

Previous Council Direction, Background

The concept of a Calgary Indigenous Relations Office (Calgary IRO) began in 2014 when the Calgary Aboriginal Urban Affairs Committee (CAUAC) committed to propose its establishment in its 10-year strategic plan. Council subsequently directed Administration to scope the feasibility of a Calgary IRO. Development accelerated in 2018 when Administration presented a preview of the proposed Calgary IRO and Council approved its establishment. In addition to identifying the Calgary IRO's initial core functions, Council directed Administration to engage with the Indigenous community to determine its collective collaborative vision and core functions. Administration spent the greater part of 2019 on developmental research, Indigenous engagement and the recruitment of the IRO team members. The Calgary IRO was launched in January 2020 and the team began building the structural foundation of the office. Concurrently, Council directed Administration in 2018 to hire a consultant to review CAUAC and ensure it evolved into current best practices of Indigenous governance. In addition, Council sought recommendations for the modernization of the CAUAC Terms of Reference.

Context

As Administration engaged with the Indigenous community around the Calgary IRO and began working with an external consultant to review CAUAC, the integration of both components of work became apparent. What also emerged was that CAUAC needed to evolve and that a new governance model, co-created with the Indigenous community, was required. When CAUAC was established in 1979, its primary role was to provide Council with professional and strategic advice on matters that affect Indigenous Calgarians and offer ongoing guidance in relation to the implementation of strategies that advance Indigenous interests in ways that benefit all Calgarians. With the establishment of the Calgary IRO and the addition of a dedicated staff team, The City's approach to Indigenous relations is changing. As an Indigenous relations governance model is co-created, there is an opportunity to reimagine Indigenous advisory functions.

Previous Council Direction

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
9/11/2019	Briefing CPS2019-0923	<p>Calgary Indigenous Relations Office (IRO) Engagement and the Calgary Aboriginal Urban Affairs Committee (CAUAC) Governance Review Briefing</p> <p>Administration committed to reporting back on the “outcome of the Calgary IRO engagement and the CAUAC governance review at SPC on CPS in Q2 2020.</p>
4/8/2019	CPS2019-0277	<p>Calgary Aboriginal Urban Affairs Committee Governance Review – Deferral</p> <p>Council approved the recommendation to defer the report on the modernization of CAUAC’s Terms of Reference that was scheduled for 2019 Q1 to no later than 2019 Q3.</p>
11/19/2018	CPS2018-1216	<p>Preview of the Proposed Calgary Indigenous Relations Office</p> <p>During the One Calgary 2019-2022 Service Plans and Budget discussion (Regular Meeting of Council), Council directed that with respect to Report CPS2018-1216, the following be adopted: “That Council forward report CPS2018-1216 to its upcoming November 2018 budget deliberations (2019 – 2022 One Calgary Budget) to specifically inform the Community Strategies Service Plans and Budget. And, if the 2019-2022 One Calgary - Community Strategies Service Plans and Budget is approved, that the following recommendations be put to Council for its consideration.</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the establishment of the City of Calgary Indigenous Relations Office (IRO) as set out in Report CPS2018-1216. 2. Endorse the initial core functions of the City of Calgary IRO to include but not be limited to: <ol style="list-style-type: none"> a. Strategy & Leadership; b. Legal Advice & Reporting; c. Cultural Training & Advice; d. Relationship Coordination; and e. Engagement with First Nations, The Metis, Inuit and urban Indigenous Calgarians. 3. Receive a scoping report through the SPC Community and Protective Services by Q3 2019, reflecting meaningful and regular engagement with First Nations, The Metis, Inuit and urban Indigenous Calgarians on the determination of IRO’s collective collaborative vision and core functions.”
11/7/2018	CPS2018-1216	<p>Preview of the Proposed Calgary Indigenous Relations Office</p> <p>Council was presented a preview of the proposed Calgary Indigenous Relations Office (IRO) and referred the</p>

		recommendations to the One Calgary budget approval process.
10/22/2018	N2018-1036	<p>Consideration of Shortlists Submitted by Boards, Commissions and Committees (BCCs) for Public Member Appointments</p> <p>Council adopted the following Motion Arising with respect to Report N2018-1036: “That Council direct Administration to: 1. Hire an external consultant with expertise in Indigenous Governance, who, after being authorized by Administration, is to undertake a comprehensive review of Calgary Aboriginal Urban Affairs Committee (CAUAC) in conjunction with the work on developing an Indigenous Relations Office, and report back to Council in Q1 of 2019 with recommendations on modernizing the Terms of Reference. 2. Ensure that the work of the CAUAC reviewed by the external consultant evolves into current best practice Indigenous Governance in contrast to previous traditional colonial practices that have been a constraint in the past. 3. Ensure that the review provides a mechanism to meet the needs of Indigenous interests in Calgary.”</p>
12/18/2017	Council Direction	<p>Council Direction</p> <p>Council directed Administration to “work with the Métis Nation of Alberta Region 3 to develop a Métis Nation of Alberta Region 3 Policy Implementation Guide that is reflective of their culture and history no later than the end of Q4 2018.” Further, Council directed Administration to “set up an Official signing and formal acknowledgement of the Council approved Indigenous Policy to include the Métis Nation of Alberta Region 3, Treaty 7, City Council and the City of Calgary.”</p>
7/27/2017	NM2017-20	<p>Re: Indigenous Relations</p> <p>Council directed Administration to scope the feasibility of a distinct Indigenous Relations Office.</p>
7/27/2015	Notice of Motion NM2015-17	<p>Re: Update on the Progress of the Review of the Truth and Reconciliation Commission’s Recommendations</p> <p>Council directed Administration to report back to Council through the SPC on Community and Protective Services no later than May 2016, in conjunction with the CAUAC Annual Report, with recommendations on moving forward with Truth and Reconciliation Commission (TRC) Calls to Action that are within The City’s jurisdiction, and to provide an update to Council on progress on the review of the TRC</p>

		recommendations and next steps no later than November 2015.
2/10/2014	PFC2014-0083	Calgary Aboriginal Urban Affairs Committee Terms of Reference and Strategic Plan Council adopted PFC2014-0083, 'Calgary Aboriginal Urban Affairs Committee Terms of Reference and Strategic Plan' and directed CAUAC to report annually to Council starting in 2015, through the SPC on Community and Protective Services, on progress towards its Strategic Plan.

Bylaws, Regulations, Council Policies

The Indigenous Policy

- “The City will strive to learn from and work with Indigenous communities, grounded in the spirit and intent of reconciliation. The City is devoted to a shared pathway forward, and a firm commitment to building an equitable and inclusive city.”

The Social Wellbeing Policy Principle

- “Advance the active and shared process of truth and reconciliation in collaboration with the community.”