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26 July 2017

Dear Sarah,

Thank you for your recent communication requesting Silvera's 2018 budget and your offer to present same to the City.

We are encouraged with the City's efforts to revisit funding support to the Lodge program and we are eager to work collaboratively on a way forward.

We are also committed to transparency and are prepared to share detailed information with the City. Unfortunately, due to the timing of the request, we are not able to provide you with 2018 capital and operating budgets at this time. Our 2018 budgets are not yet approved by our board, and the meeting to do so occurs in December 2017. This also precludes us from presenting non-approved budgets to any City committee or Council until then as well.

We are, however, happy to attach information on previous years' (pre- 2016) operating deficits. Particularly, our lodge operating deficits, which are of utmost importance to our ongoing conversations. In support of this, we are also including further information about our capital plans.

We want to reinforce that we are more than willing to work with the Priorities and Finance Committee and incoming Council members to provide a better understanding of our current operations and future plans. By working together in this way, both the City and Silvera can forge a way forward to secure appropriate funding agreements and help ensure the very best housing and care for Calgary's lower-income older adults.

Thank you for your understanding our governance constraints. If you have any further questions or would like to discuss the information we included in more detail, please do not hesitate to contact me at 403.828.8404.

Building Community

Sincerely,



Kelly J. Ogle
Chair, Silvera for Seniors



Doug Ng
Treasurer, Silvera for Seniors

.cc The Hon. Lori Sigurdson, Minister, Seniors and Housing
.cc Arlene Adamson, CEO, Silvera for Seniors

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