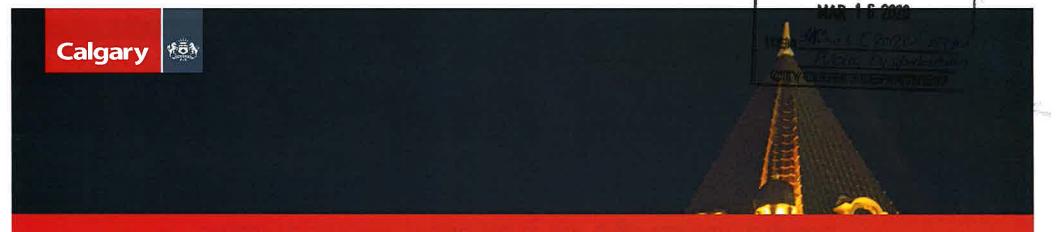
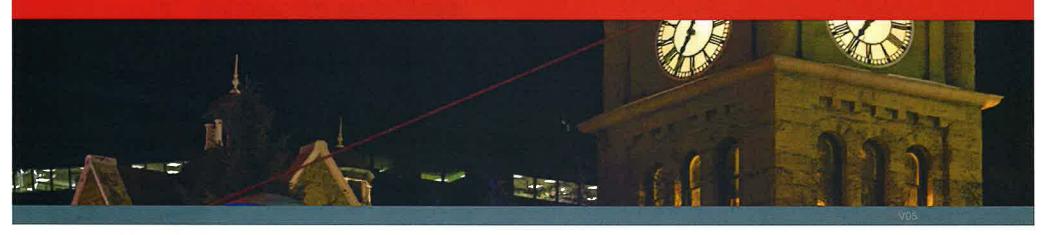
CITY OF CALGARY
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COVID-19: Corporate Response Update

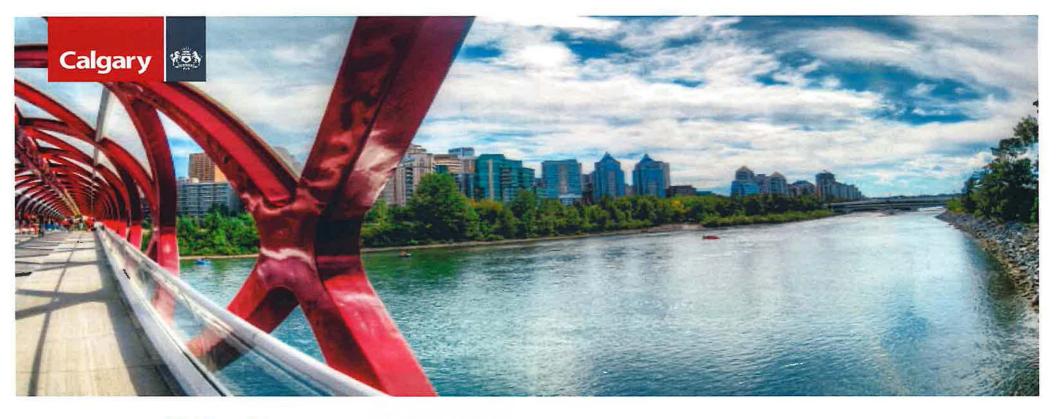
David Duckworth, City Manager 2020 March 16





Objectives

- 1. Be responsible partners to help "flatten the curve" and protect human safety
- 2. Support our employees
- 3. Maintain appropriate City of Calgary services to our community
- 4. Sustain economic resilience of our organization, city and province

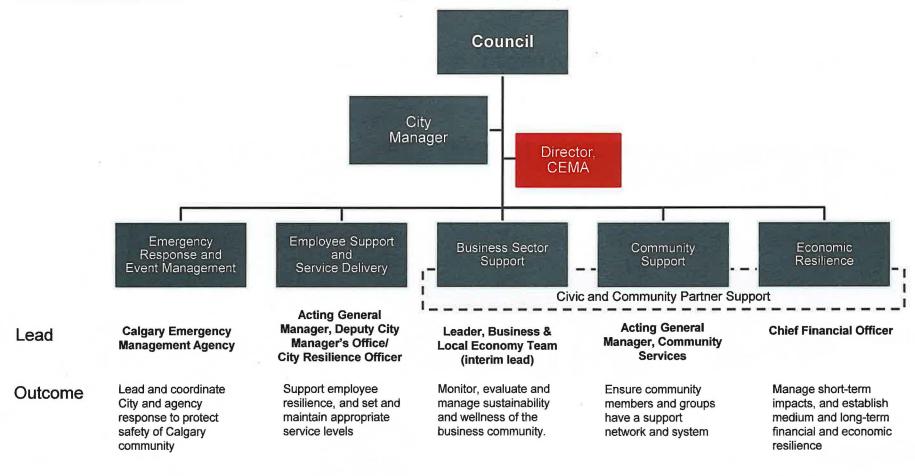


Objective

Be responsible partners to help "flatten the curve" and protect human safety



COVID-19 City of Calgary Governance





Government Relations and Partnerships

- Maintaining an ongoing dialogue with other orders of government
- CEMA, the Provincial Operations Centre, and Alberta Health Services continue to work collaboratively
- Continuing to identify work with government-mandated timelines and prioritize activities
- Working to prepare a regular Intergovernmental Update for Council's reference



Objective

Support our employees



Workplace Safety

- Banned all work-related international travel until at least June 1. All domestic travel to be approved by the appropriate General Manager
- Encouraging staff to take responsibility for their personal hygiene and for their work spaces through education around proper hand washing and the use of sanitizing wipes
- Intentionally creating physical distance between employees by encouraging remote work, and partnering with Information Technology to get more employees working remotely where possible
- Protecting front line staff by establishing safety committees for best practices for front line citizen facing staff, providing support, sharing ideas and addressing specific concerns when raised
- Safety, Human Resources, and Communications teams are working closely to provide upto-date information and advice to employees.



