1. OVERVIEW

Recommended Capital Project Description

Executive summary
Provide a brief description of the project and what it is expected to deliver. Capture only the essential elements of the business case, including most pertinent facts, in a clear, concise and strategic manner.

Stadium Shopping Centre/ University Heights Sanitary Upgrade

Funding this project supports the planned redevelopment of Stadium Shopping Centre and University Heights/ West Campus, Foothill Hospital expansion, and future Calgary Cancer Centre, in the Calgary northwest. There are a number of commercial, residential, and mixed-use redevelopment opportunities that align with the policy for this area, which are currently at various stages of application. An upgrade to utility servicing in this area is fundamental to the success of these redevelopment projects.

Expected Key Deliverables

A sanitary upgrade of existing 300mm-525mm diameter to 450mm – 675mm diameter pipes for approximately 1,082m.

Benefits

Economic
Gross Output: 8,169,135
Gross Domestic Product (GDP): 4,226,978
Income: 1,811,928
Employment: 19

Social
This upgrade supports redevelopment of a Major Activity Centre, allowing for commercial, residential, and social activity, and helps foster this as a Major Activity Centre as identified in the MDP.

Estimated Projections for growth:
Long Term Residents = 1000
Long Term Jobs = 1256

Environmental
This upgrade provides a more reliable sanitary servicing system to manage wastewater and reduces the potential of a sewer surcharge.

Return on Investment

Describe short and long term investment returns including expected financial, social and environmental considerations, avoided costs etc. Include quantifiable and qualitative returns.

It is anticipated that the long term redevelopment of these areas will not only realize construction value and create jobs, but will also lead to the realization of additional tax revenue and stimulate further redevelopment. The Stadium utility upgrade also supports additional local redevelopment in the existing medical care services, hospital, and West Campus areas.

Project location

Address, Ward/Catchment
University Heights, Ward 1&7, Stadium Shopping Centre

Project type (MUGS)
G - Growth

Business Unit (BU)
Water Resources

Strategic Alignment

IC has this information and will complete this section
Council Priorities
A prosperous city, A city of inspiring neighbourhoods, A healthy and green city, A well run city

Capital Investment Plan
Innovation, Education and Wellness District, Resilience, Growth
2. RESILIENCE

<table>
<thead>
<tr>
<th>Program / Project Assumptions</th>
<th>Constraints</th>
<th>Dependencies:</th>
<th>Risk(s): Describe any known risks</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Funding is available</td>
<td>• Existing transportation upgrade being undertaken in this area; construction coordination may be needed</td>
<td>• Internal business unit support</td>
<td>• Other issues may prevent Stadium Shopping Centre from redeveloping in the short term, lessening the immediate economic benefit</td>
</tr>
<tr>
<td>• Planning approvals are on track to support this redevelopment project</td>
<td>• Cost-recovery opportunity should be fully explored as a possibility</td>
<td></td>
<td>• Discovery of underground contamination</td>
</tr>
<tr>
<td>• Market factors support the timing of this redevelopment</td>
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</tbody>
</table>

3. PUBLIC CONSULTATION PLANS

Provide a brief description of public consultation completed and the dates of consultation.

The upgrade was identified from development applications that were submitted for the area, and by considering infrastructure needs for redevelopment areas identified by the Growth Strategies/Build Calgary Workplan. Engagement has been conducted with the affected developers, but not with the general public.

Provide a brief description of public consultation outstanding and the dates of the planned consultation.

Public consultation will be done once the project has completed detailed design and prior to construction as per the Capital Project Management Framework.

4. CAPITAL ESTIMATES

<table>
<thead>
<tr>
<th>Estimate Class</th>
<th>Class 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>External Funding (Anticipated / Received)</td>
<td>While it is unlikely that an Established Areas Growth fund can be developed and implemented in time to support this project, it is possible that future projects may be supported by contributions from landowners.</td>
</tr>
<tr>
<td>List funding source and their contribution to the total cost estimate</td>
<td></td>
</tr>
<tr>
<td>Operating Impact</td>
<td>Negligible – Replacement of existing infrastructure and minimal new pipe infrastructure.</td>
</tr>
<tr>
<td>Describe operating impact of investment if any (i.e. whether new or able to be absorbed within existing operating budget). Where possible provide a precise financial and operating response identifying operating benefits of the investment. Operational efficiencies may also be identified.</td>
<td></td>
</tr>
</tbody>
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