

**Operating Budget Continuity Schedule  
By Citizen Priority and Service  
(\$000s)**

**Purpose:** The purpose of this schedule is to provide a summary of operating changes from 2020 January 1 to June 30 to maintain continuity and transparency.

**Explanation for common types of changes in the schedule:**

Fringe rate reductions and union settlements relate to revised 2020 benefit rates and 2020 settlements awarded for the following unions: Local 37, 38, 254, 583, 709, Carpenter's Union, and Calgary Police Association.

Corporate Workforce Planning (CWP) revisions are to intentionally manage staffing resources. Staffing resources are centralized in Corporate Programs and redistributed to services as required.

Net zero transfers between services are due to reorganizations or to refine the operating budget to align with business needs and service requirements.

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>A PROSPEROUS CITY</b>										
<b>Affordable Housing</b>										Net budget change of \$96 in 2020, \$119 in 2021, and \$2 in 2022 due to: -Fringe rate reduction of (\$25) in 2020 to 2022 -Union settlement of \$4 in 2020 to 2022 -CWP return of centralized budget of \$117 in 2020, \$140 in 2021, and \$23 in 2022
Expenditures	23,488	40	23,528	20,217	63	20,280	20,992	(54)	20,938	
Recoveries	(47)	(140)	(187)	(47)	(140)	(187)	(47)	(140)	(187)	
Revenues	(9,442)	196	(9,246)	(7,697)	196	(7,501)	(7,697)	196	(7,501)	
<b>Net budget</b>	<b>13,999</b>	<b>96</b>	<b>14,095</b>	<b>12,473</b>	<b>119</b>	<b>12,592</b>	<b>13,248</b>	<b>2</b>	<b>13,250</b>	
<b>Arts &amp; Culture</b>										Net base budget change of (\$36) in 2020 to 2022 due to: -Fringe rate reduction of (\$68) in 2020 to 2022 -Union settlement of \$56 in 2020 to 2022 -Net zero transfer of (\$24) in 2020 to 2022 to Facility Management
Expenditures	26,267	(36)	26,231	27,927	(36)	27,891	29,482	(36)	29,446	
Recoveries	(864)	-	(864)	(864)	-	(864)	(864)	-	(864)	
Revenues	(1,669)	-	(1,669)	(1,669)	-	(1,669)	(1,669)	-	(1,669)	
<b>Net budget</b>	<b>23,734</b>	<b>(36)</b>	<b>23,697</b>	<b>25,394</b>	<b>(36)</b>	<b>25,357</b>	<b>26,949</b>	<b>(36)</b>	<b>26,912</b>	
<b>Business Licensing</b>										
Expenditures	11,122	(375)	10,747	11,388	(376)	11,012	11,647	(377)	11,271	
Recoveries	(3,017)	28	(2,989)	(3,088)	28	(3,059)	(3,160)	29	(3,130)	
Revenues	(8,106)	348	(7,758)	(8,301)	348	(7,953)	(8,488)	348	(8,140)	
<b>Net budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	
<b>Community Strategies</b>										Net base budget change of \$126 in 2020 to 2022 due to: -Fringe rate reduction of (\$31) in 2020 to 2022 -Union settlement of \$7 in 2020 to 2022 -CWP return of centralized budget of \$150 from 2020 to 2022
Expenditures	3,510	126	3,636	3,514	126	3,640	3,518	126	3,644	
Recoveries	(744)	-	(744)	(744)	-	(744)	(744)	-	(744)	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>2,767</b>	<b>126</b>	<b>2,892</b>	<b>2,771</b>	<b>126</b>	<b>2,896</b>	<b>2,775</b>	<b>126</b>	<b>2,900</b>	
<b>Economic Development &amp; Tourism</b>										Net base budget change of (\$7) in 2020 to 2022 due to: -Fringe rate reduction of (\$8) in 2020 to 2022 -Union settlement of \$1 in 2020 to 2022
Expenditures	37,639	(7)	37,632	39,403	(7)	39,396	43,045	(7)	43,038	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>37,639</b>	<b>(7)</b>	<b>37,632</b>	<b>39,403</b>	<b>(7)</b>	<b>39,396</b>	<b>43,045</b>	<b>(7)</b>	<b>43,038</b>	
<b>Land Development &amp; Sales</b>										Net base budget change of (\$45) in 2020 to 2022 due to: -Fringe rate reduction of (\$63) in 2020 to 2022 -Union settlement of \$18 in 2020 to 2022
Expenditures	52,616	(45)	52,571	53,646	(45)	53,601	56,221	(45)	56,176	
Recoveries	(7,782)	-	(7,782)	(7,782)	-	(7,782)	(7,782)	-	(7,782)	
Revenues	(44,392)	-	(44,392)	(45,422)	-	(45,422)	(47,997)	-	(47,997)	
<b>Net budget</b>	<b>442</b>	<b>(45)</b>	<b>397</b>	<b>442</b>	<b>(45)</b>	<b>397</b>	<b>442</b>	<b>(45)</b>	<b>397</b>	
<b>Library Services</b>										Net base budget change of \$517 in 2020 to 2022 due to: -Fringe rate reduction of (\$4) in 2020 to 2022 -Union settlement of \$520 in 2020 to 2022
Expenditures	53,176	517	53,693	53,476	517	53,993	53,726	517	54,243	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>53,176</b>	<b>517</b>	<b>53,693</b>	<b>53,476</b>	<b>517</b>	<b>53,993</b>	<b>53,726</b>	<b>517</b>	<b>54,243</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>Social Programs</b>										
Expenditures	65,521	(3)	65,518	64,871	0	64,871	63,981	7	63,987	Net base budget change of (\$3) in 2020 and \$7 in 2022 due to:
Recoveries	(2,971)	-	(2,971)	(2,971)	-	(2,971)	(2,971)	-	(2,971)	-Fringe rate reduction of (\$226) in 2020, (\$223) in 2021, and (\$217) in 2022
Revenues	(34,261)	-	(34,261)	(34,261)	-	(34,261)	(34,261)	-	(34,261)	-Union settlement of \$223 in 2020 to 2022
<b>Net budget</b>	<b>28,289</b>	<b>(3)</b>	<b>28,286</b>	<b>27,639</b>	<b>0</b>	<b>27,639</b>	<b>26,749</b>	<b>7</b>	<b>26,755</b>	
