

2016 Operating Net Budget Changes from 2016 April 1 to 2016 December 31 (\$000s)

Business Unit	2016 Net Budget as at 2016 March 31	2016 Net Budget as at 2016 December 31	Change	Comments
UTILITIES & ENVIRONMENTAL PROTECTION				
Environmental & Safety Management	10,792	10,905	113	• Administration approved \$113 for 2016 Salary and Wages allocation.
Waste & Recycling Services	39,671	39,924	253	• Administration approved: * \$72 for Salary and Wages allocation. * \$152 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$44 for Salary and Wages allocation and \$108 for ATU Local 583 settlement budget allocation. * \$29 for 2016 Electricity inflation allocation.
Utilities (Water Resources and Water Services)	(0)	(0)	-	• Administration approved \$516 net zero transfer to IT.
GM - Utilities & Environmental Protection	404	432	28	• Administration approved \$28 for Salary and Wages allocation.
TOTAL UTILITIES & ENVIRONMENTAL PROTECTION	50,867	51,261	394	
TRANSPORTATION				
Calgary Transit	242,377	244,270	1,893	• Council approved \$350 of one-time funds from the Budget Savings Account for Fleet Reliability (Service Lanes and Fleet Maintenance) and Janitorial and Outside Maintenance. • Council approved (\$80) carry forward of 1-time funding from Budget Savings Account for Transit (Implementation of Zero-based Review). • Administration approved: * \$863 for Salary and Wages allocation. * \$3 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$2 for ATU Local 583 settlement budget allocation. * \$958 for 2016 Electricity inflation allocation. * \$26 for 2016 Water and Sewer inflation allocation. * (\$227) transfer to Calgary Neighbourhoods.
Roads	152,694	153,957	1,263	• Administration approved: * \$418 for Salary and Wages allocation. * \$142 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$40 for Salary and Wages allocation and \$102 for ATU Local 583 settlement budget allocation. * \$848 for 2016 Electricity inflation allocation. * \$10 for 2016 Water and Sewer inflation allocation. * (\$155) for transfer to IT.

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Transportation Infrastructure	0	0	-	• Administration approved \$165 net zero allocation for Salary and Wages allocation.
Transportation Planning	11,981	11,622	(359)	• Council approved (\$627) carry forward of one-time budget from 2016 to 2017. • Administration approved \$268 for Salary and Wages allocation.
GM - Transportation	1,118	1,159	41	• Administration approved \$41 for Salary and Wages allocation.
TOTAL TRANSPORTATION	408,171	411,009	2,838	
COMMUNITY SERVICES (former COMMUNITY SERVICES & PROTECTIVE SERVICES)				
Calgary Community Standards (former Animal & Bylaw Services)	49,588	50,409	821	• Administration approved: * \$278 for Salary and Wages allocation. * \$6 for allocation to Business Units for increased Salary and Wages expenditures in Fleet. \$2 for Salary and Wages allocation and \$4 for ATU Local 583 settlement budget allocation. * \$5 for 2016 Electricity inflation allocation. * \$1 for 2016 Water and Sewer inflation allocation. * \$243 transfer from Calgary Neighbourhoods. * \$288 transfer from Calgary Fire Department.
Calgary Emergency Management Agency (CEMA)	4,902	5,072	170	• Administration approved: * \$56 for Salary and Wages allocation. * \$114 for the IAFF 2016 Settlement budget allocation.
Calgary Fire Department	212,467	226,596	14,129	• Administration approved: * \$207 for Salary and Wages allocation. * \$1 for allocation to Business Units for increased Salary and Wages expenditures in Fleet (ATU Local 583 settlement). * \$90 for 2016 Electricity inflation allocation. * \$12 for 2016 Water and Sewer inflation allocation. * \$14,107 for 2016 IAFF settlement budget allocation. * (\$288) for transfer to Calgary Community Standards.
Calgary Neighbourhoods (former Community & Neighbourhood Services)	36,093	36,128	35	• Council approved (\$180) carry forward of one-time budget from 2016 to 2017. • Administration approved: * \$229 for Salary and Wages allocation. * \$1 for allocation to Business Units for increased Salary and Wages expenditures in Fleet (ATU Local 583 settlement). * \$1 for 2016 Electricity inflation allocation. * (\$243) transfers to Calgary Community Standards. * \$227 transfers from Transit.
Calgary Parks	101,484	102,061	577	• Council approved (\$169) carry forward of one-time budget from 2016 to 2017. • Administration approved: * \$301 for Salary and Wages allocation. * \$42 for allocation to Business Units for increased Salary and Wages expenditures in Fleet. * \$12 for Salary and Wages allocation and \$30 for ATU Local 583 settlement budget allocation. * \$34 for 2016 Electricity inflation allocation. * \$369 for 2016 Water and Sewer inflation allocation.