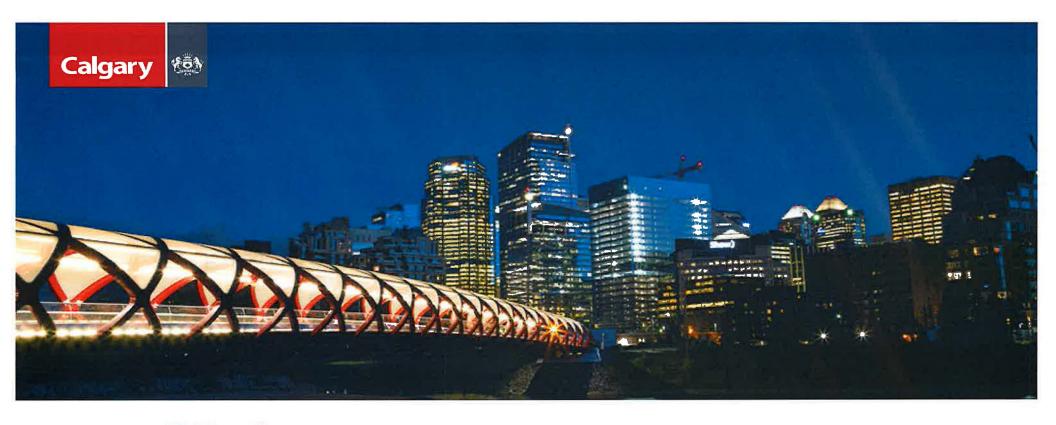
Employee Support

- Employees impacted by school and daycare closures who are unable to make alternate arrangements given paid leave day for Monday, March 16.
- Providing answers to Frequently Asked Questions on myCity to address illness prevention, telework, absences, wellness, and employee and leadership responsibilities
- Asking front-line employees to share ideas and concerns
- Monitoring key workforce metrics, including absences, access to the Employee & Family Assistance Program, and others
- Responding to changes in direction from Alberta Health Services and/or legislation
- Keeping unions informed of employee impacts where possible



Technology and Telework

- 2,300 employees working remotely
- Working with all business units to get employees working remotely with priority on essential services
- Increased capacity for remote access over the weekend
- Using teleconferencing and conferencing applications instead of in-person meetings where practical and possible
 - o Expediting roll-out of Microsoft Teams on a priority basis



Objective

Maintain appropriate City of Calgary services to our community



City Facilities

- Close City and City-owned partner-operated recreation facilities to the public
- Increased cleaning for high touch surfaces
- High frequency (3 times daily) in high priority buildings
- Targeted deep cleaning should an area of a building be exposed
- Eliminated high touch items like magazines and newspapers in lunchrooms, candy dishes, and the sharing of food (e.g. potlucks)
- Continue to monitor and adapt measures as needed



City and Community Events

- Established a cross-corporate Event Evaluations Working Group
- Created decision-making framework for the assessment of City mass gathering events
- Cancelling in person public engagement until April 30 evaluating on a project-by-project basis whether to postpone or move online.
- Currently following Province's guidance to cancel events with >250 attendees
- Risk mitigation for events <250 attendees includes:
 - Reducing the capacity to 50% of fire occupancy load to focus on physical distancing
 - reviewing events based on specific activity and attendee demographic



Corporate Update

- Reviewing reports going to Council and Committee to determine what can be paused or deferred to later in the year
- Regularly updating employees and Council with important information
- Monitoring news and updates from Alberta Health Services, Government of Canada, and other key agencies
- Sharing information with community partners and other municipalities



Objective

Sustain economic resilience of our organization, city and province



Financial and Economic

Economic Factors

- Oil prices
- Interest rates
- Market volatility

Role

Community **Factors**

- Businesses
- Residents

The City's Government **Factors**

- Federal and Provincial actions
- Restrictions

The City's ongoing strategies:

- Calgary's Comeback
- One Calgary
- Tax shift
- Financial sustainability

The City's COVID-19 response:

- Maintain essential services
- Modify service delivery
- Monitor revenue impacts and incremental expenditures



Objectives

- Be responsible partners to help "flatten the curve" and protect human safety
- 2. Support our employees
- 3. Maintain appropriate City of Calgary services to our community
- 4. Sustain economic resilience of our organization, city and province



Recommendation

That Council:

- 1. Approve the COVID-19 City of Calgary Governance Structure.
- Authorize Administration, through the City Manager and appropriate General Manager, to defer any Council and Committee reports due in Q1 or Q2 2020 to Q4 or a later date without further Council approval, except where Council direction or approval is required by legislated timelines.