

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qiang

* Last name Deng

Email charlesdeng601@hotmail.com

Phone 4039923218

* Subject Cut city employee

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I don't want any more tax increase. Please cut city Service by cutting city employees.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name YAN

* Last name WANG

Email wangyan6655@gmail.com

Phone 5878911765

* Subject Taxes increasing or City services/clerks reducing

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer reduce city services/ clerk laying off to save cost. Tax is too high to be increased.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Wei
* Last name	Huang
Email	wendy.prosure.ca@gmail.com
Phone	4032958256
* Subject	I support layoffs and pay cuts.
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	I support layoffs and pay cuts.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name xue

* Last name lin

Email xuelin416@hotmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Do not increase property tax anymore. We are broke.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Peter

* Last name Chen

Email cg6812@hotmail.com

Phone

* Subject No more property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No more property tax increase!!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shumin

* Last name Jin

Email samjincalgary@hotmail.com

Phone

* Subject Tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I oppose to tax increase on us. City needs to manage budget well and efficiently. If it is over budget, City needs to shrink its size of staffing rather than increase tax on us.

Rebalancing the Property Tax



**Calgary
Chamber**

Definitions:

- **Provincial Property Tax¹** - the tax paid to the province. The City bills and collects this for the province.
- **City of Calgary Property Tax¹** - taxes paid to the City, used to fund City services. This presentation will focus on this portion of the property tax bill.
- **Property Assessment²** - the estimated value of a property, determined by the City using assumptions set forth by the *Municipal Government Act*
- **Residential Property Tax²** - the property tax paid by owners of residential property, including houses and condos
- **Non-residential Property Tax²** - the property tax paid by owners of non-residential properties including offices, retail, recreation facilities

Definitions:

- **Business Tax Consolidation³** - the rolling in of Business Tax into non-residential property tax from 2014-2019.
- **Mill Rate⁴** - amount of property tax owed per \$1,000 of assessed value
- **Phased Tax Program (PTP)⁵** - a program implemented in 2017, 2018 and 2019 to reduced the municipal non-residential property tax for eligible non-residential owners
- **Residential vs Non-Residential Tax Ratio** - a comparison of the amount of taxes paid by each group

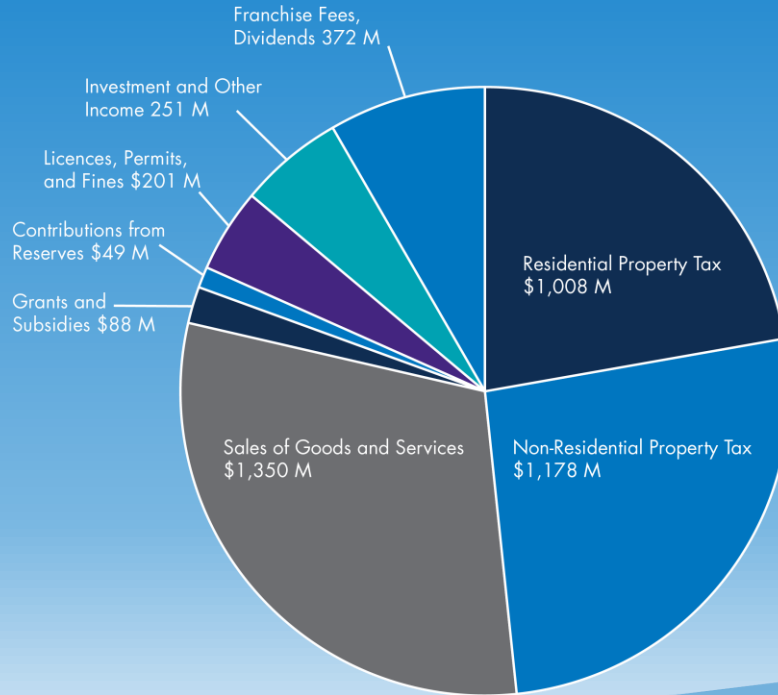
Assumptions:

This presentation uses the following assumptions:

- Focus only on adjusting the municipal property tax
- The municipal tax rates presented include the Business Tax Consolidation
- The City of Calgary budget and expenditures as outlined in the One Calgary: 2019-2022 Service Plans and Budget
- Non-residential property taxes do not include farmland
- Calculations and predictions from the Tax Shift Assessment Working Group (TSAWG) as presented to the Priorities and Finance Committee on October 8, 2019
 - An average non-residential property assessment of \$5 million
 - A 0% increase in City expenditure in 2020-2021

City of Calgary Expected Revenue and Expenditure (2022)

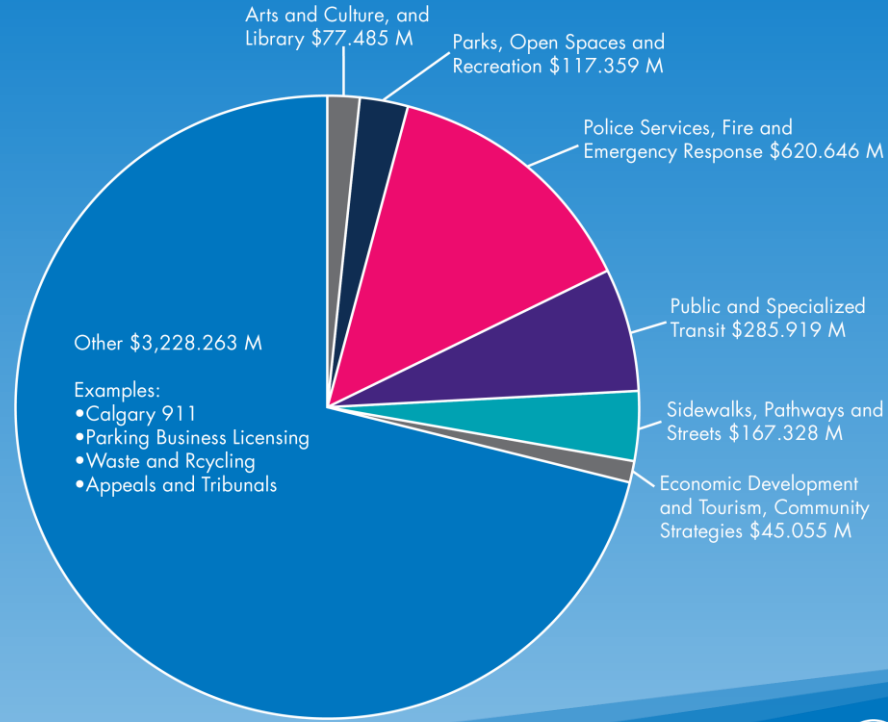
Funding the City's Operating Budget



The One Calgary: 2019-2022
Service Plans and Budget plans for
an average \$4.3 billion in spending
per year in 2019 - 2022

City of Calgary Revenue and Expenditure

Expenditures by Service Area⁷



Tax Base

Assessment Class	Assessed Value ⁸	Property Tax Contribution ^{8,9}	Number of Accounts ⁸	Average Property Tax Paid per Account ^{**}
Residential	\$218,008,700,000	\$1,008.0 M	506,340	\$1,990.75
Non- Residential and Farmland	\$60,232,100,000	\$1,037.7 M	13,985	\$74,201.55