<b>TOTAL - A PROSPEROUS CITY</b>										
Expenditures	273,339	216	273,556	274,443	241	274,684	282,612	130	282,743	
Recoveries	(15,424)	(112)	(15,537)	(15,495)	(112)	(15,607)	(15,567)	(111)	(15,678)	
Revenues	(97,869)	543	(97,326)	(97,349)	543	(96,806)	(100,111)	543	(99,568)	
<b>Net budget</b>	<b>160,046</b>	<b>647</b>	<b>160,693</b>	<b>161,598</b>	<b>673</b>	<b>162,271</b>	<b>166,934</b>	<b>563</b>	<b>167,496</b>	
<b>A CITY OF SAFE &amp; INSPIRING NEIGHBOURHOODS</b>										
<b>Building Safety</b>										
Expenditures	82,990	(682)	82,308	81,512	(683)	80,829	82,670	(683)	81,987	
Recoveries	(2,472)	(0)	(2,472)	(2,472)	(0)	(2,472)	(2,472)	(0)	(2,472)	
Revenues	(77,893)	682	(77,210)	(79,040)	683	(78,357)	(80,198)	683	(79,515)	
<b>Net budget</b>	<b>2,625</b>	<b>0</b>	<b>2,625</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	
<b>Bylaw Education &amp; Compliance</b>										
Expenditures	12,833	(200)	12,633	11,871	(200)	11,671	11,908	(200)	11,708	Net base budget change of (\$200) in 2020 to 2022 due to:
Recoveries	(1,250)	-	(1,250)	(1,250)	-	(1,250)	(1,250)	-	(1,250)	-Fringe rate reduction of (\$114) in 2020 to 2022
Revenues	(435)	-	(435)	(435)	-	(435)	(435)	-	(435)	-Union settlement of \$109 in 2020 to 2022
<b>Net budget</b>	<b>11,148</b>	<b>(200)</b>	<b>10,948</b>	<b>10,186</b>	<b>(200)</b>	<b>9,986</b>	<b>10,223</b>	<b>(200)</b>	<b>10,023</b>	-Net zero transfer of (\$195) in 2020 to 2022 to Pet Ownership & Licensing
<b>Calgary 9-1-1</b>										
Expenditures	47,681	2	47,683	47,471	2	47,472	47,446	2	47,447	Net base budget change of \$2 in 2020 to 2022 due to:
Recoveries	(715)	-	(715)	(715)	-	(715)	(715)	-	(715)	-Fringe rate reduction of (\$531) in 2020 to 2022
Revenues	(13,812)	-	(13,812)	(13,812)	-	(13,812)	(13,812)	-	(13,812)	-Union settlement of \$559 in 2020 to 2022
<b>Net budget</b>	<b>33,154</b>	<b>2</b>	<b>33,156</b>	<b>32,944</b>	<b>2</b>	<b>32,946</b>	<b>32,919</b>	<b>2</b>	<b>32,921</b>	-Net zero transfer of (\$26) in 2020 to 2022 to Pet Ownership & Licensing
<b>City Cemeteries</b>										
Expenditures	8,625	51	8,675	8,626	51	8,676	8,627	51	8,677	Net base budget change of \$24 in 2020 to 2022 due to:
Recoveries	-	-	-	-	-	-	-	-	-	-Fringe rate reduction of (\$42) in 2020 to 2022
Revenues	(7,331)	(26)	(7,358)	(7,331)	(26)	(7,358)	(7,331)	(26)	(7,358)	-Union settlement of \$44 in 2020 to 2022
<b>Net budget</b>	<b>1,293</b>	<b>24</b>	<b>1,318</b>	<b>1,294</b>	<b>24</b>	<b>1,319</b>	<b>1,295</b>	<b>24</b>	<b>1,319</b>	-Net zero transfer of \$22 in 2020 to 2022 from Parks & Open Spaces
<b>City Planning &amp; Policy</b>										
Expenditures	26,299	(408)	25,891	26,100	(482)	25,618	26,013	(482)	25,531	Net base budget change of (\$254) in 2020 to 2022 due to:
Recoveries	(547)	229	(318)	(547)	229	(318)	(547)	229	(318)	-Fringe rate reduction of (\$197) in 2020 to 2022
Revenues	(2,887)	(74)	(2,961)	(2,727)	(0)	(2,727)	(2,724)	(0)	(2,724)	-Union settlement of \$78 in 2020 to 2022
<b>Net budget</b>	<b>22,865</b>	<b>(254)</b>	<b>22,611</b>	<b>22,827</b>	<b>(254)</b>	<b>22,573</b>	<b>22,742</b>	<b>(254)</b>	<b>22,489</b>	-Net zero transfer of (\$135) in 2020 to 2022 to Executive Leadership
<b>Development Approvals</b>										
Expenditures	42,348	(4,453)	37,895	43,436	(4,463)	38,973	44,449	(4,472)	39,978	
Recoveries	(161)	-	(161)	(161)	-	(161)	(161)	-	(161)	
Revenues	(42,187)	4,453	(37,734)	(43,275)	4,463	(38,812)	(44,288)	4,472	(39,817)	
<b>Net budget</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	
<b>Emergency Management &amp; Business Continuity</b>										
Expenditures	4,903	19	4,922	4,904	19	4,923	4,905	19	4,924	Net base budget change of \$19 in 2020 to 2022 due to:
Recoveries	(85)	-	(85)	(85)	-	(85)	(85)	-	(85)	-Union settlement of \$19 in 2020 to 2022
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>4,818</b>	<b>19</b>	<b>4,837</b>	<b>4,819</b>	<b>19</b>	<b>4,838</b>	<b>4,820</b>	<b>19</b>	<b>4,839</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>Fire &amp; Emergency Response</b>										Net base budget change of \$3,182 in 2020 to 2022 due to: -Union settlement of \$2,909 in 2020 to 2022 -Net zero transfer of \$273 in 2020 to 2022 from Facility Management, Fire Inspection & Enforcement, and Fire Safety Education
Expenditures	222,069	3,182	225,251	222,154	3,182	225,336	222,344	3,182	225,527	
Recoveries	(780)	-	(780)	(780)	-	(780)	(780)	-	(780)	
Revenues	(3,628)	0	(3,628)	(3,628)	-	(3,628)	(3,628)	-	(3,628)	
<b>Net budget</b>	<b>217,660</b>	<b>3,182</b>	<b>220,843</b>	<b>217,745</b>	<b>3,182</b>	<b>220,927</b>	<b>217,936</b>	<b>3,182</b>	<b>221,118</b>	
<b>Fire Inspection &amp; Enforcement</b>										Net base budget change of \$94 in 2020, \$96 in 2021, and \$99 in 2022 due to: -Union settlement of \$120 in 2020, \$123 in 2021, and \$125 in 2022 -Net zero transfer of (\$26) in 2020 to 2022 to Fire & Emergency Response
Expenditures	10,051	94	10,145	9,934	96	10,030	10,117	99	10,216	
Recoveries	(63)	-	(63)	(63)	-	(63)	(63)	-	(63)	
