

2016 Operating Net Budget Changes from 2016 April 1 to 2016 December 31 (\$000s)

Business Unit	2016 Net Budget as at 2016 March 31	2016 Net Budget as at 2016 December 31	Change	Comments
UTILITIES & ENVIRONMENTAL PROTECTION				
Environmental & Safety Management	10,792	10,905	113 •	Administration approved \$113 for 2016 Salary and Wages allocation.
Waste & Recycling Services	39,671	39,924	253 •	Administration approved: * \$72 for Salary and Wages allocation. * \$152 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$44 for Salary and Wages allocation and \$108 for ATU Local 583 settlement budget allocation. * \$29 for 2016 Electricity inflation allocation.
Utilities (Water Resources and Water Services)	(0)	(0)	- •	Administration approved \$516 net zero transfer to IT.
GM - Utilities & Environmental Protection	404	432	28 •	Administration approved \$28 for Salary and Wages allocation.
TOTAL UTILITIES & ENVIRONMENTAL PROTECTION	50,867	51,261	394	
TRANSPORTATION				
Calgary Transit	242,377	244,270	1,893 •	Council approved \$350 of one-time funds from the Budget Savings Account for Fleet Reliability (Service Lanes and Fleet Maintenance) and Janitorial and Outside Maintenance. • Council approved (\$80) carry forward of 1-time funding from Budget Savings Account for Transit (Implementation of Zero-based Review). • Administration approved: * \$863 for Salary and Wages allocation. * \$3 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$2 for ATU Local 583 settlement budget allocation. * \$958 for 2016 Electricity inflation allocation. * \$26 for 2016 Water and Sewer inflation allocation. * (\$227) transfer to Calgary Neighbourhoods.
Roads	152,694	153,957	1,263 •	Administration approved: * \$418 for Salary and Wages allocation. * \$142 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$40 for Salary and Wages allocation and \$102 for ATU Local 583 settlement budget allocation. * \$848 for 2016 Electricity inflation allocation. * \$10 for 2016 Water and Sewer inflation allocation. * (\$155) for transfer to IT.

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Transportation Infrastructure	0	0	-	• Administration approved \$165 net zero allocation for Salary and Wages allocation.
Transportation Planning	11,981	11,622	(359)	• Council approved (\$627) carry forward of one-time budget from 2016 to 2017. • Administration approved \$268 for Salary and Wages allocation.
GM - Transportation	1,118	1,159	41	• Administration approved \$41 for Salary and Wages allocation.
TOTAL TRANSPORTATION	408,171	411,009	2,838	
COMMUNITY SERVICES (former COMMUNITY SERVICES & PROTECTIVE SERVICES)				
Calgary Community Standards (former Animal & Bylaw Services)	49,588	50,409	821	• Administration approved: * \$278 for Salary and Wages allocation. * \$6 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$2 for Salary and Wages allocation and \$4 for ATU Local 583 settlement budget allocation. * \$5 for 2016 Electricity inflation allocation. * \$1 for 2016 Water and Sewer inflation allocation. * \$243 transfer from Calgary Neighbourhoods. * \$288 transfer from Calgary Fire Department.
Calgary Emergency Management Agency (CEMA)	4,902	5,072	170	• Administration approved: * \$56 for Salary and Wages allocation. * \$114 for the IAFF 2016 Settlement budget allocation.
Calgary Fire Department	212,467	226,596	14,129	• Administration approved: * \$207 for Salary and Wages allocation. * \$1 for allocation to Business Units for increased Salary and Wages expenditures in Fleet (ATU Local 583 settlement). * \$90 for 2016 Electricity inflation allocation. * \$12 for 2016 Water and Sewer inflation allocation. * \$14,107 for 2016 IAFF settlement budget allocation. * (\$288) for transfer to Calgary Community Standards.
Calgary Neighbourhoods (former Community & Neighbourhood Services)	36,093	36,128	35	• Council approved (\$180) carry forward of one-time budget from 2016 to 2017. • Administration approved: * \$229 for Salary and Wages allocation. * \$1 for allocation to Business Units for increased Salary and Wages expenditures in Fleet (ATU Local 583 settlement). * \$1 for 2016 Electricity inflation allocation. * (\$243) transfers to Calgary Community Standards. * \$227 transfers from Transit.
Calgary Parks	101,484	102,061	577	• Council approved (\$169) carry forward of one-time budget from 2016 to 2017. • Administration approved: * \$301 for Salary and Wages allocation. * \$42 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$12 for Salary and Wages allocation and \$30 for ATU Local 583 settlement budget allocation. * \$34 for 2016 Electricity inflation allocation. * \$369 for 2016 Water and Sewer inflation allocation.

