



September 21, 2020

Delivered by Email

Chris Blaschuk
The City of Calgary
PO Box 2100, Station M
Calgary AB, T2P 2M5

Dear Mr. Chris Blaschuk,

RE: Next 20: Municipal Development Plan & Calgary Transportation Plan

I would like to express our deepest appreciation to Administration for accommodating our request for additional time to review the project materials and provide feedback on the Next 20: MDP & CTP amendments. We appreciated how responsive Administration was to our questions, and their discussion on policy intent. We would like to thank you, Mr. Jeff Haggett and your team for taking the time to meet virtually with us. We believe that these engagements have contributed to a better product.

The long-term economic viability of Calgary's building and development industries is required to achieve the goals and objectives of the Plan. Specifically, the need to ensure the availability of competitive economic opportunities necessary to operate and stem the migration of development capital and jobs out of the municipality to surrounding jurisdictions. Achievement of a balanced growth strategy for new communities, established communities and industrial development will be key to offering the choices to consumers necessary to attract investment and employment. With the impact of and long-term recovery from COVID-19 economic disruption, it is important to understand that this Plan will require significant private investment, which will not be possible without a better understanding on the need to ensure economic competitiveness and financial viability.

The City and Industry must continue to work collaboratively if we are to realize our mutual vision for the city. In this context, the members of BILD are dependent on Calgary maintaining a competitive environment in order for them to operate and deliver the private sector elements of the MDP and CTP.

We look forward to working with you further as we achieve this goal.

Respectfully,

Deborah Cooper

Director of Strategic Initiatives & Government Relations

cc. Brian Hahn (Chief Executive Officer)

We encourage you to visit bildcr.com for industry updates

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July 14, 2020
Chris Blaschuk, Manager, Next 20 Project

Chris,

Thank you for the opportunity to meet with you and your colleagues to discuss our analysis of the *Municipal Development Plan review*. It has given us a better understanding of the constraints Administration faces in its efforts to improve the *MDP*.

As discussed, we feel there are many opportunities to upgrade key elements of the *MDP* so the City can manage the challenges of today and tomorrow. Those are outlined in the draft document we provided.

To summarize our recommendations, these changes are needed:

- Intentional alignment with the *Climate Resilience Strategy*
- Better more rigorous indicators, compiled at the community scale where appropriate, coupled with more frequent reporting on progress
- Inclusion of a delay of servicing for the 14 suburban communities approved in 2018
- Incorporation of the successful strategies used by other cities
- Inclusion of food supply and security as core infrastructure
- More ambitious targets for active transportation (transit, bike, walk) modal shares
- Greater transparency and clarity on the legal status of the *MDP*, with incorporation of its legal implications into all analyses provided to Council and other policy makers
- Updating the *MDP's* principles and key directions as an evolution of the City's 2007 guidance on sustainability
- Attention to implementation mechanisms that can actually achieve the goals of the *MDP and recognition that converting policy to budget and implementation is critical.*

We are pleased to know that the 2020 SOOC Report has been useful in your deliberations. The Report supports our contention that along with the residual effects of the COVID crisis, Calgary's future development will be determined by how the City responds to a less viable fossil fuel industry, an oversupply of serviced land, and growing inequality. This is the most fundamental aspect of keeping the City's house in order, a duty which we hope will lead to the changes we discussed yesterday.

Thanks again Chris to you and your Team.



Dr. Noel Keough

Chair of the Board, Sustainable Calgary Society
and on behalf of Calgary Climate Hub