Revenues	(3,041)	-	(3,041)	(3,201)	-	(3,201)	(3,361)	-	(3,361)	
<b>Net budget</b>	<b>6,947</b>	<b>94</b>	<b>7,041</b>	<b>6,670</b>	<b>96</b>	<b>6,767</b>	<b>6,693</b>	<b>99</b>	<b>6,792</b>	
<b>Fire Safety Education</b>										Net base budget change of (\$81) in 2020 to 2022 due to: -Union settlement of \$13 in 2020 to 2022 -Net zero transfer of (\$93) in 2020 to 2022 to Fire & Emergency Response
Expenditures	1,261	(81)	1,180	1,263	(81)	1,182	1,265	(81)	1,185	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>1,261</b>	<b>(81)</b>	<b>1,180</b>	<b>1,263</b>	<b>(81)</b>	<b>1,182</b>	<b>1,265</b>	<b>(81)</b>	<b>1,185</b>	
<b>Neighbourhood Support</b>										Net base budget change of (\$1) in 2020 to 2022 due to: -Fringe rate reduction of (\$94) in 2020 to 2022 -Union settlement of \$93 in 2020 to 2022
Expenditures	9,232	(1)	9,230	10,812	(1)	10,810	10,812	(1)	10,810	
Recoveries	(3,001)	-	(3,001)	(3,001)	-	(3,001)	(3,001)	-	(3,001)	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>6,230</b>	<b>(1)</b>	<b>6,229</b>	<b>7,810</b>	<b>(1)</b>	<b>7,809</b>	<b>7,810</b>	<b>(1)</b>	<b>7,809</b>	
<b>Pet Ownership &amp; Licensing</b>										Net base budget change of \$211 in 2020 to 2022 due to: -Fringe rate reduction of (\$100) in 2020 to 2022 -Union settlement of \$90 in 2020 to 2022 -Net zero transfer of \$221 in 2020 to 2022 from Calgary 9-1-1 and Bylaw Education & Compliance
Expenditures	9,944	211	10,155	9,661	211	9,872	9,678	211	9,889	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	(5,670)	-	(5,670)	(5,687)	-	(5,687)	(5,704)	-	(5,704)	
<b>Net budget</b>	<b>4,275</b>	<b>211</b>	<b>4,485</b>	<b>3,975</b>	<b>211</b>	<b>4,185</b>	<b>3,975</b>	<b>211</b>	<b>4,185</b>	
<b>Police Services</b>										Net base budget change of \$6,916 in 2020, \$7,175 in 2021 to 2022 due to: -Fringe rate reduction of (\$3,911) in 2020 and (\$3,974) in 2021 to 2022 -Union settlement of \$10,827 in 2020 and \$11,149 in 2021 to 2022
Expenditures	510,654	6,916	517,570	520,437	7,175	527,612	520,620	7,175	527,795	
Recoveries	(2,600)	-	(2,600)	(2,600)	-	(2,600)	(2,600)	-	(2,600)	
Revenues	(100,618)	(0)	(100,618)	(100,618)	-	(100,618)	(100,618)	-	(100,618)	
<b>Net budget</b>	<b>407,436</b>	<b>6,916</b>	<b>414,352</b>	<b>417,219</b>	<b>7,175</b>	<b>424,394</b>	<b>417,402</b>	<b>7,175</b>	<b>424,577</b>	
<b>TOTAL - A CITY OF SAFE &amp; INSPIRING NEIGHBOURHOODS</b>										
Expenditures	988,889	4,649	993,538	998,180	4,826	1,003,006	1,000,855	4,819	1,005,674	
Recoveries	(11,674)	229	(11,445)	(11,674)	229	(11,445)	(11,674)	229	(11,445)	
Revenues	(257,502)	5,035	(252,468)	(259,754)	5,119	(254,635)	(262,101)	5,129	(256,972)	
<b>Net budget</b>	<b>719,713</b>	<b>9,913</b>	<b>729,625</b>	<b>726,752</b>	<b>10,174</b>	<b>736,925</b>	<b>727,080</b>	<b>10,176</b>	<b>737,256</b>	
<b>A CITY THAT MOVES</b>										
<b>Parking</b>										
Expenditures	2,968	0	2,968	2,970	-	2,970	2,972	-	2,972	
Recoveries	(1,362)	-	(1,362)	(1,362)	-	(1,362)	(1,362)	-	(1,362)	
Revenues	(1,605)	-	(1,605)	(1,605)	-	(1,605)	(1,605)	-	(1,605)	
<b>Net budget</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>5</b>	<b>-</b>	<b>5</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>Public Transit</b>										Net base budget change of (\$21) in 2020, (\$16) in 2021, and (\$11) in 2022 due to: -Fringe rate reduction of (\$3,676) in 2020, (\$3,671) in 2021, and (\$3,667) in 2022 -Union settlement of \$3,516 in 2020 to 2022 -CWP return of centralized budget of \$128 from 2020 to 2022 -Net zero transfer of \$11 from 2020 to 2022 from Sidewalks & Pathways
Expenditures	444,136	(28)	444,109	450,137	(23)	450,114	456,187	(18)	456,169	
Recoveries	(12,829)	7	(12,822)	(12,829)	7	(12,822)	(12,829)	7	(12,822)	
Revenues	(189,674)	0	(189,674)	(193,253)	0	(193,253)	(197,072)	0	(197,072)	
<b>Net budget</b>	<b>241,633</b>	<b>(21)</b>	<b>241,613</b>	<b>244,055</b>	<b>(16)</b>	<b>244,039</b>	<b>246,286</b>	<b>(11)</b>	<b>246,275</b>	
<b>Sidewalks &amp; Pathways</b>										Net base budget change of \$108 in 2020 to 2022 due to: -Fringe rate reduction of (\$257) in 2020 to 2022 -Union settlement of \$213 in 2020 to 2022 -CWP return of centralized budgets of \$231 from 2020 to 2022 -Net zero transfer of (\$80) from 2020 to 2022 to various services
Expenditures	61,718	818	62,535	54,171	818	54,989	54,993	818	55,811	
Recoveries	(5,894)	(677)	(6,571)	(5,894)	(677)	(6,571)	(5,894)	(677)	(6,571)	
Revenues	(3,566)	(34)	(3,599)	(3,637)	(34)	(3,670)	(3,686)	(34)	(3,719)	
<b>Net budget</b>	<b>52,257</b>	<b>108</b>	<b>52,365</b>	<b>44,640</b>	<b>108</b>	<b>44,747</b>	<b>45,413</b>	<b>108</b>	<b>45,521</b>	
<b>Specialized Transit</b>										Net base budget change of (\$46) in 2020 to 2022 due to: -Fringe rate reduction of (\$191) in 2020 to 2022 -Union settlement of \$145 in 2020 to 2022
Expenditures	43,587	(46)	43,541	45,255	(46)	45,209	46,931	(46)	46,885	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	(2,395)	(0)	(2,395)	(2,671)	-	(2,671)	(2,947)	-	(2,947)	