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Calgary Recreation	50,207	52,041	1,834	• Council approved \$5,000 one-time increase in 2016 for 2026 Olympic and Paralympic Winter Games bid from FSR: \$4,700 for BDEXCO work and \$300 for administration. • Council approved (\$3,821) carry forward of one-time budget from 2016 to 2017. • Administration approved: * \$268 for Salary and Wages allocation. * \$13 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$4 for Salary and Wages allocation and \$9 for ATU Local 583 settlement budget allocation. * \$276 for 2016 Electricity inflation allocation. * \$98 for 2016 Water and Sewer inflation allocation.
Calgary Housing	10,967	4,328	(6,639)	• Council approved (\$6,673) carry forward of one-time budget from 2016 to 2017. • Administration approved \$34 for Salary and Wages allocation.
GM - Community Services	801	823	22	• Administration approved \$22 for Salary and Wages allocation.
TOTAL COMMUNITY SERVICES	466,510	477,459	10,949	
CIVIC PARTNERS	87,556	83,591	(3,965)	• Council approved (\$3,972) carry forward of one-time budget from 2016 to 2017. • Administration approved \$7 for Salary and Wages allocation.
CALGARY POLICE SERVICE	377,900	379,084	1,184	• Administration approved: * \$435 for Salary and Wages allocation. * \$749 for 2014-2016 CP SOA settlement budget allocation.
PLANNING & DEVELOPMENT (former PLANNING DEVELOPMENT & ASSESSMENT)				
Calgary Approvals Coordination	-	2,001	2,001	• Administration approved: * \$55 for Salary and Wages allocation. * \$1,987 for transfer due to reorganization. * (\$103) for transfer from Calgary Approvals Coordination to Calgary Building Services * \$62 for transfer from Calgary Growth Strategies to Calgary Approvals Coordination. • Administration approved net zero transfers due to reorganization.
Calgary Building Services (former Inspections & Permit Services)	-	-	-	
Calgary Growth Strategies (former City Wide Policy & Integration)	8,096	5,804	(2,292)	• Council approved (\$301) carry forward of one-time budget from 2016 to 2017. • Administration approved: * \$195 for Salary and Wages allocation. * (\$2,124) for transfer due to reorganization. * (\$62) for transfer from Calgary Growth Strategies to Calgary Approvals Coordination.
Community Planning (former Local Area Planning & Implementation)	11,761	11,943	182	• Administration approved: * \$138 for Salary and Wages allocation. * (\$106) for transfer due to reorganization. * \$150 for transfer from P&D GM Office to Community Planning.
GM - Planning & Development	883	764	(119)	• Administration approved: * \$31 for Salary and Wages allocation. * (\$150) transfer from P&D GM Office to Community Planning.
TOTAL PLANNING & DEVELOPMENT	20,741	20,513	(228)	

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DEPUTY CITY MANAGER'S OFFICE Corporate Analytics & Innovation (former Infrastructure & Information Services)	18,623	19,025	402	• Administration approved: * \$452 for Salary and Wages allocation. * \$2 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$1 for ATU Local 583 settlement budget allocation. * (\$155) transfer to DCMO GM Office. * \$103 transfer from Calgary Building Services.
Facility Management (former Corporate Properties & Buildings)	39,589	40,068	479	• Administration approved: * \$340 for Salary and Wages allocation. * \$4 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$3 for ATU Local 583 settlement budget allocation. * \$302 for 2016 Electricity inflation allocation. * \$25 for 2016 Water and Sewer inflation allocation. * (\$192) transfer from Facility Management to Real Estate and Development Services • Administration approved \$137 net zero allocation for Salary and Wages allocation.
Fleet Services	-	-	-	
Real Estate & Development Services (former Office of Land Servicing & Housing)	3,065	3,430	365	• Administration approved: * \$173 for Salary and Wages allocation. * \$192 transfer from Facility Management to Real Estate & Development Services.
Resilience & Infrastructure Calgary	-	1,037	1,037	• Administration approved \$1,037 transfer from DCMO GM Office to Resilience & Infrastructure Calgary.
GM - Deputy City Manager's Office	11,564	11,071	(493)	• Administration approved: * \$143 for Salary and Wages allocation. * \$3 for allocation to Business Units for increased Salary and Wages expenditures in Fleet: \$1 for Salary and Wages allocation and \$2 for ATU Local 583 settlement budget allocation. * \$243 transfer from Corporate Strategy to DCMO GM Office for Calgary Regional Partnership Fees. * \$155 transfer to DCMO GM Office. * (\$1,037) transfer from DCMO GM Office to Resilience & Infrastructure Calgary.
TOTAL DEPUTY CITY MANAGER'S OFFICE	72,841	74,631	1,790	