*Does not include farmland

**Property Tax Contribution / number of accounts

Downtown Calgary Vacancy - The Assessment Shift

Optimistic Downtown Office Vacancy Rates – Calgary Economic Development (%) ¹⁰										
					Base Forecast					
2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
5.4	10.1	18.2	22.5	24.9	22.7	20.5	19.2	18.5	15.6	14.9

“Any increase in vacancy has been seen as a temporary setback and the path to recovery is expected to remain bumpy”

- Avison Young

Third Quarter 2019 / Office Market Report Calgary¹¹

The Assessment Shift¹³

Tax Shift Out of Downtown



Municipal Property Tax Ratios Across Comparable Jurisdictions

Non-residential-to-Residential Tax Ratios Across Canada - 2019

Calgary* ¹⁴	Edmonton ¹⁵	Vancouver ¹⁶	Winnipeg ¹⁷	Regina ¹⁸	Saskatoon ¹⁹	Toronto ²⁰	Ottawa ²¹
4.2:1	2.8:1	3.2:1	1:1	1.7:1	1.3:1	2.7 : 1	1.8:1

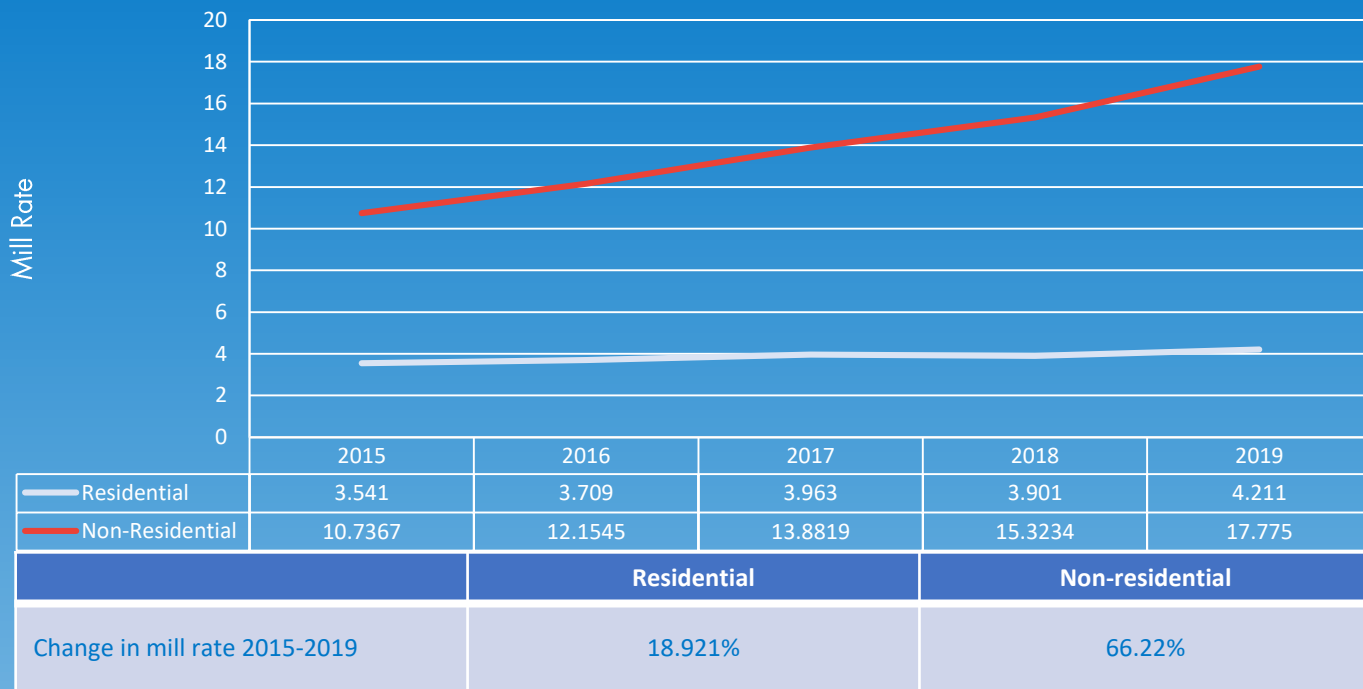
*The City of Calgary non-residential tax includes the business tax consolidation

City of Calgary Tax Revenue Split

Residential	Non-Residential
49%	51%

Change in Mill Rate: Residential vs. Non-residential²²

Business Tax Consolidation Included



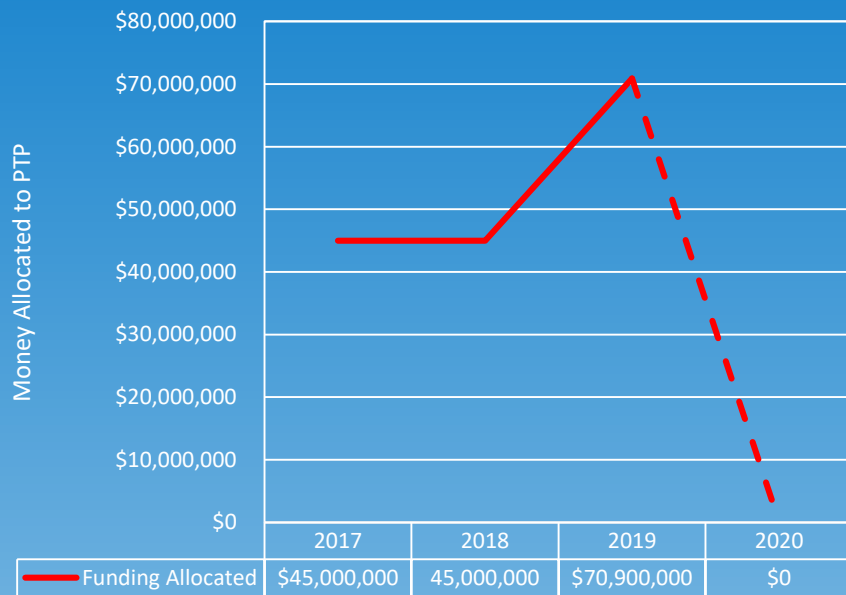
The “Bow Wave” Effect

	2016	2017	2018	2019	2020 Estimate 49% 51% Ratio ²²
Change in Mill Rate from Prior Year	13.205	14.212%	10.384%	15.999%	-11.05%
Assessed Non-residential Property Tax Collected ²¹	\$858,600,926	\$940,713,204	\$1,000,685,361	\$1,037,708,780	\$966,671,000
PTP Capped Change in Mill Rate ²¹	N/A	+5%	+5%	-10%	N/A
City of Calgary PTP Funding ²¹	N/A	\$45,000,000	\$45,000,000	\$130,900,000	N/A
Non-residential Property Tax Collected – Less PTP Rebate	\$858,600,926	\$895,713,204	\$955,686,361	\$906,708,780	\$966,671,000
					+\$59,962,220

