



Calgary

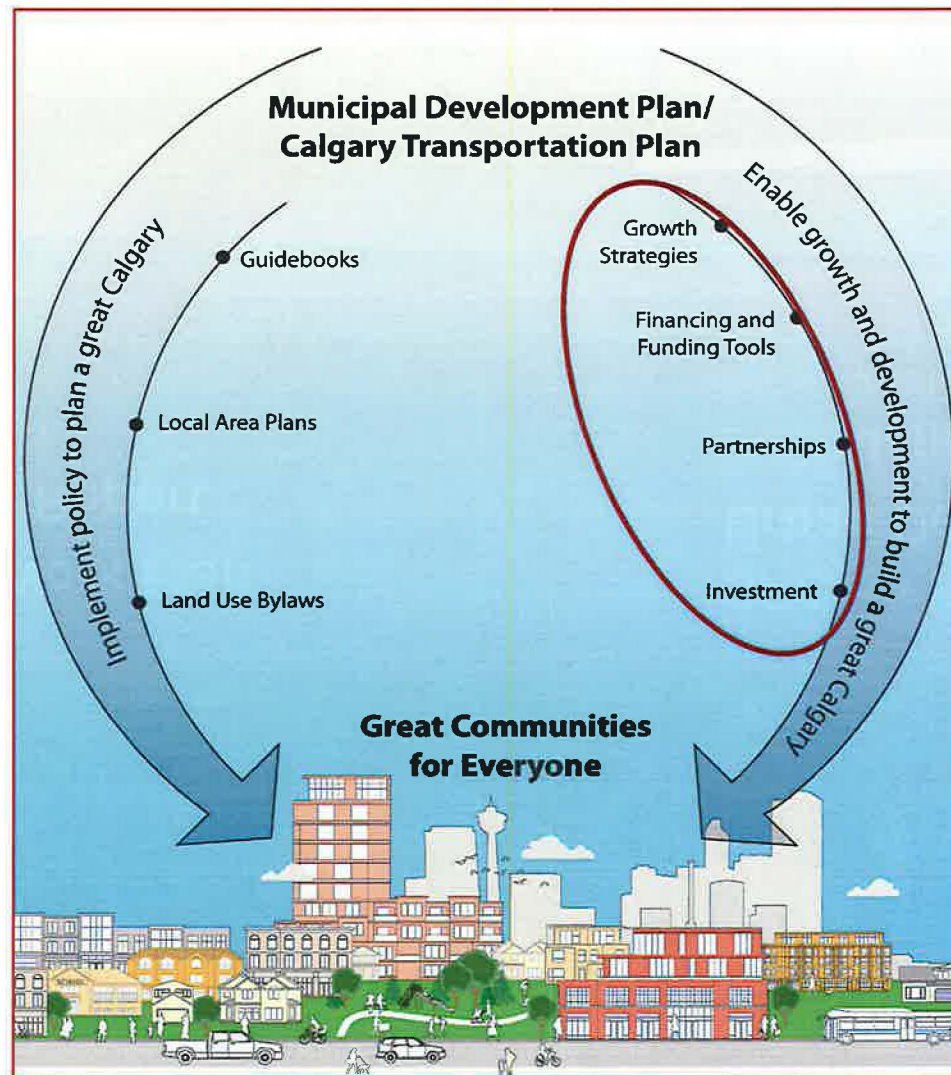


**Industry/City Work Plan
2019 Year-End Report**
PUD2020-0020

**SPC on Planning and
Urban Development**
2020 January 15
ISC: Unrestricted



Next Generation Planning System



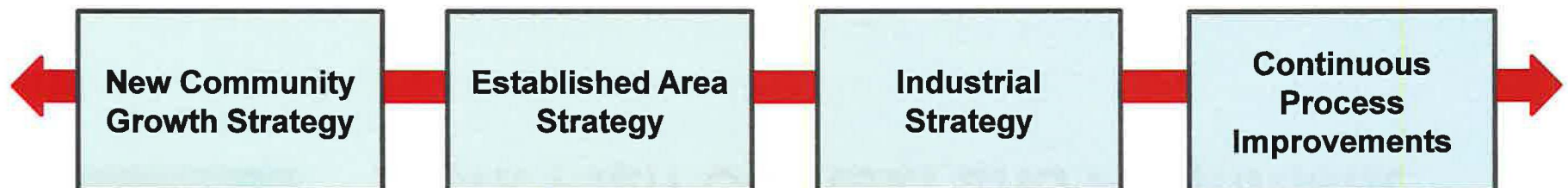
Work Plan Overview



The Industry/City Work Plan (Work Plan) aims to:

