



Calgary



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Financial Task Force May 2020 Update

PFC2020-0511

May 5, 2020

Financial Task Force by the Numbers

12

Number of External
Members on the
Financial Task Force

14

Unique Half-Day or Full-
Day Discussions on
Potential Solutions

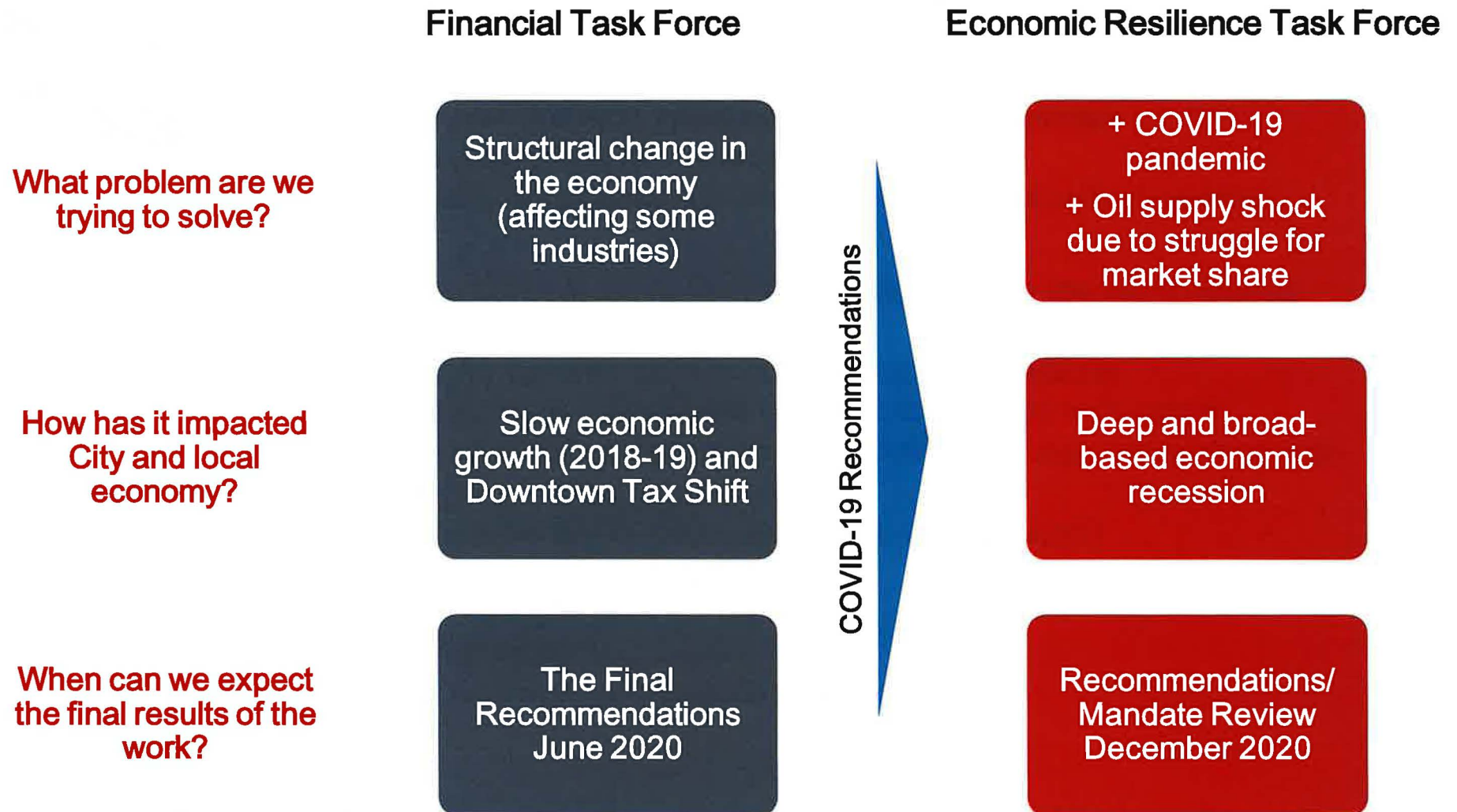
04

Broad Categories of
Recommendations –
Priorities, Practices,
Processes and Policies

07

Stakeholder Groups to
Engage Leading up to
the June 2020 Strategic
Session

Transition between Task Forces





COVID-19 Recommendations (1 of 3)

Tax Relief Measures



1. Municipal Property Tax Deferral Program
 - Delay Collection
 - Delay effective date for penalties
2. Provincial Property Tax Deferral (opt-in)
3. Municipal Property Tax Deferrals (provincial backstop)
4. Property Tax Payment Schedule
5. Approach Property Tax Rebates and Abatements with extreme caution
6. Municipal property Tax Rebate (needs coordination with Feds)
7. Plan for 2021 Phased Tax Program for Non-Residential
8. Plan for 2021 BIA Tax Relief
9. Program to prepare for unusually high default rate following deferral

City Services and Resources



1. Communication Services: Increase supply to meet higher demand
2. Resource Use: Need for General Cost Control
3. Resource Use: Vendor/ Contractual Obligations Review
4. Resource Use: Review Level of Service for City Services
5. Reallocation: Existing City Funds
6. Reallocation: Existing City Staff and Facilities
7. Pitch to Businesses: Explore positioning Calgary's available office space



COVID-19 Recommendations (2 of 3)

Advocacy Measures



1. General Advocacy with the Province on behalf of City
2. Engage Province for Provincial Education Property Tax Reduction
3. Work with Provincial Authorities on Designated Essential Business Activity
4. Explore Federal Backstop for Liquidity Support to Individuals/Businesses
5. Work with Province and Federal governments on a Financial incentive/ interest-free loan program
6. Leverage City resources to link citizens/businesses with help from the various Federal and Provincial resources available
7. Work with the Provincial and Federal governments on the Mandated Rent Relief Program
8. Emergency grant transfer program supported by the Provincial and Federal governments

Business Income Support



1. Designated Essential Services for The City
2. Provide for all (not some) Businesses
3. Enhance their digital capabilities
4. Support for Accommodation/ Hospitality Industry
5. Support for Food and Agri-business Industry
6. Rollback Utility Rates

COVID-19 Recommendations (3 of 3)

Household Income Support



1. Delay in payment for Fines and Penalties:
2. Utility Rebates
3. Utility Payment Deferrals
4. Food Security
5. Focus on the vulnerable

Non-Income Support



1. Short-Term Non-Income Support (Household and Business)
2. Medium- to Long-Term Non-Income Support (Household and Business)

Coordination



1. Coordinated Municipal Programs

QUESTIONS?