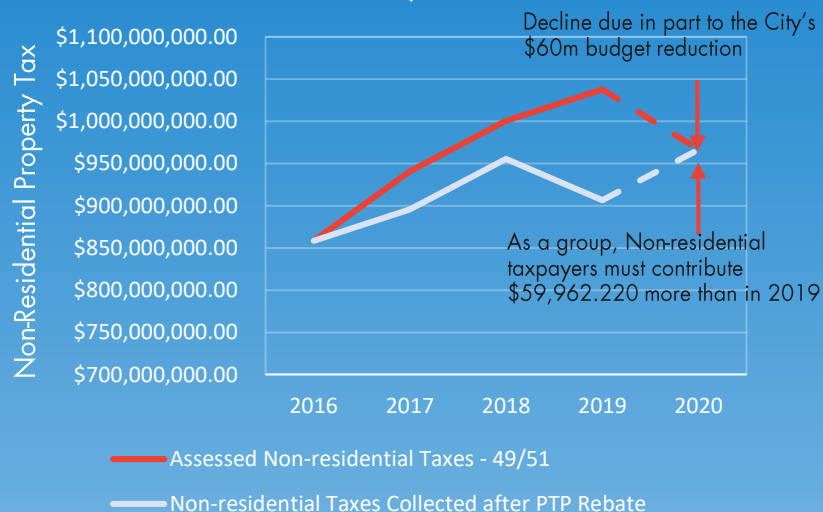
*The 2019 PTP is the sum of a one-time \$70,900,000 rebate and the \$60,000,000 budget reduction instituted by Council in June

PTP and the Bow Wave – A visual Guide

Phased Tax Program Funding

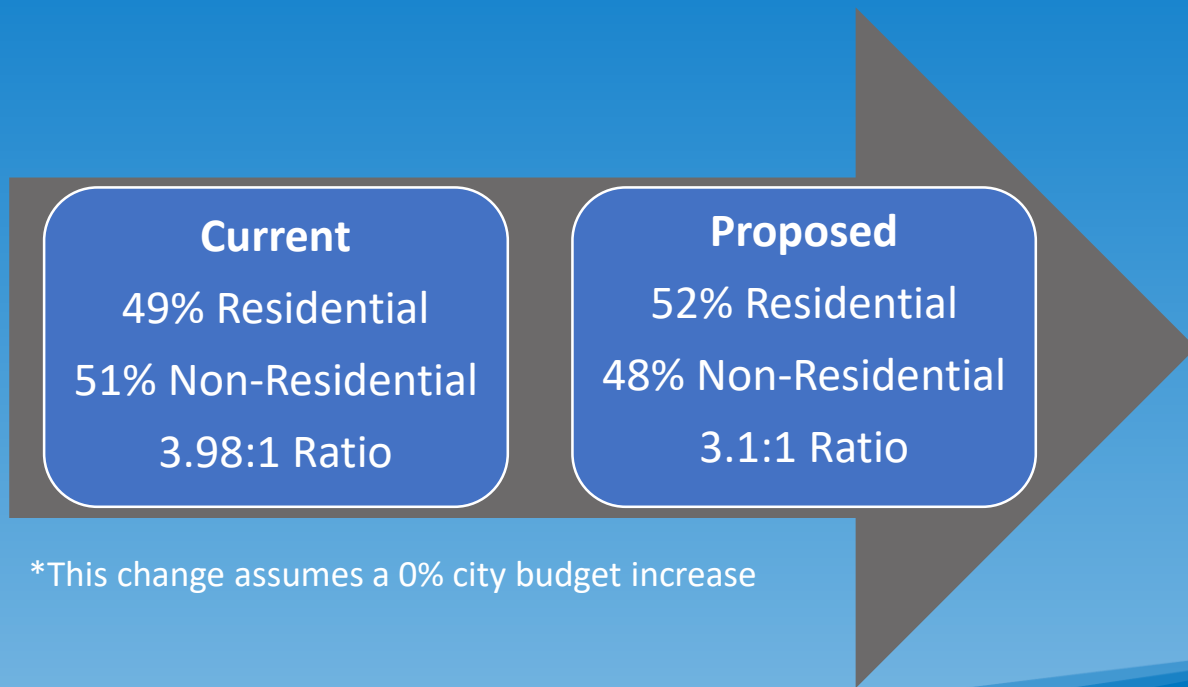


Non-Residential Property Tax Assessed vs. Collected - The Bow Wave (49% 51%)



The Proposal

How to Eliminate the Bow Wave



PTP's Effect on Property Taxes

	2016	2017	2018	2019	2020 Estimate 49% 51% ²²	2020 Estimate – Chamber Proposal
Mill Rate ²³	12.155	13.882	15.323	17.775	15.8109	14.6015
Change in Mill Rate from Prior Year	N/A	14.212%	10.3384%	15.999%	-11.05%	-17.85%
Assessed Property Tax ²¹	\$60,775.00	\$69,410.00	\$76,615.00	\$88,875.00	\$79,054.5	\$73,007.50
Change in Assessed Property Tax from Previous Year	N/A	\$8,635.00	\$7,205.00	\$12,260.00	-\$9,820.5	-\$15,867.50
Property Tax Paid - Adjusted for PTP ²¹	\$60,775.00	\$67,061.00	\$76,264.00	\$72,661.00	\$79,054.5	\$73,007.50
Change in Property Tax from Previous Years – Adjusted for PTP	N/A	\$6,2865.00	\$9,203.00	-\$3,603	\$6,393.5	\$346.5
					8.890% increase	0.48% increase

The 2020 estimates, taken from the Tax Shift Working Group, assume a 0% city budget increase

*The assessed property tax assumes a \$5 M assessment taxed at the mill rate

How it Affects Residential Tax Payers²⁶

Average Residential Home (\$455,000)*			
Current Property Tax Per Year (49% 51%)	2020 Property Tax Estimate (52% 48%)	Change in Yearly Payment (52% 48%)	Change in Monthly Payment (52% 48%)
\$2,000	\$2,136	+\$136	+\$11

Average Residential Condo (\$240,000)*			
Current Property Tax Per Year (49% 51%)	2020 Property Tax Estimate (52% 48%)	Change in Yearly Payment (52% 48%)	Change in Monthly Payment (52% 48%)
\$1,074	\$1,127	+\$53	+\$5

*Assumption based on the Assessment Tax Shift Working Group presentation²⁶

*Assumes a 0% budget increase

How it Affects Non-residential Tax Payers²²

Current 49% 51% Breakdown		
Property Type	Change in Property Tax	Actual Change in Tax Due to Bow Wave
\$5M Property	-11.05%	8.80%
Strip Mall	-0.10%	25.49%
Retail 17 th Ave	-15.30%	11.39%
Neighborhood Shopping Centre	-4.71%	16.15%
Downtown AA Class	-11.07%	-11.07%
Downtown A Class	9.65%	9.65%
Industrial Warehouse	-3.53%	13.24%
Suburban Office	-14.51%	-14.51%

Tax Shift

Proposed 52% 48% Breakdown		
Property Type	Change in Property Tax	Actual Change in Tax Due to Bow Wave
\$5M Property	-17.85%	0.48%
Strip Mall	-7.74%	15.89%
Retail 17 th Ave	-21.78%	2.87%
Neighborhood Shopping Centre	-12.00%	7.27%
Downtown AA Class	-17.87%	-17.87%
Downtown A Class	1.27%	1.27%
Industrial Warehouse	-10.91%	4.58%
Suburban Office	-26.19%	-21.05%

The Targets:

2021

- Target Ratio: 3.1:1

2022

- Target Ratio: 2.8:1

2023

- Target Ratio: 2:1

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MEDIA RELEASE

FOR IMMEDIATE RELEASE

November 13, 2019

Chamber position on Non-Residential Property Taxes

CALGARY – The Calgary Chamber is, once again, calling on City Council to restructure property taxes in the next municipal budget. The Chamber released a property tax proposal aimed at relieving the tax burden on businesses that would see a significant shift in property tax allocation, which they are urging City Council adopt as part of their budget deliberations.

