

Multiple options were considered. Administration’s recommendation (Option 7) to waive driver licence renewal fees for drivers and reduce plate licence renewal fees by 50 per cent for a period of one year was based on the following guiding principles:

Benefits Those Most Impacted by COVID-19 and Supports Local Economy – We will provide relief to those most impacted by the pandemic and lessen the financial burden, with the greatest outreach. We support local economy, it is important that Calgarians benefit from the relief. Transportation Network Company (TNC) driver’s licence renewal fees are paid by the TNC behalf of the driver.

Authority Within the Livery Transport Bylaw – We will be guided by the authority granted through the Livery Transport Bylaw by treating similar classes of licences set out in the bylaw similarly and not treating members of the same class differently.

No Impact to Livery Transport Services’ Self-Supporting Model – We will continue to achieve a balanced budget without tax rate support. Taxi, Limousine & Vehicles-for-Hire have capital commitments totaling \$1.654 million in 2020-2022. Future expenditures could include drawing from the reserve to maintain the centralized dispatch system for wheelchair accessible taxi trips at the end of its pilot in 2021. A reserve balance of \$1.6 million is appropriate to support future operations.

Guiding Principles	Option 1 Waive Driver Fees	Option 2 Waive Plate Fees	Option 3 Waive Driver & Plate Fees	Option 4 50% Reduction Driver & Waive Some Plate Fees	Option 5 30% Reduction ALL Driver & Plate Fees	Option 6 50% Reduction Driver & Plate	Option 7 Waive Driver Fees & 50% Reduction Plate
Beneficiaries							
• Taxi Drivers	✓	✗	✓	✓	✓	✓	✓
• Limo Drivers	✓	✗	✓	✓	✓	✓	✓
• Taxi Plate	✗	✓	✓	✓	✓	✓	✓
• Limo Plate	✗	✓	✓	✓	✓	✓	✓
• Taxi Brokers	✗	✓	✓	✗	✓	✓	✓
• TNC	✗	✗	✗	✗	✓	✗	✗
Authority	Low Risk	Low Risk	Low Risk	High Risk	No Risk	Low Risk	Low Risk
Revenue Shortfall	\$0.6 M	\$1.7 M	\$2.3 M	\$1.2 M	\$1.0 M	\$1.1 M	\$1.4 M
• Reserve Balance at Dec 31 2020	\$2.4 M ✓	\$1.3 M ✗	\$0.7 M ✗	\$1.8 M ✓	\$2.0 M ✓	\$1.9 M ✓	\$1.6 M ✓