

**CAPITAL BUDGET REVISION SUMMARY**  
(\$000's)

PFC2017-0354  
ATTACHMENT 4

<u>Department/Business Unit</u>	<u>2016 Budget</u>	<u>2016 Actuals</u>	<u>2016 Carry forward*</u>	<u>2017 Opening Budget</u>	<u>2017 Budget (Incl. carry forward)</u>	<u>2017 Revisions (Att 1-3)</u>	<u>2017 Revised Budget</u>	<u>2018-2021 Opening Budget</u>	<u>2018-2021 Revisions (Att 1-3)</u>	<u>2018-2021 Revised Budget</u>
<b>COMMUNITY SERVICES</b>										
Calgary Community Standards	11,864	11,447	417	18,997	19,414	(346)	19,068	17,858	4,536	22,394
Calgary Emergency Management Agency	1,529	629	900	2,163	3,063	(55)	3,008	370	-	370
Calgary Fire Department	34,046	50,118	(16,072)	62,052	45,980	(2,682)	43,298	105,653	(2,318)	103,335
Calgary Housing	21,809	7,954	13,855	35,419	49,274	(39,099)	10,175	31,200	27,528	58,728
Calgary Parks	50,318	51,546	(1,228)	66,307	65,079	(25,777)	39,302	79,876	17,224	97,100
Calgary Recreation	141,269	148,304	(7,035)	186,657	179,622	(25,343)	154,279	147,863	18,562	166,425
<b>TOTAL COMMUNITY SERVICES</b>	<b>260,835</b>	<b>269,998</b>	<b>(9,163)</b>	<b>371,595</b>	<b>362,432</b>	<b>(93,302)</b>	<b>269,130</b>	<b>382,820</b>	<b>65,532</b>	<b>448,352</b>
<b>DEPUTY CITY MANAGER'S OFFICE</b>										
Corporate Analytics & Innovation	12,704	9,397	3,307	14,318	17,625	(2,982)	14,643	9,601	2,107	11,708
Facility Management	42,692	60,056	(17,364)	67,164	49,800	(11,468)	38,332	102,100	9,100	111,200
Fleet Services	56,940	43,180	13,760	48,647	62,407	(21,976)	40,431	104,240	21,976	126,216
Real Estate & Development Services	64,016	40,842	23,174	87,274	110,448	(51,366)	59,082	156,446	62,164	218,610
Supply	4,444	3,320	1,124	1,551	2,675	(1,248)	1,427	2,290	1,048	3,338
<b>TOTAL DEPUTY CITY MANAGER'S OFFICE</b>	<b>180,796</b>	<b>156,795</b>	<b>24,001</b>	<b>218,954</b>	<b>242,955</b>	<b>(89,040)</b>	<b>153,915</b>	<b>374,677</b>	<b>96,395</b>	<b>471,072</b>
<b>PLANNING &amp; DEVELOPMENT</b>										
Calgary Growth Strategies	-	-	-	1,300	1,300	(1,300)	-	-	-	-
Calgary Building Services	10,334	7,516	2,818	18,030	20,848	(9,181)	11,667	8,550	7,631	16,181
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>	<b>10,334</b>	<b>7,516</b>	<b>2,818</b>	<b>19,330</b>	<b>22,148</b>	<b>(10,481)</b>	<b>11,667</b>	<b>8,550</b>	<b>7,631</b>	<b>16,181</b>
<b>URBAN STRATEGY</b>	<b>662</b>	<b>348</b>	<b>314</b>	<b>347</b>	<b>661</b>	<b>-</b>	<b>661</b>	<b>440</b>	<b>-</b>	<b>440</b>
<b>TRANSPORTATION</b>										
Calgary Transit	145,536	133,446	12,090	184,549	196,639	(38,864)	157,775	129,357	38,864	168,221
Roads	104,920	106,007	(1,087)	97,289	96,202	(8,875)	87,327	44,855	3,420	48,275
Transportation Infrastructure	330,115	324,290	5,825	517,978	523,803	(38,253)	485,550	850,584	283,057	1,133,641
<b>TOTAL TRANSPORTATION</b>	<b>580,571</b>	<b>563,743</b>	<b>16,828</b>	<b>799,816</b>	<b>816,644</b>	<b>(85,992)</b>	<b>730,652</b>	<b>1,024,796</b>	<b>325,341</b>	<b>1,350,137</b>
<b>UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>										
