

APPENDIX 11C

IOC CANDIDATURE QUESTIONNAIRE OLYMPIC GAMES 2024

Candidature Questionnaire Olympic Games 2024

16 September 2015



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Introduction

Summary	The Vision, Games Concept and Strategy Stage will focus on a strategic and primary capacity evaluation. Topics covered in this stage will generally not be repeated in the next stages although in some specific instances Candidate Cities will be asked to confirm or update initial information submissions in subsequent filings. The Candidature Process Olympic Games 2024 has been reengineered to provide an integrated single process with various transition points.
Related Documents for Background	<ul style="list-style-type: none"> • Olympic Agenda 2020 recommendations • Olympic Games Framework • Host City Contract Principles • Host City Contract Operational Requirements • Candidature Process Olympic Games 2024 • OGKM Terminology Database

The Vision, Games Concept and Strategy Stage will provide the opportunity to ensure cities transitioning to the next stage are:

- Strategically aligned with the IOC's current priorities as outlined in Olympic Agenda 2020.
- Providing an appropriate framework to conduct the Games and meet Games needs.
- Proposing a Games Concept that is aligned with the host city's/ region's long-term development plans providing the basis for:
 - Stakeholder/community support;
 - Feasible Games;
 - Positive and sustainable host city/country legacy.

In this stage the IOC will receive three primary types of response from a city:

- Provision of existing strategic and development plans with supplementary information demonstrating how the Games Concept aligns to or supports these plans.
- Fact based information that demonstrates that a capacity exists or can reasonably be expected to exist prior to the Games so as to support Games delivery.
- Guarantees executed by a relevant authority as specified by the IOC.

Please note that bidding for the Olympic Games includes also the Paralympic Games. The Paralympic Games are staged approximately two weeks after the Olympic Games Closing Ceremony. Paralympic references are integrated into the different themes.

Schedule Overview

Stage 1 will include the following activities:

STAGE 1 – Vision, Games Concept and Strategy 15 September 2015 – June 2016	
NOC and city inform the IOC of the name of a Candidate City	15 September 2015
IOC provides all Candidature Process Olympic Games 2024 documentation to Candidate Cities and their NOC	16 September 2015
Candidature Process kick-off meeting with each Candidate City & NOC (by video conference)	23–25 September 2015
Signature of the Candidature Process 2024 by City and NOC	16 October 2015
Payment of instalment 1 of the Candidature Service Fee (USD 50,000)	16 October 2015
Individual workshops in Lausanne	Week of 16 November 2015 TBC
Official drawing of lots to determine the order of the Candidate Cities throughout the process by the IOC Executive Board	8–10 December 2015
Candidate Cities to ensure protection of the wordmark “(City) 2024” in their respective country	6 January 2016
Deadline for the submission by Candidate Cities of: Candidature File Part 1: Vision, Games Concept and Strategy	17 February 2016
IOC-appointed Evaluation Commission Working Group to analyse documentation and provide a dashboard report to the IOC Executive Board	February to May 2016
IOC Executive Board confirmation of Candidate Cities that transition to the next stage*	June 2016 (date TBC)

*A specific recommendation may be made by the Evaluation Commission Working Group to defer a city's candidature to a later campaign. Such cities would leave the Candidature Process 2024 and all rights would cease for those not selected. In such cases, a debrief between the IOC and the Candidate City/Cities/NOC(s) concerned would take place to further assist them/define future goals. Ongoing support would be provided by the IOC.

1. Questionnaire – Stage 1

1.1 Vision and Games Concept

Cities are requested to provide a description of their proposed Games Concept demonstrating how they will provide the framework for Games and legacy delivery. In this context the Games Concept includes the following elements.

Objective	Question/s
To outline the broad vision for the Olympic Games and Paralympic Games and the benefits that will be achieved for the local host communities.	1.1.1 Vision <ol style="list-style-type: none"> Describe your vision for the Olympic Games and the main benefits which will be achieved for your community. What is the “unique story” of your Games? Describe your vision for the Paralympic Games and the main benefits which will be achieved for your community.
To describe the Olympic Games features and operational concepts and the rationale for the Olympic Games concept.	1.1.2 Games Features and Operational Concepts <ol style="list-style-type: none"> Describe the proposed main features of your Olympic Games Concept by specifically addressing the following: <ul style="list-style-type: none"> The rationale and opportunities presented by the selection of your city as the Host City. The key differentiators or characteristics of your Host City which will assist to showcase the city and define how this has shaped or been incorporated into your Games Concept. The rationale for the selection of venues and the overall master plan which underpins your Games Concept. The rationale and opportunities presented by the selection of any proposed sub-sites outside the Host City. Describe your strategies to support a city-wide festival in the Host City. Describe how you would engage the wider host region and country in the lead up to the Games and at Games-time.

1.1 Vision and Games Concept

Objective	Question/s
To describe the Olympic Games features and operational concepts and the rationale for the Olympic Games concept continued.	<p>6. Describe the specific strategies you will follow within your Games Concept which will support an exceptional:</p> <ul style="list-style-type: none"> • Athlete experience • Spectator and visitor experience • Broadcast and press experience <p>Note: Avoid repeating general Games requirements and focus on any key differentiated strategies or exceptional arrangements for the staging of the Games.</p> <p>7. Avoiding any repetition of plans already presented, describe any other major features of your Games Concept.</p>
To provide a Map which clearly defines all major elements of the Games venue concept and its relationship with key Games related infrastructure.	<p>1.1.3 Venue Concept</p> <p>8. Provide a Concept Map (Map A) for the Olympic Games: A map of your city/region on which your project is superimposed thus giving a complete visual overview of your project.</p> <p>Instructions for the Concept Map for the Olympic Games</p> <p>Provide a map (no larger than A3 and clearly indicating the graphic scale used) of your city/region on which your project is superimposed.</p> <p>Map A should include all key Olympic venues and major infrastructure:</p> <ul style="list-style-type: none"> • Competition venues • Opening/Closing Ceremony venue • Olympic Village(s) • Other accommodation village(s) • Any major live sites or celebration/festival sites • IOC Hotels • Main Press Centre (MPC) • International Broadcast Centre (IBC) • Main transport infrastructure (airport(s), motorways, train/metro lines, etc.) <ul style="list-style-type: none"> – Label each transport infrastructure item on the map consistent with a unique number (use same numbers as will be applied in Tables 50a, 50b, 50c and 50d (Transport Infrastructure) and observe the following colour code: <ul style="list-style-type: none"> – PALE BLUE: Existing infrastructure, no permanent works required – DARK BLUE: Existing infrastructure, permanent works required – GREEN: Planned infrastructure (irrespective of the Games) – RED: Additional infrastructure (necessary to host the Games) <p>Should your main international airport not appear on this map, please use an arrow to indicate its direction and the additional distance to the airport.</p>

1.1 Vision and Games Concept

Objective	Question/s
To provide a Map which clearly defines all major elements of the Games venue concept and its relationship with key Games related infrastructure continued.	<ul style="list-style-type: none"> On the map, please draw a 10km radius around the Olympic Village(s) Provide a legend and indicate the North arrow <p>9. Provide Map B: Map to be produced following the same requirements for Map A but applied to the Paralympic Games.</p>
Competition venues Major non-competition venues	<p>10. Complete Table 10 (Competition and Non-Competition Venues) for all competition and major non-competition venues including Opening/Closing Ceremony venue(s), IBC/MPC, Olympic Village(s) and Media/Other Village(s) (if applicable), which you will use for the Olympic Games.</p>
Existing Venue Photographic File	<p>11. For each existing venue, provide a photographic file which clearly illustrates the venue (inside and outside – as applicable).</p> <ul style="list-style-type: none"> A venue photographic file is an A4 document (maximum 4 pages per venue), presenting an existing venue through a set of colour photographs together with a written description of the venue and its location giving an overview of its history, location, layout, functionality and architecture. Indication of elements to include in the photographic files: <ul style="list-style-type: none"> Written description (1 page) <ul style="list-style-type: none"> Location (in relation to the city) and accessibility (transport routes and public transport) History and usage: initial construction, renovations, architectural and functional descriptions, previous and current usage Set of colour photographs (maximum of 3 pages) <ul style="list-style-type: none"> Aerials and/or external panoramic elevated views Venue external frontage (where applicable) Views including field of play and seating tribunes For outdoor events, please draw the route/finish area etc. on the photo

1.1 Vision and Games Concept

Objective	Question/s
New venues	12. For new venues to be built (including venues to be relocated, if any), please briefly describe for each venue the intended post-Games use and the funding model for the long-term viability of the venue.
To describe the Olympic Village(s) strategy and provide an overview of the basic design elements which will demonstrate the manner in which basic Games requirements can be met.	1.1.4 Olympic Village 13. Describe your Olympic village(s), including the following elements: <ul style="list-style-type: none"> • Location • Current land and/or building owner • Future owner • Confirmation of land allocation and security of allocation • Altitude • Type of accommodation/type of buildings/number of buildings and maximum number of floors • Size of village(s) (hectares) • Size of adjacent space available for overlay • Number of beds • If relevant, agency(ies) responsible for construction/delivery • Paralympic considerations • Post-Olympic use
To provide an overview of the Olympic Village financing strategy so as to demonstrate its feasibility.	14. Describe the financing strategy for the Village including the strategy to absorb market stock or financing any planned holding period.

1.1 Vision and Games Concept

Objective	Question/s
To provide an overview of the IBC/MPC venue strategy and to demonstrate that basic Games needs can be met.	<p>1.1.5 IBC/MPC</p> <p>15. Describe your IBC/MPC including the following elements:</p> <ul style="list-style-type: none"> • Location(s) • Existing or new construction(s) • If relevant, the agency(ies) responsible for construction/delivery • Combined or separate venues • Confirmation of land allocation and security of allocation • Size(s) • Size(s) of adjacent space available for overlay • Type of building(s) • Post-Olympic use
To confirm that the Games period is within the hosting window prescribed by the IOC and that weather conditions are likely to optimise the Games arrangements with a focus on athlete performance and experiences.	<p>1.1.6 Dates of the Games</p> <p>16. State your proposed dates to host the Olympic Games and Paralympic Games 2024 and specify your reasons.</p> <p>The duration of the competitions of the Olympic Games shall not exceed sixteen days and the dates of the Olympic Games shall be chosen within the period: 15 July to 31 August 2024.</p>
Meteorology	<p>1.1.7 Meteorology</p> <p>17. Complete Table 17a (Temperature, Humidity, Wind) and 17b (Precipitation and Altitude) for your proposed dates of the Games for the host city and any competition venue where conditions are significantly different to the rest of the host city. Provide averages over the past 10 years and state the source.</p>

Table 10 (Competition and Non-Competition Venues)

[illegible]

[Contents](#)[Previous page](#)[Next page](#)[1. Questionnaire – Stage 1](#)**Table 17a (Temperature, Humidity, Wind) and 17b (Precipitation and Altitude)**

City	Time	Temperature			Humidity			Wind (general tendencies)	
		Minimum	Maximum	Average	Minimum	Maximum	Average	Direction	Strength
Host City	09:00								
	12:00								
	15:00								
	18:00								
	21:00								
Other City(ies)*	09:00								
	12:00								
	15:00								
	18:00								
	21:00								
Source of Information									

*Other cities or locations where significant differences exist. Please specify, adding rows for each additional location as needed.

City	Precipitation			Altitude
	Annually (number of days)	Period of Games (number of days)	Fog (number of days during period of Games)	
Host City				
Other City(ies)*				
Source of Information				

*Other cities or locations where significant differences exist. Please specify, adding additional rows if required.

1.2 Legacy and Long-Term Plan Integration and Alignment

Objective	Question/s
<p>Cities are asked to demonstrate that there is alignment of the Games Concept with long-term plans on the basis of:</p> <ul style="list-style-type: none"> • Strategy • Urban/spatial planning • Environmental and sustainable development • Mobility • Economic parameters 	<p>1.2.1 Existing City/Region Long-Term Plan Alignment</p> <p>18. Provide a summary of your city's/region's existing high-level long-term/development strategy (separate document).</p> <ul style="list-style-type: none"> • Provide details of the historical development of this strategy and the plans for its evolution during the period leading up to and at least 5 years after the Games. <p>19. Explain the strategic rationale for hosting the Games in terms of long-term city/region development.</p> <ul style="list-style-type: none"> • Demonstrate how your Games Concept will align with existing city/region development plans and strategies • Explain the alignment of your Games Concept with your existing long-term/development plans on the basis of: <ul style="list-style-type: none"> – Urban/spatial planning – Mobility – Economic parameters – Social parameters (including sports and a healthy lifestyle) – Financing
<p>Demonstrate that the Games will promote the Olympic Movement and positively enhance the Olympic Games and Olympic sports. Include the Paralympic Games.</p>	<p>1.2.2 Benefits for the Olympic/Paralympic Movement</p> <p>20. How can hosting the Olympic Games in your country contribute to the development of the Olympic Movement including Olympic Sports and the Olympic Games?</p> <p>21. Explain how hosting the Olympic Games would contribute to strengthening the Olympic brand.</p> <p>22. How can hosting the Paralympic Games in your country contribute to the development of the Paralympic Movement including para-sports and the Paralympic Games?</p>

1.2 Legacy and Long-Term Plan Integration and Alignment

Objective	Question/s
At a strategic level, outline the positive impact and legacy opportunities presented by hosting the Games.	<p>1.2.3 Legacy</p> <p>Generating Value</p> <p>23. Provide an overview of the city's and region's sustainability strategies and state which standards, best practices and projects are currently being implemented.</p> <p>24. What do you believe would be the long-term economic, social, environmental and sporting benefits for your city/region/country of:</p> <ul style="list-style-type: none"> • Bidding for the Olympic Games (irrespective of the outcome of the candidature) • Hosting the Olympic Games • Hosting the Paralympic Games <p>25. Describe your sustainability stakeholder engagement plan during the Candidature Process and explain how you have established appropriate relations with:</p> <ul style="list-style-type: none"> • Public bodies and institutions • Non-government organisations • Community groups • The private sector
Provide an analysis of current natural and cultural environmental conditions as they relate to the Games concept.	<p>Respecting Natural and Cultural Environments and Building Sustainably</p> <p>26. Describe the following on a map no larger than A3 – superimposed on your concept Map A:</p> <ul style="list-style-type: none"> • General geographical features of the venue locations, the city and its surroundings • Key biodiversity areas • All protected and conserved areas including: <ul style="list-style-type: none"> – Those designated, governed and managed by governments, indigenous peoples and local communities, private organisations and combinations of these. – Protected areas designated under regional conventions and agreements (Natura 2000 and others). – Protected areas designated under international conventions and agreements (including World Heritage, Ramsar and Biosphere Reserves). • Provide information on potential natural risks (landslides; flooding; seismic areas; etc.) of the city and surrounding areas

1.2 Legacy and Long-Term Plan Integration and Alignment

Objective	Question/s
Provide an analysis of current natural and cultural environmental conditions as they relate to the Games concept continued.	<p>27. Provide information on sustainable construction practices, policies and legislation in your country that will apply to the host city and outline your strategy and approach to ensure sustainability is integrated into all projects required for the Games.</p> <p>28. Identify any projects required for the Games that may require displacement of existing communities and/or businesses and explain why. Detail what procedures will apply and confirm these will be in accordance with national and/or international standards. Briefly describe the applicable standards.</p> <p>29. Has a strategic sustainability impact assessment been conducted on your Games concept and does legislation in your country require you to do so? If so, at what stage of the planning and construction process is it required?</p>
Provide an analysis of air and water resources as they relate to the Games concept.	<p>Managing Air and Water Quality and Resources</p> <p>30. Provide detailed information on the ambient air quality in the city (compared to the most recent WHO standards/guidelines), including an assessment of the analyses performed over the last five years for the period during which you intend to hold the Games and the testing methods used.</p> <ul style="list-style-type: none"> • Further information must be provided for any proposed competition venues situated more than 50km from the city or for any proposed competition venues where conditions are significantly different from the host city. <p>31. Provide an analysis of water conditions in relation to the natural water based competition venues (using the most recent WHO testing guidelines).</p> <p>32. Provide detailed information on the water capacity of the city and surrounding areas:</p> <ul style="list-style-type: none"> • Per capita availability of renewable freshwater resources • Protection and management of water sources that supply the city i.e. the upland areas that supply water to the city
To understand the city's/region's approach to climate change management.	<p>Managing Climate Change</p> <p>33. Provide details on your city's/region's approach to climate change management including details on emission reduction and climate adaptation action plans.</p> <ul style="list-style-type: none"> • Does your city publically report how it measures, monitors and manages its impact on climate change through any voluntary programs? If yes, please provide details on the aspects you feel are most relevant to the candidature.

1.2 Legacy and Long-Term Plan Integration and Alignment

Objective	Question/s
To understand how the Games will build human capacity/competences.	Building Human Capacity 34. Describe your strategy to build a new generation of talent through the planning and staging of the Olympic Games.
To understand how the Games will promote sport and the Olympic Values.	Promoting Sport and the Olympic Values in Society 35. Provide information on your city's/country's medium to long-term sporting strategy and its implementation to date (including Sport and Physical Education lessons as part of the school curriculum). 36. Describe your strategy to leverage the planning and staging of the Olympic Games to promote sport and the Olympic values in society.

