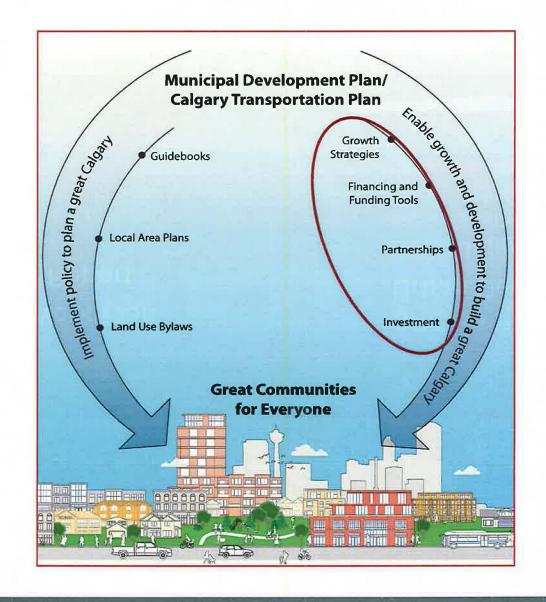


Industry/City Work Plan 2019 Year-End Report PUD2020-0020 SPC on Planning and Urban Development
2020 January 15
ISC: Unrestricted





# **Next Generation Planning System**





## **Work Plan Overview**

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TEM: 72 PUD2020-0020

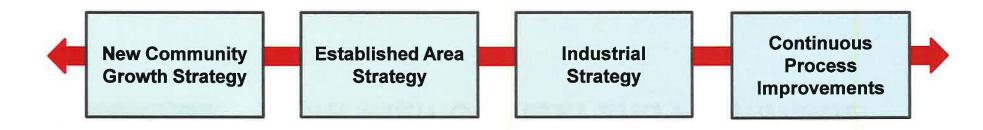
PUBLIC DISINDUTION

CITY CLERK'S DEPARTMENT

The Industry/City Work Plan (Work Plan) aims to:

- Enable growth;
- Work collaboratively;
- Provide accountability and transparency;
- Communicate with interested stakeholders; and
- Demonstrate success towards mutually beneficial outcomes.

#### 2019





## **Work Plan Context and Alignment**

### The 2019 and 2020 Work Plans purposefully:

- Consider the role of enabling growth and development in economic recovery for Calgary;
- Acknowledge the current economy and housing market;
- Recognize Provincial and City budget pressures; and
- Align with the City Planning & Policy Workplan 2020 (PUD2020-0016) and current Council direction.\*

#### Note:

\* The 2020 Industry/City Work Plan would be revised to reflect any changes made as a result of PUD2020-0016 Council direction.



## **2019 Accomplishments**

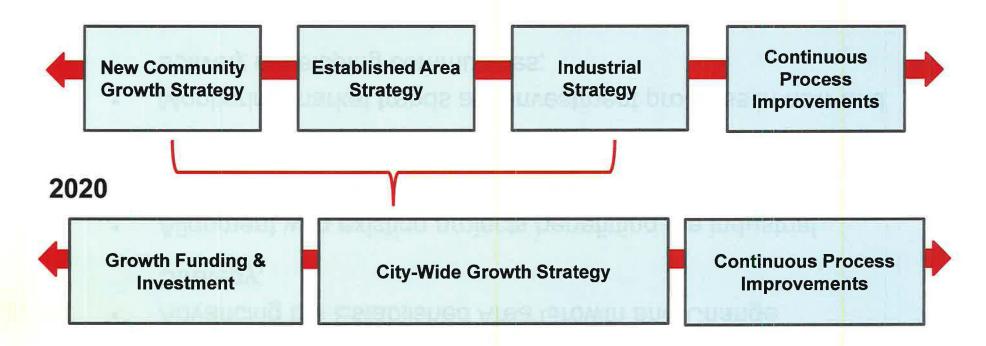
## Key accomplishments include:

- Advancing the Established Area Growth and Change Strategy;
- Alignment with existing projects benefitting the industrial sector (e.g. Goods Movement Strategy, Guidebook for Great Communities, stormwater considerations);
- Monitoring market trends and investment progress in new and actively developing communities;
- Faster, more consistent and transparent approvals for applicants; and
- Co-presented at CHBA and CREB conferences, underscoring continued commitment to mutual goals.



# Industry/City Work Plan: Changes to Deliver on Priorities

#### 2019





# Industry/City Work Plan: 2020 Objectives

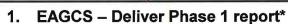
# Growth Funding & Investment

#### **City-Wide Growth Strategy**

#### Continuous Process Improvements



- OSL Bylaw Review Review current state
- 2. OSL Bylaw Review Best practice & decision criteria
- 3. OSL Bylaw Review Recommendations / Levy calculation phase
- 4. OSL Audit Implementation



- EAGCS Advance Phase 1 nonbudget strategic actions\*
- EAGCS Advance Phase 1 capital investment for budget consideration\*
- 4. EAGCS –Continue work on Phase 2 scope & initiatives\*
- 5. EAGCS Connect to ongoing policy work impacting redevelopment
- 6. NCGS Growth Strategy Monitoring 2020 report
- 7. NCGS 2020 Business case review
- 8. NCGS Growth Management Overlay policy review\*
- 9. NCGS Full operating cost model
- Industrial Strategy Industrial scoping report\*

- 1. Application circulation
- Standard comment library/Detailed Team Review template revisions
- 3. Transportation Impact Assessment
- 4. Construction Completion Certificate/ Final Acceptance Certificate (implementation)
- 5. Digital + Collaboration

#### Note:

- Bold denotes objective is directed by Council.
- \* These objectives may be impacted by recommendations in PUD2020-0016



# Industry/City Work Plan 2020: Risk Assessment

## Key risks include:

- Calgary economy, housing market, and the forecasted pace of development;
- Budget pressures;
- Increase in sickness and absence time and staff departures;
- City and stakeholder resource limitations;
- Work Plan scope and complexity;
- Risk of eroding trust, limited understanding of stakeholder issues, and reduced transparency, if the work is not continued.



## **Administration Recommendation**

That the SPC on Planning and Urban Development recommends that Council direct Administration to report back to the SPC on Planning and Urban Development with a 2020 year-end Industry/City Work Plan update, no later than 2021 January.