Environmental & Safety Management	1,524	1,317	207	725	932	(230)	702	665	214	879
Waste & Recycling Services	38,796	28,205	10,591	199,767	210,358	(21,406)	188,952	33,311	13,544	46,855
Utilities (Water Resources & Water Services)	339,573	335,116	4,457	410,156	414,613	(41,144)	373,469	1,008,082	32,650	1,040,732
<b>TOTAL UTILITIES &amp; ENVIR. PROT.</b>	<b>379,893</b>	<b>364,638</b>	<b>15,255</b>	<b>610,648</b>	<b>625,903</b>	<b>(62,780)</b>	<b>563,123</b>	<b>1,042,058</b>	<b>46,408</b>	<b>1,088,466</b>
<b>CALGARY POLICE SERVICE</b>	<b>34,375</b>	<b>28,299</b>	<b>6,076</b>	<b>53,615</b>	<b>59,691</b>	<b>(23,072)</b>	<b>36,619</b>	<b>14,290</b>	<b>28,322</b>	<b>42,612</b>
<b>CHIEF FINANCIAL OFFICER'S DEPARTMENT</b>										
Assessment	4,500	1,252	3,248	4,700	7,948	(5,448)	2,500	6,400	5,072	11,472
Customer Service & Communications	7,344	3,915	3,429	7,073	10,502	(6,504)	3,998	6,098	5,938	12,036
Finance	1,694	1,222	472	2,225	2,697	(1,150)	1,547	1,010	972	1,982
Human Resources	100	-	100	700	800	(600)	200	1,145	544	1,689
Information Technology	30,923	29,753	1,170	41,530	42,700	(9,959)	32,741	57,196	8,635	65,831
<b>TOTAL CFOD</b>	<b>44,561</b>	<b>36,142</b>	<b>8,419</b>	<b>56,228</b>	<b>64,647</b>	<b>(23,661)</b>	<b>40,986</b>	<b>71,849</b>	<b>21,161</b>	<b>93,010</b>
<b>CORPORATE ADMINISTRATION</b>										
City Clerk's Office	891	219	672	1,138	1,810	(1,451)	359	500	1,451	1,951
Law	2,551	3,482	(931)	3,529	2,598	1,033	3,631	2,093	(1,033)	1,060
<b>TOTAL CORPORATE ADMINISTRATION</b>	<b>3,442</b>	<b>3,701</b>	<b>(259)</b>	<b>4,667</b>	<b>4,408</b>	<b>(418)</b>	<b>3,990</b>	<b>2,593</b>	<b>418</b>	<b>3,011</b>
<b>CORPORATE CAPITAL PROGRAMS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>47,745</b>	<b>47,745</b>	<b>(47,745)</b>	<b>-</b>	<b>47,468</b>	<b>148,808</b>	<b>196,276</b>
<b>CIVIC PARTNERS</b>										
Capital Investment in Civic Partner	6,962	7,407	(445)	8,637	8,192	-	8,192	8,637	-	8,637
Calgary Public Library	63,443	74,388	(10,945)	77,318	66,373	836	67,209	3,137	(900)	2,237
Calgary Telus Convention Centre	193	151	42	180	222	-	222	180	-	180
Calgary Zoological Society	3,750	1,946	1,804	7,100	8,904	(1,027)	7,877	-	1,027	1,027
Cultural Related Infrastructure	2,618	1,746	872	4,693	5,565	(3,371)	2,194	-	3,371	3,371
Fort Calgary	-	-	-	1,890	1,890	(1,890)	-	-	1,890	1,890
Recreation Culture Artifact	107	25	82	123	205	-	205	303	-	303
2013 Flood Civic Partners	21,748	20,624	1,124	15,000	16,124	(2,495)	13,629	-	130	130
<b>TOTAL CIVIC PARTNERS</b>	<b>98,821</b>	<b>106,287</b>	<b>(7,466)</b>	<b>114,941</b>	<b>107,475</b>	<b>(7,947)</b>	<b>99,528</b>	<b>12,257</b>	<b>5,518</b>	<b>17,775</b>
<b>CALGARY PARKING AUTHORITY</b>	<b>45,642</b>	<b>10,766</b>	<b>34,876</b>	<b>28,601</b>	<b>63,477</b>	<b>(350)</b>	<b>63,127</b>	<b>106,778</b>	<b>-</b>	<b>106,778</b>
<b>TOTAL CITY</b>	<b>1,639,932</b>	<b>1,548,233</b>	<b>91,699</b>	<b>2,326,487</b>	<b>2,418,186</b>	<b>(444,788)</b>	<b>1,973,398</b>	<b>3,088,576</b>	<b>745,534</b>	<b>3,834,110</b>

\*2016 carry forwards are authorized in accordance with CFO006