1.3 General Infrastructure and Capacity Analysis

Objective	Question/s
<p>Cities are to demonstrate they have or can reasonably develop, in a manner consistent with existing long-term development plans, the key capacities to stage the Games with a focus on:</p> <ul style="list-style-type: none"> • Accommodation • Airport • Transport • Energy • Telecommunications • Medical services and emergency response 	<p>1.3.1 Population statistics</p> <p>37. State the current population, as well as estimated population in 2024, for the following (please specify the source(s) used):</p> <ul style="list-style-type: none"> • City • Region • Country
<p>Accommodation</p>	<p>1.3.2 Accommodation</p> <p>38. Complete Table 38 (Existing and Planned Hotel Rooms) indicating the number of existing and planned hotels, hotel rooms and their star rating:</p> <ul style="list-style-type: none"> • within a radius of 0–10km and 10–50km from the city centre • within a 0–10km radius from any competition venue cluster/precinct and/or stand-alone venue outside the Host City

1.3 General Infrastructure and Capacity Analysis

Objective	Question/s
Accommodation continued	<p>39. Using Table 39 (Alternative Accommodation) provide details of any alternate (non-hotel) accommodation planned for use during the Games including:</p> <ul style="list-style-type: none"> • Type of accommodation (apartments, hostels, etc) • Star rating or equivalent standard description • Current capacity and details for any expansion, if applicable • Anticipated Games stakeholder/workforce use • Location in relation to the city centre. Include accommodation within a radius of 0–10km and 10–50 km from the city centre and within a 0–10km radius from any competition venue cluster/precinct and/or stand-alone venue outside the primary Host City. <p>40. If a media village or any other type of village, other than the Olympic Village, is planned, describe your concept for the village(s), including the following:</p> <ul style="list-style-type: none"> • Owner (current and future) • Location • Type of accommodation/type of buildings • Size of village(s) (hectares) • Number of rooms and beds/room to bathroom ratio • Post-Olympic use • Stage of development, if a new facility • Specify who will finance the construction, if a new facility <p>41. Demonstrate how the development of new hotel or other accommodation capacity is aligned with your city's/cities' long-term plan.</p> <ul style="list-style-type: none"> • Identify where such capacity is identified in the existing long term plans

1.3 General Infrastructure and Capacity Analysis

Objective	Question/s
Airport	<p>1.3.3 Airport</p> <p>42. Which is the main international airport you intend to use for the Games?</p> <p>43. Which other airport(s) do you intend to use for the Games?</p> <p>44. For each airport you intend to use, please indicate:</p> <ul style="list-style-type: none"> • Capacity (number of runways, number of gates, airport capacity, annual passenger terminal capacity and peak capacity over 24 hours). • Distance to the city centre and existing, planned and additional public transport links to the city centre • Opportunity to extend hours of operations if required <p>45. If expansion of the existing airport(s) or development of a new airport(s) is planned:</p> <ul style="list-style-type: none"> • Identify where such a need for additional airport capacity is identified in existing long term plans • Demonstrate the feasibility of additional airport capacity <p>46. Use Table 46 (Flight Network) to list the number of countries to/from which there are direct weekly international scheduled flights for each airport you intend to use.</p> <ul style="list-style-type: none"> • Should you expect the flight network at any of the proposed airports to change significantly provide a brief description of the anticipated changes for 2024.
Transport	<p>1.3.4 Transport</p> <p>47. Based on your general Games Concept and considering your city and regional transport systems provide a general overview of your Games transport strategy.</p> <ul style="list-style-type: none"> • Describe your objectives, as well as the general mobility concepts for the Games stakeholders and the general public <p>48. Outline how your Games transport strategy aligns with the city and regional transport strategies.</p> <p>49. Use Table 49 (Motorisation Rate and Public Transport Share) to provide for the city, region and country and for the years 2000, 2015 and 2024.</p> <ul style="list-style-type: none"> • Automobile motorisation rates, and • The share (%) of public transport journeys in relation to all motorised journeys

1.3 General Infrastructure and Capacity Analysis

Objective	Question/s
Transport continued	<p>50. Describe the existing, planned and additional transport infrastructure, which is related to your Games Concept. Use Tables 50a, 50b, 50c and 50d (Transport Infrastructure) to provide information about:</p> <p>Existing Transport Infrastructure</p> <p>List existing transport infrastructure (roads and public transport systems):</p> <ul style="list-style-type: none"> • Motorways • Major urban arterial network • Suburban rail • Subway • Light rail • Waterways <p>Existing Transport Infrastructure – Permanent Works Required</p> <p>List your existing transport infrastructure that requires permanent works (roads and public transport systems).</p> <p>Planned Transport Infrastructure</p> <p>List all transport infrastructure developments planned irrespective of your application to host the Olympic Games, and which will have an impact on Olympic site accessibility.</p> <p>Additional Transport Infrastructure</p> <p>List the additional transport infrastructure you feel will be necessary to host the Olympic Games.</p> <p>For each of the above, specify:</p> <ul style="list-style-type: none"> • Length and capacity (number of traffic lanes or rail tracks) • Location of each infrastructure item by stating where it begins and ends • How and by whom work will be financed (if applicable) • Construction timelines (if applicable) <p>Please differentiate between transport infrastructure within the city boundary and from the city boundary to outlying venues.</p>

1.3 General Infrastructure and Capacity Analysis

Objective	Question/s
Transport continued	<p>NOTE: please use a unique number to identify each item of infrastructure on the tables, using each number once across all tables.</p> <p>51. Explain the benefit of new transport infrastructure for the city and the region, and highlight the related legacy.</p> <p>52. Referring to Tables 50a, 50b, 50c and 50d (Transport Infrastructure) and Map A, describe:</p> <ul style="list-style-type: none"> • The public transport systems (rail, metro, light rail, high capacity dedicated bus lanes or cableways and waterways if applicable) which will play a key role during the Games. • The motorway and main road network which will play a key role during the Games <p>53. Complete Table 53 (Distances and Travel Times), indicating all distances in kilometres and 2015 average travel times in minutes by bus.</p> <ul style="list-style-type: none"> • If a public transport connection is available, add the public transport travel time in brackets
Energy	<p>1.3.5 Energy</p> <p>54. Provide information on the sourcing, production and distribution arrangements, capacity and the effectiveness/stability of the national power grid.</p> <p>55. What are the current and future plans for development of sustainable/green energy sources?</p> <p>56. Describe the role of the domestic energy regulator and other governmental agencies in the development of new energy facilities and in the regulation of service levels to clients.</p> <p>57. With the aid of a diagram, describe the existing, already planned and additional (Games dependent) local, regional and national utility energy supply system (power generation and distribution) impacting the Games.</p>

1.3 General Infrastructure and Capacity Analysis

Objective	Question/s
Telecommunications	<p>1.3.6 Telecommunications</p> <p>58. Provide an overview of the structure and size of the local Information and Communications Technology (ICT) market, including the major commercial players (number of companies, services provided and geographic coverage), the main government agencies driving ICT initiatives including details regarding any telecommunications regulatory body(ies), licensing arrangements/timing and the main institutions educating the future workforce. Include details of the responsible bodies controlling or delivering trunk radio services and frequency allocations/management.</p> <p>59. Provide a diagram showing the telecommunications and technology infrastructure in your country. Indicate in the diagram the public entities or private companies that own the underlying infrastructure and which entities/companies operate the related networks.</p> <p>60. What are the major current and planned ICT initiatives in your city/country?</p> <p>61. Describe the penetration of wireless technology services, technologies used and generations (3G/4G) existing within the city.</p> <ul style="list-style-type: none"> • Advise the number of providers currently offering these services • Outline plans for further growth in wireless services leading up to 2024 • Is additional infrastructure anticipated to specifically meet Games requirements? How will these improvements be funded?
Medical services and emergency response	<p>1.3.7 Medical services and emergency response</p> <p>62. Provide the number of hospitals and hospital beds per capita in your host city and other venue cities.</p> <p>63. Use Table 63 (Hospitals) to list the hospitals which will be used for Games purpose:</p> <ul style="list-style-type: none"> • Main hospitals, teaching and specialist hospitals • Distance of main hospitals from the Olympic Village(s) (in km) • Number of beds • List of departments by speciality (including sports-medicine, physiology and acute cardiac (arterial vascular surgery) and stroke specialist units, biomechanical research laboratories for teaching hospitals). <p>64. Briefly give details of public health programmes and issues over the last ten years.</p> <p>65. Describe the resources in your city, region and country to counter epidemiological risks, and list the organisations responsible for controlling this issue.</p> <p>66. Describe the current emergency response capability of your emergency services in the event of a natural disaster or the need for evacuation.</p>

Table 38 (Existing Hotel Rooms – Host City)

Hotel Rating	Within a radius of 0–10km of the City Centre		Within a radius of 10–50km of the City Centre		Totals	
	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Total number of hotels	Total number of rooms
5 star						
4 star						
3 star						
2 star						
1 star						
Total						

Table 38 (Planned Hotel Rooms – Host City)

Hotel Rating	Within a radius of 0–10km of the City Centre		Within a radius of 10–50km of the City Centre		Totals	
	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Total number of hotels	Total number of rooms
5 star						
4 star						
3 star						
2 star						
1 star						
Total						

Table 38 (Existing and Planned Hotel Rooms Outside the Host City)

Venue/cluster/precinct name	Hotel Rating	Within a radius of 0–10km of the venue/cluster precinct			
		Existing		Planned	
		Number of hotels	Number of rooms	Number of hotels	Number of rooms
(specify venue/cluster/precinct)*					
	5 star				
	4 star				
	3 star				
	2 star				
	1 star				
	Total				

*Add additional rows if necessary for additional venues/clusters/precincts.

[Contents](#)[Previous page](#)[Next page](#)[1. Questionnaire – Stage 1](#)**Table 39 (Alternative Accommodation)**

City	Type of accommodation	Star rating or equivalent	Current capacity (rooms)	Planned expansion (rooms)	Distance from City Centre (0–10km or 10–50km)	Anticipated Games client/ workforce use
Host City						
Other City(ies)*						

*Add additional rows for cities as required.

Table 46 (Flight Network)

Continent	Countries served	Number of weekly flights per airport (2015)	
		Main airport (please specify)	Secondary airport (please specify)

Add columns for additional airports if required.

Table 49 (Motorisation Rate and Public Transport Share)

Motorisation rate	City			Region (please specify)			Country		
	2000	2015	2024	2000	2015	2024	2000	2015	2024
Automobile motorisation rate (cars per thousand people)									
Share (%) of public transport journeys in relation to all motorised journeys									

Table 50a (Existing Transport Infrastructure)

EXISTING transport infrastructure, NO PERMANENT WORKS REQUIRED					
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)	Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade		
	Within city boundary	From city boundary to outlying venues	Construction date	Date of completed upgrade(s)	
1					
2					

Table 50b (Existing Transport Infrastructure—Permanent Works Required)

EXISTING transport infrastructure, PERMANENT WORKS REQUIRED								
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)	Current length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade					
	Within city boundary	From city boundary to outlying venues	Type of work (length in km + capacity)		Body responsible	Construction date	Date of upgrade	Source of financing (public/private/joint)
			Within city boundary	From city boundary to outlying venues				
3								
4								

Table 50c (Planned Transport Infrastructure)

PLANNED transport infrastructure							
Type of transport infrastructure (motorways, major urban arterial rail public transport systems)		Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade			
		Within city boundary	From city boundary to outlying venues	Body Responsible	Start	End	Source of financing (public/private/joint)
5							
6							

Table 50d (Additional Transport Infrastructure)

ADDITIONAL transport infrastructure							
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)		Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade			
		Within city boundary	From city boundary to outlying venues	Body Responsible	Start	End	Source of financing (public/private/joint)
7							
8							

[Contents](#)[Previous page](#)[Next page](#)[1. Questionnaire – Stage 1](#)**Table 53 (Distances and Travel Times)**

All distances in km and travel times in minutes by bus in 2015	Main international airport		Main hotel area		Athlete accommodation				Olympic Stadium		Media accommodation		IBC/MPC	
					Olympic Village		Any other village/ accommodation of athletes				(please specify)			
	km	Minutes	km	Minutes	km	Minutes	km	Minutes	km	Minutes	km	Minutes	km	Minutes
Main international airport														
Main hotel area														
Olympic Village														
Any other village/ accommdation of athletes														
Olympic Stadium														
Media accommodation														
IBC/MPC														
Archery														
Aquatics														
Athletics														
Basketball														
Badminton														
Boxing														
Canoe														
Cycling														
Equestrian														
Fencing														
Football														
Golf														
Gymnastics														

[Contents](#)[Previous page](#)[Next page](#)[1. Questionnaire – Stage 1](#)**Table 53 (Distances and Travel Times)**

All distances in km and travel times in minutes by bus in 2015	Main international airport		Main hotel area		Athlete accommodation				Olympic Stadium		Media accommodation		IBC/MPC	
					Olympic Village		Any other village/ accommodation of athletes				(please specify)			
	km	Min.	km	Min.	km	Min.	km	Min.	km	Min.	km	Min.	km	Min.
Handball														
Hockey														
Judo														
Modern Pentathlon														
Rowing														
Rugby														
Sailing														
Shooting														
Table Tennis														
Taekwondo														
Tennis														
Triathlon														
Volleyball														
Weightlifting														
Wrestling														

Table 63 (Hospitals)

Hospital name	Hospital type (main, teaching, specialist)	Distance from the Olympic Village (in km)	Public or private	Number of beds	Departments by speciality
Total number of Hospitals					

Total number of beds					
----------------------	--	--	--	--	--

1.4 Country Analysis

Objective	Question/s
Cities are to demonstrate that they have a sufficiently stable political environment and appropriate governance framework to manage and mitigate Games planning and delivery risks and legacy delivery risk.	<p>1.4.1 Political and Governance Framework</p> <p>67. Describe the government structure in your country.</p> <p>68. Provide details of the political parties and their coalition structures that have led your national, regional and local governments/ municipalities in the last 10 years. In regard to regional and local government/municipalities provide information for those regions/municipalities which will host Games venues.</p> <p>69. Using Table 69 (Political Parties), provide a list of the political parties in your country indicating their respective strengths and their position regarding the possible staging of the Olympic Games in your country in 2024.</p> <p>70. Provide a schedule of elections which will be conducted in the period leading up to the Games.</p> <p>71. Describe the principle government and non-government organisations that will play a primary role in planning and delivery of the Games.</p> <p>72. Describe the principle government and non-government organisations that will be responsible for planning and delivery of legacy programmes.</p> <p>73. Provide up to three recent examples (last 10 years) of major events conducted in your country (and if possible the Games host city) and describe the governance structures established to host these events.</p> <ul style="list-style-type: none"> • Provide an analysis of strengths of these arrangements • Provide an analysis of the opportunities to improve these arrangements • Summarise what has been learned and incorporated into arrangements for the Games

1.4 Country Analysis

Objective	Question/s
Cities are to demonstrate that they have or can reasonably be expected to have the economic means to host the Games and can generate economic benefit from hosting the Games.	<p>1.4.2 Economic Analysis</p> <p>74. Demonstrate that your host country/city has or can reasonably be expected to have the economic means to host the Games and derive benefits from doing so.</p> <ul style="list-style-type: none"> • In Table 74 (Economic Data) provide past economic data (last 10 years) including nominal GDP, nominal GDP per capita, annual inflation rate and annual GDP growth rates and identify all sources of data. • Provide an economic forecast for the next five years including nominal GDP, nominal GDP per capita, inflation rate and annual GDP growth rates and identify all sources of data. • Provide an initial Games economic impact study prepared by an appropriately qualified and experienced independent analyst. Consider direct Games impacts and likely impacts of your proposed legacy plans. Please provide the study as a separate document.
Cities are to demonstrate that they have or can reasonably develop a safe and secure environment to manage Games and background security/safety risks.	<p>1.4.3 Safety and Security</p> <p>75. Provide an analysis in accordance with ISO 31000 (risk management), by a competent authority (please specify the authority), of the general risks and mitigation strategies connected with the host city/region:</p> <ul style="list-style-type: none"> • Fire (buildings, industry, forests) • Intrusion into Olympic facilities • Civil disobedience • Crime • Telecommunication/Technological risks • Terrorism • Traffic • Major traffic accidents, including in tunnels • Natural catastrophes (earthquake, flood, volcano, hurricane, etc.) • Other catastrophes (chemical, biological, nuclear, plane crash, serious land accident, etc.) <p>76. Provide estimates of the available security, police and emergency services human resources in the country, region and city.</p>

1.4 Country Analysis

Objective	Question/s
Cities are to demonstrate they have the support of key stakeholders, institutions, business and the general public.	<p>1.4.4 Support for the Olympic Games</p> <p>77. Provide evidence of the support for the hosting of the Games by key stakeholders, including in particular:</p> <ul style="list-style-type: none"> • Key government/city agencies that will play a substantive role in Games or legacy planning/delivery • Business community • Key community groups with a direct interest in legacy planning/delivery • General public <ul style="list-style-type: none"> – Provide the results of any public opinion polls conducted by your candidature committee or government/city in relation to your candidature for the Olympic Games 2024 • Any other entities having a substantive impact on the planning/delivery of the Games and legacy <p>78. Provide details of any substantive or organised opposition to the hosting of the Games.</p> <ul style="list-style-type: none"> • Describe the reasons for opposition • Advise how this is currently being managed during the candidature process • Advise how this or similar issues will be managed should you be selected as host of the Games <p>79. Is there a requirement or intention to carry out a referendum in relation to the staging of the Games in your country/city?</p> <ul style="list-style-type: none"> • Could you be obliged to carry out a referendum by opponents to the Olympic Games project? • Is such a referendum already planned and if so provide details?
Cities are to demonstrate they have a legal framework which will accommodate Games arrangements.	<p>1.4.5 Legal Framework</p> <p>80. Describe any legal obstacles, if any, to the organisation of the Games in your country.</p> <ul style="list-style-type: none"> • Identify (provide specific references) the relevant legislation/regulation/treaty and describe how it could be an obstacle to the organisation of the Games. <p>81. Describe the existing laws (provide specific references), if any, in your country that relate to sport.</p> <p>82. Provide an initial overview of any new laws planned to be introduced to facilitate the organisation of the Olympic Games.</p> <p>83. Provide an overview of existing laws (provide specific references) related to accessibility, in particular with respect to accommodation, public transport and venues.</p>

[Contents](#)[Previous page](#)[Next page](#)[1. Questionnaire – Stage 1](#)**Table 69 (Political Parties)**

Political Party	Percentage of National Level Seats held	Percentage of Regional Level Seats held	Percentage of Local Level Seats held	Position on the Staging of the Games in 2024 (support/opposition/neutral)	Principle reasons for support/opposition

Table 74 (Economic Data)

Year	Nominal GDP	Nominal GDP per capita	Annual inflation rate	Annual GDP growth rate	Source of Data
2006					
2007					
2008					
2009					
2010					
2011					
2012					
2013					
2014					
2015					
2016*					
2017*					
2018*					
2019*					
2020*					

*Forecast.

1.5 Financing Analysis

There are two distinct Olympic Games budgets: The operational budget (referred to as the OCOG budget) and the governmental or infrastructure budget (referred to as the non-OCOG budget).

OCOG Budget – Games Operational Budget

The OCOG budget is the operational budget controlled by the OCOG, which is used to cover all costs and expenses related to the delivery of the Olympic Games. The OCOG budget is mainly privately financed, with a significant contribution from the IOC.