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Calgary Recreation	50,207	52,041	1,834	<ul style="list-style-type: none"> Council approved \$5,000 one-time increase in 2016 for 2026 Olympic and Paralympic Winter Games bid from FSR: \$4,700 for BDEXCO work and \$300 for administration. Council approved (\$3,821) carry forward of one-time budget from 2016 to 2017. Administration approved: * \$268 for Salary and Wages allocation. * \$13 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$4 for Salary and Wages allocation and \$9 for ATU Local 583 settlement budget allocation. * \$276 for 2016 Electricity inflation allocation. * \$98 for 2016 Water and Sewer inflation allocation.
Calgary Housing	10,967	4,328	(6,639)	<ul style="list-style-type: none"> Council approved (\$6,673) carry forward of one-time budget from 2016 to 2017. Administration approved \$34 for Salary and Wages allocation.
GM - Community Services	801	823	22	Administration approved \$22 for Salary and Wages allocation.
TOTAL COMMUNITY SERVICES	466,510	477,459	10,949	
CIVIC PARTNERS	87,556	83,591	(3,965)	<ul style="list-style-type: none"> Council approved (\$3,972) carry forward of one-time budget from 2016 to 2017. Administration approved \$7 for Salary and Wages allocation.
CALGARY POLICE SERVICE	377,900	379,084	1,184	<ul style="list-style-type: none"> Administration approved: * \$435 for Salary and Wages allocation. * \$749 for 2014-2016 CPSSOA settlement budget allocation.
PLANNING & DEVELOPMENT (former PLANNING DEVELOPMENT & ASSESSMENT)				
Calgary Approvals Coordination	-	2,001	2,001	<ul style="list-style-type: none"> Administration approved: * \$55 for Salary and Wages allocation. * \$1,987 for transfer due to reorganization. * (\$103) for transfer from Calgary Approvals Coordination to Calgary Building Services * \$62 for transfer from Calgary Growth Strategies to Calgary Approvals Coordination.
Calgary Building Services (former Inspections & Permit Services)	-	-	-	Administration approved net zero transfers due to reorganization.
Calgary Growth Strategies (former City Wide Policy & Integration)	8,096	5,804	(2,292)	<ul style="list-style-type: none"> Council approved (\$301) carry forward of one-time budget from 2016 to 2017. Administration approved: * \$195 for Salary and Wages allocation. * (\$2,124) for transfer due to reorganization. * (\$62) for transfer from Calgary Growth Strategies to Calgary Approvals Coordination.
Community Planning (former Local Area Planning & Implementation)	11,761	11,943	182	<ul style="list-style-type: none"> Administration approved: * \$138 for Salary and Wages allocation. * (\$106) for transfer due to reorganization. * \$150 for transfer from P&D GM Office to Community Planning.
GM - Planning & Development	883	764	(119)	<ul style="list-style-type: none"> Administration approved: * \$31 for Salary and Wages allocation. * (\$150) transfer from P&D GM Office to Community Planning.
TOTAL PLANNING & DEVELOPMENT	20,741	20,513	(228)	

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DEPUTY CITY MANAGER'S OFFICE				
Corporate Analytics & Innovation (former Infrastructure & Information Services)	18,623	19,025	402	<ul style="list-style-type: none"> • Administration approved: \$452 for Salary and Wages allocation. * \$2 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$1 for ATU Local 583 settlement budget allocation. * (\$155) transfer to DCMO GM Office. * \$103 transfer from Calgary Building Services.
Facility Management (former Corporate Properties & Buildings)	39,589	40,068	479	<ul style="list-style-type: none"> • Administration approved: \$340 for Salary and Wages allocation. * \$4 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$3 for ATU Local 583 settlement budget allocation. * \$302 for 2016 Electricity inflation allocation. * \$25 for 2016 Water and Sewer inflation allocation. * (\$192) transfer from Facility Management to Real Estate and Development Services • Administration approved \$137 net zero allocation for Salary and Wages allocation.
Fleet Services	-	-	-	
Real Estate & Development Services (former Office of Land Servicing & Housing)	3,065	3,430	365	<ul style="list-style-type: none"> • Administration approved: \$173 for Salary and Wages allocation. * \$192 transfer from Facility Management to Real Estate & Development Services.
Resilience & Infrastructure Calgary	-	1,037	1,037	• Administration approved \$1,037 transfer from DCMO GM Office to Resilience & Infrastructure Calgary.
GM - Deputy City Manager's Office	11,564	11,071	(493)	<ul style="list-style-type: none"> • Administration approved: \$143 for Salary and Wages allocation. * \$3 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$2 for ATU Local 583 settlement budget allocation. * \$243 transfer from Corporate Strategy to DCMO GM Office for Calgary Regional Partnership Fees. * \$155 transfer to DCMO GM Office. * (\$1,037) transfer from DCMO GM Office to Resilience & Infrastructure Calgary.
TOTAL DEPUTY CITY MANAGER'S OFFICE	72,841	74,631	1,790	

