

**CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL**  
**(\$000s)**

**Purpose:** To provide capital budget adjustments for Council approval

Citizen Priority	Service	Budget ID	Budget ID Name		2020 Increase/ (Decrease)	2021 Increase/ (Decrease)	2022 Increase/ (Decrease)	2023 Increase/ (Decrease)	2024 Increase/ (Decrease)	2025 Increase/ (Decrease)	TOTAL Increase/ (Decrease)
<b>Relinquishments<sup>1</sup></b>											
<b>A Prosperous City</b>	Land Development & Sales	696_BVC	The Bridges - Bow Valley Centre Dev.	Previously Approved Budget Remaining	4,719	100	100	-	-	-	4,919
				<b>Relinquishment</b>	<b>(4,600)</b>	-	-	-	-	-	<b>(4,600)</b>
				Revised Budget	119	100	100	-	-	-	319
Budget relinquishment of \$4,600 thousand, funded by the Real Estate Services Reserve, due to project completion. Revised budget will be used for closing costs.											
<b>A City that Moves</b>	Public Transit	664_07W	LRV Purchases	Previously Approved Budget Remaining	99,571	-	-	-	-	-	99,571
				<b>Relinquishment</b>	<b>(4,000)</b>	-	-	-	-	-	<b>(4,000)</b>
				Revised Budget	95,571	-	-	-	-	-	95,571
Budget relinquishment of \$4 million, funded by Developer & Other Contributions, related to treatment of proceeds from accident settlement.											
<b>A Healthy &amp; Green City</b>	Water Treatment & Supply	899_000	Facilities, Equipment & Technology	Previously Approved Budget Remaining	16,987	15,289	10,710	-	-	-	42,986
				<b>Relinquishment</b>	-	<b>(479)</b>	-	-	-	<b>(479)</b>	
				Revised Budget	16,987	14,810	10,710	-	-	-	42,507
Budget relinquishment of \$479 thousand, funded by Capital Reserves, as part of the strategy to close the financial shortfall related to delays in customer revenue (COVID-19) and updated land forecasts. These adjustments will position the Utility to remain in line with financial targets, as well as mitigate the impacts to Utility rates.											
	Wastewater Collection & Treatment	894_000	Wastewater Treatment Plants	Previously Approved Budget Remaining	232,370	117,182	117,153	-	-	-	466,705
				<b>Relinquishment</b>	-	<b>(11,709)</b>	-	-	-	<b>(11,709)</b>	
				Revised Budget	232,370	105,473	117,153	-	-	-	454,996
Budget relinquishment of \$11,709 thousand, funded by Self-supported Debt, associated to the Bonnybrook Wastewater Treatment Expansion project. The scope has been reduced to remove the building of a secondary clarifier as well as releasing contingency dollars, as the project progressed through significant project milestones.											
	Stormwater Management	897_000	Drainage Facilities & Network	Previously Approved Budget Remaining	115,543	75,087	67,980	-	-	-	258,610
				<b>Relinquishment</b>	-	<b>(10,462)</b>	<b>(130)</b>	-	-	-	<b>(10,592)</b>
				Revised Budget	115,543	64,625	67,850	-	-	-	248,018
Budget relinquishment of \$10,592 thousand, funded by Self-supported Debt, as part of the strategy to close the financial shortfall related to delays in customer revenue (COVID-19) and updated land forecasts. These adjustments will position the Utility to remain in line with financial targets, as well as mitigate the impacts to Utility rates.											
<b>A Well-Run City</b>	Facility Management	480758	Heritage Planning Program	Previously Approved Budget Remaining	573	1,211	1,573	-	-	-	3,357
				<b>Relinquishment</b>	<b>(608)</b>	-	-	-	-	-	<b>(608)</b>
				Revised Budget	(35)	1,211	1,573	-	-	-	2,749
Budget relinquishment of \$608 thousand, funded by Tax-supported Debt, due to funding no longer available because the borrowing bylaw has been relinquished.											
<b>Total Relinquishment</b>					<b>(9,208)</b>	<b>(22,650)</b>	<b>(130)</b>	-	-	-	<b>(31,988)</b>

**CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL**  
**(\$000s)**

**Purpose:** To provide capital budget adjustments for Council approval

Citizen Priority	Service	Budget ID	Budget ID Name	2020 Increase/ (Decrease)	2021 Increase/ (Decrease)	2022 Increase/ (Decrease)	2023 Increase/ (Decrease)	2024 Increase/ (Decrease)	2025 Increase/ (Decrease)	TOTAL Increase/ (Decrease)	
<b>Increases<sup>1</sup></b>											
<b>A Prosperous City</b>	Land Development & Sales	697_SR1	Saddleridge Area Structure Plan Phase 1	Previously Approved Budget Remaining	1,090	-	-	-	-	-	1,090
				<b>Increase</b>	-	<b>1,200</b>	<b>1,800</b>	-	-	-	<b>3,000</b>
				Revised Budget	1,090	1,200	1,800	-	-	-	4,090
Budget request of \$3 million, funded by Capital Reserves, to compensate Revolving Fund for Saddleridge storm pond land, project salary and wages and funding Cell D's share of pond redesign costs currently paid by adjacent private developer. There will be recoveries on all capital costs except S&W.											
<b>A City of Safe &amp; Inspiring Neighbourhoods</b>	Calgary 9-1-1	045_009	Critical Technology Maintenance	Previously Approved Budget Remaining	1,733	1,000	1,000	-	-	-	3,733
				<b>Increase</b>	-	<b>1,350</b>	<b>500</b>	-	-	-	<b>1,850</b>
				Revised Budget	1,733	2,350	1,500	-	-	-	5,583
Budget request of \$1,850 thousand, funded by 911 Communications Centre Capital Financing Reserve (\$1,005 thousand) and Developer & Other Contributions (\$845 thousand), for updating Motorola and IP Phone hardware in training room and operations floor; recording and data storage re-architecture.											
Fire & Emergency Response	041_171	NE Industrial Station	Previously Approved Budget Remaining	2,500	250	2,945	-	-	-	-	5,695
			<b>Increase</b>	-	-	-	<b>3,500</b>	<b>3,500</b>	<b>3,000</b>	<b>10,000</b>	
			Revised Budget	2,500	250	2,945	3,500	3,500	3,000	15,695	
Budget request of \$10M, funded by Developer & Other Contributions (CRL), for construction of NE Industrial Station. These funds replace those taken as a result the provincial MSI reduction.											
City Cemeteries	504_631	Cemetery Development	Previously Approved Budget Remaining	1,567	2,884	3,593	-	-	-	-	8,044
			<b>Increase</b>	<b>1,020</b>	<b>400</b>	<b>600</b>	-	-	-	<b>2,020</b>	
			Revised Budget	2,587	3,284	4,193	-	-	-	10,064	
Budget request of \$2,020 thousand, funded by the Perpetual Care of the Municipal Cemetery System Reserve, for Operational systems, devices and structures for new Prairie Sky Cemetery.											
Police Services	032_330	Telecom Equip. - Replacement	Previously Approved Budget Remaining	2,701	1,600	1,600	-	-	-	-	5,901
			<b>Increase</b>	<b>2,289</b>	-	-	-	-	-	<b>2,289</b>	
			Revised Budget	4,990	1,600	1,600	-	-	-	8,190	
Budget request of \$2,289 thousand, funded by the Calgary Police Service Capital Reserve, to replace radio units as part of Calgary Municipal Radio Network (CMRN) upgrade.											
Police Services	427800	AFIS	Previously Approved Budget Remaining	-	-	-	-	-	-	-	-
			<b>Increase</b>	<b>1,000</b>	-	-	-	-	-	<b>1,000</b>	
			Revised Budget	1,000	-	-	-	-	-	1,000	
Budget request of \$1,000 thousand, funded by the Calgary Police Service Capital Reserve, to upgrade and replace the current Automated Fingerprint Identification System (AFIS) software.											
<b>A City That Moves</b>	Streets	481356	Signal Communications	Previously Approved Budget Remaining	1,456	1,500	1,500	-	-	-	4,456
				<b>Increase</b>	<b>1,017</b>	-	-	-	-	-	<b>1,017</b>
				Revised Budget	2,473	1,500	1,500	-	-	-	5,473
Budget request of \$1,017 thousand, funded by Other Provincial Grants, for Roads Signal Communication.											

**CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL**  
**(\$000s)**

**Purpose:** To provide capital budget adjustments for Council approval

Citizen Priority	Service	Budget ID	Budget ID Name	2020 Increase/ (Decrease)	2021 Increase/ (Decrease)	2022 Increase/ (Decrease)	2023 Increase/ (Decrease)	2024 Increase/ (Decrease)	2025 Increase/ (Decrease)	TOTAL Increase/ (Decrease)
	Streets	127_190	Next Generation Traffic Management Centre							
			Previously Approved Budget Remaining	515	-	-	-	-	-	515
			<b>Increase</b>	<b>413</b>	-	-	-	-	-	<b>413</b>
			Revised Budget	929	-	-	-	-	-	929
			Budget request of \$413 thousand, funded by Other Provincial Grants, for Roads Traffic Management Centre.							
	Streets	128_100	Streetlight - Upgrade & Maintenance							
			Previously Approved Budget Remaining	3,831	5,000	5,000	-	-	-	13,831
			<b>Increase</b>	<b>4,500</b>	-	-	-	-	-	<b>4,500</b>
			Revised Budget	8,331	5,000	5,000	-	-	-	18,331
			Budget request of \$4,500 thousand, funded by the LED Street Light Re-Lamping Reserve, for a safety initiative to replace streetlights that represent safety risk.							
	Public Transit	657_02W	LRV Refurbishment							
			Previously Approved Budget Remaining	30,663	6,800	6,800	-	-	-	44,263
			<b>Increase</b>	<b>1,300</b>	<b>1,866</b>	-	-	-	-	<b>3,166</b>
			Revised Budget	31,963	8,666	6,800	-	-	-	47,429
			Budget request of \$3,166 thousand, funded by Developer & Other Contributions, for various LRV projects.							
	Public Transit	665_02W	Big Buses/Community Shuttle Buses							
			Previously Approved Budget Remaining	25,471	23,069	21,070	-	-	-	69,610
			<b>Increase</b>	<b>800</b>	<b>3,023</b>	<b>4,500</b>	<b>650</b>	-	-	<b>8,973</b>
			Revised Budget	26,271	26,092	25,570	650	-	-	78,583
			Budget request of \$8,973 thousand made up of: electric bus project (\$6,950 thousand) funded by Other Provincial Grants, Calgary Transit Access (CTA) buses (\$1,523 thousand) funded by Private Contributions, and bus purchases funded by City Centre Levy (\$500 thousand).							
<b>A Healthy &amp; Green City</b>	Parks & Open Spaces	500_006	Parks Upgrades							
			Previously Approved Budget Remaining	8,218	12,851	10,130	-	-	-	31,199
			<b>Increase</b>	-	<b>2,000</b>	<b>5,000</b>	<b>8,000</b>	-	-	<b>15,000</b>
			Revised Budget	8,218	14,851	15,130	8,000	-	-	46,199
			Budget request of \$15 million, funded by Developer & Other Contributions, for Wetland Conservation.							
	Urban Forestry	502_028	UF Lifecycle							
			Previously Approved Budget Remaining	3,494	3,000	3,243	-	-	-	9,737
			<b>Increase</b>	-	<b>800</b>	-	-	-	-	<b>800</b>
			Revised Budget	3,494	3,800	3,243	-	-	-	10,537
			Budget request of \$800 thousand, funded by Parks Reserve (restricted contributions), for tree planting.							
	Recreation Opportunities	507_691	Genesis Centre							
			Previously Approved Budget Remaining	1,093	1,550	-	-	-	-	2,643
			<b>Increase</b>	-	<b>3,400</b>	-	-	-	-	<b>3,400</b>
			Revised Budget	1,093	4,950	-	-	-	-	6,043
			Budget request of \$3.4 million, funded by Developer & Other Contributions, for Genesis Artificial Turf project.							
	Recreation Opportunities	519_130	Facility Lifecycle							
			Previously Approved Budget Remaining	24,505	24,418	25,710	-	-	-	74,633
			<b>Increase</b>	-	<b>1,800</b>	-	-	-	-	<b>1,800</b>
			Revised Budget	24,505	26,218	25,710	-	-	-	76,433
			Budget request of \$1,800 thousand, funded by Developer & Other Contributions (\$800 thousand) and the Fiscal Stability Reserve (\$1,000 thousand), for Recreation Arena Study Project and Seasonal Air-Supported Dome Project at Shouldice Athletic Park.							

**CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL**  
**(\$000s)**

**Purpose:** To provide capital budget adjustments for Council approval

Citizen Priority	Service	Budget ID	Budget ID Name	2020 Increase/ (Decrease)	2021 Increase/ (Decrease)	2022 Increase/ (Decrease)	2023 Increase/ (Decrease)	2024 Increase/ (Decrease)	2025 Increase/ (Decrease)	TOTAL Increase/ (Decrease)	
<b>A Well-Run City</b>	Facility Management	480772	NW Travellers Building / Jack Singer / Public Building	Previously Approved Budget Remaining	-	-	-	-	-	-	
				<b>Increase</b>	-	<b>5,000</b>	-	-	-	<b>5,000</b>	
				Revised Budget	-	5,000	-	-	-	5,000	
				Budget request of \$5 million, funded by Cultural MSI, for Northwest Travellers Building to complete urgent capital work, base building upgrades and basic interior renovations (CPS2016-0297). This request is to ask for the budget and authority to spend the \$5M that was approved in principle in 2016.							
	Facility Management	480750	Asset Sustainment Program	Previously Approved Budget Remaining	5,247	3,886	3,794	-	-	-	12,927
				<b>Increase</b>	<b>20</b>	<b>530</b>	-	-	-	<b>550</b>	
				Revised Budget	5,267	4,416	3,794	-	-	-	13,477
				Budget request of \$550 thousand, funded by Facility Management's Reserve for Future Capital, for the lifecycle maintenance of fire-smoke dampers in Municipal Building.							
	IT Solutions & Support	751_001	Fibre Optics	Previously Approved Budget Remaining	2,495	2,000	2,000	-	-	-	6,495
				<b>Increase</b>	-	-	<b>4,000</b>	-	-	-	<b>4,000</b>
				Revised Budget	2,495	2,000	6,000	-	-	-	10,495
				Budget request of \$4 million, funded by Capital Reserves, for Council-approved Fibre Infrastructure Strategy.							
IT Solutions & Support	741_050	IT-Lifecycle Replace-Desktop	Previously Approved Budget Remaining	3,008	2,700	4,000	-	-	-	9,708	
			<b>Increase</b>	-	<b>700</b>	-	-	-	<b>700</b>		
			Revised Budget	3,008	3,400	4,000	-	-	-	10,408	
			Budget request of \$700 thousand, funded by Capital Reserves, for one-time purchase of computers to enable 6,800 staff to work from home.								
Real Estate	695_001	Land Acquisition Other Civic	Previously Approved Budget Remaining	22,221	5,000	-	-	-	-	27,221	
			<b>Increase</b>	-	<b>5,000</b>	-	-	-	<b>5,000</b>		
			Revised Budget	22,221	10,000	-	-	-	-	32,221	
			Budget request of \$5 million, funded by Revolving Fund, for future land acquisitions.								
<b>Total Increase</b>				<b>12,359</b>	<b>27,069</b>	<b>16,400</b>	<b>12,150</b>	<b>3,500</b>	<b>3,000</b>	<b>74,478</b>	

