2012 July Council adopted amended recommendations in C2012-0498 Framework of Principles for Governance Relationships including approval in principle of the following: adopt a comprehensive governance model; clearly define the purpose, mandate and specific outcomes for subsidiaries; maintain accountability through reporting; customize Board structure and committees; strategically recruit for Boards; Council approves funding; and annual business plans; Board approves budget; establish policies for compensation of Board and executive; establish clear roles for Council, Administration and City Auditor; and create process to respond to citizen enquiries.

ALT2009-057 approved the Civic Partnership Policy and directed that the policy be brought back to ALT before being forwarded to the SPC on Community and Protective Services. ALT requested that Administration develop the Civic Partnership Management Framework referred to in the report before the policy be forwarded to the SPC on Community services for their consideration.

2006 June, Council adopted the Standing Policy Committee on Community and Protective Services recommendations in CPS2006-37 Civic Partners' Reporting Process as follows directed Administration to align the Civic Partners' reporting process with the Corporate 3-year Business Plan and Budget Coordination Sustainment (BPBCS) timeframe.

2005 September, Council adopted the Standing Policy Committee on Community and Protective Services recommendations in CPS2005-59 Civic Partner Accountability Framework Progress Report, as follows: 1. Approve that, based on the findings of the project, a City staff member no longer be appointed to the Boards of Directors of the following seven organizations: Calgary Region Arts Foundation; Calgary Centre for the Performing Arts; Calgary Science Centre and Creative Kids Museum Society; Calgary Zoological Society; Fort Calgary Preservation Society; Heritage Park Society; and Lindsay Park Sports Centre Society; and 2. Direct the Administration to continue its work in assessing the applicability of the Civic Partner Accountability Framework to all City partnerships with not-for-profit organizations, ensuring alignment with the directions of the Corporate Governance Special Study conducted by the Audit Committee

2004 September, Council adopted the Standing Policy Committee on Community and Protective Services recommendations in CPS2004-64 Civic Partner Accountability Framework Progress Report as follows 1. Approve in principle the Civic Partner Accountability Framework and direct Administration to submit to Council an amended version of the Autonomous Body Governance Policy and Framework, incorporating the CPAF, by 2004 September 30; and 2. Direct Administration to begin Phase 2 of the Accountability Framework pilot test by assigning a formal liaison for Calgary Centre for the Performing Arts, Calgary Region Arts Foundation and Fort Calgary Preservation Society.

2004 January, Council adopted the Standing Policy Committee on Community and Protective Services for CPS2003-92 – Civic Partner Accountability Framework as amended as follows

1. Approve in principle the Civic Partner Accountability Framework [CPAF] and direct the Administration to submit to Council through the S.P.C. on Community and Protective Services an amended version of the Autonomous Body Governance Policy and Framework, incorporating the CPAF, by 2004 September 30; 2. Direct the Administration to begin Phase 2 of the Accountability Framework pilot by assigning Partnership Managers for Calgary Centre for the Performing Arts, Calgary Region Arts Foundation and Fort Calgary Preservation Society; 3. On a pilot basis only, discontinue appointments of City staff to the boards of Calgary Centre for the Performing Arts, Calgary Region Arts Foundation and Fort Calgary Preservation Society and direct any City staff currently on these boards to resign effective 2004 January 01; and 4. That the Administration provide a report to evaluate the impact of this process and report back to the S.P.C. on Community and Protective Services, no later 2004 October 25.

2003 January, Council adopted recommendations contained in CPS2002-85 Civic Partners-Accountability Framework Pilot Project as follows 1. Direct Administration to carry out this pilot project and report back to Council through the S.P.C. on Community and Protective Services by 2003 June 30; and 2. Approve the attached Terms of Reference and criteria for selection of the pilot organizations.

2000 May, Council adopted recommendations in AC2000-14 Autonomous Body Governance Policy and Framework that set out a general governance model for seven different categories of Civic Partner relationships.

In 1990 and 1991, AC90-89 and AC91-94 the Autonomous Body Policy Statement and Guidelines were approved.