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## **Strategic Vision**

Through the 2008 *Calgary Heritage Strategy*, Council established a municipal vision "as a Canadian leader in historic preservation" and outlined stakeholders, goals, and actions in achieving that vision. Since the *Strategy's* adoption, a majority of its 30+ identified action items have been completed, including the following major accomplishments:

- Establishment of the current *Historic Resource Conservation Grant Program* in 2012—systematizing funding for heritage sites
- Approval of the *City-Owned Historic Building Management Strategy* in 2011 (FM) and **Cultural** *Landscape Strategic Plan* in 2012 (Calgary Parks)
- Creation of the **online** *Inventory of Evaluated Historic Resources* in 2010—among the best of its kind in North America

Approval of the *Calgary Heritage Strategy* also introduced a set of 3 principles – **Identify**, **Protect**, and **Manage** – with the understanding that a successful overall approach to heritage conservation requires attention to all 3. With that in mind, the below information attempts to provide a high-level 'snapshot' of current progress towards Calgary's heritage conservation vision through reporting on each principle.

# How is Calgary doing?

#### "Identify"

- The Inventory of Evaluated Historic Resources currently has 869 listings, including 81 demolished resources (785 unique extant sites)
- Heritage Calgary added an average of 40 sites/year to the *Inventory* from 2009-2015, after which a Provincial funding source was eliminated.
   Subsequently, they add approx.
   16 new sites annually
- The Inventory Evaluation System moved to a 'valuesbased' model in 2008 (LPT2008 -24), and has seen a fuller range of resources added including worker's cottages, cultural landscapes, etc.
- The distribution of resource age on the *Inventory* is now more broadly reflective of Calgary's major development periods

### "Protect"

- Heritage Planning strives to achieve the designation of 7 historic resources per year. This number was exceeded in 2017 (11 sites) and 2018 (8 sites) but being owner-driven, is difficult to anticipate
- An additional 11 sites are protected by legal agreements negotiated as part of comprehensive development projects affecting a historic resource
- As of this report, 99 sites have been designated as Municipal Historic Resources, or roughly 12% of the extant *Inventory*
- Including 2019, an average of 4 Inventory sites were demolished annually over the past five years. Heritage Planning does not have authority to withhold demolition permits for nonprotected resources

#### "Manage"

- As part of Planning & Development, Heritage Planning has created conservation policy for the Municipal Development Plan, Developed Areas Guidebook, and various Area Plans
- All planning applications impacting historic resources are reviewed by Heritage Planning. Changes to Municipal Historic Resources are assessed and approved prior to permit issuance
- To date, 28 historic resources have been approved for funding through the *Conservation Grant Program*, totaling approx. \$4.12 million in investment
- The grant program reserve currently holds approximately \$350K in uncommitted funds, and is in discussions with 6 resources
- Where density transfer policies
  apply (Downtown, East Village,
  Beltline), 16 resources have
  designated and sold unused density