Non-OCOG Budget

a) Capital Investment Budget

This budget is directly related to the construction of the permanent competition and non-competition venues, which have a long term legacy. The financing of such investment is usually undertaken by the public authorities and/or the private sector.

b) Operations budget

This budget includes the operational services of the public authorities in support of the Olympic Games (such as security, transport, medical services and customs and immigrations).

In addition, each host city/region/country has a long-term investment plan for general infrastructure, which deals with wider infrastructure investments that the host country and city are making independently of the Games, such as investments in transport infrastructure (roads, airport and railway).

1.5 Financing Analysis

Objective	Question/s
Capital Investment Budget Cities are to demonstrate they have a feasible financing strategy and capacity for Games dependent capital works and to specifically demonstrate how incremental Games induced capital cost/investment will be absorbed.	1.5.1 Financing Strategy 84. Describe the financing strategy including sources of financing to fund Games dependent capital works (competition and non-competition venues). <ul style="list-style-type: none"> Describe the overall strategy for mitigating risks for Games dependent capital works
Games Operational Budget Cities are to demonstrate they have a feasible financing strategy and capacity to meet incremental Games operational costs.	85. Taking into account the IOC Contribution (refer to Host City Contract), provide an overview of the financing strategy, including sources of funding, for the Games operational costs which will be the responsibility of the Organising Committee.
Candidature Budget Cities are required to disclose full details of their candidature budgets to the IOC and to ensure a reasonable approach to all expenditures.	86. Describe how and by whom your candidature will be financed. Provide the budgets for the different stages of the Candidature Process.

1.6 Guarantees

Below is a list of guarantees to be included as a component of the Stage 1 submission.

A Guarantee is a legally binding commitment.

If certain events are held in another country, additional guarantees should be provided by the appropriate authorities of that country/ies.

Number	Guarantees
G 1.1	<p>Provide a guarantee from the government of your country stating the following:</p> <p><i>"[Name(s) of the duly authorised representative(s)] hereby confirm(s) that the government of the host country</i></p> <ul style="list-style-type: none"> <i>Guarantees the respect of the Olympic Charter and, in particular:</i> <ul style="list-style-type: none"> <i>acknowledges the importance of the Games and the value of the Olympic image, and agrees to conduct all activities in a manner which promotes and enhances the fundamental principles and values of Olympism, as well as the development of the Olympic Movement,</i> <i>acknowledges the prohibition of any form of discrimination with regard to a country or a person on grounds of race, colour, sex, sexual orientation, language, religion, political or other opinion, national or social origin, property, birth or other status,</i> <i>acknowledges that the Olympic Identity and Accreditation Card, together with a passport or other official travel documents of the holder, authorises entry into the country of the host city and that it allows the holder to stay and perform his/her Olympic function for the duration of the Olympic Games, including a period not exceeding one month before and one month after the Olympic Games, and</i> <i>guarantees that it will take all the necessary measures in order that the host city and the organising committee (OCOG) fulfil completely their obligations under the Host City Contract and other relevant agreements."</i>
G 1.2	<p>Provide a guarantee from the region, host city and other venue cities stating the following:</p> <p><i>"[Name(s) of the duly authorised representative(s)] hereby confirm(s) that the region/city</i></p> <ul style="list-style-type: none"> <i>guarantees the respect of the Olympic Charter; and</i> <i>guarantees that it will take all the necessary measures in order that the host city and the organising committee (OCOG) fulfil completely their obligations under the Host City Contract and other relevant agreements."</i>

1.6 Guarantees

Number	Guarantees
G 1.3	<p>Provide a guarantee from the national, regional and city authorities confirming that:</p> <ul style="list-style-type: none"> • All levels of government support the candidature; • The Games plan will align with existing national/regional/city development plans and strategies; • All levels of government will cooperate to ensure the delivery by the different public authorities or entities that will be responsible for Games planning/delivery and legacy; • There are no legal obstacles to the organisation of the Olympic and Paralympic Games in the country.
G 1.4	<p>Provide a guarantee from the relevant authority confirming that:</p> <ul style="list-style-type: none"> • New Games venues will not be located in an environmentally protected area; • Games venues and other Games-related development projects will comply with applicable environmental legislation; • Appropriate measures will be taken to mitigate to the fullest possible extent, any unfavourable environmental or social impacts caused by the construction of (or other works on) Games venues and other Games-related development projects.
G 1.5	<p>Provide a guarantee from the NPC or other relevant national organisations representing people with disability affirming support of the candidature to host the Games.</p>
G 1.6	<p>Provide a guarantee from the city authorities and the Candidature Committee confirming the Host City's and future OCOG's unconditional participation in the TOP programme and other IOC marketing programmes.</p>
G 1.7	<p>Provide a guarantee from your national tourist board confirming:</p> <ul style="list-style-type: none"> • the accommodation rating system used in your country (description of the standard of hotel in each category), and • the existing hotel inventory as specified in Table 38 (Existing and Planned Hotel Rooms).

Instructions for the submission of the Candidature File—Part 1 (deadline 17 February 2016)

- The Candidature File – Part 1 (pdf) should be submitted separately in English and in French in A4 format on a USB key.
- The Candidature File – Part 1 should have a maximum of 60 pages each for the English and for the French version (including all charts and maps/excluding cover pages).
- Please provide 80 USB keys to the IOC:
 - The USB key should contain a pdf of the Candidature File (separate Files in English and French), the Photographic File, all tables in Excel format, all maps in jpg format and all other documents and studies in pdf format.
 - The following folders should be created on the USB key:
 - Candidature File
 - Tables
 - Maps
 - Photographic File
 - Other documents/studies
- Guarantees are to be submitted separately as originals (with one set of copies in English) as well as in electronic format (5 separate USB keys). Please clearly reference the guarantee number on each guarantee.

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Introduction

Summary	<p>Candidate Cities will demonstrate that they have the full backing of their public institutions as evidenced by general commitments and specific guarantees and that various government services will be provided to support requirements.</p> <p>This is the second stage of a single integrated Candidature Process wherein Candidate Cities transition from one stage to the next assuming they progressively meet requirements.</p>
Related Documents for Background	<ul style="list-style-type: none"> • Olympic Agenda 2020 recommendations • Olympic Games Framework • Host City Contract Principles • Host City Contract Operational Requirements • Candidature Process Olympic Games 2024 • OGKM Terminology Database

This Governance, Legal and Venue Funding Stage will focus on institutional support including government and municipal entities as well as any other relevant major non-government organisation(s) and the provision of certain key services required for Games planning and operations. Candidate Cities are also required to submit a range of guarantees which underpin this support and assure key aspects of the proposed Games project. In addition, some specific themes are explored which follow on from **Stage 1: Vision, Games Concept and Strategy** and will provide context to **Stage 3: Games Delivery, Experience and Venue Legacy**.

Schedule Overview

Stage 2 will include the following activities:

STAGE 2 – Governance, Legal and Venue Funding June – December 2016	
Individual workshops for the Candidate Cities and their NOCs (Feedback on Stage 1 submission)	June 2016 (date TBC)
Payment of instalment 2 of the Candidature Service Fee (USD 50,000)	July 2016 (one month after the Executive Board's confirmation of Candidate Cities that transition to the next stage)
Olympic Games Observer Programme – Rio de Janeiro	5–21 August 2016
Governance, Legal and Venue Funding Workshops – Rio de Janeiro	August 2016
Deadline for the submission by Candidate Cities of: Candidature File Part 2: Governance, Legal and Venue Funding	7 October 2016
IOC-appointed Evaluation Commission Working Group to analyse documentation and provide a dashboard report to the IOC Executive Board	October to November 2016
Official Debriefing of the Rio 2016 Games – Tokyo	November 2016
Games Delivery, Experience and Legacy Workshops – Tokyo	November 2016
IOC Executive Board confirmation of Candidate Cities that transition to next stage*	December 2016 (date TBC)

*A specific recommendation may be made by the Evaluation Commission Working Group to defer a city's candidature to a later campaign. Such cities would leave the Candidature Process 2024 and all rights would cease for those not selected. In such cases, a debrief between the IOC and the Candidate City/Cities/NOC(s) concerned would take place to further assist them/define future goals. Ongoing support would be provided by the IOC.

2. Questionnaire – Stage 2

2.1 Governance Structure

Objective	Question/s
Taking into account the government and governance framework of the Host Country as described in Stage 1, describe the organisational structures and interfaces that will enable Games delivery.	<p>2.1.1 Games delivery</p> <ol style="list-style-type: none"> Describe how and through what structures Games planning and delivery will be managed including the role of Government/City authorities. <ul style="list-style-type: none"> Describe how these structures will be coordinated Describe how these arrangements will interface with existing political and administrative institutions/agencies (please focus on the roles of and interfaces between the different organisations). Describe the structure of governance including reference to the following: <ul style="list-style-type: none"> Non-government organisations Community groups The private sector Describe the public authority or other entity that will be responsible for ultimate oversight of Games planning/delivery.
To describe the organisational structures, interfaces and participation of organisations who will be directly responsible for Games legacy planning and delivery.	<p>2.1.2 Legacy delivery</p> <ol style="list-style-type: none"> Describe how and by which entities Games legacy programmes will be planned (pre-Games), managed and overseen (post Games). <ul style="list-style-type: none"> Describe what, if any, interfaces will be developed with the OCOG Describe how Games related initiatives will relate to existing long-term programmes Describe how the delivery of legacy objectives will be monitored

2.2 Legal, Customs and Immigration

Objective	Question/s
To describe any new legislation anticipated or required.	<p>2.2.1 Games-related legislation and regulation</p> <p>4. If necessary, update information provided during Stage 1 and provide a detailed overview of any new laws or regulations envisaged in view of facilitating the organisation of the Olympic Games. Please explain the:</p> <ul style="list-style-type: none"> • Nature and effect of any such law • Timetable for such law is to be enacted • Method of adopting and implementing any such law • Implementation and enforcement mechanism planned
	<p>2.2.2 Taxes</p> <p>5. Describe the various types of taxes which are currently levied in your country on a local, regional and national level and which are relevant to the tax-related requirements of the Host City Contract.</p> <p>6. Describe the relevant competent authorities at the different levels of government for the identified taxes.</p> <p>7. Describe the measures and procedures you intend to implement to fulfil the tax-related requirements under the Host City Contract and the related timeline and administrative/legislative process.</p>

2.2 Legal, Customs and Immigration

Objective	Question/s
To describe measures to prevent ambush-marketing.	<p>2.2.3 Advertising Control and anti-ambush measures</p> <p>8. Complete Tables 8a (Advertising Space Controls) and 8b (Public Transport Advertising Space Control) to indicate where binding options have been secured from relevant third parties for the acquisition of all existing or hereafter developed advertising space:</p> <ul style="list-style-type: none"> • At any premises of the sites at which competitions or official events and activities of the Olympic Games will be held as well as any neighbouring land and facilities up to five hundred metres in and around the perimeter of such sites; and • On public transport (e.g. buses, metro, trams, etc.) and adjacent parking facilities in the Host City and in cities having an operational role in the staging of the Olympic Games (e.g. other venue cities, ports of entry, transport hubs (including indoor or outdoor advertising at airports)); • State the gross value of the secured advertising inventory in USD 2016 and USD 2024. <p>NOTE: OCOG control is required to start from 2 weeks prior to the Games. Candidate Cities are reminded that the exact distance of the perimeter area shall be determined on a case-by-case basis according to the layout of the existing land and facilities. The distance of 500 metres is an approximate figure for guidance only. The IOC reserves the right to ask Candidate Cities for a copy of the binding options from space owners.</p>
To describe the conditions that will apply for the persons coming into the Host Country for the purposes of the Olympic and Paralympic Games including for preceding familiarisation visits/test events and post-Games wrap up in relation to entry into your country by foreign nationals, and special equipment and supplies.	<p>2.2.4 Host Country Entry Regulations</p> <p>9. Describe the regulations in force in your country regarding immigration and entry visas.</p> <p>10. Describe the health and vaccination recommendations or regulations for persons entering your country.</p> <p>11. What would the entry regulations be for Games-related personnel attending test events and other meetings held in the Host Country prior to the Olympic Games?</p> <p>12. Describe the regulations in force in your country regarding the entry of animals (i.e. guide dogs for the blind, horses for equestrian events) into your territory.</p> <p>13. Specify, if applicable, any regulations concerning the import of special products and equipment required by accredited persons to carry out their duties at the Olympic Games: e.g. firearms and ammunition (for sports competitions or security services), photographic and audio-visual equipment, medical equipment and products, computer equipment, foodstuffs etc.</p>

2.2 Legal, Customs and Immigration

Objective	Question/s
To describe the specific conditions that will apply to members of the Games workforce before, during and after the Olympic and Paralympic Games.	<p>2.2.5 Games workforce regulations</p> <p>14. Describe the regulations in force in your country regarding work permits (including the process and average length of time required to apply for and issue work permits for temporary entry of personnel to work and domicile in the country) as well as the measures planned to ensure that Games-related personnel are able to obtain necessary work permits in an expedited and simplified manner and without any fees or charges being payable in the Host Country, for a period of time beginning not later than one (1) year before the scheduled commencement of the Games and running until at least one (1) year after the conclusion of the Games (or for an extended period upon IOC's written request based on specific operational needs of certain organisations and personnel).</p> <p>15. Would accredited persons (especially the personnel working for the media, broadcasters, OBS and the Official Timekeeper) be subject to union regulations or labour laws of the Host Country, and if so what measures will be implemented to ensure that that the application of such laws and regulations to these accredited persons do not prevent or hinder the performance of their Games functions in accordance with the specific needs and requirements of such functions.</p>

Table 8a (Advertising Space Controls)

Venue/official site/ neighbouring land (list, describing where necessary)	Advertising space description	Owned by*	Owner will grant OCOG full control (yes/no)	Gross value of secured advertising inventory (USD 2016)**	Gross value of secured advertising inventory (USD 2024)**	Period of OCOG Control		Incumbencies (if any)
						Start date***	End date	

*Indicate also whether owner is a government- or privately owned entity.
**Figures should be based on a monthly rate and presented in USD at the same exchange rate used for other conversions in the Candidature File.
***OCOG control shall start from 2 weeks prior to the Games.

Table 8b (Public Transport Advertising Space Control)

Public transport type (bus, metro, rail, airports including airspace, other)	Advertising space description	Owned by*	Owner will grant OCOG full control (yes/no)	Gross value of secured advertising inventory (USD 2016)**	Gross value of secured advertising inventory (USD 2024)**	Period of OCOG control		Incumbencies (if any)
						Start date***	End date	

*Indicate also whether owner is a government- or privately owned entity.

**Figures should be based on a monthly rate and presented in USD at the same exchange rate used for other conversions in the Candidature File.

***OCOG control shall start from 2 weeks prior to the Games.

2.3 Support and Venue Funding

Objective	Question/s
To describe specific support provided by public institutions and major non-government institutions linked to Games and legacy planning and delivery.	<p>2.3.1 Support for the Games</p> <ol style="list-style-type: none"> 16. List the public authorities and other public or private bodies represented in your Candidature Committee. 17. Updating information provided in Stage 1, describe the level of support from each of the major political parties in your country in relation to the hosting of the Olympic Games and highlight reasons for support or opposition. 18. If applicable, describe the agreements or other arrangements with Labour Unions or similar such organisations to ensure support for the Games and continuity of services/work in the lead up to and during the Games. 19. Describe any agreements or other arrangements entered into by the City, the NOC/NPC or the Candidature Committee with non-governmental organisations/non-profit organisations in relation to such organisations' support of the Games. 20. Provide an update on public opinion polls conducted since Stage 1 (if any) with respect to the support of the national, regional and local population towards your project of hosting the Olympic Games. <ul style="list-style-type: none"> • Provide details of any polls carried out: dates, questions asked, sample size, area covered and provider of the opinion poll
To confirm financial support for Games planning and delivery secured from government/city authorities and to define the Games specific capital expenditure required to stage the Games.	<p>2.3.2 Venue Funding</p> <ol style="list-style-type: none"> 21. Confirm the financial commitments that have been obtained from your national, regional and/or local governments. 22. Using Table 22 (Venue Funding and Development) identify all expenditures required for the Key Olympic venues (competition and non-competition venues). NOTE: Include details of sources of funding and any guarantees or underwriting arrangements which have been secured. 23. Using Table 23 (Capital Investments – Competition and Non-Competition Venues) provide a detailed capital investment budget for all Key Olympic Venues (competition and non-competition venues), clearly indicating the split between public and private funding.