“The property tax issue in Calgary needs to be fixed now to avoid significant business disruption and closure,” Chamber CEO Sandip Lalli warned. “The Chamber has been advocating for a property tax shift for over a year and it’s time for Council to act.”

Property taxes on businesses in Calgary have seen the largest hikes among major cities in Canada for the last four years. The tax increases are a result of a substantial reduction in assessed value in the downtown core due to high vacancy rates. These vacancies have shifted the tax burden to businesses in other parts of the city, leading to tax rates that have become unsustainable.

Council has ignored the non-residential property tax issue by creating band-aid solutions that have cost over one hundred and fifty million dollars but have not solved the problem. Taxes have continued to increase and, with no money left to create temporary solutions going forward, non-residential property taxes will skyrocket by 2020. The Calgary business community will not survive under the current non-residential tax system.

Calgary currently has the highest tax ratio of non-residential to residential property tax (4.2-1) in Canada. This means that Calgary businesses pay a significantly higher portion of municipal tax compared to residential properties in the City. Lowering the non-residential to residential property tax ratio will increase Calgary’s competitiveness, encourage new business to develop here and will allow existing businesses to flourish.

The proposal that the Chamber will be submitting to Council recommends a redistribution of property taxes in the city and move the non-residential to residential property tax ratio to 3.1:1 by 2021 with a tax split of 52 per cent residential to 48 per cent non-residential. The current tax split is 49 per cent residential to 51 per cent non-residential.

The proposed shift better represents the use of services provided by municipal tax dollars. Under this proposal, the typical family home (valued at \$455,000) would see a property tax increase of \$136 annually or an additional \$11/month. This ratio shift was one of the options in

the final report of the Tax Shift Assessment Working Group, which was given to the City's Priorities and Finance Committee in early October 2019.

This ratio inversion coupled with a 0 per cent spending increase, will be a massive step toward relieving the burden on businesses and creating a business environment that can support the businesses Calgarians love and rely on.

Along with reducing the ratio from its current state, the Chamber recommends the City practice fiscal restraint and continue to find operational efficiencies. As well, the Chamber recommends that they also sell non-revenue generating city owned land.

-30-

For further information, please contact Geraldine Anderson, Director, Policy & Communications, at ganderson@calgarychamber.com or at (403) 617.3003.

ABOUT THE CALGARY CHAMBER

The Calgary Chamber is an independent non-profit, non-partisan business organization. For 128 years the Chamber has worked to build a business community that nourishes, powers and inspires the world.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	tao
* Last name	chen
Email	taohoneyle@gmail.com
Phone	3068805372
* Subject	no tax increase
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	i vote no tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jenny

* Last name Zh ang

Email zqianxi@hotmail.com

Phone 4038191075

* Subject no more property tax raising.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please cut extra city staff instead.

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* First name Yuguang

* Last name Zhou

Email yuguangzhou8@gmail.com

Phone 4039788806

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I disagree more property tax next year

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jenah

* Last name Song

Email xsong542@mtroyal.ca

Phone 5878893994

* Subject In regards to Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly against property tax increment. The land did not increase in value. There is no valid rationale to back up this move.

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* First name Chuangxin

* Last name Zhang

Email zhangchuangxin@hotmail.com

Phone +14036057446

* Subject I believe rising the property tax is not the proper way

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
In the contrary, do lower down the salary of City stuff will make everyone feel the pain then they will be forced to make our boat not sink

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* First name Yu Ling

* Last name Li

Email liyu9596@gmail.com

Phone (403) 992-7379

* Subject Although my income is lower,I don't agree increases tax.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Economic downturn has also affected my income.when people that work pressure is high, strength is strong, I can only do part-time job, now I am working full time and work on weekend, I still have low income.lots of Unemployed , or low income . Basic things the oil industry in AB needs to develop.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name John

* Last name Glasswick

Email

Phone 403 278 2384

* Subject City budget, tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Council should bring in a budget that requires NO tax increases. Service levels should be kept the same. This should be achieved by reducing the salaries and benefits of employees.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name wei

* Last name wang

Email viviwwang@hotmail.com

Phone 4039886138

* Subject no tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) no tax increase. you can reduce the service or increase the efficiency.

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* First name Temitope

* Last name Adebiyi

Email adebiyi.temitope@yahoo.com

Phone 5875745013

* Subject No to Property Tax Increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Increase in Property tax would only increase the hardship on home owners in a shrinking economy, and make it difficult for new home buyers to acquire homes and also drive the cost of rent higher.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name ANNA

* Last name DAI

Email suzhoucalgary@gmail.com

Phone 4034516512

* Subject no more tax increase, enough is enough

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I used to be drafter for furniture factory, I was laid off twice and I couldn't find job since my last laidoff in 2015. I once worked for Walmart for only \$600 income due to less hours work to me. My family can not afford to property tax increase anymore, it is a big burden now. We want the city to hear our voice! it is pushing us into extremely property line. I have to think about finding a job overseas to make a living.

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* First name Bing

* Last name Hu

Email binghuca@gmail.com

Phone

* Subject not tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not add more tax burdens to Calgarians. please look into the costs of benefits programs for your employees since We all need to pay some ortion and they do not.

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* First name Shumin

* Last name Zemg

Email shuminzeng@gmail.com

Phone 5877189936

* Subject Please do not increase property tax 202

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please cut services reasonbaly. We do not need garbage collection every two weeks.we can do monthly etc

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* First name lin

* Last name lin

Email lin.ji@alumni.uleth.ca

Phone 4038898051

* Subject Reduce people in government

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
We don't need that much people who don't do anything and get the cheque

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* First name Qin

* Last name Zeng

Email emilyzeng2001@gmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
We couldn't find job in these years. Please try your best DO NOT INCREASE PROPERTY TAX again.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Junyu

* Last name Cen

Email cenjunyu1978@hotmail.com

Phone 4037089138

* Subject property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax

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* First name Junyu

* Last name Cen

Email cenjunyu1978@hotmail.com

Phone 4037089138

* Subject property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name John

* Last name Huang

Email jiajianjohn@hotmail.com

Phone

* Subject Reduce the property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We demand to reduce the property tax. Cut unnecessary city services.

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* First name	tao
* Last name	zhao
Email	zt070330@gmail.com
Phone	4038076930
* Subject	Stop add tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Tax is too much!