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URBAN STRATEGY	2,397	2,490	93	<ul style="list-style-type: none"> • Council approved: <ul style="list-style-type: none"> * \$450 from FSR for communication and engagement on the Main Streets Initiative * (\$407) carry forward of one-time budget from 2016 to 2017. • Administration approved \$50 for Salary and Wages allocation.
CORPORATE ADMINISTRATION				
City Clerk's Office	13,439	13,542	103	• Administration approved \$103 for Salary and Wages allocation.
City Manager's Office	2,045	2,058	13	• Administration approved \$13 for Salary and Wages allocation.
Law	18,902	19,501	599	<ul style="list-style-type: none"> • Administration approved: <ul style="list-style-type: none"> * \$598 for Salary and Wages allocation. * \$1 for allocation to Business Units for increased Salary and Wages expenditures in Fleet.
TOTAL CORPORATE ADMINISTRATION	34,385	35,100	715	
CHIEF FINANCIAL OFFICER'S DEPARTMENT				
Assessment	21,711	21,830	119	• Administration approved \$119 for Salary and Wages allocation.
Customer Service & Communications	23,108	23,494	386	• Administration approved \$386 for Salary and Wages allocation.
Finance (formerly Finance & Supply)	33,011	33,581	570	• Administration approved \$570 for Salary and Wages allocation.
Human Resources	30,576	31,157	581	• Administration approved \$581 for Salary and Wages allocation.
Information Technology	62,876	64,007	1,131	<ul style="list-style-type: none"> • Administration approved: <ul style="list-style-type: none"> * \$975 for Salary and Wages allocation. * \$1 for 2016 Electricity inflation allocation. * \$155 transfer from Utilities to IT.
GM - CFOD	799	823	24	• Administration approved \$24 for Salary and Wages allocation.
TOTAL CHIEF FINANCIAL OFFICER'S DEPARTMENT	172,081	174,892	2,811	
COUNCIL				
Audit Committee	748	751	3	• Administration approved \$3 for Salary and Wages allocation.
City Auditor's Office	2,822	2,889	67	• Administration approved \$67 for Salary and Wages allocation.
Mayor's Office	1,908	1,915	7	• Administration approved \$7 for Salary and Wages allocation.
Office of the Councillors	8,845	9,057	212	• Administration approved \$212 for Salary and Wages allocation.
TOTAL COUNCIL	14,323	14,612	289	

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CORPORATE PROGRAMS - COMMON REVENUES				
Franchise Fees	(229,070)	(229,070)	-	No changes.
General Revenue	(148,809)	(135,554)	13,255	* Council approved: one-time funding (\$350) from the Budget Savings Account for Fleet Reliability (Service Lanes and Fleet Maintenance), and Janitorial and Outside Maintenance * one-time draws from FSR: (\$450) for communication and engagement on the Main Streets Initiative (\$5,000) for 2026 Olympic and Paralympic Winter Games bid from FSR: (\$4,700) for BIDEXCO work and (\$300) for administration. * carry forwards of: \$8,802 one-time budget from 2016 to 2017. * \$6,673 Community Economic Resiliency Fund (CERF) for Affordable Housing * \$3,500 Community Economic Resiliency Fund (CERF) for Calgary Economic Development * \$80 one-time funding from Budget Savings Account (BSA) for Transit (Implementation of Zero-based Review).
Investment Income & Financial Charges	(28,500)	(28,500)	-	No changes.
Taxation	(1,753,697)	(1,753,697)	-	No changes.
TOTAL CORPORATE PROGRAMS - COMMON REVENUES	(2,160,076)	(2,146,821)	13,255	
CORPORATE PROGRAMS - CORPORATE COSTS & DEBT SERVICING				
Capital Financing Costs	306,300	306,300	-	No changes.
Civic & Intergovernmental Affairs	387	387	-	No changes.
Corporate Costs	151,544	121,419	(30,125)	* Council approved (\$2,825) carry forward of one-time budget from 2016 to 2017. * Administration approved: * (\$8,875) for Salary and Wages allocation. * (\$370) for allocation to Business Units for increased Salary and Wages expenditures in Fleet: (\$106) for Salary and Wages allocation and (\$264) for ATU Local 583 settlement budget allocation. * (\$2,544) for 2016 Electricity inflation allocation. * (\$541) for 2016 Water and Sewer inflation allocation. * (\$14,970) for Salary & Wages allocation after settlement.
Employee Benefits	(6,900)	(6,900)	-	No changes.
Gas, Power and Telecom. Committee	900	900	-	No changes.
Scholarships	73	73	-	No changes.
TOTAL CORPORATE PROGRAMS - CORPORATE COSTS & DEBT SERVICING	452,304	422,179	(30,125)	
TOTAL CORPORATE PROGRAMS	(1,707,772)	(1,724,642)	(16,870)	
TOTAL CITY				
Total City (without Corporate Programs)	1,707,772	1,724,642	16,870	
Corporate Programs	(1,707,772)	(1,724,642)	(16,870)	
Total City	-	-	-	