Table 22 (Venue Funding and Development)

Venue number	Olympic sport/discipline	Paralympic sport/discipline	Name of venue	Venue status (existing/existing with permanent works/ planned/ additional/ temporary/relocatable)	Field of Play status (existing/ new-permanent/ new-temporary)	Pre-Games operations		Pre-Games venue use	
						Venue owner	Venue operator	Venue use	User groups/ customers
	Archery								
	Athletics (Track & Field)								
	Athletics (Race Walks)								
	Athletics (Marathon)								
	Aquatics (Diving)								
	Aquatics (Swimming Marathon)								
	Aquatics (Swimming)								
	Aquatics (Synchronized Swimming)								
	Aquatics (Water Polo)								
	Badminton								
	Basketball (Finals)								
	Basketball (Prelims)								
	Boxing								
	Canoe-Kayak (Slalom)								
	Canoe-Kayak (Sprint)								
	Cycling (BMX)								
	Cycling (Mountain Bike)								
	Cycling (Road)								
	Cycling (Track)								
	Equestrian								
	Fencing								
	Football (Finals)								
	Football (Prelims)								

Table 22 (Venue Funding and Development)

Venue number	Olympic sport/discipline	Paralympic sport/discipline	Name of venue	Venue status (existing/existing with permanent works/ planned/ additional/ temporary/relocatable)	Field of Play status (existing/ new-permanent/ new-temporary)	Pre-Games operations		Pre-Games venue use	
						Venue owner	Venue operator	Venue use	User groups/ customers
	Golf								
	Gymnastics								
	Handball								
	Hockey								
	Judo								
	Modern Pentathlon								
	Rowing								
	Rugby								
	Sailing								
	Shooting								
	Table Tennis								
	Taekwondo								
	Tennis								
	Triathlon								
	Volleyball								
	Volleyball (Beach)								
	Weightlifting								
	Wrestling								
			Opening/Closing Ceremony Stadium						
			Olympic Village						
			IBC						
			MPC						
			Media Village						

Table 22 (Venue Funding and Development)

Olympic sport/discipline	Permanent works					Cost of construction				
	Original date of construction	Date of upgrade (if completed)	Construction schedule			Total cost of permanent works USD 2016 (000)	Body responsible for financing of permanent works	Total cost of overlay USD 2016 (000)	Body responsible for financing of overlay	Total cost of venue USD 2016 (000)
			Start date	End date	Duration					
Archery										
Athletics (Track & Field)										
Athletics (Race Walks)										
Athletics (Marathon)										
Aquatics (Diving)										
Aquatics (Swimming Marathon)										
Aquatics (Swimming)										
Aquatics (Synchronized Swimming)										
Aquatics (Water Polo)										
Badminton										
Basketball (Finals)										
Basketball (Prelims)										
Boxing										
Canoe-Kayak (Slalom)										
Canoe-Kayak (Sprint)										
Cycling (BMX)										
Cycling (Mountain Bike)										
Cycling (Road)										
Cycling (Track)										
Equestrian										
Fencing										
Football (Finals)										
Football (Prelims)										

Table 22 (Venue Funding and Development)

Olympic sport/discipline	Permanent works					Cost of construction				
	Original date of construction	Date of upgrade (if completed)	Construction schedule			Total cost of permanent works USD 2016 (000)	Body responsible for financing of permanent works	Total cost of overlay USD 2016 (000)	Body responsible for financing of overlay	Total cost of venue USD 2016 (000)
			Start date	End date	Duration					
Golf										
Gymnastics										
Handball										
Hockey										
Judo										
Modern Pentathlon										
Rowing										
Rugby										
Sailing										
Shooting										
Table Tennis										
Taekwondo										
Tennis										
Triathlon										
Volleyball										
Volleyball (Beach)										
Weightlifting										
Wrestling										
Opening/Closing Ceremony Stadium										
Olympic Village										
IBC										
MPC										
Media Village										
Total cost										

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Olympic sport/discipline	Venue development responsibilities					Venue handover dates	
	% of land already secured for the Games project	Body responsible for construction approval	Body responsible for delivery of permanent works	Body responsible for delivery of overlay	Body responsible for funding venue from construction until Games-time	Date when venue will be made available to OCOG	Date when venue will be handed back to venue owner
Archery							
Athletics (Track & Field)							
Athletics (Race Walks)							
Athletics (Marathon)							
Aquatics (Diving)							
Aquatics (Swimming Marathon)							
Aquatics (Swimming)							
Aquatics (Synchronized Swimming)							
Aquatics (Water Polo)							
Badminton							
Basketball (Finals)							
Basketball (Prelims)							
Boxing							
Canoe-Kayak (Slalom)							
Canoe-Kayak (Sprint)							
Cycling (BMX)							
Cycling (Mountain Bike)							
Cycling (Road)							
Cycling (Track)							
Equestrian							
Fencing							
Football (Finals)							
Football (Prelims)							

[Contents](#)[Previous page](#)[Next page](#)[2. Questionnaire – Stage 2](#)**Table 22 (Venue Funding and Development)**

Olympic sport/discipline	Venue development responsibilities					Venue handover dates	
	% of land already secured for the Games project	Body responsible for construction approval	Body responsible for delivery of permanent works	Body responsible for delivery of overlay	Body responsible for funding venue from construction until Games-time	Date when venue will be made available to OCOG	Date when venue will be handed back to venue owner
Golf							
Gymnastics							
Handball							
Hockey							
Judo							
Modern Pentathlon							
Rowing							
Rugby							
Sailing							
Shooting							
Table Tennis							
Taekwondo							
Tennis							
Triathlon							
Volleyball							
Volleyball (Beach)							
Weightlifting							
Wrestling							
Opening/Closing Ceremony Stadium							
Olympic Village							
IBC							
MPC							
Media Village							

Table 23 (Capital Investments – Competition and Non-Competition Venues)

	Capital investments USD 2016 (000)						
	Non-OCOG Capital investment				OCOG Capital investment		Total
	Public funding		Private funding		Budget line 1.1		
	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	
Competition Venue(s)							
Venue 1							
Venue 2							
....							
Sub-Total							
Training Venue(s)							
Training Venue 1							
Training Venue 2							
....							
Sub-Total							
Villages							
Olympic Village(s)							
Media Village(s)							
Other Village(s)							
Sub-Total							
IBC							
MPC							
Sub-Total							
Other non-competition venues							
Please specify							
....							
Sub-Total							
Sub-total per construction							
Total per stakeholder							

Table 23 (Capital Investments – Competition and Non-Competition Venues)

	Capital investments USD 2024 (000)						
	Non-OCOG Capital investment				OCOG Capital investment		Total
	Public funding		Private funding		Budget line 1.1		
	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	
Competition Venue(s)							
Venue 1							
Venue 2							
....							
Sub-Total							
Training Venue(s)							
Training Venue 1							
Training Venue 2							
....							
Sub-Total							
Villages							
Olympic Village(s)							
Media Village(s)							
Other Village(s)							
Sub-Total							
IBC							
MPC							
Sub-Total							
Other non-competition venues							
Please specify							
....							
Sub-Total							
Sub-total per construction							
Total per stakeholder							

2.4 Guarantees

Please find below a list of guarantees to be included as a component of Stage 2. A Guarantee is a legally binding commitment. If certain events are held in another country, additional guarantees should be provided by the appropriate authorities of that country(ies).

Number	Subject	Guarantees
G 2.1	Legal – Undertaking	<p>The Candidature Committee, the City and the NOC (hereinafter collectively referred to as the “Parties”) recognise and declare that they are aware of the contract which shall be executed with the International Olympic Committee (“IOC”) if the City is elected for the organisation of the XXXIII Games of the Olympiad (such contract, including all annexes and other documents forming part thereof, being referred to herein as the “Host City Contract” and such Games as the “Games”) and, the City and the NOC confirm that they are prepared to sign the Host City Contract without reserve or amendment.</p> <p>In consequence thereof, the Parties declare that, during the period of the candidature of the City, they will refrain from becoming a party to or approving or consenting to any act, contract, commitment or any other action contrary to or which might affect any of the obligations stipulated in the Host City Contract. Should the Parties have already entered into or approved or consented to a commitment which would be in conflict with, jeopardise, prevent or make impossible the fulfilment of any provision of the Host City Contract, the Parties shall bring to the attention of the IOC Executive Board all such commitments, no later than 7 October 2016.</p> <p>The Parties declare that all such commitments shall be neither enforced nor enforceable vis-à-vis the IOC and that such commitments shall be deemed, as regards the IOC and any party with which the IOC may enter into an agreement with respect to the Games, to be null and void, unless specifically requested and/or approved in writing by the IOC. Furthermore, the Parties shall take all steps necessary to terminate or cause to be terminated all such commitments which would be contrary to the obligations stipulated in the Host City Contract.</p> <p>The Parties undertake to abide by the Olympic Charter and, in particular, the Rules and bye-laws regarding the use of the Olympic Properties and confirm that they have ensured, or shall ensure, that the Olympic symbol and the terms “Olympic” and “Olympiad” and the Olympic motto are protected in the name of the IOC. The NOC confirms that, in accordance with the Olympic Charter, should such protection exist in the name of or for the benefit of the NOC, the NOC shall exercise any such rights in accordance with the instructions received by the IOC Executive Board.</p> <p>The Parties declare that any dispute arising during the period of the candidature of the city, in connection with this Undertaking, shall be definitively settled by the Court of Arbitration for Sport in Lausanne, pursuant to the Code of Sports-related Arbitration. Swiss law shall be applicable to this Undertaking.</p>

2.4 Guarantees

Number	Subject	Guarantees
G 2.2	Legal	<p>On behalf of [City] and [All other competent authority], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> • <i>No major public or private event, conference, or other meeting which could have an impact on the successful planning, organising, financing and staging of the Games or their public and media exposure, will take place in the City itself, or its neighbourhood or in the cities hosting other competition sites or their neighbourhoods during the Games or during the preceding or following week, without the prior written approval of the IOC.</i>
G 2.3	Legal	<p>On behalf of [competent authority], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> • <i>Olympic Properties, in particular the Olympic symbol, the terms “Olympic” and “Olympiad” and the Olympic motto benefit from adequate and continuing legal protection in the Host Country in the name of the IOC;</i> • <i>Appropriate legislation is, or will be, put in place in the Host Country by no later than 1 January 2022 in order to ensure protection of the IOC’s rights and interests in relation to the Games, consistent with the requirement of the Host City Contract. Such legislation shall, in particular include: i) protection against ambush marketing (namely, preventing or minimising any direct and/or indirect unauthorised association with, exploitation or promotion of, the Olympic Properties and/or the Games); ii) measures to control unauthorised street trading within the vicinity of Games venues (from two weeks before the Opening Ceremony until the Closing Ceremony); iii) measures to prevent and sanction unauthorised ticket resale; iv) measures to prevent the manufacture and sale of counterfeit merchandise in relation to the Games; v) measures to secure control of public and private advertising spaces (e.g. billboards, advertising on public transport, airspace, etc.); vi) measures to control unauthorised live sites, public viewing events or similar concepts; and vii) protection against unauthorised broadcast or retransmission of Games images on all media; and</i> • <i>Procedures and remedies are allowing, or will allow, for disputes related to the above-mentioned matters to be resolved in a timely manner, in particular by means of an expedited process when such disputes arise in the lead up to and during the period of the Olympic Games.</i>

2.4 Guarantees

Number	Subject	Guarantees
G 2.4	Legal – Customs	<p>On behalf of [competent authority], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> • <i>For a period of time beginning not later than four (4) years before the scheduled commencement of the Games and running until at least one (1) year after the conclusion of the Games all animals, equipment and supplies imported into the host country for the purposes of the Games (including any pre-Games test events and preparations) and for use by the IOC; IOC controlled entities, the Official provider of timing and scoring services and its sub-contractors, rights-holding broadcasters; International Federations, National Olympic Committees, media and Olympic sponsors and suppliers, can enter the Host Country for such purposes in each case without any duties, customs, taxes or similar charges being payable in the Host Country, provided that such animals, equipment, supplies and other items are either consumed in the Host Country, disposed of (other than by sale) or exported within a reasonable period of time following the conclusion of the Games.</i>
G 2.5	Legal – Immigration	<p>On behalf of [competent authority], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> • <i>All accredited persons in possession of a valid passport and an Olympic Identity and Accreditation Card will be able to enter into the country and carry out their Olympic function for the duration of the Olympic Games and for a period of at least one month before and one month after the Olympic Games, in accordance with the Host City Contract Operational Requirements.</i> • <i>Necessary measures will be taken so that the application of labour laws and regulations of the Host Country to accredited persons will not prevent or hinder the performance by such accredited persons of their Olympic functions in accordance with the specific needs and requirements of such functions.</i>

2.4 Guarantees

Number	Subject	Guarantees
G 2.6	Legal – Work permits	<p>On behalf of [competent authority], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> <i>Olympic-related personnel, in addition to persons entitled to an Olympic Identity and Accreditation Card who require to perform certain Olympic functions in the Host Country (including in particular the employees, agents or representatives of the IOC, IOC-Controlled Entities, Official provider of timing and scoring services and its sub-contractors, Rights-Holding Broadcasters, International Federations, delegations of the participating National Olympic Committees and the media, and Olympic marketing partners) will be able to obtain necessary entry visas and work permits in an expedited and simplified manner and without any fees or similar charges being payable in the Host Country, for a period of time beginning not later than one (1) year before the scheduled commencement of the Games and running until at least one (1) year after the conclusion of the Games (or for an extended period upon IOC's written request based on specific operational needs of certain organisations and personnel).</i>
G 2.7	Marketing	<p>Enclose one fully executed copy of the Joint Marketing Programme Agreement (JMPA), including the written guarantees from each National Sports Federation as well as other required appendices in your Guarantees File.</p> <p>Note: A draft version of the JMPA should be sent to the IOC for review by 31 July 2016.</p>
G 2.8	Marketing	<p>Enclose one fully executed copy of the Paralympic Joint Marketing Programme Agreement ("PJMPA")</p> <p>Note: A draft version of the PJMPA should be sent to the IPC for review by 31 July 2016.</p>
G 2.9	Marketing	<p>Provide a guarantee from the Candidature Committee and the City stating that binding options have been secured from relevant third parties for the acquisition of all existing or hereafter developed outdoor advertising space (e.g. billboards):</p> <ul style="list-style-type: none"> <i>At any premises of the sites at which competitions or official events and activities of the Olympic Games will be held as well as any neighbouring land and facilities up to five hundred metres in and around the perimeter of such sites; and</i> <i>On public transport (e.g. buses, metro, trams, etc.) and adjacent parking facilities in the Host City and in cities having an operational role in the staging of the Olympic Games (e.g. other venue cities, ports of entry, transport hubs (including indoor or outdoor advertising at airports)).</i>

2.4 Guarantees

Number	Subject	Guarantees
G 2.10	Marketing	Provide the necessary guarantee(s) from the National Mint and/or Ministry of Finance (or other competent government entity), committing to undertake a coins and banknotes programme in cooperation with the OCOG and to guarantee a revenue share to the OCOG and the IOC from any such programme, if planned.
G 2.11	Finance – Government Services	Provide a guarantee from the competent authorities confirming that services to be provided by such authorities will be made available at no cost to the Organising Committee (OCOG) and provide a list of all such services. If applicable, indicate where a nominal contribution from the OCOG would apply.
G 2.12	Finance – Taxes	<p>On behalf of [competent authority], we hereby acknowledge that, pursuant to the Host City Contract, the Host City, the Host NOC and the OCOG will be required to take all necessary measures, in coordination with competent authorities of the Host Country, so that the tax legislation of the Host Country is implemented and applied in a manner that guarantees the following (capitalised terms shall have the meaning defined in the Host City Contract):</p> <ul style="list-style-type: none"> • <i>the OCOG shall enjoy the full benefit of the resources made available by the IOC or IOC Controlled Entities in order to help ensure its efficiency in the planning, organising, financing and staging of the Games and shall not be impacted by direct or indirect taxes due in the Host Country in connection with any payment or other contribution made to the OCOG by the IOC or IOC Controlled Entities pursuant to the Host City Contract;</i> • <i>the payments and other contributions made by IOC, IOC Controlled Entities, the Official Timekeeper, to the OCOG shall be fully allocated to the planning, organising, financing and staging of the Games and their Games-related revenues shall be fully allocated to the development of the Olympic Movement and the promotion of sport in accordance with the Olympic Charter. For this purpose, the IOC, any IOC Controlled Entity, the Official Timekeeper, shall not be impacted by any direct or indirect taxes due in the Host Country in connection with any payment to be made to them by the OCOG with respect to the revenues generated in relation to the Games, or any payment to be made by them to the OCOG;</i> • <i>appropriate measures, as further described in the Host City Contract, shall be taken to avoid instances of double taxation for athletes and other Olympic stakeholders (both individuals or legal entities, as listed in the Host City Contract) that are temporarily present in the Host Country for the purpose of carrying out their Games-related activities; and</i> • <i>the IOC and certain other Olympic stakeholders (as listed in the Host City Contract) that are temporarily present in the Host Country for the purpose of carrying out their Games-related activities shall be treated in a manner not less favourable than the OCOG's marketing partners or other domestic operators with regard to indirect taxes.</i> <p>In that regard, the [competent authority] hereby guarantees that it will provide the Host City, the Host NOC and the OCOG with all support and cooperation and take all measures required to fulfil the tax-related requirements set forth in the Host City Contract, including, as may be necessary, through the adoption and implementation of any temporary regulatory measures.</p>

2.4 Guarantees

Number	Subject	Guarantees
G 2.13	Finance – Fair pricing	Provide a statement from the competent authority/ies on how they intend to address the issue of unfair pricing before and during the Games, with particular reference to hotel rates and related services for anyone attending the Games, including non-accredited spectators.
G 2.14	Finance – Venues	Referring to Table 22 (Venue Funding and Development) identify all investments in relation to existing, planned or additional venues and provide guarantees from the relevant authorities, or private developers/owners for the financing and delivery of all projects. Include all capital works in the proposed Host City and other venue cities which will have a direct impact on the Games including: <ul style="list-style-type: none"> • Competition venues • Training venues • Ceremony Stadium For each venue, please indicate the venue number and state percentage of costs covered by the different entities.
G 2.15	Finance – Olympic Village	Referring to Table 22 (Venue Funding and Development) identify all investments in relation to the Olympic Village and provide guarantee/s from the relevant authorities, or private developers/owners for the financing and delivery of all works related to the Olympic Village.
G 2.16	Finance – Olympic Village	Provide an underwriting from the local, regional or national government or some other reliable underwriting mechanism, in the event of a shortfall in the financing of the Olympic Village.
G 2.17	Finance – IBC/MPC	Referring to Table 22 (Venue Funding and Development) identify all investments in relation to the IBC and MPC and provide guarantees from the relevant authorities, or private developers/owners for the financing and delivery of the IBC and MPC.
G 2.18	Finance – Media Village	Referring to Table 22 (Venue Funding and Development) identify all investments in relation to any Media Village/s and provide guarantee/s from the relevant authorities, or private developers/owners for the financing and delivery of all works related to the Media Village/s.

2.4 Guarantees

Number	Subject	Guarantees
G 2.19	Finance – Transport Infrastructure	Referring to Stage 1 Tables 50a, 50b, 50c and 50d (Transport Infrastructure) provide guarantees from the relevant authorities, or private developers/owners for the financing and delivery of each of the transport projects listed in the tables.
G 2.20	Venues – Venue use agreements <i>(model guarantee provided separately)</i>	For all Key Olympic Venues (competition venues, Opening/Closing Ceremony venue(s), Olympic Village(s), Media Village(s) and other villages and IBC/MPC), provide written guarantees from all current and future owners , which grant use of venue and control, to the OCOG, of all commercial rights in relation to existing or hereafter developed Olympic venues (including but not limited to the terms and conditions listed in the “Clean Venue Appendix”) for the period the OCOG has control of the venue, including test events. The guarantee should also include the obligation to transfer the terms of the guarantees provided to future owner(s) in case of sale. Please indicate the unique number code for each venue on the guarantee.
G 2.21	Venues – Venue use agreements Paralympic Games <i>(model guarantee provided separately)</i>	Provide a guarantee from all current and future owners for the use of the venue(s) and control of commercial rights for all competition and non-competition venues which will be used for the Paralympic period and which are not already covered by the venue use guarantee above.
G 2.22	Venues – Accessibility	Provide a guarantee from the competent authorities stating the national and international accessibility standards to be applied for the Paralympic Games (including in the Olympic and Paralympic Village) and confirming that accessibility will be fully integrated into the planning and construction phases.
G 2.23	Venues – Olympic Village	Provide a guarantee from the authorities or owners concerned stating that the site chosen for the construction of the Olympic Village is in keeping with the city development plan and the standards to be met to obtain planning permission.
G 2.24	Venues – Olympic Village	Provide a guarantee stating that the owners agree to include the OCOG as part of the design team for the Olympic Village.