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* First name	mohan
* Last name	tian
Email	mohantian@yahoo.ca

Phone 4035123539

* Subject stop increase the tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

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* First name FENG

* Last name WANG

Email

Phone 403-8006670

* Subject not increasing tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
not increasing tax because of no professional job to find,so it is best way to lay-off government people

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name diru

* Last name ling

Email kcay6868@gmail.com

Phone 5875753168

* Subject suggestion

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax"

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name H Aidong

* Last name Zhang

Email zhdtmtm@hotmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

property tax increased too fast in last 10 years. Please reduce unnecessary services and extra city workers. I would suggest to remove green and blue cart if city can't get revenue balanced. It is more efficient to centralize Green and blue bin in each community, people can take their recycles and organic waste to such centralized location. Instead City use truck to fetch them costly. It is reasonable for City to charge extra fee on extra garbage.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name xiaoyan

* Last name wang

Email yanzistar15@gmail.com

Phone

* Subject no more tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please do not increase tax. Harsh tax is fiercer than tiger.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Jiashun
* Last name	Liu
Email	jiashun.liu168@gmail.com
Phone	403-288-1855
* Subject	No more tax hike
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Lots of people lost jobs or salary got cut. NO MORE TAX INCREASE.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Changan

* Last name Zuo

Email zca520187@gmail.com

Phone

* Subject No tax increase please

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please not increase taxes again!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Zhitao

* Last name Xu

Email chzxu@yahoo.com

Phone 4039992199

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please don't increase our property tax anymore.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name yanfen

* Last name LI

Email yanfenkm@hotmail.com

Phone 5877779338

* Subject public hearing matter

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) I don't agree to increase property taxes and utility taxes.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	linlin
* Last name	Zhu
Email	zlinlin224@hotmail.com
Phone	4033834888
* Subject	Please no increase of property tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please no increase of property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xiaofeng

* Last name Li

Email davidli2@me.com

Phone

* Subject Tax increases is not affordable

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
As per the nowadays economy situation, we don't see the tax increase is a solution, government should be able to cut cost instead of collecting tax from public

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Emily

* Last name Hollands

Email new_calgarian@hotmail.com

Phone

* Subject No property tax raise in Calgary

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
NO more tax raise!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name amanda

* Last name tian

Email amanda.07ca@gmail.com

Phone

* Subject please do not increase residential property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
it is really hard time for Calgarians. it is getting more affordable for housing.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Eddie

* Last name Fong

Email Efong448@gmail.com

Phone

* Subject City of Calgary budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

In my opinions don't have a plan to control the spending and try to increase the property taxes isn't accountable to manage public dollar.
I will like City to control or cut the spending, so we can all go through this tough time period together.
I'm just normal citizen don't have a lot skill set and plan to manage household financial ,but for a simple family budget planning if you lack of income then your need to cut your spending.
I'm sure the city of Calgary management team and the council is foresee more economy set back to come and know how to manage the budget cut and don't increase the burden of the citizen.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Fanrong

* Last name Zeng

Email

Phone

* Subject Disagree about increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

1. Increasing tax is not the only option to meet the budget cutting. People lost jobs and their house value dropped greatly, but meanwhile tax keeps going up. Is it sounds right for you honestly?

2. People lost jobs everywhere but City of Calgary. Why not?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xi

* Last name Chen

Email jessiekitty89@hotmail.com

Phone 5878928094

* Subject Disagree to increase Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Disagree to increase the residential property tax to reduce the City deficits.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shawnie

* Last name Zhu

Email shawnzhu@gmail.com

Phone

* Subject Do not increase tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qingsheng

* Last name Zhou

Email jasonzhou0628@gmail.com

Phone 5879732666

* Subject Don't agree increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I don't agree to increase the property tax. It is already way too high. We the ordinary should be able to afford the living if we work hard. But now life is harder than work

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wei

* Last name Wu

Email mouseliwu@yahoo.com

Phone

* Subject I prefer tax increase rather than service reduction

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer tax increase rather than service reduction

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name James

* Last name Chaw

Email jchaw@hotmail.ca

Phone 4036670959

* Subject Increase tax or cut services

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As I know, the city is thinking about the tax increase or service cut. I'd like say the city should not do both but to cut all employees who are not working efficiently. Compare the job burden on a city employee and a private business employee, it's easy to tell the difference. Why should we pay more tax to feed them. Everyone should work hard and equally hard.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name yin ting

* Last name he

Email anita.hehe@hotmail.com

Phone 4032080419

* Subject no increase for property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
you can reduce the services or increase the efficiency.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name CHARLIE

* Last name CHANG

Email 1280630679@qq.com

Phone 5877036106

* Subject no more property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I was unemployed for a long time due to bad construction and economy, I used to be engineer. I strongly opposed to increase property tax plus water fee, we can not afford anymore. The living cost just go up and up, and we don't have income, where does the money come from? Pls. think about the people who don't have job from government!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yuliang

* Last name Wang

Email yuliangwang0820@gmail.com

Phone

* Subject no tax incease for Calgarian

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We are facing difficulties and can not aford tax inceasing, don't let us loose our house.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Alice

* Last name Li

Email songsofsummer@gmail.com

Phone

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax, we can decrease the salaries of the city's employees

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name moon

* Last name guan

Email moon.11.14@hotmail.com

Phone 4037306122

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name wei

* Last name wei

Email

Phone 4035605076

* Subject Please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I have a personal house and a business in the city. We will walk out on our business in there is an increase in property tax. With residential, we will need to cut spending on other things to meet the increase. With an increase in property tax, every household will need to cut spending as there is no pay rise in the near future. Please don't increase any taxes, I rather deal with the service cut.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Alice

* Last name Zhu

Email a_zhu@outlook.com

Phone

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax anymore. I own a house doesn't mean I am rich enough. I have over 20K debit in my credit card and I have 30K student loan. Life is already too difficult.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Rachel

* Last name Sun

Email rachel_sun@hotmail.ca

Phone 4032458943

* Subject Please do not increase property taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We need to look at the efficiency and effectiveness not just increase the taxes.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shan

* Last name Huang

Email lisahss33@hotmail.com

Phone 5872566666

* Subject Property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Do not agree to increase property tax next year.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Min

* Last name Zhao

Email fchn611@gmail.com

Phone

* Subject No tax increases for Calgarians

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello I just want to express my concern for your discussion if increasing the tax for all Calgarians. I strongly object for this proposal. I'd rather you lay off some service workers from your departments or lower city's staff's salary or wages. In this hard of period among the city, compared to many laid offs in the other industry, your workers are paid way too high for their jobs and not efficiency. Please lay off the ones who don't want to lower their salaries or wages, hire the ones willing to work at that rates instead.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jiansong

* Last name Wu

Email jason.wu@hotmail.ca

Phone

* Subject Property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Disagree the increase the residential property tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Zhi Gang

* Last name Zheng

Email pzhengca@gmail.com

Phone

* Subject Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am totally against increasing the property tax for the next year. It's been a big burden for most of the Calgarian families. Please try to even lower the property tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Rebecca

* Last name Yang

Email imtse@yahoo.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Zhe

* Last name Ma

Email

Phone 4034518449

* Subject	Tax
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* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We have a hard time now. We can not support increasing any tax because people had lost job and no money to buy food. Can't increase tax to feed job having person pocket. Thanks.

I suggest cutting tax and reduce spending. Last 5years, my house tax increase over30% and values down over 20 %. The mayor's 3 term increased tax too much. I hope they get my messages. Thanks.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Laurel

* Last name Jackson

Email lhooverk@shaw.ca

Phone 403-6151735

* Subject Taxes, budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am very concerned about the budget deliberations around property taxes. I would happily pay the approximately \$5/month more to ensure that we don't cut vital and nice to have services. I would also hate to see more unemployed people in our city. I would also prefer my taxes go to public and not private delivery of services. Please consider this as my endorsement to increase my property taxes to ensure CALGARY remains a great city.