<b>Transfers<sup>1</sup></b>										
<b>A Prosperous City</b>	Land Development & Sales	697_PTT	Point Trotter	(3,000)	-	-	-	-	-	(3,000)
		697_G68	Glenmore and 68th Intersection	3,000	-	-	-	-	-	3,000
		<b>Total</b>		-	-	-	-	-	-	-
			Budget transfer of \$3,000 thousand, funded by the Real Estate Services Reserve, to partially correct the previously distributed budget allocation.							
<b>A Prosperous City</b>	Affordable Housing	489_014	Lifecycle Maintenance	(500)	-	-	-	-	-	(500)
<b>A Well-Run City</b>	Facility Management	480759	Heritage Asset Sustainment	500	-	-	-	-	-	500
			<b>Total</b>	-	-	-	-	-	-	-
			Budget transfer of \$500 thousand, funded by the Lifecycle Maintenance & Upgrade Reserve, for the Armour Block roof repair.							
<b>A City of Safe &amp; Inspiring Neighbourhoods</b>	Police Services	031_315	Police Equipment - Replacement	(2,300)	-	-	-	-	-	(2,300)
		032_330	Telecom Equip. - Replacement	2,300	-	-	-	-	-	2,300
		<b>Total</b>		-	-	-	-	-	-	-
			Budget transfer of \$2,300 thousand, funded by the Pay-As-You-Go Reserve (\$1,300 thousand) and the Lifecycle Maintenance & Upgrade Reserve (\$1,000 thousand), to purchase new radios for the service in conjunction with the Calgary Municipal Radio Network (CMRN) upgrade.							

**CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL**  
**(\$000s)**

**Purpose:** To provide capital budget adjustments for Council approval

Citizen Priority	Service	Budget ID	Budget ID Name	2020 Increase/ (Decrease)	2021 Increase/ (Decrease)	2022 Increase/ (Decrease)	2023 Increase/ (Decrease)	2024 Increase/ (Decrease)	2025 Increase/ (Decrease)	TOTAL Increase/ (Decrease)	
A City That Moves	City Planning & Policy	481250	CPP Service Improvements		(500)	(500)				(1,000)	
	Development Approvals	064_001	Working Space Init		500	500				1,000	
			<b>Total</b>	-	-	-	-	-	-	-	
			Budget transfer of \$1 million, funded by Capital Reserves, Planning and Development is re prioritizing their capital and as such is moving their budget from City Planning and Policy Service Improvements to the Working Space Initiative.								
	Fire & Emergency Response	044_D07	Fire Equipment Lifecycle		(6,000)	(6,000)					(12,000)
		044_009	Personal Protective Equipment		6,000	6,000					12,000
			<b>Total</b>	-	-	-	-	-	-	-	-
			Budget transfer of \$12 million, funded by the Fire Misc Capital Reserves, to better align budget to funding restrictions.								
	Public Transit	657_02W	LRV Refurbishment		(5,000)	(5,000)					(10,000)
	Streets	128_132	Pavement Rehabilitation		2,500	2,500					5,000
	Streets	832_001	Pre-Engineering Studies		2,500	2,500					5,000
			<b>Total</b>	-	-	-	-	-	-	-	-
			Budget transfer of \$10 million, funded by Municipal Sustainability Initiative, to reallocate capital funding to align changing funding model.								
	Public Transit	481409	52 St. BRT Phase 1 - Route 23 Upgrades			1,200					1,200
	Streets	481358	Critical Infrastructure Renewal			(1,200)					(1,200)
		<b>Total</b>	-	-	-	-	-	-	-	-	
		Budget transfer of \$1,200 thousand, funded by Municipal Stimulus Program (contingent on receiving provincial approval), for additional transit improvements of 52 St E.									
Streets	481355	Operational Improvements		500	500	500	-	-	-	1,500	
Streets	481401	Optimization		(500)	(500)	(500)	-	-	-	(1,500)	
		<b>Total</b>	-	-	-	-	-	-	-	-	
		Budget transfer of \$1,500 thousand, funded by the Pay-As-You-Go Reserve, for better management of actual costs and budget.									
Streets	543_001	Connectors/Improv - Prov Ring Rd Projects			(911)					(911)	
	481406	Stoney Trail Improvements			911					911	
		<b>Total</b>	-	-	-	-	-	-	-	-	
		Budget transfer of \$911 thousand, funded by Developer & Other Contributions, to better align budget to project set up in the 2019 budget cycle.									
A Healthy & Green City	Recreation Opportunities	448000	Seasonal Air-Supported Dome at Shouldice Athletic Park		(3,715)					(3,715)	
		519_130	Facility Lifecycle		3,715					3,715	
		<b>Total</b>	-	-	-	-	-	-	-	-	
		Budget transfer of \$3,715 thousand, funded by Municipal Stimulus Program (contingent on receiving provincial approval), for the construction of a seasonal air supported dome over one of the artificial turf fields at the Shouldice Athletic Park.									
Waste & Recycling	258_000	Facilities & Equipment		(1,400)	-	-	-	-	-	(1,400)	
Waste & Recycling	256_000	Landfill/Treatment Infrastructure		1,400	-	-	-	-	-	1,400	
		<b>Total</b>	-	-	-	-	-	-	-	-	
		Budget transfer of \$1,400 thousand, funded by the Waste and Recycling Sustainment Reserve, due to revised project cost and work-plan.									
Waste & Recycling	256_000	Landfill/Treatment Infrastructure			1,911					1,911	
	258_000	Facilities & Equipment			(1,911)					(1,911)	
		<b>Total</b>	-	-	-	-	-	-	-	-	
		Budget transfer of \$1,911 thousand, funded by Waste and Recycling Sustainment Reserve, due to revised project plan.									