2.4 Guarantees

Number	Subject	Guarantees
G 2.25	Venues and infrastructure – sustainability	<p>Provide (a) guarantee(s) from the competent authorities stating that all venue construction and infrastructure development projects necessary for the organisation of the Olympic and Paralympic Games will comply with:</p> <ul style="list-style-type: none"> • <i>Local, regional and national regulations and acts;</i> • <i>International agreements and protocols, ratified by the Government of the Host Country or otherwise applied in the Host Country (please list).</i> <p>with regard to planning, construction, protection of the environment, health and safety, labour and anti-corruption laws.</p>
G 2.26	Venues and Infrastructure – Energy	<p>Provide a guarantee from the relevant authority/authorities that utility provider(s) will implement an appropriate level of power quality and resilience sufficient to meet Games needs, as well as operational support to all Olympic operational locations, in full consideration of potential impact on the “business as usual”, so as not to adversely impact the existing customer base.</p>
G 2.27	Venues and infrastructure – Telecom	<p>Provide a guarantee from the relevant authority/authorities confirming:</p> <ul style="list-style-type: none"> • <i>Delivery of telecommunications infrastructure and services enhancements which are essential for the conduct of the Games;</i> • <i>For each competition and non-competition venue, the delivery of sufficient fixed and mobile telecommunication capacity and service quality to support Games operations and the communications needs of the general public, visitors and local residents during the Games.</i>

2.4 Guarantees

Number	Subject	Guarantees
G 2.28	Venues and infrastructure – Telecom	<p>Provide (a) guarantee(s) from the competent body/ies confirming its/their commitment:</p> <ul style="list-style-type: none"> • <i>To allocate, manage and control the necessary frequencies for the organisation of the Olympic and Paralympic Games (including the management of unregulated frequencies).</i> • <i>To provide free of charge access to radio frequency to the following client groups:</i> <ul style="list-style-type: none"> – <i>Athletes</i> – <i>IFs</i> – <i>IOC</i> – <i>Media</i> – <i>OCOGs</i> – <i>Broadcasters</i> – <i>NOCs</i> – <i>Olympic partners</i> <p>for the reservation, allocation, management, and services of allocated frequencies from one month before the Opening Ceremony of the Olympic Games to one week after the Closing Ceremony of the Paralympic Games.</p>
G 2.29	Transport	<p>For all authorities (national, regional, city etc.) which will be responsible for planning and constructing new and upgraded transport infrastructure defined in the transport infrastructure plan of Tables 50a, 50b, 50c and 50d (Transport Infrastructure) provide guarantees containing:</p> <ul style="list-style-type: none"> • <i>Required authorisations</i> • <i>Confirmation of bodies responsible for projects</i> • <i>Construction timelines</i>
G 2.30	Transport	<p>For all projected fleet and rolling stock (planned and additional) provide guarantees containing:</p> <ul style="list-style-type: none"> • <i>Bodies responsible for projects</i> • <i>Financing</i>

2.4 Guarantees

Number	Subject	Guarantees
G 2.31	Transport	Provide a guarantee from the competent authority that the operations of the city and regional transport and traffic command and control centre(s) will be made available to support and will be integrated within the overall Games transport and traffic solution.
G 2.32	Safety and Security	Provide a guarantee from the competent national, regional and local authorities for the safety and the peaceful celebration of the Olympic and Paralympic Games. This guarantee must include the respective responsibilities of all relevant authorities (financial, planning, operational, etc.) and must state who has the ultimate responsibility for all security matters.
G 2.33	Medical	Provide a guarantee from the competent authority/authorities confirming they shall be responsible for all aspects of medical and health services related to the Games in accordance with the Host City Contract.
G 2.34	Medical	Provide a guarantee from the relevant national regulatory body that team physicians will be enabled to treat their national delegation during the period of the test events and Olympic and Paralympic Games, including writing prescriptions and ordering medical investigations in the Olympic Village, upon demonstration of their certification as medical practitioner in their respective country of origin.
G 2.35	Media Freedom	<p>On behalf of [national government] and [any other relevant national authority/ies], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> • <i>for the period starting with the opening of the International Broadcast Centre and of the Main Press Centre (approximately eight weeks prior to the scheduled commencement of the Games) until the end of the Paralympic Games, there will be no restrictions or limitations imposed upon:</i> <ul style="list-style-type: none"> – <i>the freedom of the media to provide independent news coverage of the Games and Paralympic Games as well as related events and the editorial independence of the material broadcasted or published by the media;</i> – <i>the right of Games participants and spectators to access and use major international social media resources, online media and accredited media's digital platforms;</i> – <i>the right of the host Broadcaster of the Games (Olympic Broadcasting Services) to carry out its activities in full independence.</i>

2.4 Guarantees

Number	Subject	Guarantees
G 2.36	Sport betting/ manipulation of competitions	<p>On behalf of [city] and [any other relevant national authority/ies], we hereby confirm and undertake the following:</p> <ul style="list-style-type: none"> • <i>[Authority] will not, directly or indirectly, be involved in, support or be supported by, any sport betting in relation to the Games;</i> • <i>[Authority] will support the IOC in ensuring that the integrity of sport is fully protected, with regard to any betting activities in relation to the Games and manipulation of competitions;</i> • <i>[Authority] will take the necessary steps to facilitate the relations of the IOC with all competent law enforcement agencies, the national authorities in charge of sports integrity and/or gambling on sport and the national betting operator(s).</i>
G 2.37	WADA Compliance	<p>On behalf of [the national government], we hereby confirm and undertake that necessary measures will be taken to ensure the following:</p> <ul style="list-style-type: none"> • <i>The National Anti-Doping Organisation is compliant with the World Anti-Doping Code;</i> • <i>The National Anti-Doping Organisation has the resources, experience and expertise to deliver doping control programmes nationally and internationally and commits to supporting the OCOG with advice, personnel training and resources as prescribed by the World Anti-Doping Agency (WADA);</i> • <i>Cooperation and sharing of information between the sports authorities and the public authorities (police, customs) in relation to the fight against doping and to implement the commitments of the Host Country under the UNESCO Convention against Doping in Sport and the World Anti-Doping Code;</i> • <i>The respect of all other arrangements specified by WADA and the IOC in relation to the anti-doping regime leading into and during the Olympic and Paralympic Games.</i>

Instructions for the submission of the Candidature File – Part 2 (deadline 7 October 2016)

- The Candidature File – Part 2 (pdf) should be submitted separately in English and in French in A4 format on a USB key.
- The Candidature File – Part 2 should have a maximum of 20 pages each for the English and for the French version (including all charts and maps/excluding cover pages).
- Please provide 80 USB keys to the IOC:
 - The USB key should contain a pdf of the Candidature File (separate Files in English and French), all tables in Excel format and all other documents in pdf format.
 - The following folders should be created on the USB key:
 - Candidature File
 - Tables
 - Other documents/studies
- Guarantees are to be submitted separately as originals (with one set of copies in English) as well as in electronic format (5 separate USB keys). Please clearly reference the guarantee number on each guarantee.

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Introduction

Summary	<p>Candidate Cities are asked to demonstrate a feasible Games Plan and deliverable legacies. The focus of this stage will be:</p> <ul style="list-style-type: none"> • Games project analysis with specific attention to delivery risks and opportunities • Sustainable solutions • Games impacts and venue legacy <p>This is the third stage of a single integrated Candidature Process wherein Candidate Cities transition from one stage to the next assuming they progressively meet requirements.</p>
Related Documents for Background	<ul style="list-style-type: none"> • Olympic Agenda 2020 recommendations • Olympic Games Framework • Host City Contract Principles • Host City Contract Operational Requirements • Candidature Process Olympic Games 2024 • OGKM Terminology Database

The Games Delivery, Experience and Venue Legacy Stage will focus on a Games project analysis considering delivery risks and opportunities. This is supported by analysis completed in earlier Stages including:

- **Stage 1:** Vision, Games Concept and Strategy
- **Stage 2:** Governance, Legal and Venue Funding

The findings from the analysis performed during these earlier stages will provide context with cities being able to update the IOC with any fundamental changes during this final stage.

A focus in this stage will be the funding and delivery of Games legacy programmes for the benefit of local communities. A sustainability “filter” will also be applied across the overall evaluation of Candidate City plans.

Candidate Cities will be required to demonstrate a feasible Games Plan and deliverable legacies through an analysis of the following foundational elements:

- Games Master Plan – Final update and review
 - Venues
 - Infrastructure
 - Development programme
 - Delivery arrangements
 - Coordination and monitoring arrangements
- How sustainability is integrated into all aspects of the planning and operations of the OCOG and its delivery partners.
- Operational strategies and concepts
 - Accommodation
 - Security
 - Transport
 - Village(s)
- Organisational arrangements, roles and responsibilities
- Games stakeholder arrangements and experience analysis
- Games operational expenditure budget analysis
- Sources of funding analysis – Games delivery
- Candidate Cities will also be asked to define their Paralympic Games Plan highlighting the proposed delivery arrangements alongside the Olympic Games including where it is integrated with and differentiates from the Olympic Games.

Schedule Overview

Stage 3 will include the following activities:

STAGE 3 – Games Delivery, Experience & Venue Legacy December 2016 – September 2017	
Payment of instalment 3 of the Candidature Service Fee (USD 150,000)	January 2017 (one month after the Executive Board's confirmation of Candidate Cities that transition to the next stage)
Deadline for the submission by Candidate Cities of: Candidature File Part 3: Games Delivery, Experience and Venue Legacy	3 February 2017
IOC Evaluation Commission analysis including a visit to each Candidate City	February–June 2017
Publication of the Evaluation Commission Report on www.olympic.org	July 2017 TBC
Cities have right of response following publication of Evaluation Commission Report	July 2017 TBC
2024 Candidate City Briefing for IOC Members and Summer Olympic International Federations	July 2017 TBC
Designation by the IOC Executive Board of Candidate Cities to be submitted to the IOC Session for election, in accordance with by-law to Rule 33 of the Olympic Charter	September 2017
Election of the Host City 2024, Lima, Peru	September 2017
First meeting with elected city/NOC to determine the next steps and outline working procedures over the next six months	Day after the election, Lima
Individual debrief meeting with each NOC/Candidate City	6–9 months after the election

3. Questionnaire – Stage 3

3.1 Games Concept (Update)

Objective	Question/s
To confirm and/or update information previously submitted in Stage 1 and to highlight changes.	<ol style="list-style-type: none"> Please confirm your proposed dates for the Olympic and Paralympic Games. Describe any substantial changes to your Games Concept including your proposed venue master plan as previously submitted. <ul style="list-style-type: none"> Provide the rationale for these changes Please re-submit an updated Map A. <p>Instructions for the Concept Map for the Olympic Games (Map A)</p> <p>Provide a map (no larger than A3 and clearly indicating the graphic scale used) of your city/region on which your project is superimposed thus giving a complete visual overview of your project.</p> <p>Map A should include all key Olympic venues and major infrastructure:</p> <ul style="list-style-type: none"> Competition venues Opening/Closing Ceremony venue Olympic Village(s) Other accommodation Village(s) Main transport infrastructure (airport(s), motorways, train/metro lines, etc.) Any major live sites or celebration/festival sites IOC Hotels Main Press Centre (MPC) International Broadcast Centre (IBC) <p>– Label each transport infrastructure item on the map with a unique number (where known use same numbers as will be applied in Tables 50a, 50b, 50c and 50d (Transport Infrastructure) and observe the following colour code:</p> <ul style="list-style-type: none"> PALE BLUE: Existing infrastructure, no permanent works required DARK BLUE: Existing infrastructure, permanent works required GREEN: Planned infrastructure (irrespective of the Games) RED: Additional infrastructure (necessary to host the Games) <p>Should your main international airport not appear on this map, please use an arrow to indicate its direction and the additional distance to the airport.</p> <ul style="list-style-type: none"> On the map, please draw a 10km radius around the Olympic Village(s)

3.1 Games Concept (Update)

Objective	Question/s
To demonstrate how host communities and visitors can be actively engaged in the Games to support positive impacts.	<p>Building on the strategy submitted in Stage 1 (strategies to support a city-wide festival in the Host City):</p> <ol style="list-style-type: none"> 4. What programmes and initiatives are envisaged to build engagement with the community before the Games? 5. Describe your concept for the cultural events to take place both in the lead up to and during the Games. 6. Describe your concept for any educational programmes for the promotion of sport and healthy lifestyle as well as the Olympic Values in the years leading up to and during the Games. 7. Describe your concept for city activities and live sites and how these will contribute to producing a unique Olympic Games experience for the general public in your city during the Olympic Games. 8. Describe your concept and confirm the intended venue(s) for the Opening and Closing Ceremonies. 9. How do you propose to integrate all elements of the Olympic Games product (ceremonies, city activities, live sites, culture, education and the Olympic Torch Relay) into the Games so as to optimise community and visitor engagement?
To demonstrate how the city/country will develop the framework for effective Games related communications to foster positive community and stakeholder opinion and support of the Olympic Games in the Host City/Country.	<ol style="list-style-type: none"> 10. Describe the communications programmes you intend to establish during the years leading up to the Olympic Games in order to promote the Games both nationally and internationally. <ul style="list-style-type: none"> • How do you intend to cultivate local support and interest within your country and community? • How will you promote and communicate internationally? 11. Describe the challenges and opportunities you foresee for an OCOG in terms of communications. 12. Provide a high level schedule identifying the key communications milestones of your Games and any other major factors which will or could have a significant impact on Games-related communications. <ul style="list-style-type: none"> • Include the period Q4 2017 to 1 year after the Games

3.2 Games and Athlete Experience

Objective	Question/s
To demonstrate how delivery of the Games concept will ensure a unique and exciting experience for the athletes.	<p>13. In relation to the overall athlete experience, what are your proposals to ensure a unique and exciting experience and how will you achieve this?</p> <ul style="list-style-type: none"> • Consider preparation for competition and pre-Games periods (including pre-Games access of venues for athletes for venue familiarisation and training). • Consider pre-Games sports promotion and education • Consider knowledge of volunteers/involvement of NFs and clubs • Consider competition experience (full stadia approach/knowledgeable fans/atmosphere/sports presentation/entertainment) • Consider opportunities to make available an affordable ticketing and accommodation programme for athletes' families and friends. • Consider the athlete experience during the opening, closing and medal ceremonies • Consider celebrating the gathering of the youth of the world <p>14. Describe the structure of the current Athletes' Commissions within your NOC and your Candidature Committee and describe how athletes are able to take part in the relevant decision-making processes.</p> <p>15. How would athletes be involved in the planning and delivery of the Games? How would the Athletes' Commission be linked to the OCOG board? How will you ensure appropriate representation of active athletes within the OCOG's Athletes Commission?</p>
Protecting Clean Athletes – To describe anti-doping arrangements.	<p>16. Describe anti-doping arrangements and measures you will take to protect clean athletes.</p> <ul style="list-style-type: none"> • Is there a WADA-accredited laboratory in your city or country? <ul style="list-style-type: none"> – Indicate the distance in km and travel time in minutes between the existing accredited laboratory, the Olympic Village and each competition venue. • Describe your plans for setting up/upgrading an anti-doping laboratory for the Olympic Games • Give a brief overview of the logistical arrangements envisaged for the transportation of samples • Describe your existing NOC/NADO anti-doping education programmes and explain how you would further develop the programmes within your OCOG.

3.2 Games and Athlete Experience

Objective	Question/s
Protecting Clean Athletes – To describe arrangements to prevent betting and manipulation of competitions.	<p>17. Describe the arrangements proposed to ensure that the integrity of sport is fully protected with regard to any betting activities on the Games or manipulation of competitions.</p> <ul style="list-style-type: none"> • Explain measures that government authorities will take to facilitate relations between the IOC and all competent law enforcement agencies, the national authorities in charge of sports integrity and/or gambling on sport and the national betting operator(s). • Provide details of existing or proposed legislation which will assist to preserve the integrity of sport including in relation to any betting related activities, manipulation of competitions or any other intervention which is against the principles of fair play. • Describe any plans to put in place education and awareness programmes to prevent manipulating competitions
To demonstrate how delivery of the Games concept will ensure a unique and exciting experience for all other Games stakeholders.	<p>18. What major opportunities does your Games Concept support to create a highly positive impact on all other Games stakeholders attending the Games? Describe strategies and how they will be achieved.</p> <ul style="list-style-type: none"> • Consider IFs, NOCs, Broadcasters, Marketing Partners, Media and Spectators • Describe any specific initiatives which will differentiate and showcase the Games

3.3 Sport

Objective	Question/s
To describe the Olympic Games programme and schedule ensuring an appropriate competition schedule for athletes and broadcasters.	<p>19. Based on the Rio 2016 Olympic Programme, use Table 19 (Sport Competition Schedule) to indicate:</p> <ul style="list-style-type: none"> • Dates and days of competition (by sport/discipline) • Session times: morning (8 a.m. – 12 p.m.), afternoon (12 p.m. – 6 p.m.) or evening (6 p.m. – 12 a.m.) • Type and level of competition • Finals (by sport/discipline) • Total gold medals awarded each day and for each sport/discipline • Opening and Closing Ceremonies <p>20. Describe your test event concept and the period(s) in which the test events will be conducted.</p>
To demonstrate experience in staging major international sport competition and in particular Olympic Games sport competitions.	<p>21. Use Table 21 (Sport Experience) to list all international Multi-Sports Games and major international competitions in Olympic sports that have been organised in your city and country over the last ten years and that have been awarded to your region between 2017 and 2024.</p> <ul style="list-style-type: none"> • Specify the level of competition (Multi-Sports Games, World Championships, Continental Championships or other international level events). • Indicate (in bold) where the event has taken place in a venue proposed for the Olympic Games <p>22. What sources will be used for recruiting sports organisation personnel, bearing in mind all the various tasks to be undertaken? What steps have already been taken? For Olympic sports less developed in your country, describe the measures to be taken to train officials and volunteers.</p>

3.3 Sport

Objective	Question/s
To provide an overview of the sports industry.	<p>23. Provide an overview of the sports industry in your country and identify the main sports in your market. Provide details of the overall size of the market, as well as past and projected growth rates according to official sources. Include details regarding the following market segments:</p> <ul style="list-style-type: none"> • Sport event organisations and professional leagues • Sporting goods industries • Specialised sports marketing and PR agencies • Sport tourism • Specialised sports media including TV channels and websites • Other sports related industries
To demonstrate that measures are taken to promote and develop Olympic sports.	<p>24. Describe the measures you intend to take to promote and develop interest and participation in Olympic sports, in particular those that are less popular in your country in the lead-up to and after the Games.</p> <ul style="list-style-type: none"> • Please describe concrete measures on a sport-by-sport basis

[Contents](#)[Previous page](#)[Next page](#)[3. Questionnaire – Stage 3](#)**Table 19 (Sport Competition Schedule)**

Sport/discipline	Zone	Cluster	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Total Gold Medals
			-1	-2	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Opening/Closing Ceremony																						
Archery																						
Athletics																						
Aquatics																						
Badminton																						
Basketball																						
Boxing																						
Canoe/Kayak																						
Cycling																						
Equestrian																						
Fencing																						
Football																						
Gymnastics																						
Golf																						
Handball																						
Hockey																						

Table 19 (Sport Competition Schedule)

Sport/discipline	Zone	Cluster	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Total Gold Medals
			-1	-2	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Judo																						
Modern Pentathlon																						
Rowing																						
Rugby																						
Sailing																						
Shooting																						
Table Tennis																						
Taekwondo																						
Tennis																						
Triathlon																						
Volleyball																						
Weightlifting																						
Wrestling																						
Total Gold Medals																						

Table 21 (Sport Experience)

Sport/discipline	Name of Event	Date	Level of competition	City	Venue	Venue capacity

3.4 Venues

IOC Guiding Principles – Venues

The following information contains important guidelines concerning the choice of venues.

