LETTER OF SUPPORT FROM BILD CALGARY REGION





City of Calgary, SPC for Planning and Urban Development The City of Calgary PO Box 2100, Station M Calgary, AB T2P 2M5

Dear Members of SPC for Planning & Urban Development:

Re: SPC for PUD – June 14, 2017 | PUD 2017-0425: Industry/City Work Plan Update

BILD Calgary Region (BILD CR) offers this letter in support of the third update for the Industry/City Work Plan that was requested by Council as part of the January 11^{th} , 2016 Offsite Levy Bylaw approval.

BILD CR is very appreciative of the on going commitment to the Industry/City Work Plan, by City administration. Along with the almost 100 volunteer members of BILD CR who are subject matter experts and fully engaged with aiding the progress of the Work Plan initiatives, we now, after the 12-18 month review period, see an acceleration of positive outcomes being realised from each initiative of the Work Plan.

This 6-month review period is covered in fine detail in the attached report from the City's Growth Strategies team. The report, in draft, was provided to BILD CR for review and input. This process has worked well for all update reports to ensure that all aspects are being covered correctly with no misinterpretations by the City or Industry.

Industry was pleased that the City sees benefit in continuing the Work Plan in 2017 and beyond for some of the following reasons:

- Work in progress that was behind schedule needs completing.
- New initiatives that were added to the Work Plan deliverables mean longer timeframes to complete.
- Momentum from ongoing work should not be interrupted.
- Continued collaboration of City and Industry personnel provide definite benefits in finding solutions to those issues identified in the Work Plan.

Industry agreed with the City that some structural changes to the Work Plan initiatives were required and supported the merger of initiatives 2 and 4 to create the New Community Growth Strategy and a renaming of initiative 5 to Continuous Process Improvements which was more reflective of the work evolving from that work stream. Further, Initiative 1 is now a pure governance oversight committee, the Developer Advisory Committee (DAC) which is more appropriate for reviewing all manner of Industry and City issues.

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As with any large undertaking such as the Work Plan, there will be changes in timelines and resultant deliverables. This has been a source of frustration for Industry as the City has had a number of personnel changes that have slowed progress as well as unexpected changes to budgets and priorities. Industry continues to work closely with the City to overcome these barriers and shortfalls in meeting timelines for deliverables. There is an expectation on both sides that accelerating work-in-progress is necessary.

Industry looks forward to another productive year for the Work Plan with documented deliverables (as described in the detailed progress report) expected for each of the 4 Work Plan initiatives.

Yours Truly

Guy Huntingford CEO, BILD Calgary Region

c.c. Stuart Dalgleish, General Manager Planning & Development, City of Calgary Kathy Dietrich, Director, Calgary Growth Strategies, City of Calgary Kathy Davies Murphy, Manager, Growth & Strategic Services, City of Calgary Joel Armitage, Managing Director, Calgary Approvals Coordination, City of Calgary Darren Lockhart, Manager, Application Services, City of Calgary

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