



# PFC2020-0117 - Fiscal Sustainability in 2020

2020 January 21





## Financial Task Force

- Membership includes 12 external members and The City of Calgary's Chief Financial Officer as the Chair
- Focused on near term solutions and longer term solutions
- Engagement with key stakeholders including Minister of Municipal Affairs

## Solutions for Achieving Value and Excellence

- Request for Proposal (RFP) – Delivering Modern and Affordable Municipal Services was released on 2020 January 15th
- Internal efforts to identify savings and improve service value continue
- Goal is to identify \$74 million in operational savings while preserving service value for citizens

## Other Activities

- 2020 Non-Residential Property Tax Relief Options
- Council Strategic Session January 27<sup>th</sup> - Capital Budget – rebalancing



Thank you





## Speaking Notes to Slide

### **Financial Task Force Update to PFC 2020 January 21:**

Good morning and thank you for the opportunity to provide an update on some of the initiatives that we are working on to support Fiscal Sustainability in 2020. A lot of this update aligns with the overview that your Worship has provided.

As you will all see in your meeting packages, you have a copy of our briefing (PFC2020-100) on the January Financial Task Force Update. This update not only contains information on the work that we have been updating PFC on since September of last year, but it also includes a list of all our Financial Task Force members whose expertise spans the disciplines of policy formulation, business strategy, property valuations and finance. We would like to thank the members of the task force for their contributions to date and we look forward to working closely with them as work continues towards providing draft recommendations to Council later this year.

The task force is focused on near term items that are possible within our current legislated authorities; and longer term solutions that will require cooperation and collaboration with other orders of government, other municipalities and adjacent counties.

We also look forward later this year to engaging with key stakeholders once preliminary recommendations are formulated, and that stakeholder group will include the Minister of Municipal Affairs as mentioned by your worship.



## Speaking Notes cont'd

### **SAVE Update to PFC 2020 January 21:**

In addition to the Financial Task Force, one of the key initiatives underway this year is the Solutions for Achieving Value and Excellence (SAVE) program (previously known as Strategy for Improving Service Value (SISV)). After input from stakeholders, the saving initiative has been renamed to SAVE. Along with making the initiative more pronounceable, this action-oriented name communicates our commitment to balance immediate savings targets with the high service quality our citizens want and expect.

The SAVE program will work to further modernize Calgary's municipal government and assist in achieving the \$74 million in additional savings Council directed in 2019 November. Most importantly, it will build off the work already underway throughout the organization – new initiatives we've recently identified, as well as single-department work that is already being advanced. This work will be supported by an external Consultant, and last week we released an RFP to identify this consultant. The RFP is in market until February 13<sup>th</sup> with the consultant planned to be onboarded in April 2020. The external consultant team will work collaboratively with our existing teams to accelerate and augment our internal work.



## Speaking Notes cont'd

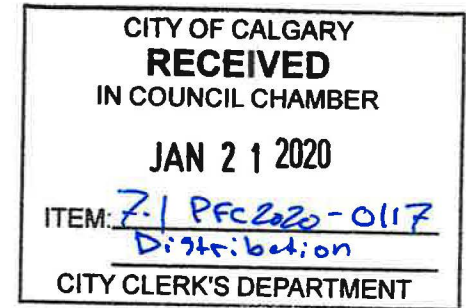
### **SAVE Update to PFC 2020 January 21 cont'd:**

During Q1 of 2020 Administration is focused on establishing the internal frameworks and processes necessary to achieve the SAVE program goals which include identifying appropriate governance and reporting structures, tracking all the initiatives planned and underway, as well as preparing necessary background information for the external Consultant to enable acceleration of their work once onboarded in April.

For both the Financial Task Force and SAVE programs, we will provide further monthly updates to the Priorities and Finance Committee.



## Speaking Notes cont'd



### Other Activities:

In addition to the two major initiatives we have just discussed, there are two other key items that will be brought forward for Committee and/or Council approval in the near future.

On today's agenda, you will also see PFC2020-0015 – 2020 Non-Residential Property Tax Relief Options. This report addresses ways to further support, in a transitional way, non-residential property owners that continue to experience large property tax increases in 2020 due to the “bow wave” effect of the previous years Phased Tax Program.

In addition, next Monday on 2020 January 27 at Council's Strategic Session – half of the day will be focused on information related to rebalancing our capital budget. Information will be provided at this session and will be used to inform future decisions of Council during the 2020 February 3 Council meeting.

Thank you for your time and we hope that this overview provides a strong summary of the work Administration has underway to continue to support our Fiscal Sustainability.