<b>Net budget</b>	<b>41,192</b>	<b>(46)</b>	<b>41,146</b>	<b>42,584</b>	<b>(46)</b>	<b>42,538</b>	<b>43,984</b>	<b>(46)</b>	<b>43,938</b>	
<b>Streets</b>										Net base budget change of \$525 in 2020 to 2022 due to: -Fringe rate reduction of \$1,069 in 2020 to 2022 -Union settlement of \$1,016 in 2020 to 2022 -CWP return of centralized budget of \$500 from 2020 to 2022 -Net zero transfer of \$78 in 2020 to 2022 from Sidewalks & Pathways
Expenditures	207,028	482	207,510	211,417	482	211,899	214,870	482	215,352	
Recoveries	(45,680)	43	(45,637)	(45,680)	43	(45,637)	(45,680)	43	(45,637)	
Revenues	(31,501)	-	(31,501)	(32,098)	-	(32,098)	(32,613)	-	(32,613)	
<b>Net budget</b>	<b>129,847</b>	<b>525</b>	<b>130,372</b>	<b>133,639</b>	<b>525</b>	<b>134,164</b>	<b>136,576</b>	<b>525</b>	<b>137,102</b>	
<b>Taxi, Limousine &amp; Vehicles-for-Hire</b>										
Expenditures	5,021	-	5,021	4,595	(0)	4,595	4,680	(0)	4,680	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	(4,503)	-	(4,503)	(4,595)	-	(4,595)	(4,680)	-	(4,680)	
<b>Net budget</b>	<b>517</b>	<b>-</b>	<b>517</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	
<b>TOTAL - A CITY THAT MOVES</b>										
Expenditures	764,457	1,226	765,683	768,545	1,231	769,776	780,634	1,235	781,869	
Recoveries	(65,767)	(627)	(66,393)	(65,767)	(627)	(66,393)	(65,767)	(627)	(66,393)	
Revenues	(233,244)	(34)	(233,277)	(237,859)	(34)	(237,892)	(242,603)	(34)	(242,636)	
<b>Net budget</b>	<b>465,447</b>	<b>566</b>	<b>466,013</b>	<b>464,920</b>	<b>571</b>	<b>465,491</b>	<b>472,264</b>	<b>575</b>	<b>472,839</b>	
<b>A HEALTHY &amp; GREEN CITY</b>										Net base budget change of \$201 in 2020, and \$237 in 2021 to 2022 due to: -Fringe rate reduction of (\$58) in 2020 to 2022 -Union settlement of \$43 in 2020 to 2022 -CWP return of centralized budget of \$254 in 2020 and \$290 in 2021 to 2022 -Net zero transfer of (\$39) in 2020 to 2022 to Organizational Health, Safety & Wellness
<b>Environmental Management</b>										
Expenditures	7,573	490	8,063	7,573	526	8,099	7,573	526	8,099	
Recoveries	(1,848)	(289)	(2,138)	(1,848)	(289)	(2,138)	(1,848)	(289)	(2,138)	
Revenues	(108)	-	(108)	(108)	-	(108)	(108)	-	(108)	
<b>Net budget</b>	<b>5,616</b>	<b>201</b>	<b>5,818</b>	<b>5,616</b>	<b>237</b>	<b>5,853</b>	<b>5,616</b>	<b>237</b>	<b>5,853</b>	
<b>Parks &amp; Open Spaces</b>										Net base budget change of (\$408) in 2020, and (\$411) in 2021 to 2022 due to: -Fringe rate reduction of (\$513) in 2020 to 2022 -Union settlement of \$601 in 2020, and \$599 in 2021 to 2022 -Net zero transfer of (\$497) from 2020 to 2022 to Facility Management, City Cemeteries, Sidewalks & Pathways, and Urban Forestry
Expenditures	75,527	1,693	77,220	76,275	1,691	77,966	76,897	1,691	78,588	
Recoveries	(3,009)	(1,343)	(4,352)	(3,009)	(1,343)	(4,352)	(3,009)	(1,343)	(4,352)	
Revenues	(3,770)	(758)	(4,528)	(3,806)	(758)	(4,564)	(3,839)	(758)	(4,597)	
<b>Net budget</b>	<b>68,748</b>	<b>(408)</b>	<b>68,340</b>	<b>69,461</b>	<b>(411)</b>	<b>69,050</b>	<b>70,049</b>	<b>(411)</b>	<b>69,638</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>Recreation Opportunities</b>										Net base budget change of (\$4,198) in 2020, and (\$4,275) in 2021, and (\$4,353) in 2022 due to:
Expenditures	93,794	(4,198)	89,596	94,648	(4,275)	90,373	94,312	(4,353)	89,959	-Fringe rate reduction of (\$687) in 2020 to 2022
Recoveries	(2,294)	-	(2,294)	(2,294)	-	(2,294)	(2,288)	-	(2,288)	-Union settlement of \$613 in 2020 to 2022
Revenues	(45,931)	-	(45,931)	(45,931)	-	(45,931)	(45,456)	-	(45,456)	-Net zero transfer of (\$4,123) in 2020, (\$4,200) in 2021, and (\$4,279) in 2022 to Facility Management
<b>Net budget</b>	<b>45,570</b>	<b>(4,198)</b>	<b>41,372</b>	<b>46,423</b>	<b>(4,275)</b>	<b>42,148</b>	<b>46,569</b>	<b>(4,353)</b>	<b>42,215</b>	
<b>Stormwater Management</b>										
Expenditures	78,497	0	78,497	81,470	(0)	81,470	83,714	-	83,714	
Recoveries	(3,487)	-	(3,487)	(3,487)	-	(3,487)	(3,487)	-	(3,487)	
Revenues	(75,011)	-	(75,011)	(77,983)	-	(77,983)	(80,227)	-	(80,227)	
<b>Net budget</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Urban Forestry</b>										Net base budget change of \$72 in 2020 to 2022 due to:
Expenditures	13,704	825	14,530	14,209	825	15,035	14,713	825	15,539	-Fringe rate reduction of (\$101) in 2020 to 2022
Recoveries	(130)	130	-	(130)	130	(130)	(130)	130	-	-Union settlement of \$103 in 2020 to 2022
Revenues	-	(883)	(883)	-	(883)	(883)	(883)	(883)	(883)	-Net zero transfer of \$70 in 2020 to 2022 from Parks & Open Spaces
<b>Net budget</b>	<b>13,574</b>	<b>72</b>	<b>13,646</b>	<b>14,079</b>	<b>72</b>	<b>14,151</b>	<b>14,583</b>	<b>72</b>	<b>14,655</b>	
<b>Waste &amp; Recycling</b>										Net base budget change of (\$61) in 2020 to 2022 due to:
Expenditures	168,822	(61)	168,760	169,950	(61)	169,888	172,068	(61)	172,006	-Fringe rate reduction of (\$172) in 2020 to 2022
Recoveries	(14,217)	(0)	(14,217)	(14,234)	-	(14,234)	(14,252)	-	(14,252)	-Union settlement of \$110 in 2020 to 2022