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* First name	Wayne
* Last name	Stewart
Email	mwaynestewart@shaw.ca
Phone	4033702855
* Subject	Taxes
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Raise taxes to preserve services

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Aimee

* Last name Struk

Email agstruk91@gmail.com

Phone 4036608466

* Subject Taxpayers deal with enough

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I feel it necessary to voice my concern about the upcoming 2020 municipal budget. As a tax paying citizen it is very concerning to me that our political LEADERS are not Leading by example. They expect their citizens to bear the entire financial burden so they can continue living in luxurious homes and drive the fanciest car, mean while a hard working canadian like myself or husband is struggling to even afford the current taxes we pay. Not to mention the ridiculous amount spent installing the max transit lines only to cut services. What is the point of spending money on necessary things like transit only to cut them later. It's counter productive and only harming us further. Why not reduce pay to the wealthy, cut back in spending of frivolous nature. Our politicians need to be leading by example, not dictating what the rest of us can and cannot do. We live in a democratic country, not a dictatorship. Let's start acting like it.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Diane

* Last name Jones Konihowski

Email dianejk@distresscentre.com

Phone

* Subject Tax increase and position cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am in favor of a \$50/month tax increase for homeowners. We all need to give a little. I am NOT in favor of any increase in small business taxes. We need them to stay alive and prosper in a struggling Calgary economy. DO NOT cut funding to social services as the number of vulnerable citizens has been increasing significantly since 2014. Instead, look at eliminating the duplication that exists within the social sector. Let's use our dollars more wisely.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Calvin

* Last name Zhai

Email calvin.cagm@gmail.com

Phone 587.717.8086

* Subject Stop Increasing Property Tax!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The City has been increasing property tax year by year for quiet a while which puts a big burden to property owners. The economy is not good across the province and we can't see it can bounce back anytime soon. Lots of layoffs and salary decrease across the city. Why cannot we cut public expense instead??? There are families where both husband and wife being laid off without any income now but they have to pay everything mortgage, utility, gas, potential higher property tax and etc which is unfair!

If the economy backs up one day, will the City decrease property tax accordingly?

Cut expense instead please!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name James

* Last name Seller

Email jameswseller@gmail.com

Phone 4035425183

* Subject One Calgary Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I appreciate the number of steps the City has taken to manage a difficult budget over such a long period of time I think an increase in residential property taxes is unavoidable and a needed step. Pressure needs to come off the small businesses that are a life blood of the economy and character of the City. Wage cuts to public stuff who I think have already had many years without increases is cruel. I'm a home owner in Inglewood, and would accept a modest property tax increase, we have some of the lowest in the country and we've been surviving off an unsustainable amount of green-field development charges.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Dani

* Last name Moore

Email danibrittanymoore@Gmail.com

Phone

* Subject Response to Cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I have reviewed the budget cuts and I think the city did a good job with picking the cuts. I do NOT agree with raising taxes again. I paid \$1000 more this year for taxes, and if they do plan on raising them again, I will move to outside of the city into Rockyview.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tihana

* Last name Radojcic

Email

Phone

* Subject No more cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Increase the property taxes and ensure that the transit, police and fire departments have well trained staff and provide efficient services. These three services simply cannot suffer any more cuts.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tyson

* Last name Struk

Email t_akstruk@outlook.com

Phone 14038180787

* Subject 2020 Budget Plans

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Raising property tax in the current economy is extremely unhealthy for the growth of the city. Cutting funding to important public services is also unhealthy for the growth of the city. Many citizens are struggling to find and maintain gainful employment. Raising taxes will negatively impact these citizens. Cutting funding to public services will also negatively affect these same struggling citizens. I would recommend that the city council members and Mayor Naheed Nenshi take a pay cut to avoid both of the aforementioned scenarios. You are risking the well being of not just the average citizen but those at most risk to be negatively impacted by these budget plans. Citizens living below the poverty line and our homeless population will grow along with their inability to contribute to our society.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sarah

* Last name Ba

Email sarah.s_ba@yahoo.com

Phone

* Subject Increasing tax or cut expense

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I advocate to cut expense instead if increasing tax, as the economic is not very good, people are struggling to meet ends meet. Increasing tax would make it worse.

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* First name Quan

* Last name Zhou

Email zhouqmike@gmail.com

Phone 4035008588

* Subject Oppose rising property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly oppose rising property tax. The property tax has been rising in these years. It is already very high.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	TAo
* Last name	Tao
Email	taotao_tt@hotmail.com
Phone	4037080817
* Subject	No more personal tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Can't afford it

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shaohong

* Last name Lin

Email tracylinxh@gmail.com

Phone 5872884182

* Subject Oppose rising property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly oppose rising property tax.

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* First name Mingming

* Last name Ni

Email mingming.ni@gmail.com

Phone 5872164088

* Subject Don't want increase tax!!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Prefer cut of services but don't want increase tax!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jinkui

* Last name Qiao

Email qiao_jk@hotmail.com

Phone 4034702667

* Subject Against tax rise

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I am objecting tax rise to keep people

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lin

* Last name Han

Email

Phone

* Subject City property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase resident property tax.
Thanks

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Huang

* Last name Shu

Email

Phone

* Subject Do not agree property tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Don't agree increase resident property tax.
Thanks

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Christina

* Last name Zhang

Email christinazhangqp@yahoo.com

Phone 4035603162

* Subject No more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
The property tax is already very high, no more tax increases is acceptable. for the rental properties, which are not able to be rented out while the property tax is increased already, which are big burdens. To solve the budget problems, should have headcount cut and cost saving in the city work force.

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* First name Jianjun

* Last name Zhao

Email zhao_jianjun@hotmail.com

Phone 5874344972

* Subject PROPERTY TAX

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please don't increase our property tax for this year.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yang

* Last name Li

Email liyangtze@gmail.com

Phone 5878903071

* Subject Tax increasing or reducing city services/clerks

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer reducing city services/clerks rather increasing taxes. Tax is too high and no room to increase.
Thanks.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wilson

* Last name Chen

Email

Phone 4036309085

* Subject Don't agree to increase tax.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Strongly agree to cut city staff.

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* First name	Wei
* Last name	Wang
Email	aliceweiwang@gmail.com
Phone	5879987818
* Subject	Budget cut
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	I do not support any plans of increasing the property tax due to recent provincial budget cut.

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* First name Xinglong

* Last name Ran

Email xinglong_ran@yahoo.ca

Phone

* Subject less city services or increasing tax?

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer to get less city services instead of increasing tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xiaomeng

* Last name Wei

Email meng19890907@gmail.com

Phone 5878897352

* Subject Reduce tax please

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The income tax and property tax is becoming unaffordable for me. I have a family with 2 kids and 4 senior (60 years old below), but everything become more expensive due to increasing tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Haiyan

* Last name Niu

Email nhy98@hotmail.com

Phone 5876640168

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Strong disagree property tax increases!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lily

* Last name Zhang

Email lilykerryabc@hotmail.com

Phone

* Subject strong against property tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No job, even cannot afford current property tax, no more property tax increase.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Linda

* Last name Wu

Email lindawu123456@gmail.com

Phone 5872873588

* Subject I support to cut government employees rather than increasing the tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I support to cut government employees rather than increasing the tax.

Since so many companies have lay off, why government can't have lay off?