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URBAN STRATEGY	2,397	2,490	93	• Council approved: * \$450 from FSR for communication and engagement on the Main Streets Initiative * (\$407) carry forward of one-time budget from 2016 to 2017. • Administration approved \$50 for Salary and Wages allocation.
CORPORATE ADMINISTRATION				
City Clerk's Office	13,439	13,542	103	• Administration approved \$103 for Salary and Wages allocation.
City Manager's Office	2,045	2,058	13	• Administration approved \$13 for Salary and Wages allocation.
Law	18,902	19,501	599	• Administration approved: * \$598 for Salary and Wages allocation. * \$1 for allocation to Business Units for increased Salary and Wages expenditures in Fleet.
TOTAL CORPORATE ADMINISTRATION	34,385	35,100	715	
CHIEF FINANCIAL OFFICER'S DEPARTMENT				
Assessment	21,711	21,830	119	• Administration approved \$119 for Salary and Wages allocation.
Customer Service & Communications	23,108	23,494	386	• Administration approved \$386 for Salary and Wages allocation.
Finance (formerly Finance & Supply)	33,011	33,581	570	• Administration approved \$570 for Salary and Wages allocation.
Human Resources	30,576	31,157	581	• Administration approved \$581 for Salary and Wages allocation.
Information Technology	62,876	64,007	1,131	• Administration approved: * \$975 for Salary and Wages allocation. * \$1 for 2016 Electricity inflation allocation. * \$155 transfer from Utilities to IT.
GM - CFOD	799	823	24	• Administration approved \$24 for Salary and Wages allocation.
TOTAL CHIEF FINANCIAL OFFICER'S DEPARTMENT	172,081	174,892	2,811	
COUNCIL				
Audit Committee	748	751	3	• Administration approved \$3 for Salary and Wages allocation.
City Auditor's Office	2,822	2,889	67	• Administration approved \$67 for Salary and Wages allocation.
Mayor's Office	1,908	1,915	7	• Administration approved \$7 for Salary and Wages allocation.
Office of the Councillors	8,845	9,057	212	• Administration approved \$212 for Salary and Wages allocation.
TOTAL COUNCIL	14,323	14,612	289	

Business Unit	2016 Net Budget as at 2016 March 31	2016 Net Budget as at 2016 December 31	Change	Comments
CORPORATE PROGRAMS - COMMON REVENUES				
Franchise Fees	(229,070)	(229,070)	-	No changes.
General Revenue	(148,809)	(135,554)	13,255	* Council approved: one-time funding (\$350) from the Budget Savings Account for Fleet Reliability (Service Lanes and Fleet Maintenance), and Janitorial and Outside Maintenance * one-time draws from FSR: (\$450) for communication and engagement on the Main Streets Initiative (\$5,000) for 2026 Olympic and Paralympic Winter Games bid from FSR: (\$4,700) for BIDEXCO work and (\$300) for administration. * carry forwards of: \$8,802 one-time budget from 2016 to 2017. \$6,673 Community Economic Resiliency Fund (CERF) for Affordable Housing \$3,500 Community Economic Resiliency Fund (CERF) for Calgary Economic Development \$80 one-time funding from Budget Savings Account (BSA) for Transit (Implementation of Zero-based Review).
Investment Income & Financial Charges Taxation	(28,500) (1,753,697)	(28,500) (1,753,697)	- -	No changes. No changes.
TOTAL CORPORATE PROGRAMS - COMMON REVENUES	(2,160,076)	(2,146,821)	13,255	
CORPORATE PROGRAMS - CORPORATE COSTS & DEBT SERVICING				
Capital Financing Costs	306,300	306,300	-	No changes.
Civic & Intergovernmental Affairs	387	387	-	No changes.
Corporate Costs	151,544	121,419	(30,125)	* Council approved (\$2,825) carry forward of one-time budget from 2016 to 2017 * Administration approved: * (\$8,875) for Salary and Wages allocation. * (\$370) for allocation to Business Units for increased Salary and Wages expenditures in Fleet: (\$106) for Salary and Wages allocation and (\$264) for ATU Local 583 settlement budget allocation. * (\$2,544) for 2016 Electricity inflation allocation. * (\$541) for 2016 Water and Sewer inflation allocation. * (\$14,970) for Salary & Wages allocation after settlement.
Employee Benefits	(6,900)	(6,900)	-	No changes.
Gas, Power and Telecom. Committee	900	900	-	No changes.
Scholarships	73	73	-	No changes.
TOTAL CORPORATE PROGRAMS - CORPORATE COSTS & DEBT SERVICING	452,304	422,179	(30,125)	
TOTAL CORPORATE PROGRAMS	(1,707,772)	(1,724,642)	(16,870)	
TOTAL CITY	-	-	-	
Total City (without Corporate Programs)	1,707,772	1,724,642	16,870	
Corporate Programs	(1,707,772)	(1,724,642)	(16,870)	
Total City	-	-	-	