Venues are a critical success factor for the Olympic Games significantly impacting Games operations and legacy outcomes. It is therefore important that Candidate Cities and their government/city partners have a coherent venues strategy which optimises use of existing venues and leverages the Olympic Games to enhance relevant and sustainable sport infrastructure. Where no long-term community benefit is achieved by specific Games venues then temporary and adapted solutions should be developed.

For this stage of Games planning, it is important to establish a feasible venue solution which includes consideration of planning through to permanent construction, overlay, operations, transition to Paralympic Games (where applicable) and retrofit.

Some guiding principles are listed below:

- Venues must meet Games-time requirements with particular focus on athlete amenity.
- Venues must be realistic with respect to the master plan of the Host City, resource efficiencies and post-Games legacy.
- Sustainability principles should be integrated into all aspects of venue design, planning and construction e.g. site location, use of permanent versus temporary venues, respect of the natural environment, building site operations, construction waste, energy efficiency, etc.
- For site selection and venue location:
 - Prioritise use of existing and planned venues including consideration of existing venues in close proximity to the primary host city;
 - Build new permanent venues only if there is a legacy need;
 - If there is no legacy need, seek a temporary solution including temporary adaptation of existing venues or full temporary/relocatable venues.

3.4 Venues

Objective	Question/s
To describe the location, ownership and characteristics of each competition and training venue.	<p>25. Use Table 25 (Competition Venue Overview) to list for each sport/discipline:</p> <ul style="list-style-type: none"> • All proposed competition venues • Name of zone (if any) • Name of cluster (if any) • Gross seating and standing (where applicable) capacities of competition venues • Legacy seating capacity • Current and post-Games use of venue • Games time warm-up capacity (if required for the sport/discipline) <p>The venues in Table 25 (Competition Venue Overview) should be attributed a unique colour-coded number. Observe the following colour code:</p> <ul style="list-style-type: none"> • PALE BLUE Existing infrastructure, no permanent works required • DARK BLUE Existing infrastructure, permanent works required • GREEN Planned permanent infrastructure (irrespective of the Games) • RED Additional permanent infrastructure (Games dependent) • PINK Temporary venues <p>Please consistently apply this venue number/colour coding for all responses to questions below.</p> <p>26. Use Table 26 (Training Venue Overview) to list for each sport/discipline:</p> <ul style="list-style-type: none"> • All proposed training venues • Name of zone (if any) • Name of cluster (if any) • Number of proposed training Fields of Play at each training venue • Venue type (existing, existing with permanent works, planned, additional, temporary) <p>Please also include training venues that are part of competition venues. The venues in the Table 26 (Training Venue Overview) should be attributed a unique colour-coded number. Follow the same instruction as for competition venues.</p>

3.4 Venues

Objective	Question/s
To provide venue plans for all major competition venues.	<p>27. Provide a block plan for each venue or venue precinct (all block plans to be provided as separate documents) which demonstrates the relationship between the venue(s), and the surrounding area including;</p> <ul style="list-style-type: none"> the venue secure perimeter public transport links broadcast compounds parking areas (outside of secure perimeter) field of play athlete and IF facilities (main space allocations only) <p>Information on block plans will be provided separately in briefings to Candidate Cities.</p> <p>Include the size of the venue footprint (area within the secure perimeter) as well as the percentage of land (considering the overall venue footprint) to be used for the Olympic Games.</p>
To describe the venue delivery processes and overlay costs.	<p>28. For each type of organisation (e.g. OCOG, government, other) that will manage a venue planning and delivery process of Key Olympic Venues, describe the development (planning and design) process, including major stages, timelines, protest and appeal procedures, environmental/sustainability/patrimonial impact assessments, and tender process (indicate also approximate timelines for each of the stages). This should also include details of the possibility of foreign companies submitting tenders.</p> <ul style="list-style-type: none"> Is this process subject to any standing laws, codes or regulations by the city, region, country or other organisation? <p>29. If land has to be acquired or is yet to be secured under any form of license or agreement for any of your key Olympic venues, please describe:</p> <ul style="list-style-type: none"> the venues impacted the process and timelines of land acquisition and any legal requirements pertaining thereto the process and timeline to confirm a licence or other appropriate agreement any risks to the acquisition or licensing process the organisation(s) responsible for securing the land <p>30. How will progress on the delivery of venues and infrastructure be centrally reported within the OCOG and to the IOC?</p> <ul style="list-style-type: none"> Which organisation will be responsible for coordinating these activities? <p>31. Using Table 31 (Overlay Costs) provide a summary for all overlay costs for each key Olympic venue.</p>

3.4 Venues

Objective	Question/s
To describe the legacy plans and venue use assumptions for each venue.	<p>32. Please provide Table 32 (Venue Legacy Plans) to describe the legacy plans and venue use assumptions for each new venue, including:</p> <ul style="list-style-type: none"> • Post-Games operations <ul style="list-style-type: none"> – Owner – Operator • Venue use assumptions: <ul style="list-style-type: none"> – How will the venue be used and for what periods – User groups/customers • Estimated annual operating budget • Revenue and funding assumptions
To provide comprehensive venue information in a consistent and integrated manner.	<p>33. Provide a Master Venue Table in electronic format (Excel) only, integrating all venue information for all tables requested in stages 1, 2 and 3.</p>
To describe the energy supply and distribution arrangements to meet Games requirements.	<p>34. Can the existing energy distribution system supply the anticipated Olympic Games demand in terms of load and reliability?</p> <p>35. What is planned for the supply of high quality, filtered power to specialised equipment in locations Games-wide?</p> <p>36. Outline the process and options for obtaining additional power from other sources or plans to deploy temporary power generation (when and where required) to complement the capacity of the local, regional and national system to cover the anticipated Games energy load.</p> <p>37. Indicate the level of temporary facilities anticipated to meet specific Olympic venue power requirements.</p>

3.4 Venues

Objective	Question/s
To describe the telecommunications arrangements to meet Games' needs.	<p>38. Provide an update to the diagram from Stage 1 showing existing and planned telecommunication and technology infrastructure linking competition and non-competition venues that will support the traffic necessary for the organisation of the Games (telephony, data network, internet, audio and video circuits) and add additional (Games-dependent) infrastructure.</p> <ul style="list-style-type: none"> • Indicate the existence of any alternative path for back-up purposes <p>This information must be obtained from potential telecommunications providers.</p> <p>39. If additional infrastructure for fixed and mobile networks, including trunk radio, is required to support the organisation of the Games, describe this infrastructure and list which carriers or agencies are prepared to build it.</p> <ul style="list-style-type: none"> • Will these carriers or agencies charge the OCOG for building this additional infrastructure or will the OCOG only be charged for the usage service based on standard tariffs in effect in the country at Games-time?

3.4 Venues

Objective	Question/s
To update and identify any changes to the general Olympic Village(s) concept from information submitted in Stage 1.	<p>3.4.1 Olympic Village(s)</p> <p>40. Describe any substantial changes to your Olympic Village concept as previously submitted in Stage 1. If your Olympic Village concept has changed, update all information from Stage 1.</p> <ul style="list-style-type: none"> • Provide the rationale for these changes. <p>41. Please confirm the following dates:</p> <ul style="list-style-type: none"> • Olympic Village opening • Olympic Village closing <p>42. Provide a block plan for the Village (as a separate document) which demonstrates the relationship between the various Village zones, the surrounding environs including the venue secure perimeter and public transport links.</p> <p>Information on block plans will be provided separately in briefings to Candidate Cities.</p> <p>Include the size of the Village footprint (area within the secure perimeter).</p>
To describe the location and site conditions of the Olympic Village(s).	<p>43. Please explain:</p> <ul style="list-style-type: none"> • The topography and soil conditions of the Olympic Village(s) site (include areas for all buildings, operational areas and access roads). • The extent of the site works necessary to deliver the Olympic Village <p>44. Indicate maximum gradients and distances expected between major service and accommodation facilities in the Olympic Village.</p>

3.4 Venues

Objective	Question/s
To describe the Village development arrangements and design features.	<p>45. Provide a schedule for the various stages of the development of the Olympic Village, including design, construction, fit-out, Olympic to Paralympic transition and retrofit works post-Games.</p> <ul style="list-style-type: none"> • Confirm the construction start and finish dates (if applicable) • Confirm the organisation(s) responsible for development (if applicable) • Provide a critical path analysis from conception to the completion of fit-out <p>46. Confirm the organisation responsible for financing, running and maintenance costs from the completion date until partial or exclusive use of the Village is granted to the OCOG.</p> <p>47. Indicate the surface area in m² (wall to wall) of the single and double rooms</p> <p>48. Use Table 48 (Village Number of Rooms and Beds) to indicate, for both the Olympic and Paralympic Games:</p> <ul style="list-style-type: none"> • Number of single rooms • Number of double rooms • Number of beds • For the Paralympic Games, please specify the percentage of rooms that are wheelchair-accessible • Please ensure that numbers correspond to the sports hosted at each of the villages (if multiple villages are planned) <p>49. Provide a layout of the Olympic Village Plaza and residential zones with emphasis on the location of the dining areas, access points and transport mall.</p> <ul style="list-style-type: none"> • Olympic mode • Paralympic mode <p>50. State the planned number of dining halls in the Olympic and Paralympic Villages, the total surface area in m² and the number of seats in each one.</p>

3.4 Venues

Objective	Question/s
To confirm the IBC/MPC concept and strategy.	<p>3.4.2 Media Facilities</p> <p>51. Describe any changes or updates to information submitted in Stage 1. If your IBC/MPC plans have changed, update and resubmit information from Stage 1 including:</p> <ul style="list-style-type: none"> • Location(s) • Existing or new construction(s) • If relevant, agency(ies) responsible for construction/delivery • Combined or separate venues • Confirmation of land allocation and security of allocation • Size(s) • Type of building(s) • Post-Olympic use <p>Provide the rationale for these changes.</p> <p>52. Provide a block plan for the IBC/MPC (as a separate document) which demonstrates the relationship between the various zones, the surrounding environs including the venue secure perimeter and public transport links.</p> <p>Detailed information on block plans will be provided separately in briefings to Candidate Cities.</p> <p>Include the size of the IBC and MPC footprint(s) (area within the secure perimeter).</p>
	<p>53. Please explain:</p> <ul style="list-style-type: none"> • The topography and soil conditions of the IBC/MPC site • The extent of the site works necessary to deliver the IBC/MPC <p>54. If applicable, for the IBC/MPC confirm:</p> <ul style="list-style-type: none"> • Construction start and finish dates • The organisation(s) responsible for venue development <p>55. Confirm the periods the IBC and MPC will be secured for Games use on an exclusive and non-exclusive basis</p> <p>56. For the IBC and MPC, whether existing/adapted or new venue/s, describe:</p> <ul style="list-style-type: none"> • Any rent or other related fees to secure the venue(s) for the required Games period(s) (please specify the rental amount, conditions and time periods). • Fees or any other financial commitments relating to compensation for existing owner/tenant business interruption • Security of access including exclusive and non-exclusive access periods and the basis upon which these arrangements are contracted/guaranteed. <p>57. Confirm the organisation responsible for financing the running and maintenance costs from the completion date until partial or exclusive use of the venues is granted to the OCOG.</p>

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Sport/discipline	Competition Venues											
	Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Seating bowl capacity	Standing area capacity	Total gross capacity	Legacy seating capacity	Current use	Post Games use	Games-time warm-up capability (if required)	
											Number of FoPs	Brief description
Archery												
Athletics (Track & Field)												
Athletics (Race Walks)												
Athletics (Marathon)												
Aquatics (Diving)												
Aquatics (Swimming Marathon)												
Aquatics (Swimming)												
Aquatics (Synchronized Swimming)												
Aquatics (Water Polo)												
Badminton												
Basketball (Finals)												
Basketball (Prelims)												
Boxing												
Canoe-Kayak (Slalom)												
Canoe-Kayak (Sprint)												
Cycling (BMX)												
Cycling (Mountain Bike)												
Cycling (Road)												
Cycling (Track)												
Equestrian												
Fencing												

[Contents](#)[Previous page](#)[Next page](#)[3. Questionnaire – Stage 3](#)**Table 25 (Competition Venue Overview)**

Sport/discipline	Competition Venues											
	Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Seating bowl capacity	Standing area capacity	Total gross capacity	Legacy seating capacity	Current use	Post Games use	Games-time warm-up capability (if required)	
											Number of FoPs	Brief description
Football (Finals)												
Football (Prelims)												
Golf												
Gymnastics												
Handball												
Hockey												
Judo												
Modern Pentathlon												
Rowing												
Rugby												
Sailing												
Shooting												
Table Tennis												
Taekwondo												
Tennis												
Triathlon												
Volleyball												
Volleyball (Beach)												
Weightlifting												
Wrestling												
Total number of competition venues												

[Contents](#)[Previous page](#)[Next page](#)[3. Questionnaire – Stage 3](#)**Table 26 (Training Venue Overview)**

Sport/discipline	Training Venues					
	Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Venue type (existing/existing with permanent works/planned/ additional/temporary/demountable/relocatable)	Number of FoPs
Archery						
Athletics (Track & Field)						
Athletics (Race Walks)						
Athletics (Marathon)						
Aquatics (Diving)						
Aquatics (Swimming Marathon)						
Aquatics (Swimming)						
Aquatics (Synchronized Swimming)						
Aquatics (Water Polo)						
Badminton						
Basketball						
Boxing						
Canoe-Kayak (Slalom)						
Canoe-Kayak (Sprint)						
Cycling (BMX)						
Cycling (Mountain Bike)						
Cycling (Road)						
Cycling (Track)						
Equestrian						
Fencing						
Football						
Golf						

[Contents](#)[Previous page](#)[Next page](#)[3. Questionnaire – Stage 3](#)**Table 26 (Training Venue Overview)**

Sport/discipline	Training Venues					
	Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Venue type (existing/existing with permanent works/planned/additional/temporary/demountable/relocatable)	Number of FoPs
Gymnastics (Artistic)						
Gymnastics (Rhythmic)						
Gymnastics (Trampoline)						
Handball						
Hockey						
Judo						
Modern Pentathlon						
Rowing						
Rugby						
Sailing						
Shooting						
Table Tennis						
Taekwondo						
Tennis						
Triathlon						
Volleyball						
Volleyball (Beach)						
Weightlifting						
Wrestling						
Total number of training venues						

Table 31 (Overlay Costs)

[illegible]

Table 32 (Venue Legacy Plans)

[illegible]

Table 48 (Village Number of Rooms and Beds)

Type of room	Olympic Games		Paralympic Games		
	Number of rooms	Number of beds	Number of rooms	% of rooms wheelchair accessible	Number of beds
Single rooms					
Double rooms					
Total					

3.5 Paralympic Games

Objective	Question/s
To provide an update to the information previously submitted in Stage 1 and to highlight any changes to the Paralympic Games Concept.	<p>58. Describe any substantial changes to your Paralympic Games Concept as previously submitted.</p> <ul style="list-style-type: none"> • Provide the rationale for these changes <p>59. Provide an updated map (labelled as Map B), no larger than A3 – indicating the location of all competition and non-competition venues, including the Paralympic Village, with all distances indicated in km. Indicate graphic scale used.</p> <p>Follow the same instructions as for Map A applied to the Paralympic Games.</p>
To describe arrangements for the integrated planning of the Olympic and Paralympic Games.	<p>60. Describe the structural integration of the organisation of the Paralympic Games within the OCOG and specifically as it relates to the Board of Directors, senior management, the Paralympic department and other functional areas.</p>
To describe the Paralympic Games programme and schedule ensuring an appropriate competition schedule for athletes and Broadcasters.	<p>61. Based on the Rio 2016 Paralympic Programme, use Table 61 (Paralympic Games Sport Competition Schedule) to indicate:</p> <ul style="list-style-type: none"> • Dates and days of competition (by sport/discipline) • Session times: morning (8 a.m. – 12 p.m.), afternoon (12 p.m. – 6 p.m.) or evening (6 p.m. – 12 a.m.) • Type and level of competition • Finals (by sport/discipline) • Total gold medals awarded each day and for each sport/discipline • Training days (by sport/discipline) • Opening and Closing Ceremonies <p>62. Describe your test event concept and the period(s) in which the test events will be held.</p> <p>63. Please indicate the following dates:</p> <ul style="list-style-type: none"> • Paralympic Village opening • Paralympic Village closing