- Enable growth;
- Work collaboratively;
- Provide accountability and transparency;
- Communicate with interested stakeholders; and
- Demonstrate success towards mutually beneficial outcomes.

2019



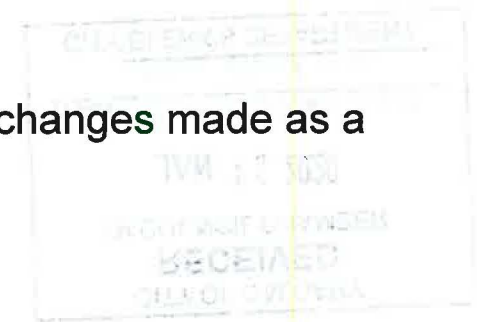
Work Plan Context and Alignment

The 2019 and 2020 Work Plans purposefully:

- Consider the role of enabling growth and development in economic recovery for Calgary;
- Acknowledge the current economy and housing market;
- Recognize Provincial and City budget pressures; and
- Align with the City Planning & Policy Workplan 2020 (PUD2020-0016) and current Council direction.*

Note:

* The 2020 Industry/City Work Plan would be revised to reflect any changes made as a result of PUD2020-0016 Council direction.



2019 Accomplishments

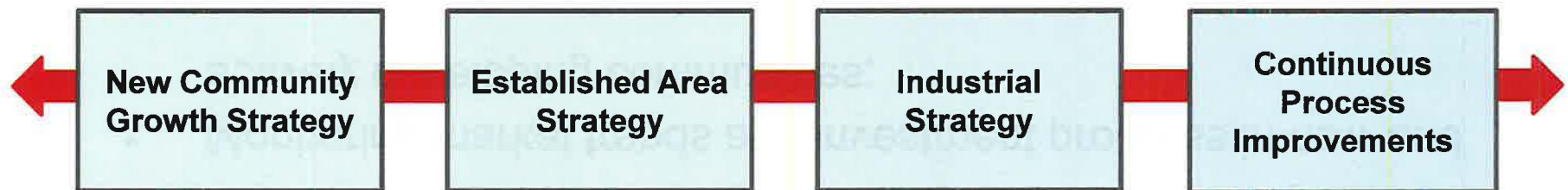
Key accomplishments include:

- Advancing the Established Area Growth and Change Strategy;
- Alignment with existing projects benefitting the industrial sector (e.g. Goods Movement Strategy, Guidebook for Great Communities, stormwater considerations);
- Monitoring market trends and investment progress in new and actively developing communities;
- Faster, more consistent and transparent approvals for applicants; and
- Co-presented at CHBA and CREB conferences, underscoring continued commitment to mutual goals.