**CAPITAL BUDGET ADJUSTMENTS - FOR APPROVAL**  
**(\$000s)**

**Purpose:** To provide capital budget adjustments for Council approval

Citizen Priority	Service	Budget ID	Budget ID Name	2020 Increase/ (Decrease)	2021 Increase/ (Decrease)	2022 Increase/ (Decrease)	2023 Increase/ (Decrease)	2024 Increase/ (Decrease)	2025 Increase/ (Decrease)	TOTAL Increase/ (Decrease)
	Water Treatment & Supply	891_000	Water Treatment Plants		2,803					2,803
		892_000	Water Distribution Network		(2,803)					(2,803)
			<b>Total</b>	-	-	-	-	-	-	-
			Budget transfer of \$2,803 thousand, funded by Self-supported Debt, from the Water Distribution Program to the Water Treatment Program in order to support additional delivery of project and maintenance activity in the Water Treatment Plant.							
	Stormwater Management	897_000	Drainage Facilities & Network		5,488					5,488
		952_002	Flood-Wastewater		(92)					(92)
		952_003	Flood-Drainage		(5,396)					(5,396)
			<b>Total</b>	-	-	-	-	-	-	-
			Budget transfer of \$5,488 thousand, funded by 2013 Flood, from the Flood Recovery Program (952) to the existing Stormwater Management Program. At the end of 2019 the Flood Recovery program had a few minor projects nearing completion. The projects were shifted to the Stormwater Management Program, and we are requesting that the remaining budget be transferred to complete these projects.							
<b>A Well-Run City</b>	Corporate Security	481050	Access Security Program	(25)	-	-	-	-	-	(25)
	Corporate Security	481051	People - Resource Mgmt	(1,176)	-	-	-	-	-	(1,176)
	Corporate Security	481052	Security Risk Management	(226)	-	-	-	-	-	(226)
	Corporate Security	710_026	Information Security	751	-	-	-	-	-	751
	Corporate Security	710_038	Physical Security	676	-	-	-	-	-	676
			<b>Total</b>	-	-	-	-	-	-	-
			Budget transfer of \$1,427 thousand, funded by the Pay-As-You-Go Reserve, for better alignment of capital budget between functions.							
	Fleet Management	871_000	Replacements		(5,275)	(5,275)				(10,550)
		480800	Technology Solutions		1,605	1,605				3,210
		480810	Facilities and Machinery Lifecycle/Upgrade		3,670	3,670				7,340
			<b>Total</b>	-	-	-	-	-	-	-
			Budget transfer of \$10,550 thousand, funded by Self-supported Debt, to correct a deficiency in borrowing authority and provide flexibility for existing approved budget in the areas of maintenance, renovation, technology and upgrades.							
			<b>Total Transfers</b>	-	-	-	-	-	-	-
			<b>Total for Approval</b>	<b>3,151</b>	<b>4,419</b>	<b>16,270</b>	<b>12,150</b>	<b>3,500</b>	<b>3,000</b>	<b>42,490</b>

**Note:**  
1. Figures may not add due to rounding