3.5 Paralympic Games

Objective	Question/s
To demonstrate experience in staging sport competitions for athletes with a disability.	64. List examples of significant sports events organised in your city/ region/country in the last ten years for athletes with a disability.
To describe competition and training venues highlighting any variations from the venues to be used for the Olympic Games and any adaptations required.	<p>65. Please complete Table 65 (Paralympic Games Competition Venue Overview). Specifically identify any venue which is not an Olympic Games venue by applying bold italics.</p> <p>66. For Paralympic Games venues which are additional to venues for the Olympic Games requiring permanent works (PLANNED and ADDITIONAL) or will be constructed temporarily for the Paralympic Games (TEMPORARY):</p> <ul style="list-style-type: none"> • The start and finish dates • The organisation(s) responsible for venue development <p>67. For Paralympic Games venues which are additional to venues for the Olympic Games (as described in Table 65 (Paralympic Games Competition Venue Overview), provide a block plan (as a separate document) for each venue and or venue precinct. For Block Plans follow the same instructions as for Olympic Games venues.</p> <p>68. For venues described which are additional to the Olympic Games venues, if land has to be acquired or is yet to be secured under any form of license or agreement for any of your Paralympic Games projects, please describe:</p> <ul style="list-style-type: none"> • The venues impacted • The timelines of land acquisition • The organisation(s) responsible for securing the land • Any differences or specific risks compared to procedures and legal requirements as described for Olympic Games projects

3.5 Paralympic Games

Objective	Question/s
To describe non-competition venues highlighting any variations from the venues to be used for the Olympic Games and any adaptations required.	<p>69. Confirm that the venues for the Paralympic Village, IBC/MPC and Opening and Closing Ceremony stadium are the same venues as for the Olympic Games, scaled to use.</p> <ul style="list-style-type: none"> • If any different venues are proposed, provide full details of the proposed Paralympic venues consistent with requirements for the Olympic Games. <p>Use the same information tables as required for the Olympic Games renamed and renumbered.</p>
To describe the transport arrangements for the Paralympic Games.	<p>70. Use Table 70 (Paralympic Games Travel Times) to indicate travel distances in km and average travel times by bus in whole minutes at Games-time.</p> <p>71. Describe the transport operations concept during the Paralympic Games for the following stakeholder groups:</p> <ul style="list-style-type: none"> • NPC delegations (athletes and team officials) • Games officials (national and international technical officials) • Paralympic Family (IPC, International Paralympic Sports Federations, guests and sponsors) • Media • Spectators • Workforce
To describe the accommodation arrangements for the Paralympic Games.	<p>72. Describe your Paralympic Games accommodation plan for the following stakeholder groups:</p> <ul style="list-style-type: none"> • Games officials (if not included in a separate Games Officials zone of the Paralympic Village) • Paralympic Family • Media • Spectators

3.5 Paralympic Games

Objective	Question/s
To describe the level of accessible infrastructure and the promotion of disability awareness and integration of people with disabilities.	<p>73. Describe the level of accessible infrastructure in your region in key areas including venues, accommodation, transport and general city environment.</p> <p>74. Describe the position and organisation of the National Paralympic Committee in the host country and name other relevant disability organisations. Elaborate on relations with government authorities and with other sporting bodies.</p> <p>75. Describe how a disability awareness and education training programme will be made available to all paid staff, contractors, volunteers and security personnel to ensure that communication, assistance and conflict resolution is handled in an appropriate, professional and sensitive manner with regard to people with disabilities.</p> <p>76. How will the Paralympic Games be promoted in the overall communication plan?</p> <ul style="list-style-type: none"> • Provide examples of key measures that will be undertaken especially with regard to fostering knowledge about disability sports and interest among the general public. • What budget will be set aside for Paralympic promotion?
To define the specific incremental budget for the Paralympic Games as compared to the Olympic Games.	<p>77. Define the budgeting policies used to determine incremental costs of the Paralympic Games.</p> <ul style="list-style-type: none"> • Using the same template and categorisation guidelines, as prescribed in the Finance theme for the Olympic Games, provide a summary of the incremental Paralympic Games budget. • Describe how and by whom the Paralympic Games will be financed

[Contents](#)[Previous page](#)[Next page](#)[3. Questionnaire – Stage 3](#)**Table 61 (Paralympic Games Sport Competition Schedule)**

Sport/discipline	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Date	Total Gold Medals
	0	1	2	3	4	5	6	7	8	9	10	11	
Opening/Closing Ceremony													
Archery													
Athletics (Track & Field)													
Athletics (Marathon)													
Rowing, Canoe-Kayak (Sprint)													
Wheelchair Fencing													
Wheelchair Basketball													
Powerlifting													
Cycling (Track)													
Cycling (Road)													
Equestrian													
Wheelchair Rugby													
Goalball													
Football 5-a-side, Football 7-a-side													
Boccia, Judo													
Volleyball (Sitting)													
Aquatics (Swimming)													
Wheelchair Tennis													
Table Tennis													
Shooting													
Triathlon													
Sailing													
Total Gold Medals													

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3. Questionnaire – Stage 3

Table 65 (Paralympic Games Competition Venue Overview)

Sport/discipline	Competition Venues												
	Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Seating bowl capacity	Standing area capacity	Total gross capacity	Existing accessible seating capacity	Legacy seating capacity	Current use	Post Games use	Games-time Warm up capability (if required)	
												Number of FoPs	Brief description
Archery													
Athletics (Track & Field)													
Athletics (Marathon)													
Rowing, Canoe-Kayak (Sprint)													
Wheelchair Fencing													
Wheelchair Basketball													
Powerlifting													
Cycling (Track)													
Cycling (Road)													
Equestrian													
Wheelchair Rugby													
Goalball													
Football 5-a-side, Football 7-a-side													
Boccia, Judo													
Volleyball (Sitting)													
Aquatics (Swimming)													
Wheelchair Tennis													
Table Tennis													
Shooting													
Triathlon													
Sailing													
Total number of competition venues													

Table 70 (Paralympic Games Travel Times)

All distances in km and average travel times in minutes by bus	Gateway international airport		Paralympic family hotel		Paralympic Village		Media accommodation		Paralympic MPC/IBC	
	km	Minutes	km	Minutes	km	Minutes	km	Minutes	km	Minutes
Gateway international airport										
Paralympic family hotel										
Paralympic Village										
Media accommodation										
MPC/IBC										
Archery										
Athletics (Track & Field)										
Athletics (Marathon)										
Rowing, Canoe-Kayak (Sprint)										
Wheelchair Fencing										
Wheelchair Basketball										
Powerlifting										
Cycling (Track)										

Table 70 (Paralympic Games Travel Times)

All distances in km and average travel times in minutes by bus	Gateway international airport		Paralympic family hotel		Paralympic Village		Media accommodation		Paralympic MPC/IBC	
	km	Minutes	km	Minutes	km	Minutes	km	Minutes	km	Minutes
Cycling (Road)										
Equestrian										
Wheelchair Rugby										
Goalball										
Football 5-a-side, Football 7-a-side										
Boccia, Judo										
Volleyball (Sitting)										
Aquatics (Swimming)										
Wheelchair Tennis										
Table Tennis										
Shooting										
Triathlon										
Sailing										

3.6 Sustainability

Objective	Question/s
To ensure good governance and integration.	78. Describe how sustainability would be positioned within the OCOG and how it would coordinate with other bodies responsible for venue and infrastructure development, Games operations and legacy.
To ensure effective engagement with stakeholders.	79. Describe the OCOG's proposed overall sustainability stakeholder engagement strategy and how you envisage establishing and maintaining appropriate relations with external organisations and interest groups, including non-government organisations, community groups and the private sector throughout the Games delivery phase.
To establish a credible and comprehensive approach to sustainability and to apply best practices throughout the project life-cycle.	80. Describe your main sustainability themes and objectives and the measures envisaged to achieve these objectives. <ul style="list-style-type: none"> • Provide details on any management tools and/or compliance standards that will be used to support these measures (e.g. green building standards and product certification schemes). • In Table 32 (Venue Legacy Table), indicate for each new venue the green building standards that will be applied
To identify and minimise risk of environmental and social impacts from venues and infrastructure projects.	81. In a separate document , provide in summary form the initial results of any sustainability assessments you have carried out for venues and infrastructure developments required for the Games in order to screen potential environmental and social impacts and the risk of natural disasters. Assess the feasibility of each project and outline the measures that would be necessary to minimise and mitigate any negative impact or risk. <ul style="list-style-type: none"> • Does legislation in your country require you to conduct environmental impact studies? If so, at what stage of the planning and construction process is it required? • If there are any changes or updates to information submitted in Stage 1, identify projects that may require displacement of existing communities and/or businesses and explain what procedures will apply, confirming these will be in accordance with national and/or international standards. Please briefly describe the applicable standards.

3.6 Sustainability

Objective	Question/s
To ensure sustainability is fully integrated into procurement processes.	<p>82. Describe how environmental, social and ethical factors (notably labour standards) will be integrated into each stage of the procurement process for all supply, sponsorship and licensing deals required for the Games, with mechanisms in place to ensure the requirements are met.</p> <ul style="list-style-type: none"> Identify any national and/or international systems, tools or standards that may be applied in this regard
Effective management of sustainability within the OCOG.	<p>83. Describe how the OCOG would establish a Sustainability Management System addressing the key activities of the organisation that are material to delivering sustainable Games and state whether there will be any form of assurance and independent verification.</p>
To address climate change issues.	<p>84. Considering the potential impact of your Games concept in terms of climate change, describe how you would develop a Carbon Management Strategy to measure, minimise, manage and mitigate impacts of greenhouse gas emissions during Games preparation and Games-time.</p>
To manage resources efficiently.	<p>85. Considering the potential impact of your Games concept in terms of resource consumption and waste production, describe how you would develop a Resource Management Strategy to optimise efficiency in areas such as energy, water, materials and waste.</p>
	<p>86. Indicate any special features or initiatives which are not covered by this questionnaire, and which you believe are relevant.</p>

3.7 Games Safety and Security

Objective	Question/s
To describe organisational arrangements, responsibilities and relationships between entities involved in Games safety and security.	<p>87. Does legislation permit a single management structure that will be effective whatever the origin of the human and technical resources that are used, and without functional or territorial restrictions?</p> <ul style="list-style-type: none"> • If necessary, is your government willing to make modifications to the laws, standards and administrative procedures considered necessary within the legislative organisation of the country in order to achieve an efficient structure and a safety and security operation that is appropriate to the special circumstances of the Olympic Games? <p>88. Identify the public and private organisations that will be involved with safety and security during the Olympic Games.</p> <ul style="list-style-type: none"> • Identify the specific responsibilities (including financial) of each and how they will be integrated and coordinated, both amongst themselves and with the OCOG, throughout planning and operations. • Provide organisational charts for Olympic safety and security for the following: <ul style="list-style-type: none"> – General and operational planning phases – Implementation phase <p>89. How will the Intelligence Services be involved?</p> <p>90. Will it be possible to use the resources of the Armed Forces in the Olympic Games security operation and, if so, in what capacity?</p> <p>91. Confirm if the security plan for the Paralympic Games will be the same as for the Olympic Games.</p> <ul style="list-style-type: none"> • If not, indicate the differences <p>92. Within the structure of the OCOG, will there be a department responsible for security matters? Please provide details.</p> <p>93. Provide an estimate of the total human resources that would be used in the operational implementation of safety and security during the Olympic Games, specifying by staff type (e.g. police, emergency services, Armed Forces, volunteers, contract security etc.).</p> <ul style="list-style-type: none"> • What proportion of these will come from another region and will need varying degrees of logistical support? <p>94. Is it possible to limit and exercise effective control over the use of air space and waterways affected by the Olympic Games and, if so, how?</p>

3.8 Accommodation

Objective	Question/s
To confirm the guaranteed room inventory.	<p>95. Using Table 95 (Total Guaranteed Room Inventory and Allocation) provide details of the total guaranteed room inventory (hotel and other accommodation) and the planned room allocation by IOC Stakeholder Groups (refer to HCC Operational Requirements for the breakdown of IOC Stakeholder Groups and Sub-Groups).</p> <ul style="list-style-type: none"> • Use the City Centre as the point of reference for distance calculations in the same manner as for accommodation information provided in Stage 1. • List all guaranteed accommodation within a 50km radius • Number each hotel/accommodation facility with a unique, colour-coded number based on the following: Existing (BLUE), Planned (GREEN), Additional (RED). <ul style="list-style-type: none"> – PLANNED are accommodation facilities to be constructed irrespective of the Games and for which construction authorisations have already been signed. – ADDITIONAL are accommodation facilities necessary to host the Games but for which construction authorisations have not yet been signed. • Please list all other accommodation facilities in the table by type (e.g. apartments, villages, etc.) • Please include as many lines/rows as necessary • Each hotel or accommodation facility should only appear once • List all hotels/accommodation facilities in the Candidate City (or within 50 km of the City Centre) first. For competition cities outside of this area, group the hotels and other properties together in the list by city, including the city name in column “Point of Reference”. • Only hotels and properties for which guarantees have been obtained should be included in the list
To describe the accommodation rates which are guaranteed.	<p>96. For all rooms that are included in your guaranteed accommodation plan, clearly stipulate the maximum room rate by star category (2–5 stars) for all room types (single, double/twin and suite) in USD 2024 and including breakfast(s), taxes and Wi-Fi internet access.</p> <ul style="list-style-type: none"> • Should your concept involve one or more Media Village(s), please specify the maximum room rates for all room types (single, double/twin) in USD 2024 and including breakfast(s), taxes and Wi-Fi internet access. <p>97. For the Paralympic Games, clearly stipulate the maximum room rate for all room types (single, double/twin and suite) in USD 2024 and including breakfast(s), taxes and Wi-Fi internet access, applicable to the IPC stakeholder group.</p>

3.8 Accommodation

Objective	Question/s
To describe general hotel rates which are not guaranteed and to demonstrate rate control to avoid unreasonable pricing practices.	<p>98. Use Table 98 (Convention Rates) to indicate average convention rates in 2016 for 2–5 star hotels and for all room types during the month of the Olympic Games, including breakfast(s) and all applicable taxes.</p> <ul style="list-style-type: none"> • Please also indicate the source of the information provided <p>99. Stipulate what pricing regulations will be in place to control room rates for existing hotels and hotels yet to be constructed and how they will be implemented.</p>
To describe any minimum stay requirements and how they will be aligned with Games requirements.	<p>100. Is a minimum stay period envisaged in your accommodation plan?</p> <ul style="list-style-type: none"> • If so please describe the policy noting that if a minimum stay is envisaged the requirement is to allow different waves of room blocks throughout the Games period (17 nights from the night of the Opening Ceremony to the night of the Closing Ceremony).
To describe the accommodation concepts for specific Games stakeholders.	<p>101. Describe your concept for media accommodation (as part of the guaranteed accommodation plan).</p> <p>102. If a Media Village(s) is proposed provide an update on information submitted in Stage 1 and describe any changes and the reasons for these changes.</p> <p>103. Describe your accommodation plan for spectators and workforce (not included in the guaranteed accommodation plan).</p> <p>104. If applicable, list any other accommodation possibilities which could be envisaged.</p> <ul style="list-style-type: none"> • What would be the capacity of this additional accommodation? • What stakeholder group(s) could utilise this accommodation?

Table 95 (Total Guaranteed Room Inventory and Allocation)

Reference number	Hotel/property name	Point of reference (Candidate City/other competition cluster)	Radius (0–10km/ 10–50km)	Accommodation type (hotel, village, apartment, etc.)	Star Rating (2–5 stars or equivalent)	Stakeholder group	Stakeholder sub-group
Total							

Table 95 (Total Guaranteed Room Inventory and Allocation)

Number of guaranteed rooms	Number of guaranteed accessible rooms	Total number of rooms in the hotel/property	Construction status (existing/planned/additional/temporary)	Construction timeline (to be completed for planned and additional properties)		Planned upgrades	
				Start date	End date	Finish date	Description of planned upgrades
Total							

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Table 98 (Convention Rates)

	Average 2016 convention rates for the month of the Olympic Games			
	2 star	3 star	4 star	5 star
Single, including 1 breakfast				
Double/twin, including 2 breakfasts				

3.9 Transport

Objective	Question/s
To describe transport operations governance.	<p>105. Describe the authorities which will be responsible for transport operations and define their specific responsibilities.</p> <p>106. Describe the governance scheme, comprising the above authorities, the main transport service providers and operators and the OCOG, that will be responsible for delivering the Games transport programme.</p> <ul style="list-style-type: none"> • Provide an organisation chart showing this governance scheme
To confirm all Games related transport infrastructure and its delivery.	<p>107. If there are changes to any transport infrastructure projects as previously submitted in Stage 1, please re-submit Tables 50a, 50b, 50c and 50d (Transport Infrastructure) following instructions provided in Stage 1. Please highlight the changes.</p> <p>108. For each venue cluster provide maps A1, A2 etc.</p> <p>Map A Instructions (including Cluster Maps A1, A2, etc.)</p> <p>Label each infrastructure item on the map with the unique number attributed to it in Tables 50a, 50b, 50c and 50d (Transport Infrastructure) and observe the following colour code:</p> <ul style="list-style-type: none"> • PALE BLUE: Existing infrastructure, no permanent works required • DARK BLUE: Existing infrastructure, permanent works required • GREEN: Planned infrastructure (irrespective of the Games) • RED: Additional infrastructure (necessary to host the Games) • DOUBLE LINES: To indicate Olympic Lanes (Additional for Stage 3) <p>Should your gateway international airport not appear on this (these) map(s), use an arrow to indicate its direction and the additional distance to the airport.</p>

3.9 Transport

Objective	Question/s
To provide foundation information which will support the development of arrivals and departures operations.	<p>109. For your gateway international airport, as well as any other airport(s) you intend to use for the Games, complete Table 109 (Airport Data).</p> <ul style="list-style-type: none"> Specify the airport capacity improvements which will be completed in time for the Games <p>110. What are the types and lengths of surface transport links from the airport(s) to the IOC hotel, the Olympic Village and the IBC/MPC?</p> <p>111. If your gateway airport is not the first port of entry into the host country, briefly describe how you will assist and facilitate the transfer of Games stakeholders through the port of entry.</p>
To describe proposed Games stakeholder transport arrangements.	<p>112. Use Table 112 (Distances and Travel Times Competition Venues) to indicate distances in kilometres, and average and peak-hour travel times to competition venues by bus (in minutes in 2016 and at Games-time). Use whole minutes for travel times and whole km for travel distances in the table.</p> <ul style="list-style-type: none"> Indicate the assumed average speeds for (i) inner city traffic (ii) major urban arterials and (iii) motorways If another mode of transport will be used, either instead of or in addition to buses, for any particular travel, please include this information in the table (in brackets). <p>113. Use Table 113 (Distances and Travel Times Training Venues) to indicate distances in kilometres and average travel times by bus in minutes between the training venues and the Olympic Village(s) at Games-time. Use whole minutes minute intervals for travel times in the table.</p>
To describe the road network serving the Games and proposed traffic management arrangements.	<p>114. Describe the structure and key characteristics of the road network which will serve the Games as indicated on Maps A, A1, A2 etc.</p> <p>115. Describe the traffic management strategy, measures, restrictions, travel demand management and other initiatives to facilitate Games and background traffic flows.</p> <p>116. Describe the existing and planned intelligent information and communication technologies and systems used to manage traffic, including any existing or planned Traffic Management Centre(s).</p>