Since so many people lose jobs, why should more tax burdens be added to people?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sally

* Last name xu

Email

Phone

* Subject tax and utility

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) strongly object to increase tax and utility fee. no job how to pay fees

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Longhua

* Last name Jin

Email jinglonghua_1@hotmail.com

Phone

* Subject Strongly disagree to increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Property tax is already high. There always two ways to increase government income. One is increase property tax and others expense are charged by government. One is reduce expenses. I strongly agree to reduce expense by laying off employees who works at government to increase government revenue. Basing on current economic situation, a lot of family can not afford any penny expense. Please think about the whole picture that how can the poor people survived by increasing property tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Honglie

* Last name Mei

Email henryshpgp@aol.com

Phone

* Subject Property tax freezes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please freeze property tax, no increase.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ole

* Last name Yin

Email olecalgary@gmail.com

Phone

* Subject Against increase the property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Against increase the property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Fan
* Last name	Zhang
Email	zhangfan9966@hotmail.com
Phone	4039260618
* Subject	Do not hike property tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Do not hike property tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Paul

* Last name Xue

Email xuemanyu2016@gmail.com

Phone

* Subject No property tax raise

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly disagree property tax raise, please reduce amount of service and city employee.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jerry

* Last name Wang

Email jerrywyh@gmail.com

Phone

* Subject No property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi there,

I am strongly against the idea of increasing the property tax. People are loosing jobs, and the city shouldn't make the burden heavier. I would like to see less tax, less service and less people working for the government. Otherwise, higher tax would force hard working people leave Calgary and we will have more and more people living on government benefits left. That's a disaster!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Kaineng

* Last name Chen

Email benly11@outlook.com

Phone +15879682223

* Subject Family

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Li
* Last name	Wang
Email	ma_xinyu@hotmail.com
Phone	403918060
* Subject	DO NOT INCREASE PROPERTY TAX. We can't afford it.
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Increasing property tax will only force more people to leave Calgary. It won't make anything change for Calgary.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Zhao

* Last name Liu

Email 8832967@gmail.com

Phone 4038276665

* Subject Property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Against property tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Honeywell

* Last name Zhou

Email

Phone +14032647428

* Subject cost of living is too high

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I own my house in Calgary, I think city operations cost too high, everything price increased so much , but our income went down, how can I pay city properties tax, might I sell it in lower price and move to other city? Economic is still go down? Why you city increase properties tax every year?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Songjun

* Last name Gu

Email archerygu@yahoo.ca

Phone

* Subject No tax raise

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No tax raise cut pay

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* First name Yun

* Last name Feng

Email

Phone

* Subject Please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No job. No income.No money pay taxes.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Weiyan

* Last name Sun

Email weiyans@yahoo.com

Phone

* Subject Less public service

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Given the economic depression last for so many years in Alberta, each family has or is suffering from this and the additional tax may be the last straw of the collapse. Imagine everyone left Calgary, who will pay the tax?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Daisy

* Last name Wei

Email wxm66@hotmail.com

Phone

* Subject No increase Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
City may improve work efficiency instead if increase personal and property tax.

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* First name Alice

* Last name wang

Email

Phone

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
If I have to choose, I don't want increase property tax. it is already increase too much!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Darren

* Last name Cao

Email tsaomin@gmail.com

Phone

* Subject No more tax hiking

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Cut services and lay off 30% of city employees please.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Cynthia

* Last name Shi

Email cynthiashi@hotmail.com

Phone 4034001287

* Subject To cut the spending municipal staff

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I think the city should cut the number of staff and cut the wages/Salaries and benefit of the staff, instead of increasing the property tax of people.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Cynthia

* Last name Zhang

Email cynthiabeijingtour@gmail.com

Phone +15877078826

* Subject No increasing tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The property tax is high enough. I don't agree to increase it again.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name yan

* Last name wang

Email rewang66@gmail.com

Phone

* Subject don't increase the property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) property taxes really are on the rise every year and way above inflation, economic is down, cut the city staff salary is much more better than rising property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name jingwen

* Last name Ren

Email renj413@gmail.com

Phone

* Subject STRONGLY DISAGREE INCREASE PROPERTY TAX

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi, I heard City of calgary is going to increase property tax to cover deficit. That is not correct. There is too many government employees wasting money. City should think a way to decrease expense instead of increase citizen's burdens

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jia

* Last name Li

Email lijia_tj@hotmail.com

Phone

* Subject No more property tax jump when the economic is so bad

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Hi, you can cut off overstaff, or reduce rental, layoff morw city staff. Bur no property increase when so many ppl lost their job already.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Helen
* Last name	Min
Email	helenmin63@hotmail.com
Phone	4032642229
* Subject	No property increase
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	No property tax increases

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yongbao

* Last name Zhang

Email 5877198866ok@gmail.com

Phone +15874296789

* Subject Disagree increase tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
The tax is too high to afford,also property tax, carbon tax, we could not afford it already.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Irene

* Last name Yi

Email

Phone 4033909831

* Subject Increase property tax or lay off city staff

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I'm against increasing property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yan

* Last name Chen

Email yanchen.annie@gmail.com

Phone

* Subject Against increasing property tax on residential household

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The city can do a lot of things other than increasing property tax, such as cutting some budgets on artificial construction projects and other non-necessary spending in administration etc. In the past decades, calgarians have already experienced in financial difficulties and job instability during recession. Government should actively do something to improve our living condition, instead of adding more expense and stress on us.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shenxian

* Last name Du

Email dushenxian@gmail.com

Phone

* Subject No rising tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No more tax rising

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Chuan gang

* Last name Wang

Email

Phone 4038523368

* Subject strong against property tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) strong against property tax increases

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Jianli
* Last name	Zhang
Email	AustenZhang@hotmail.com
Phone	4037081616
* Subject	Do not agree to increase property TAX
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	The property tax is already tooo high.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Tracy
* Last name	Damji
Email	haoshuangya1@gmail.com
Phone	4032877868
* Subject	Tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Strong against property tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	shuangye
* Last name	xu
Email	xushuangye@gmail.com
Phone	4036030888
* Subject	Remain property tax unchange
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Weiping

* Last name Sun

Email gloria.suncanada@gmail.com

Phone

* Subject strong against property tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
strong against property tax increases

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Don

* Last name Chen

Email donchen259@hotmail.com

Phone

* Subject No tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No tax increase anyone

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wei

* Last name Zheng

Email soccervera@gmail.com

Phone 4033997989

* Subject Regarding to potentially increase Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

To Whom It May Concern,
Please do not increase property tax anymore! We really hope that the City Council could do something instead of just adding the financial burden back to Calgarian.
Thanks.

