Letters of Support – C2020-0463



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January 15, 2020

Attn: The City of Calgary Council Innovation Fund

To whom it may concern,

On behalf of the Calgary Downtown Association (CDA), please accept this letter in support of Makespace Group Inc. and the 1M project and space accelerator.

CDA's role is to spearhead prosperity for downtown businesses by intentionally shaping the character of Calgary, generating dynamic spaces, places and integrated communities.

We see a clear strategic alignment between 1M's objectives and our own goals to attract talent to the downtown, spark investment, fill vacant space, and create buzz and activity that makes Calgary's downtown a destination - all day, every day.

As we at CDA work with our other partners on public realm revitalization projects such as the Stephen Avenue Redevelopment, we recognize the need to engage and leverage private investment and initiatives that meet the Immediate challenges for businesses, developers, and landlords suffering the effect of high vacancy rates in our downtown towers. It is our belief that 1M provides a tangible project for multiple stakeholders to participate in towards shared outcomes, creating compelling and diverse retail and amenity offerings that spark economic growth, creating a culture of entrepreneurship, and attracting more talent into downtown to build and transform our city.

CDA is therefore taking a leadership role in 1M alongside Makespace, providing funding, governance and strategic support, resources and expertise, and will serve as a champion and key communicator to our stakeholders and members.

If you have any questions, please do not hesitate to contact me.

Marco De Jaco Executive Director Calgary Downtown Association marcod_{(B}:downtowncal_ear_v.com

ISC: Unrestricted

makespace.

January 15, 2020

To Whom It May Concern:

With over one million square feet of space in our portfolio, our company offers a unique perspective, blending insights around brand building, cultural activation and physical space to each project. We have gathered thousands of people through our spaces, using interactivity, programming, architecture and design to engage and inspire.

We're living in an era for cities where talent density and connectivity matters to company building. Modern creators and consumers need places to build, to create, to advance, to socialize, to grow and to share. This generation is driving a shift toward more flexible, entrepreneurial and collaborative work and life styles, transforming the way we work, build and gather together in our fast-growing cities.

In Calgary, we've reimagined retail spaces such as turning ATB branches into places to gather on Stephen Avenue and Eighth Avenue Place. We've worked with the Calgary Stampede on a new campus vision for youth, and recently, led the strategy and development of the new Platform Innovation Centre being built in East Village.

As an entrepreneur, i've built two tech companies, founded Startup Edmonton, home to over 600+ members and startups, started a seed fund called Flightpath Ventures, led entrepreneurship and innovation at Edmonton Economic Development, and was a founding advisor of the Startup Canada Communities initiative. This experience over the years has shaped a belief that innovation isn't about technology. **The twin drivers of innovation in cities are people and place**. It's this principle that led us to creating IM as an accelerator platform to advance the next wave of talent, retail growth and real estate value in modern cities and downtowns.

1M activates buildings with brands, experiences and services that align with the interests of modern creators and consumers in the area - filling vacant, ground level spaces and storefronts with transformational businesses and gathering spaces. 1M invests aggressively and entrepreneurially into talent-focused infrastructure, alongside building owners, creators, startups and community partners like Calgary Downtown Association. 1M is a downtown solution that isn't about 2 or 3 mega moves, but rather hundreds of small, fast, and visible moves meant to spark momentum.

Calgary has the potential to build a resilient, durable, confident and high performing innovation ecosystem, with downtown as its centre of gravity. With your support for 1M, we're building a downtown for the next wave of innovation in this city - one block, one million square feet at a time.

Sincerely,

Ken Bautista CEO & Managing Partner Makespace Group Inc. ken@makespacegroup.com



April 8, 2020

RE: LETTER OF SUPPORT FOR THE 1M CALGARY PROJECT

To Whom It May Concern,

I wish to express my support of Makespace and Calgary Downtown Association's application for funding to initiate the 1M Calgary Project. We believe this initiative will add much-needed activity, vibrancy, and focus to Calgary's downtown. These are elements this district needs to address its relevancy for all stakeholders, now and into the future.

Triovest has worked with Makespace previously and appreciate their unique understanding and approach to how we, as landlords, can best engage with users (tenants and occupants). We feel the platform they and CDA are creating with the 1M Calgary Project will not only have a positive impact on our properties in downtown Calgary, but should also address the relevance of downtown Calgary to all its users and will serve as a catalyst for our industry to invest alongside and help solve the many challenges we face as a city.

Triovest is actively working to support the 1M Calgary Project through a combination of space and resources, built primarily around our investment in Stephen Avenue Centre (Stephen Avenue, between Centre First Streets West). We look forward to bringing new life to our properties and the street in an effort to drive foot traffic, experience, and, ultimately, deliver value for our tenants. We believe working with Makespace and CDA is a key tool to making that vision a reality.

Sincerely,

Mike Mannix Executive Vice President Portfolio Management, Triovest Properties mmannix@triovest.com