Revenues	(135,820)	-	(135,820)	(137,311)	-	(137,311)	(139,791)	-	(139,791)	
<b>Net budget</b>	<b>18,785</b>	<b>(61)</b>	<b>18,724</b>	<b>18,405</b>	<b>(61)</b>	<b>18,344</b>	<b>18,025</b>	<b>(61)</b>	<b>17,964</b>	
<b>Wastewater Collection &amp; Treatment</b>										
Expenditures	434,072	(0)	434,072	469,079	-	469,079	494,082	-	494,082	
Recoveries	(10,057)	-	(10,057)	(10,057)	-	(10,057)	(10,057)	-	(10,057)	
Revenues	(424,015)	0	(424,015)	(459,022)	-	(459,022)	(484,025)	-	(484,025)	
<b>Net budget</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Water Treatment &amp; Supply</b>										
Expenditures	319,073	0	319,073	322,385	0	322,385	323,030	-	323,030	
Recoveries	(10,304)	-	(10,304)	(10,304)	-	(10,304)	(10,304)	-	(10,304)	
Revenues	(308,769)	0	(308,769)	(312,081)	-	(312,081)	(312,726)	-	(312,726)	
<b>Net budget</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL - A HEALTHY &amp; GREEN CITY</b>										
Expenditures	1,191,062	(1,250)	1,189,812	1,235,589	(1,293)	1,234,295	1,266,389	(1,372)	1,265,017	
Recoveries	(45,346)	(1,503)	(46,848)	(45,363)	(1,503)	(46,865)	(45,375)	(1,503)	(46,877)	
Revenues	(993,423)	(1,642)	(995,065)	(1,036,242)	(1,642)	(1,037,883)	(1,066,172)	(1,642)	(1,067,814)	
<b>Net budget</b>	<b>152,294</b>	<b>(4,395)</b>	<b>147,899</b>	<b>153,985</b>	<b>(4,438)</b>	<b>149,547</b>	<b>154,842</b>	<b>(4,516)</b>	<b>150,326</b>	
<b>A WELL-RUN CITY</b>										Net base budget change of (\$86) in 2020 to 2022 due to:
<b>Appeals &amp; Tribunals</b>										-Fringe rate reduction of (\$22) in 2020 to 2022
Expenditures	4,858	(86)	4,773	4,858	(86)	4,773	4,858	(86)	4,773	-Union settlement of \$17 in 2020 to 2022
Recoveries	(5)	-	(5)	(5)	-	(5)	(5)	-	(5)	-Net zero transfer of (\$81) in 2020 to 2022 to Municipal Elections and Records Management, Access & Privacy
Revenues	(667)	(0)	(668)	(668)	-	(668)	(668)	-	(668)	
<b>Net budget</b>	<b>4,185</b>	<b>(86)</b>	<b>4,100</b>	<b>4,185</b>	<b>(86)</b>	<b>4,100</b>	<b>4,185</b>	<b>(86)</b>	<b>4,100</b>	
<b>Citizen Engagement &amp; Insights</b>										Net base budget change of (\$404) in 2020, and (\$403) in 2021 to 2022 due to:
Expenditures	5,292	78	5,371	4,969	80	5,049	4,918	80	4,998	-Fringe rate reduction of (\$53) in 2020, and (\$52) in 2021 to 2022
Recoveries	(520)	(482)	(1,002)	(520)	(482)	(1,002)	(520)	(482)	(1,002)	-Union settlement of \$46 in 2020 to 2022
Revenues	-	-	-	-	-	-	-	-	-	-Net zero transfer of (\$397) in 2020 to 2022 to Citizen Information & Services
<b>Net budget</b>	<b>4,773</b>	<b>(404)</b>	<b>4,368</b>	<b>4,450</b>	<b>(403)</b>	<b>4,047</b>	<b>4,399</b>	<b>(403)</b>	<b>3,996</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>Citizen Information &amp; Services</b>										Net base budget change of \$924 in 2020 to 2022 due to: -Fringe rate reduction of (\$151) in 2020 to 2022 -Union settlement of \$189 in 2020 to 2022 -Net zero transfer of \$886 in 2020 to 2022 from Citizen Engagement & Insights and Strategic Marketing & Communications
Expenditures	13,461	(489)	12,972	13,462	(489)	12,973	13,413	(489)	12,924	
Recoveries	(1,651)	1,412	(239)	(1,651)	1,412	(239)	(1,651)	1,412	(239)	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>11,809</b>	<b>924</b>	<b>12,733</b>	<b>11,810</b>	<b>924</b>	<b>12,734</b>	<b>11,761</b>	<b>924</b>	<b>12,685</b>	
<b>City Auditor's Office</b>										Net base budget change of \$85 in 2020, and \$116 in 2021 to 2022 due to: -Fringe rate reduction of (\$34) in 2020 to 2022 -CWP distribution of centralized budget of \$119 in 2020 and \$150 in 2021 to 2022
Expenditures	2,939	85	3,024	2,940	116	3,056	2,941	116	3,057	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>2,939</b>	<b>85</b>	<b>3,024</b>	<b>2,940</b>	<b>116</b>	<b>3,056</b>	<b>2,941</b>	<b>116</b>	<b>3,057</b>	
<b>Corporate Governance</b>										Net base budget change of (\$252) in 2020 to 2022 due to: -Fringe rate reduction of (\$159) in 2020 to 2022 -Union settlement of \$58 in 2020 to 2022 -Net zero transfer of (\$151) in 2020 to 2022 to Organizational Health, Safety & Wellness and Environmental Management
Expenditures	16,466	(402)	16,064	16,468	(402)	16,066	16,470	(252)	16,218	
Recoveries	(4,528)	0	(4,528)	(4,528)	-	(4,528)	(4,528)	-	(4,528)	
Revenues	(215)	150	(65)	(215)	150	(65)	(215)	(215)	(215)	
<b>Net budget</b>	<b>11,723</b>	<b>(252)</b>	<b>11,471</b>	<b>11,725</b>	<b>(252)</b>	<b>11,473</b>	<b>11,727</b>	<b>(252)</b>	<b>11,475</b>	
<b>Council &amp; Committee Support</b>										Net base budget change of (\$71) in 2020 to 2022 due to: -Fringe rate reduction of (\$30) in 2020 to 2022 -Union settlement of \$14 in 2020 to 2022 -Net zero transfer of (\$55) in 2020 to 2022 to Records Management, Access & Privacy and Municipal Elections
Expenditures	4,458	(77)	4,381	3,807	(77)	3,730	3,856	(77)	3,779	
Recoveries	(55)	0	(55)	(55)	-	(55)	(55)	-	(55)	
Revenues	(26)	7	(19)	(26)	7	(19)	(26)	7	(19)	
<b>Net budget</b>	<b>4,378</b>	<b>(71)</b>	<b>4,307</b>	<b>3,727</b>	<b>(71)</b>	<b>3,656</b>	<b>3,776</b>	<b>(71)</b>	<b>3,705</b>	