Industry/City Work Plan: Changes to Deliver on Priorities

2019

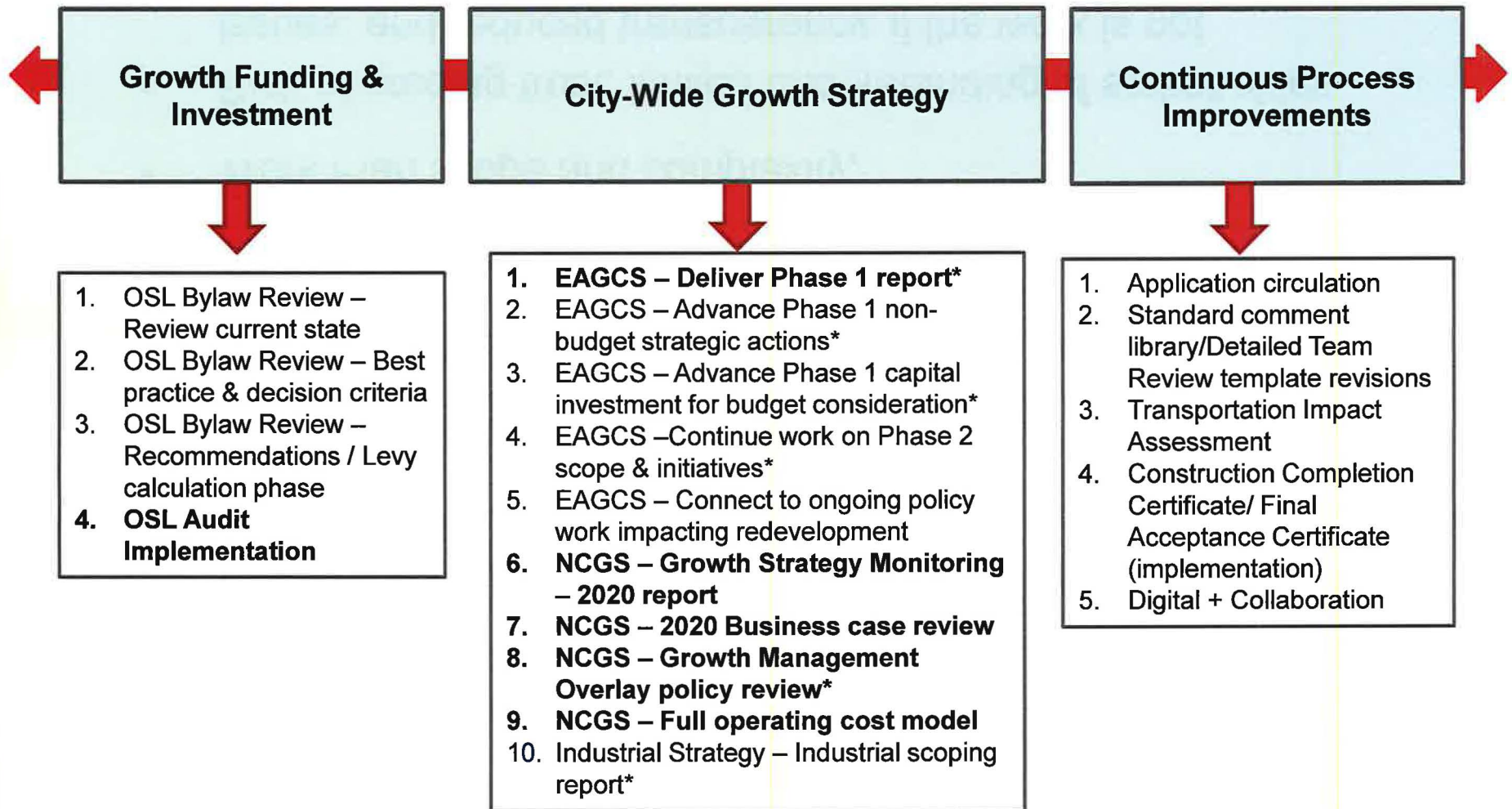


2020





Industry/City Work Plan: 2020 Objectives



Note:

- Bold denotes objective is directed by Council.

* These objectives may be impacted by recommendations in PUD2020-0016

Industry/City Work Plan 2020: Risk Assessment

Key risks include:

- Calgary economy, housing market, and the forecasted pace of development;
- Budget pressures;
- Increase in sickness and absence time and staff departures;
- City and stakeholder resource limitations;
- Work Plan scope and complexity;
- Risk of eroding trust, limited understanding of stakeholder issues, and reduced transparency, if the work is not continued.



Administration Recommendation

That the SPC on Planning and Urban Development recommends that Council direct Administration to report back to the SPC on Planning and Urban Development with a 2020 year-end Industry/City Work Plan update, no later than 2021 January.