

PREVIOUS COUNCIL DIRECTION

At its 2019 July 29 Combined Meeting, Council considered report TT2019-0811 titled “Green Line Q2 2019 Update”. The “Risk Assessment” section of that report indicated that Administration was establishing a Technical and Risk Committee (TRC) comprised of external industry project specialists in the areas of procurement, commercial strategies, stakeholder management, design, and construction to help mitigate risk associated with mega projects. Council adopted the following motions in regard to the TRC:

- Recommendation 4: “Direct Administration to have the Green Line Technical Risk Committee carry out an independent peer review of the following:
 - Overall project budget and scope;
 - Sufficiency of funding for the Project;
 - Suitability of the proposed technical solution with respect to Contract 2;
 - Deliverability of the Project;
 - Risk identification, quantification and mitigation process; and
 - Suitability and adequacy of the governance and resourcing of the Project”;
- Recommendation 5: “Direct Administration not to release the Request for Qualifications (RFQ) to the market for Contract 1 (4th Street SE to Shepard SE) until the RFQ has been reviewed by the Green Line Technical and Risk Committee”; and
- Recommendation 6: “Direct Administration to have the Green Line Technical and Risk Committee report to the SPC on Transportation & Transit Committee as part of the Green Line quarterly updates with respect to their independent peer review over the previous quarter”.

On 2019 September 18, in the “Risk Assessment” section of report TT2019-1073 titled “Green Line Q3 2019 Update”, Administration advised the SPC on Transportation & Transit that the members of the TRC had been selected and on that date, the TRC provided its first report (TT2019-1076 titled “Green Line Technical Risk Committee – Q3 2019 Update”) to the Committee. Council considered both reports on 2019 September 30 and adopted the recommendation of the SPC on Transportation and Transit in report TT2019-1076 directing Administration to have the TRC return with a quarterly update no later than Q4 2019. Report TT2019-1076 included biographies for each of the TRC members (Chair Don Fairbairn and members Albert Sweetnam, Eric Tromposch, and Erich Neugebauer) and, as Attachment 2, the TRC’s terms of reference. The terms of reference indicate that the TRC’s work is divided into two modules, module 1 focusing on the independent review of specific work elements as defined in report TT2019-0811 and module 2 focusing on preventative risk management.

On 2019 December 17, in accordance with Recommendations 4 and 6 adopted by Council on 2019 July 29, Chair Fairbairn provided a verbal report to the members of the Green Line Committee outlining the TRC’s analysis of enhancements required to Green Line project governance (GC2019-1594 titled “Technical and Risk Committee (TRC) Governance Review (Verbal)”). The Committee received his presentation for the Corporate Record.