

### Carry Forward of Operating Budget from 2020 to 2021 (\$000s) - For Approval

**Purpose:** To provide a summary of 2020 one-time budget items requiring Council approval to be carried forward to 2021 as per Council Policy CFO004 Multi-Year Business Planning and Budgeting.

**Note:** As the proposed carry forwards are best estimates at this time, they will be adjusted to actual and reported in the 2020 Year-End Budget Revisions Report.

Service	Project	2020 Approved One-time Budget		2020 Proposed Carry Forward		Explanation
		Revenue	Expenditure	Revenue	Expenditure	
<b>Funding Source: Budget Savings Account Reserve</b>						
Affordable Housing	Supporting Tenant Relocation	-	200	-	200	Anticipating support may be required for tenants in Calgary Housing Company managed properties undergoing regeneration, these funds will still be required to aid their transition to new homes.
Bylaw Education & Compliance	Public Safety Peace Officer Program	-	1,000	-	875	The project was anticipated to be a 3-year implementation process. Due to provincial delays in programming requirements, the implementation has been pushed back to April 2022. Changes to the Peace Officer program is legislated and required.
City Planning & Policy	Next20 (Municipal Development Plan and Calgary Transportation Plan)	-	216	-	201	Work not completed due to timing to align with Calgary Metropolitan Regional Board work (core indicator review/implementation items) to support research and communications. The alternatives would be no external support impacting resourcing.
City Planning & Policy	Offsite Levy Bylaw Review	-	200	-	80	This work is being extended into 2021 due to higher engagement needs, staff changes and COVID-19 impacts. Alternatives include additional staff resources and extending the timeline past Q1 2021.
Council & Committee Support	Retrofit of the Engineering Traditions Committee Room in Historic City Hall	-	700	-	700	Project timeline expects completion before 2020 end of year. If delayed, funding needs to be carried forward into 2021 to allow project completion.  Vendor COVID-19-related supply chain disruptions and requirements confirmation delayed project timelines.
Facility Management	For maintenance of sites and reducing asset risk until decision on long-term use of facilities/ assets can be made	-	2,126	-	1,000	Request to repurpose one-time budget to fund operating costs of facilities being returned to the City (\$250). Carry forward of one-time budget for CPS facility and CCOM that will either be spent in 2021 or used to offset 2021 COVID-19 gap.
Fire Inspection & Enforcement	Community Risk Reduction Approach	-	300	-	240	Project delayed due to delays in hiring of resources in COVID-19 environment. CFD is working with IT to complete project.
Human Resources Support	Supporting corporate culture	-	200	-	100	Delays due to COVID-19 and newly enhanced efforts needed to support the corporate Rethink to Thrive Strategy require a modest shift in one-time funding. This critical work will advance Council direction and support strengthening the organization.
Infrastructure Support	Project and Portfolio Management	-	1,482	-	1,170	At the direction of our Directors oversight committee our project was paused to confirm the scope of the projects, and that we were moving forward with the most appropriate system. This delay has pushed some of the anticipated 2020 costs into 2021.

Service	Project	2020 Approved One-time Budget		2020 Proposed Carry Forward		Explanation
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Mayor & Council	Website Design and Development	-	97	-	95	Due to COVID-19, the reduction of team resources related to the intentional workforce management decisions and delay of the Office's capital project to end of Q4 2020, the Office of the Councillors website development was temporarily suspended in 2020.
Pet Ownership & Licensing	Responsible Pet Ownership Bylaw Review	-	300	-	185	The Responsible Pet Ownership Bylaw review is extensive in scope and the timeline to report back to Council was moved to 2021 Q1. A portion of the one-time funding is required to communicate the changes to the public which is expected to occur once the bylaw is passed in 2021. Losing these funds greatly inhibits our ability to communicate changes to citizens.
Sidewalks & Pathways	Plus 15 network rehabilitation	-	3,000	-	1,676	To ensure value based decisions on current inspection data, we have had to defer expenditures.
Streets	Emergency bridge repairs	-	2,000	-	1,490	To ensure value based decisions on current inspection data, we have had to defer expenditures.
Taxi, Limousine & Vehicles-for-Hire	Accessible Taxi Dispatch Project	-	517	-	350	Vendor selection took longer than anticipated in 2019 and costs for the pilot project will continue to the end of 2021. The budget needs to be carried forward to uphold The City's contractual obligation with the vendor.
<b>Subtotal - Budget Savings Account Reserve</b>		-	<b>12,338</b>	-	<b>8,361</b>	
<b>Funding Source: Community Economic Resiliency Fund</b>						
Affordable Housing	Housing Incentive Program (HIP)	-	1,922	-	849	Market conditions and availability of capital and philanthropic funding for the non-profit housing sector has impacted project feasibility and extended project timelines delaying the use of HIP funds.
<b>Subtotal - Community Economic Resiliency Fund</b>		-	<b>1,922</b>	-	<b>849</b>	
<b>Funding Source: Fiscal Stability Reserve</b>						
Corporate Costs & Debt Servicing	Council Innovation Fund	-	5,303	-	4,744	Carry forward of Council Innovation Fund to support Council approved initiatives.
Corporate Costs & Debt Servicing	Council Community Fund	-	1,085	-	1,085	Carry forward of Council Community Fund to support Council approved initiatives.
Economic Development & Tourism	Office of Economic Development & Policy Coordination (EDPC Programs: one-time budget)	-	1,172	-	1,172	Carry forward of Economic Development Coordination Fund to support Council's initiatives related to the economy.
<b>Subtotal - Fiscal Stability Reserve</b>		-	<b>7,560</b>	-	<b>7,001</b>	
<b>Funding Source: Public Housing Reserve</b>						
Affordable Housing	Transform Calgary Housing (TCH)	(1,745)	1,745	(900)	900	In 2020, an agreement for City owned social housing was signed. Negotiations on provincially owned social housing previously deferred in 2019, will commence in 2020 and are expected to be completed in 2021.
<b>Subtotal - Public Housing Reserve</b>		<b>(1,745)</b>	<b>1,745</b>	<b>(900)</b>	<b>900</b>	
<b>TOTAL</b>		<b>(1,745)</b>	<b>23,565</b>	<b>(900)</b>	<b>17,111</b>	