<b>Executive Leadership</b>										Net base budget change of \$147 in 2020 to 2022 due to: -Fringe rate reduction of (\$123) in 2020 to 2022 -Union settlement of \$2 in 2020 to 2022 -Net zero transfer of \$268 in 2020 to 2022 from City Planning & Policy and Corporate Costs & Debt Servicing
Expenditures	11,639	(265)	11,374	11,641	(265)	11,376	11,643	(265)	11,378	
Recoveries	(863)	412	(451)	(863)	412	(451)	(863)	412	(451)	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>10,776</b>	<b>147</b>	<b>10,923</b>	<b>10,778</b>	<b>147</b>	<b>10,925</b>	<b>10,780</b>	<b>147</b>	<b>10,927</b>	
<b>Mayor &amp; Council</b>										Net base budget change of (\$33) in 2020 to 2022 due to: -Fringe rate reduction of (\$33) in 2020 to 2022
Expenditures	11,618	(33)	11,585	11,582	(33)	11,549	11,538	(33)	11,505	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>11,618</b>	<b>(33)</b>	<b>11,585</b>	<b>11,582</b>	<b>(33)</b>	<b>11,549</b>	<b>11,538</b>	<b>(33)</b>	<b>11,505</b>	
<b>Municipal Elections</b>										Net base budget change of \$33 in 2020 to 2022 due to: -Fringe rate reduction of (\$11) in 2020 to 2022 -Union settlement of \$3 in 2020 to 2022 -Net zero transfer of \$41 in 2020 to 2022 from Appeals & Tribunals and Council & Committee Support
Expenditures	1,920	41	1,960	4,620	41	4,660	1,920	41	1,960	
Recoveries	(5)	-	(5)	(5)	-	(5)	(5)	-	(5)	
Revenues	(331)	(7)	(339)	(331)	(7)	(339)	(331)	(7)	(339)	
<b>Net budget</b>	<b>1,583</b>	<b>33</b>	<b>1,616</b>	<b>4,283</b>	<b>33</b>	<b>4,316</b>	<b>1,583</b>	<b>33</b>	<b>1,616</b>	
<b>Property Assessment</b>										Net base budget change of (\$20) in 2020 to 2022 due to: -Fringe rate reduction of (\$233) in 2020 to 2022 -Union settlement of \$213 in 2020 to 2022
Expenditures	20,591	(20)	20,571	20,592	(20)	20,572	20,593	(20)	20,573	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	(50)	-	(50)	(50)	-	(50)	(50)	-	(50)	
<b>Net budget</b>	<b>20,541</b>	<b>(20)</b>	<b>20,521</b>	<b>20,542</b>	<b>(20)</b>	<b>20,522</b>	<b>20,543</b>	<b>(20)</b>	<b>20,523</b>	
<b>Records Management, Access &amp; Privacy</b>										Net base budget change of \$82 in 2020, and \$81 2021 to 2022 due to: -Fringe rate reduction of (\$35) in 2020 to 2022 -Union settlement of \$23 in 2020, and \$21 in 2021 to 2022 -Net zero transfer of \$95 in 2020 to 2022 from Appeals & Tribunals and Council & Committee Support
Expenditures	3,700	82	3,781	3,833	80	3,913	3,878	80	3,958	
Recoveries	(5)	-	(5)	(5)	-	(5)	(5)	-	(5)	
Revenues	(4)	1	(3)	(4)	1	(3)	(4)	1	(3)	
<b>Net budget</b>	<b>3,691</b>	<b>82</b>	<b>3,773</b>	<b>3,824</b>	<b>81</b>	<b>3,904</b>	<b>3,869</b>	<b>81</b>	<b>3,949</b>	
<b>Taxation</b>										Net base budget change of (\$5) in 2020 to 2022 due to: -Fringe rate reduction of (\$57) in 2020 to 2022 -Union settlement of \$53 in 2020 to 2022
Expenditures	6,777	(5)	6,772	6,757	(5)	6,752	6,757	(5)	6,752	
Recoveries	-	-	-	-	-	-	-	-	-	
Revenues	(342)	-	(342)	(342)	-	(342)	(342)	-	(342)	
<b>Net budget</b>	<b>6,434</b>	<b>(5)</b>	<b>6,430</b>	<b>6,414</b>	<b>(5)</b>	<b>6,410</b>	<b>6,414</b>	<b>(5)</b>	<b>6,410</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>TOTAL - A WELL-RUN CITY</b>										
Expenditures	103,720	(1,090)	102,629	105,530	(1,060)	104,470	102,786	(910)	101,876	
Recoveries	(7,633)	1,342	(6,291)	(7,633)	1,342	(6,291)	(7,633)	1,342	(6,291)	
Revenues	(1,635)	150	(1,485)	(1,635)	150	(1,485)	(1,635)	0	(1,635)	
<b>Net budget</b>	<b>94,451</b>	<b>402</b>	<b>94,853</b>	<b>96,261</b>	<b>432</b>	<b>96,693</b>	<b>93,517</b>	<b>432</b>	<b>93,949</b>	
<b>ENABLING SERVICES</b>										
<b>Corporate Security</b>										Net base budget change of \$27 in 2020, \$15 in 2021, and \$8 in 2022 due to: -Fringe rate reduction of (\$171) in 2020, (\$181) in 2021, and (\$187) in 2022 -Union settlement of \$63 in 2020, \$61 in 2021, and \$60 in 2022 -CWP distribution of centralized budget of \$135 for 2020 to 2022
Expenditures	23,786	27	23,814	24,018	15	24,033	24,153	8	24,162	
Recoveries	(14,744)	-	(14,744)	(14,744)	(0)	(14,744)	(14,744)	(0)	(14,744)	
Revenues	(130)	(0)	(130)	(130)	-	(130)	(130)	-	(130)	
<b>Net budget</b>	<b>8,912</b>	<b>27</b>	<b>8,939</b>	<b>9,144</b>	<b>15</b>	<b>9,159</b>	<b>9,279</b>	<b>8</b>	<b>9,287</b>	
<b>Data Analytics &amp; Information Access</b>										Net base budget change of (\$40) in 2020 to 2022 due to: -Fringe rate reduction of (\$104) in 2020 to 2022 -Union settlement of \$64 in 2020 to 2022
Expenditures	9,712	(40)	9,671	9,712	(40)	9,671	9,712	(40)	9,671	
Recoveries	(1,298)	-	(1,298)	(1,298)	-	(1,298)	(1,298)	-	(1,298)	
Revenues	(12)	-	(12)	(12)	-	(12)	(12)	-	(12)	
<b>Net budget</b>	<b>8,401</b>	<b>(40)</b>	<b>8,361</b>	<b>8,401</b>	<b>(40)</b>	<b>8,361</b>	<b>8,401</b>	<b>(40)</b>	<b>8,361</b>	