3.9 Transport

Objective	Question/s
To describe proposed spectator and workforce transport arrangements.	<p>117. Use Table 117 (Transport Demand Spectators and Workforce) to estimate the average and maximum number of spectators and workforce for the Olympic Park (if any) or any other major competition cluster per day and per session.</p> <p>118. Considering the origins of spectators and workforce, explain how the existing, planned and additional transport systems will be strengthened, if necessary, to serve the Games generated and city demand.</p> <p>119. Describe policies and initiatives to be applied in order to ensure accessibility and enhance the transport experience of spectators and workforce.</p> <p>120. Will ticketed spectators using public transport benefit from fare reductions or free transport on the day of their event?</p>

Table 109 (Airport Data)

	Main international airport		Additional airports	
	2016	2024	2016	2024
Number of runways				
Number of gates				
Passenger terminal capacity (per hour)				
Distance to city centre				
Public transport links to City centre (existing, planned and additional)				

Table 112 (Distances and Travel Times Competition Venues)

All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)			Main Stadium			Media Village			IBC/MPC		
		km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak
Gateway international airport	2016																		
	2024																		
Main hotel area	2016																		
	2024																		
Olympic Village	2016																		
	2024																		
Olympic Stadium	2016																		
	2024																		
Media Village	2016																		
	2024																		
IBC/MPC	2016																		
	2024																		
Aquatics (Diving)	2016																		
	2024																		
Aquatics (Swimming Marathon)	2016																		
	2024																		
Aquatics (Swimming)	2016																		
	2024																		
Aquatics (Synchronized Swimming)	2016																		
	2024																		

Table 112 (Distances and Travel Times Competition Venues)

All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)			Main Stadium			Media Village			IBC/MPC		
		km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak
Aquatics (Water Polo)	2016																		
	2024																		
Archery	2016																		
	2024																		
Athletics (Track and Field)	2016																		
	2024																		
Athletics (Marathon)	2016																		
	2024																		
Athletics (Race Walks)	2016																		
	2024																		
Badminton	2016																		
	2024																		
Basketball	2016																		
	2024																		
Boxing	2016																		
	2024																		
Canoe-Kayak (Slalom)	2016																		
	2024																		
Canoe-Kayak (Sprint)	2016																		
	2024																		

Table 112 (Distances and Travel Times Competition Venues)

All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)			Main Stadium			Media Village			IBC/MPC		
		km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak
Ceremonies	2016																		
	2024																		
Cycling (BMX)	2016																		
	2024																		
Cycling (Mountain Bike)	2016																		
	2024																		
Cycling (Road)	2016																		
	2024																		
Cycling (Track)	2016																		
	2024																		
Equestrian (Dressage)	2016																		
	2024																		
Equestrian (Eventing)	2016																		
	2024																		
Equestrian (Jumping)	2016																		
	2024																		
Fencing	2016																		
	2024																		
Football (Preliminaries)	2016																		
	2024																		
Football (Finals)	2016																		
	2024																		

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All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)			Main Stadium			Media Village			IBC/MPC		
		km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak
Golf	2016																		
	2024																		
Gymnastics (Artistic)	2016																		
	2024																		
Gymnastics (Rhythmic)	2016																		
	2024																		
Gymnastics (Trampoline)	2016																		
	2024																		
Handball	2016																		
	2024																		
Hockey	2016																		
	2024																		
Judo	2016																		
	2024																		
Modern Pentathlon	2016																		
	2024																		
Rowing	2016																		
	2024																		
Rugby	2016																		
	2024																		

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All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)			Main Stadium			Media Village			IBC/MPC		
		km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak	km	Ave.	Peak
Sailing	2016																		
	2024																		
Shooting	2016																		
	2024																		
Table Tennis	2016																		
	2024																		
Taekwondo	2016																		
	2024																		
Tennis	2016																		
	2024																		
Triathlon	2016																		
	2024																		
Volleyball (Beach)	2016																		
	2024																		
Volleyball (Indoor)	2016																		
	2024																		
Weightlifting	2016																		
	2024																		
Wrestling	2016																		
	2024																		

Table 113 (Distances and Travel Times Training Venues)

Training venues	Sport/discipline/event	Olympic Village(s)	
		km	Minutes (average travel time)

Table 117 (Transport Demand Spectators and Workforce)

Olympic Park or any other major competition cluster	Sports/events	Number of events per days	Number of spectators per day		Number of spectators per session (morning/afternoon/evening)		Number of Games workforce per day		Number of Games workforce per session	
			Ave.	Max.	Ave.	Max.	Ave.	Max.	Ave.	Max.

3.10 Finance

Objective	Question/s
Detailed financial information and questions with financial implications are included in various themes. All detailed financial information in other themes should be consistent with summary information contained in this Finance theme.	
To define the OCOG budget and cash flow.	<p>121. Using the budget template Table 121 (OCOG Budget), provide a detailed OCOG budget for the Olympic Games as follows:</p> <ul style="list-style-type: none"> • Table 121a: OCOG BUDGET in 2016 local currency and in USD (specify the date on which this was established and the USD/local currency exchange rate used). • Table 121b: OCOG BUDGET in 2024 local currency* and in USD* <p>*Indicate the key inflationary and projected currency assumptions and sources</p> <p>122. Using template Table 122 (Cash Flow), prepare a simple cash flow forecast, disclosing the expected annual cash flows and financing lines from the year of election to the expected date of dismantling the OCOG.</p> <p>Budget Instructions</p> <p>In order to obtain verifiable and comparable data, budgets should be prepared on the basis of economic conditions existing at the time of the preparation of the candidature (2016). However, the Candidate Cities are requested to make their best efforts in projecting their budget estimates in 2024 values, taking into consideration any possible inflationary and currency effect.</p> <p>Candidate Cities must always follow a gross budgeting approach, i.e. always include the gross revenue figure and the corresponding cost and not simply the net revenue figure.</p> <p>All questions must be answered in strict accordance with the budget templates provided in this theme.</p> <p>For budgeting purposes, Candidate Cities should use the amounts mentioned in the Host City contract for the IOC contribution and TOP programme.</p> <p>Supporting Financial Information</p> <p>In addition to the standard budget structure to be presented in the Candidature File, Candidate Cities are required to provide the IOC with comprehensive data supporting the build-up of each budgetary section (please provide as a separate document).</p> <p>A list with the names and qualifications of all people having contributed to the preparation of the budget should also be noted in this document.</p>

Table 121a: OCOG Budget in 2016 and Table 121b: OCOG Budget in 2024

(YEAR) OCOG Budget			
REVENUES (000s)	Local	USD	%
1. IOC Contribution			
2. Top Programme (gross)			
3. Domestic Sponsorship (gross)			
4. Ticket Sales			
4.1 Ticket Sales Revenue			
4.2 Additional Ticketing products (including Hospitality)			
5. Licensing & Merchandising			
5.1 Licensing products			
5.2 Philatelic			
5.3 Coins			
6. Government Contribution			
6.1 Olympic Games			
6.1.1 National Government			
6.1.2 Regional Government			
6.1.3 Local Government			
6.2. Paralympic Games			
6.2.1 National Government			
6.2.2 Regional Government			
6.2.3 Local Government			
7. Lotteries			
8. Other Revenues			
8.1 Donations			
8.2 Asset Disposal			
8.3 Other Revenues			
9. Total Revenues			

(YEAR) OCOG Budget			
EXPENDITURES (000s)	Local	USD	%
1. Venue Infrastructure			
1.1 Capital Investment (as per table on capital investment)			
1.2 Temporary-Demountable Infrastructure			
1.2.1 Competition venues			
1.2.2 Non-Competition venues			
1.3 Temporary Infrastructure (including maintenance costs)			
1.3.1 Competition venues			
1.3.2 Olympic/Paralympic Village			
1.3.3 IBC/MPC			
1.3.4 Other Key Olympic Venues			
1.3.5 Other venues/sites			
1.4 Energy			
1.5 Other Venue Infrastructure & Operations expenses			
2. Sport, Games Services & Operations			
2.1 Accommodation			
2.2 Food and Beverage			
2.3 Medical Services (including Anti-Doping)			
2.4 Logistics			
2.5 Stakeholder services			
2.6 Security			
2.7 Sports			
2.8 Transport			
2.9 Events Services			
2.10 Venue Operations Management			

Table 121a: OCOG Budget in 2016 and Table 121b: OCOG Budget in 2024

(Year) OCOG Budget			
Expenditures (000s)	Local	USD	%
2. Sport, Games Services & Operations continued			
2.11 Villages Operations			
2.11.1 Olympic/Paralympic Village Operations			
2.11.2 Media village(s) Operations			
2.11.3 Other villages Operations			
2.12 Test Events			
2.13 Other Games Services & Operations expenses			
3. Technology			
3.1 Information Technology			
3.2 Telecoms			
3.3 Internet Infrastructure			
3.4 Other Technology expenses			
4. People Management			
5. Ceremonies & Culture			
5.1 Opening & Closing Ceremonies			
5.2 Torch Relay			
5.3 Culture and Education			
5.4 Other Ceremonies & Culture expenses			
6. Communications, Marketing and Look			
6.1 Communication, Community Relations & PR			
6.2 Look of the Games			
6.3 Marketing and Commercial Programme			
6.4 Other Comms, Marketing and Look expenses			

Table 121a: OCOG Budget in 2016 and Table 121b: OCOG Budget in 2024

(Year) OCOG Budget			
Expenditures (000s)	Local	USD	%
7. Corporate Administration and Legacy			
7.1 Administration and Governance			
7.2 Environment, Sustainability and Legacy			
7.3 Other Corporate Administration expenses			
8. Other Expenses (incl. Marketing rights)			
9. Contingency			
10. Total Expenditures			
Net Financial Result			
Surplus/Shortfall (Rev - Exp)			
Accumulated inflation until 2024			
Exchange rate used 1 USD =			

[Contents](#)[Previous page](#)[Next page](#)[3. Questionnaire – Stage 3](#)**Table 122 (Cash Flow)**

	Games -7	Games -6	Games -5	Games -4	Games -3	Games -2	Games -1	Games year	Games +1	Games +2
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Cash position Beginning of year										
Cash inflows										
Bank financing										
IOC contribution										
TOP Sponsorship										
State, region, city										
Other income										
Cash outflows										
Capital investments										
Operations										
Cash position End of year										
Bank credit line										
– less cash utilised										
Cash available										

3.11 Marketing

Objective	Question/s
To demonstrate the likely partnership and financial support from the domestic corporate sector.	<p>123. Reconciling with the consolidated budget in the Finance theme, use Table 123 (Sponsorship Income) to provide more detail and to indicate the product categories and projected income for each level of national sponsorship.</p> <ul style="list-style-type: none"> Do not include any product categories forming part of the TOP programme or other IOC marketing programmes <p>124. Describe the methodology in developing these projections and provide any relevant benchmarks which support the revenue projections.</p> <ul style="list-style-type: none"> Consider the following factors: <ul style="list-style-type: none"> Past Olympic Games Past mega sport events held in the city/country Local/national marketplace
To describe the ticketing strategy and revenues derived from the sale of tickets.	<p>125. Please provide a brief outline of your ticketing strategies with a special emphasis on how you intend to deliver full stadia.</p> <p>126. Reconciling with the consolidated budget in the Finance theme, use Table 126 (Ticketing Revenue) to provide a breakdown of the total projected income from ticket sales.</p> <ul style="list-style-type: none"> Olympic Games Paralympic Games <p>127. How do the proposed ticket prices compare to other major events? Provide comparative pricing.</p>
To describe the licensing programmes and anticipated revenue arrangements.	<p>128. Describe your strategy in relation to Games licensing (including merchandising, coins, banknotes and stamps).</p> <p>129. Reconciling with the consolidated budget in the Finance theme, use Table 129 (Licensing Income) to indicate the breakdown of projected income from licensed merchandise sales as well as the type of categories.</p> <ul style="list-style-type: none"> Do not include here any product categories forming part of the TOP programme or other IOC marketing programmes

3.11 Marketing

Objective	Question/s
To describe any proposed lottery programme and contribution to Games financing.	<p>130. Are there any plans for a lottery to finance the Olympic Games (whether or not as part of the OCOG marketing programme)?</p> <ul style="list-style-type: none"> • If so, please outline the concept of such lottery <p>131. Reconciling with the consolidated budget in the Finance theme what is the projected overall lottery income and what would be the OCOG's share?</p> <p>132. What is the current legislation in place regarding lotteries in general and sports lotteries specifically?</p> <p>133. Are there currently any sports lotteries on-going or under development that would compete with an eventual Olympic Games-related lottery?</p>

Table 123 (Sponsorship Income)

Level of sponsorship	Product category	Projected income by level of sponsorship* (USD 2016)
First level (highest level of national sponsorship)	Category X	
	Category Y	
	Category Z	
Second level	Category XX	
	Category YY	
	Category ZZ	
Third level	Category XXX	
	Category YYY	
	Category ZZZ	

*Product category and projected income should take into account both Olympic and Paralympic Games.

Table 126 (Ticketing Revenue)

Sport/Ceremony	Ticket category (ceremony/high demand events/ other events)	Venue capacity	Number of sessions	Total tickets available	Average ticket price	Average sell rate	Total revenue
Totals/Average							

Table 129 (Licensing Income)

Category type	Projected income* (USD 2016)
Category X	
Category Y	
Category Z	

*Category type and projected income should take into account both Olympic and Paralympic Games.

3.12 Transition Plan

Objective	Question/s
To demonstrate a plan is in place to allow for an effective transition from Candidate City to Host City supported by a clearly defined project plan for the first 12 months of the hosting period.	<p>134. Outline the Candidate City to OCOG transition plan, including:</p> <ul style="list-style-type: none"> • The funding arrangements for the OCOG for the first 12 months of operation • Your initial project plan for the first 12 months of operations

3.13 Guarantees

Please find below a list of guarantees to be included as a component of Stage 3.

A guarantee is a legally binding commitment.

If certain events are held in another country, additional guarantees should be provided by the authorities of that country/ies.

Number	Subject	Guarantees
G 3.1	Accommodation	Provide a guarantee from the appropriate authority confirming that construction authorisations have been issued for all planned new hotels as specified in Table 95 (Total Guaranteed Room Inventory and Allocation) .
G 3.2	Accommodation	Provide a guarantee from the relevant authority or private entities (e.g. hotel owner) confirming the financing and delivery (including delivery dates) of any new hotels or other accommodation facilities that are included in Table 95 (Total Guaranteed Room Inventory and Allocation) .
G 3.3	Accommodation (model guarantee provided separately)	Provide guarantees from all individual hotels and other accommodation (villages, apartments, etc.) owners listed in the guaranteed accommodation Table 95 (Total Guaranteed Room Inventory and Allocation) guaranteeing, for all stakeholder groups: <ul style="list-style-type: none"> • Room availability (from 14 nights prior to the Opening Ceremony until 2 nights after the Closing Ceremony) • Room rate in USD (from 14 nights prior to the Opening Ceremony until 2 nights after the Closing Ceremony)* • Minimum stay/room block waves, if applicable • Timelines and financing of hotel upgrades, if applicable • Price control mechanism/formula for services other than room rates • Fixed rates for function room space • Obligation to transfer the terms of the guarantees provided to future owner(s) in case of sale – up to and including the Olympic Games.

3.13 Guarantees

Number	Subject	Guarantees
G 3.3 continued	Accommodation (model guarantee provided separately)	<p>*The guarantee must state that if the actual room rate in 2024 is lower than the guaranteed room rate provided, the lower rate shall apply.</p> <p>Please mark the unique accommodation facility number as per Table 95 (Total Guaranteed Room Inventory and Allocation) on each guarantee and provide the guarantees in numerical order.</p> <p>Please note that, following the election as Host City, the OCOG will be required to develop a detailed contract with each hotel/ accommodation owner. Furthermore, a different contract will be required for the Olympic hotel(s), to be selected by the IOC.</p>
G 3.4	Transport	Should your project involve dedicated or priority Games Lanes, please provide a guarantee from the relevant authorities that such a system can and will be implemented.
G 3.5	Finance – OCOG shortfall	Provide a financial guarantee from the competent bodies , or other forms of financial guarantees, covering any potential economic shortfall of the OCOG, including refunds to the IOC of advances in payment or other contributions made by the IOC to the OCOG, which the IOC may have to reimburse to third parties in the event of any contingency such as full or partial cancellation of the Olympic Games.
G 3.6	Finance – Paralympic Games	Provide guarantees from all funding sources obtained, including the government – national, regional, local or others – for the financing of the Paralympic Games.
G 3.7	General	If material changes have been made to plans or guarantees submitted in Stage 1 and 2, resubmit the impacted guarantee with any relevant updates.

Instructions for the submission of the Candidature File – Part 3 (deadline 3 February 2017)

- The Candidature File – Part 3 (pdf) should be submitted separately in English and in French in A4 format on a USB key.
- The Candidature File – Part 3 should have a maximum of 110 pages **each** for the English and for the French version (including all charts and maps/excluding cover pages).
- Please provide 80 USB keys to the IOC:
 - The USB key should contain a pdf of the Candidature File (separate Files in English and French), all tables in Excel format, all maps in jpg format, all block plans in pdf format and all other documents and studies in pdf format.
 - The following folders should be created on the USB key:
 - Candidature File
 - Tables
 - Maps
 - Block Plans
 - Other documents/studies
- Guarantees are to be submitted separately as originals (with one set of copies in English) as well as in electronic format (5 separate USB keys). Please clearly reference the guarantee number on each guarantee.

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