

CITY CLERK'S DEPARTMENT



Managing COVID Variances

- Flexible and nimble approach to scale services
- Municipal Operating Support Transfer (MOST)
 - \$202M allocated to Calgary for eligible expenses 1 April 2020 to 31 March 2021
 - \$72M to support Calgary Transit
 - \$130M for operational deficits and further COVID support actions

	2020 Revenue Gap (forecast)	2021 Revenue Gap (forecast
Calgary Transit	\$101.9 M	54.5 M
Other Variances	\$141.7 M	\$98.0M
Total Revenue Variance	\$243.6 M	\$152.5M
Fotal COVID19 Revenue Variance	\$396.1 M	
MOST	\$202.0 M	



MOST Funding Criteria

- Addressing revenue declines
- Increased staffing & labour costs
- COVID-related capital expenditures
- Unpaid property taxes
- Distribution to other parties for the above purposes

Municipal Operating Support Transfer

Operating funding provided by Alberta and Canada under the Safe Restart Agreement.



COFLEX Program

- Structure to allocate MOST, and any future COVID funding
- Four focus areas enable a flexible, timely response:
 - Coping with COVID
 - Supporting our Partners during COVID
 - Preparing for Uncertainty around COVID
 - Planning for Life with / after COVID
- Focus area criteria will be applied in combination with MOST criteria



Recommendations

Administration recommends that Council:

- 1. Approve the COFLEX Program including focus area criteria.
- 2. Authorize Administration to allocate the MOST funding in areas of greatest need, based upon the provincial and federal criteria.
- 3. Direct Administration to brief Council monthly on the overall financial management strategy, including use of MOST funds, monthly until April 2021.