<b>Facility Management</b>										Net base budget change of \$4,302 in 2020, \$4,378 in 2021, and \$4,457 in 2022 due to: -Fringe rate reduction of (\$295) in 2020 to 2022 -Union settlement of \$206 in 2020 to 2022 -Net zero transfer of \$4,390 in 2020, \$4,467 in 2021, and \$4,547 in 2022 from Parks & Open Spaces, Recreation Opportunities, and Arts & Culture
Expenditures	78,395	4,302	82,697	79,053	4,378	83,432	79,413	4,457	83,870	
Recoveries	(22,263)	(0)	(22,263)	(22,263)	-	(22,263)	(22,263)	-	(22,263)	
Revenues	(2,195)	-	(2,195)	(2,195)	-	(2,195)	(2,195)	-	(2,195)	
<b>Net budget</b>	<b>53,937</b>	<b>4,302</b>	<b>58,239</b>	<b>54,595</b>	<b>4,378</b>	<b>58,973</b>	<b>54,955</b>	<b>4,457</b>	<b>59,412</b>	
<b>Financial Support</b>										Net base budget change of (\$212) in 2020 to 2022 due to: -Fringe rate reduction of (\$437) in 2020 to 2022 -Union settlement of \$235 in 2020 to 2022 -Net zero transfer of (\$9) in 2020 to 2022 to Corporate Governance
Expenditures	38,443	(212)	38,231	38,244	(212)	38,032	38,220	(212)	38,008	
Recoveries	(14,822)	-	(14,822)	(14,822)	-	(14,822)	(14,822)	-	(14,822)	
Revenues	(102)	-	(102)	(102)	-	(102)	(102)	-	(102)	
<b>Net budget</b>	<b>23,518</b>	<b>(212)</b>	<b>23,307</b>	<b>23,319</b>	<b>(212)</b>	<b>23,108</b>	<b>23,295</b>	<b>(212)</b>	<b>23,084</b>	
<b>Fleet Management</b>										
Expenditures	93,147	1	93,148	92,747	(20)	92,727	92,234	(20)	92,214	
Recoveries	(90,813)	(1)	(90,814)	(90,367)	20	(90,347)	(89,807)	20	(89,787)	
Revenues	(2,334)	-	(2,334)	(2,380)	-	(2,380)	(2,427)	-	(2,427)	
<b>Net budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	
<b>Human Resources Support</b>										Net base budget change of (\$218) in 2020 to 2022 due to: -Fringe rate reduction of (\$348) in 2020 to 2022 -Union settlement of \$130 in 2020 to 2022
Expenditures	34,007	(218)	33,789	34,008	(218)	33,790	33,809	(218)	33,591	
Recoveries	(9,482)	(0)	(9,482)	(9,482)	-	(9,482)	(9,482)	-	(9,482)	
Revenues	-	-	-	-	-	-	-	-	-	
<b>Net budget</b>	<b>24,525</b>	<b>(218)</b>	<b>24,307</b>	<b>24,526</b>	<b>(218)</b>	<b>24,308</b>	<b>24,327</b>	<b>(218)</b>	<b>24,109</b>	
<b>Infrastructure Support</b>										Net base budget change of (\$58) in 2020, and (\$57) in 2021 to 2022 due to: -Fringe rate reduction of (\$252) in 2020, (\$251) in 2021, and (\$249) in 2022 -Union settlement of \$194 in 2020 to 2021 and \$192 in 2022
Expenditures	25,552	(58)	25,494	24,926	(57)	24,870	24,667	(57)	24,610	
Recoveries	(13,967)	(0)	(13,967)	(13,967)	-	(13,967)	(13,967)	-	(13,967)	
Revenues	(1,501)	-	(1,501)	(1,501)	-	(1,501)	(1,501)	-	(1,501)	
<b>Net budget</b>	<b>10,084</b>	<b>(58)</b>	<b>10,025</b>	<b>9,458</b>	<b>(57)</b>	<b>9,401</b>	<b>9,199</b>	<b>(57)</b>	<b>9,142</b>	
<b>Insurance &amp; Claims</b>										Net base budget change of (\$18) in 2020 to 2022 due to: -Fringe rate reduction of (\$36) in 2020 to 2022 -Union settlement of \$18 in 2020 to 2022
Expenditures	34,003	(18)	33,984	35,635	(18)	35,617	37,349	(18)	37,331	
Recoveries	(27,909)	0	(27,909)	(29,462)	-	(29,462)	(31,086)	-	(31,086)	
Revenues	(4,938)	(0)	(4,938)	(5,018)	(0)	(5,018)	(5,108)	(0)	(5,108)	
<b>Net budget</b>	<b>1,156</b>	<b>(18)</b>	<b>1,138</b>	<b>1,156</b>	<b>(18)</b>	<b>1,138</b>	<b>1,156</b>	<b>(18)</b>	<b>1,138</b>	

	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>IT Solutions &amp; Support</b>										
Expenditures	122,449	(118)	122,331	120,356	(115)	120,241	120,626	(113)	120,513	Net base budget change of (\$118) in 2020, and (\$115) in 2021, and (\$113) in 2022 due to:
Recoveries	(58,980)	-	(58,980)	(59,536)	-	(59,536)	(60,105)	-	(60,105)	-Fringe rate reduction of (\$825) in 2020, (\$822) in 2021, and (\$820) in 2022
Revenues	(1,107)	-	(1,107)	(1,107)	-	(1,107)	(1,107)	-	(1,107)	-Union settlement of \$707 in 2020 to 2022
<b>Net budget</b>	<b>62,362</b>	<b>(118)</b>	<b>62,244</b>	<b>59,713</b>	<b>(115)</b>	<b>59,598</b>	<b>59,414</b>	<b>(113)</b>	<b>59,301</b>	
<b>Legal Counsel &amp; Advocacy</b>										
Expenditures	14,441	(153)	14,289	14,442	(153)	14,290	14,443	(153)	14,291	Net base budget change of (\$153) in 2020 to 2022 due to:
Recoveries	(4,664)	-	(4,664)	(4,664)	-	(4,664)	(4,664)	-	(4,664)	-Fringe rate reduction of (\$184) in 2020 to 2022
Revenues	(17)	-	(17)	(17)	-	(17)	(17)	-	(17)	-Union settlement of \$31 in 2020 to 2022
<b>Net budget</b>	<b>9,760</b>	<b>(153)</b>	<b>9,607</b>	<b>9,761</b>	<b>(153)</b>	<b>9,608</b>	<b>9,762</b>	<b>(153)</b>	<b>9,609</b>	
<b>Organizational Health, Safety &amp; Wellness</b>										
Expenditures	12,368	36	12,404	12,433	36	12,469	12,648	(114)	12,534	Net base budget change of \$175 in 2020 to 2022 due to:
Recoveries	(2,277)	289	(1,988)	(2,277)	289	(1,988)	(2,277)	289	(1,988)	-Fringe rate reduction of (\$96) in 2020 to 2022
Revenues	(2,385)	(150)	(2,535)	(2,385)	(150)	(2,535)	(2,535)	-	(2,535)	-Union settlement of \$72 in 2020 to 2022
<b>Net budget</b>	<b>7,706</b>	<b>175</b>	<b>7,881</b>	<b>7,771</b>	<b>175</b>	<b>7,946</b>	<b>7,836</b>	<b>175</b>	<b>8,011</b>	-Net zero transfer of \$199 in 2020 to 2022 from Corporate Governance and Environmental Management
<b>Procurement &amp; Warehousing</b>										
Expenditures	24,791	6	24,797	24,788	6	24,794	24,635	6	24,641	Net base budget change of \$6 in 2020 to 2022 due to:
Recoveries	(11,364)	0	(11,364)	(11,364)	-	(11,364)	(11,364)	-	(11,364)	-Fringe rate reduction of (\$220) in 2020 to 2022
Revenues	(5,490)	(0)	(5,490)	(5,490)	-	(5,490)	(5,490)	-	(5,490)	-Union settlement of \$226 in 2020 to 2022
<b>Net budget</b>	<b>7,937</b>	<b>6</b>	<b>7,943</b>	<b>7,934</b>	<b>6</b>	<b>7,940</b>	<b>7,781</b>	<b>6</b>	<b>7,787</b>	
<b>Real Estate</b>										
Expenditures	54,626	(40)	54,587	64,329	(40)	64,290	69,032	(40)	68,993	Net base budget change of (\$40) in 2020 to 2022 due to:
Recoveries	(6,473)	0	(6,473)	(5,473)	-	(5,473)	(5,473)	-	(5,473)	-Fringe rate reduction of (\$97) in 2020 to 2022
Revenues	(45,362)	-	(45,362)	(56,062)	-	(56,062)	(60,762)	-	(60,762)	-Union settlement of \$57 in 2020 to 2022
<b>Net budget</b>	<b>2,792</b>	<b>(40)</b>	<b>2,752</b>	<b>2,795</b>	<b>(40)</b>	<b>2,755</b>	<b>2,798</b>	<b>(40)</b>	<b>2,758</b>	
<b>Strategic Marketing &amp; Communications</b>										
Expenditures	31,487	500	31,987	31,556	559	32,115	31,627	559	32,186	Net base budget change of (\$430) in 2020, and (\$371) in 2021 to 2022 due to:
Recoveries	(23,039)	(930)	(23,969)	(23,108)	(930)	(24,038)	(23,179)	(930)	(24,109)	-Fringe rate reduction of (\$305) in 2020 to 2022
Revenues	-	-	-	-	-	-	-	-	-	-Union settlement of \$244 in 2020 to 2022
<b>Net budget</b>	<b>8,448</b>	<b>(430)</b>	<b>8,018</b>	<b>8,448</b>	<b>(371)</b>	<b>8,077</b>	<b>8,448</b>	<b>(371)</b>	<b>8,077</b>	-Net zero transfer of (\$369) in 2020 and (\$310) in 2021 to 2022 between various services
<b>TOTAL - ENABLING SERVICES</b>										
Expenditures	597,206	4,015	601,221	606,247	4,123	610,370	612,568	4,047	616,615	
Recoveries	(302,096)	(642)	(302,737)	(302,828)	(621)	(303,449)	(304,532)	(621)	(305,153)	
Revenues	(65,573)	(150)	(65,723)	(76,399)	(150)	(76,549)	(81,386)	(0)	(81,386)	
<b>Net budget</b>	<b>229,537</b>	<b>3,224</b>	<b>232,761</b>	<b>227,020</b>	<b>3,352</b>	<b>230,372</b>	<b>226,650</b>	<b>3,426</b>	<b>230,076</b>	



	2020 Budget (2020 January 1)	2020 Change (Incremental)	2020 Budget (2020 June 30)	2021 Budget (2020 January 1)	2021 Change (Incremental)	2021 Budget (2020 June 30)	2022 Budget (2020 January 1)	2022 Change (Incremental)	2022 Budget (2020 June 30)	Comments
<b>Corporate Programs - Common Revenues</b>										
Expenditures	78,440	(0)	78,440	79,068	-	79,068	79,480	-	79,480	
Recoveries	(2,000)	0	(2,000)	(2,000)	-	(2,000)	(2,000)	-	(2,000)	
Revenues	(2,449,864)	0	(2,449,864)	(2,514,691)	-	(2,514,691)	(2,599,680)	-	(2,599,680)	
<b>Net budget</b>	<b>(2,373,424)</b>	<b>0</b>	<b>(2,373,424)</b>	<b>(2,437,623)</b>	<b>-</b>	<b>(2,437,623)</b>	<b>(2,522,200)</b>	<b>-</b>	<b>(2,522,200)</b>	
<b>Corporate Programs - Corporate Costs &amp; Debt Servicing</b>										
Expenditures	619,686	(10,356)	609,329	670,619	(10,764)	659,855	743,199	(10,656)	732,543	Net budget change of (\$10,356) in 2020, (\$10,764) in 2021, and (\$10,656) in 2022 due to: -Fringe rate reduction of \$16,449 in 2020, \$16,508 in 2021, and \$16,499 in 2022 -Union settlement of (\$24,918) in 2020 and (\$25,235) in 2021 to 2022 -CWP distribution of centralized budgets of (\$1,634) in 2020, (\$1,724) in 2021, and (\$1,607) in 2022 -Net zero transfer of (\$253) in 2020 and (\$313) in 2021 to 2022 to Executive Leadership and Strategic Marketing & Communications
Recoveries	(1,774)	-	(1,774)	(1,782)	-	(1,782)	(1,791)	-	(1,791)	
Revenues	(65,975)	-	(65,975)	(61,750)	-	(61,750)	(60,496)	-	(60,496)	
<b>Net budget</b>	<b>551,937</b>	<b>(10,356)</b>	<b>541,580</b>	<b>607,087</b>	<b>(10,764)</b>	<b>596,323</b>	<b>680,912</b>	<b>(10,656)</b>	<b>670,256</b>	
<b>TOTAL CITY</b>	<b>4,616,801</b>	<b>(2,590)</b>	<b>4,614,210</b>	<b>4,738,222</b>	<b>(2,696)</b>	<b>4,735,525</b>	<b>4,868,524</b>	<b>(2,707)</b>	<b>4,865,817</b>	
Expenditures	(451,714)	(1,312)	(453,026)	(452,542)	(1,291)	(453,833)	(454,339)	(1,290)	(455,629)	
Recoveries	(4,165,086)	3,903	(4,161,183)	(4,285,679)	3,987	(4,281,692)	(4,414,184)	3,997	(4,410,188)	
<b>Net budget</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Parking - Calgary Parking Authority</b>										
Expenditures	63,421	-	63,421	60,986	-	60,986	61,773	-	61,773	
Recoveries	(50)	-	(50)	(50)	-	(50)	(50)	-	(50)	
Revenues	(91,945)	-	(91,945)	(91,686)	-	(91,686)	(92,995)	-	(92,995)	
<b>Net budget</b>	<b>(28,574)</b>	<b>-</b>	<b>(28,574)</b>	<b>(30,750)</b>	<b>-</b>	<b>(30,750)</b>	<b>(31,272)</b>	<b>-</b>	<b>(31,272)</b>	
<b>TOTAL CITY (with CPA)</b>										
Expenditures	4,680,222	(2,590)	4,677,631	4,799,208	(2,696)	4,796,511	4,930,297	(2,707)	4,927,590	
Recoveries	(451,764)	(1,312)	(453,076)	(452,592)	(1,291)	(453,883)	(454,389)	(1,290)	(455,679)	
Revenues	(4,257,031)	3,903	(4,253,128)	(4,377,365)	3,987	(4,373,378)	(4,507,179)	3,997	(4,503,183)	
<b>Net budget</b>	<b>(28,574)</b>	<b>(0)</b>	<b>(28,574)</b>	<b>(30,750)</b>	<b>-</b>	<b>(30,750)</b>	<b>(31,272)</b>	<b>-</b>	<b>(31,272)</b>	