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* First name Sheng Qi

* Last name Song

Email sshengqi@gmail.com

Phone

* Subject No more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
People are losing jobs, they can't afford more tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name GE

* Last name NA

Email annanage@hotmail.com

Phone

* Subject property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
do not hike property tax, cut off city staff.we need a new mayor, not politician

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Karen

* Last name Charlton

Email tomch@telus.net

Phone 4032835171

* Subject No tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The tax in Calgary is already high enough. I support no tax increase.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Betty

* Last name Liu

Email bettydongliu@gmail.com

Phone 5879175180

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No more property tax increase, city should consider reduce costs and improve efficiency.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Xiu
* Last name	Wang
Email	yokoking@hotmail.com
Phone	4038916668
* Subject	Strong against property tax increase
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Strong against property tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Frank

* Last name Yang

Email

Phone

* Subject Property tax vs cut budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Prefer to cut spending, not increase property tax any more

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lekai

* Last name Tao

Email lekai.tao@gmail.com

Phone +14033904377

* Subject Do not agree to raise Calgary property tax for next year

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Do not agree to raise Calgary property tax for next year

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* First name Yuli

* Last name Song

Email

Phone 4037088508

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Property tax is high enough. High taxes make the living condition dropped.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name jinfeng

* Last name lai

Email

Phone

* Subject Do not agree increase tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Do not agree increase tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jing

* Last name Guo

Email greelea@hotmail.com

Phone 4034753099

* Subject	Tax needs to be reduced
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* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

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* First name Lingyun

* Last name Xiong

Email xlingy@yahoo.ca

Phone

* Subject Calgary 2020 property tax hearing

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Calgarians can't afford to further property tax hike in 2020. It's time for city to improve efficiency on budgeting expenditures.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Meili
* Last name	Hou
Email	mhou69@yahoo.ca
Phone	4033010922
* Subject	reduce Taxes
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Reduce Taxes

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name jerry

* Last name li

Email jerryguiyong@gmail.com

Phone

* Subject no more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Calgarian is suffering due to the economy downturn, many of us lost good jobs, we can,t agree to increase tax on our calgarian in year 2020.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Henry

* Last name Zhou

Email

Phone

* Subject No increase properties tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Compare those years city wasn't do good use tax pay money for public, too much wasted. Should no increase properties tax in 10 years . Give home owner a break.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shan

* Last name Li

Email

Phone

* Subject please do not increase tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qiang

* Last name Li

Email liqianghust@hotmail.com

Phone

* Subject Strongly against further property tax hike

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please spend the money within budget and wisely. Some measures have to be undertaken if the city can not balance the budget rather than charging more to the tax payers. Be recognized that it has been no salary raise for over 5 years with less jobs and property tax is hiking year over year. We can not afford it anymore.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Feng

* Last name Gao

Email

Phone

* Subject No more tax increase!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
City should balance the spending, instead of increasing the tax. It's something every family would do in economic downturn.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name HELEN

* Last name PEI

Email HWPEI2014@GMAIL.COM

Phone 4034521068

* Subject No more tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Tax is really high, cut city employees benefits rather than increase taxes

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Linda

* Last name Z

Email web-shopper@telus.net

Phone

* Subject Please Stop increasing property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Continue Increasing the property tax will add more pain to Calgary's struggling economic. The Real estate market is still in the downturn. Many home owners are already facing high bills and high debt.
Higher property tax will put another dent on the deep pessimism.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name wensheng

* Last name li

Email joywsl@gmail.com

Phone 403-294-4245

* Subject no tax.increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Government departments should be more efficient rather than overstaffed. Constantly increasing taxes will only make the vicious circle of the economy make the people more unpopular. When the economy is not good: the government should open up and reduce expenditures, instead of wasting money on unnecessary expenses. Do people care about arts when they are struggling and starving? Officials should understand that people's livelihood is the first. Now the people's tax burden has increased too much compared to 20 years ago. Can it still be increased indefinitely? Can this kind of government that only knows how to increase taxes continue?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Chi

* Last name Lin

Email clin70@hotmail.com

Phone 4036087266

* Subject Don't raise any tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No tax increase, we want small government

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* First name Wei

* Last name Nie

Email

Phone

* Subject No more tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I am unemployed. I can't afford more tax.

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* First name Lingran

* Last name Jiang

Email jianglinran@yahoo.com

Phone 4034567816

* Subject Do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Increasing property tax has brought financial burden over the years to my family. Please freeze the property tax!!! City can cut off other unnecessery expenses to save the money.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tony

* Last name Sun

Email tonydm_sun@yahoo.com

Phone 4038169626

* Subject Please No property increase in 2019!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Oppose the city of Calgary to increase 2020 residential property!

1. *Furlough Program* - The numbers are hard to find for exactly what the City of Calgary spends on Salaries & Wages, but a conservative guess is in the \$1.0B range (assumed 30% for Benefits)*. A 2% reduction through a Furlough program would result in a \$20M savings.
2. *Cost Reduction* - Guessing again from the graph, and being conservative, the spend on Materials, Equipment, and Supplies is around \$300M. By negotiating contracts that are up for renewal or highly competitive, could the City ask for a 15% reduction, equal to \$45M in savings? Why not.
3. *Efficiencies* - Ever seen a City run project and said "these guys are working their butt off?" Me neither. It may be time to give a hard look at the Standard Operating Procedures and find ways to reverse the stereotype.

*<https://www.calgary.ca/cfod/finance/Pages/Action-Plan/Budget-Kit/City-Revenue-and-Expenditures.aspx>

Mayor Nenshi and Councillors:

I have heard the proposals regarding the Calgary City Budget. I would like to submit my comments.

I worked in the O&G business for 33 years before I was let go in 2014. Many others have been let go or are working for a much reduced salary. At that time many companies were in dire need of financial cuts. Some companies offered a 10% cut in staff or a 10% cut in salary. Many of these companies have had to go back and either cut again or have left Canada for more business friendly countries. Given the situation we have with a hostile Federal Government we should be prepared for prolonged downturn in the economy. The actions of the Federal Government targeting "western O&G" were deliberate and for the sole purpose of curtailing development and penalizing current production. This is not focused on the drop on oil prices, as investment and development in the USA and elsewhere around the globe is strong. Investors need a long term business friendly environment, so they won't be back any time soon. Provincially and at the municipal level **we need to budget on the basis that it will take decades to recover from the current downturn.**

I support a minimum 10 % cut across the board for all City services, salaries and benefits. Proposal that have been tabled to date are not adequate!!

We should also delay or cancel portions of the capital spending planned.

In addition, if it was possible I would **cancel the Arena agreement** that was pushed through Council with little opportunity for consultation. I understand that more than half the comments received were opposed to the Arena deal. I know many residents in my neighborhood think this was a very poor decision. Calgary residents gave Mayor Nenshi and Council a message of needed austerity, fiscal responsibility and only spend when there is good value for money spent. We were ignored.

I know that currently there is discussion about a freeze or a 5% cut. This is not enough!! This is especially true when you set the budget and then do the needed shift from business to residential. These are not separate. They both hurt the residents.

However, from a resident's perspective, my increase in taxes is just as painful whether it is because of increased spending or the shift. I agree that some shift is needed. This means you need to cut deeper into the City budget and not hit the residents with a double whammy on taxes.

The Calgary City Council acts as if they are immune to the challenges the residents and business are facing. The City Council and the public service need to be in step with the economic reality of the City and its residents and businesses. Unemployment, salary cuts and loss of business revenue are happening all over Calgary. This should be reflected in lower taxes and the accompanying reduced services, reduced salaries and workforce and reduced benefits across all City operations, personnel and Council. This is not happening. Instead we see more tax and spend. I see public servants and Councillors with the highest salaries in the country and benefits that far exceeds what is the norm.

With a 10% budget cut we should be targeting a net zero tax increase for residents and a net tax reduction for businesses.

You made a big deal of a \$60M cut a while back. This is just a start as to what is needed. We need to be closer to a \$600M budget reduction.

The Province is rightfully scaling back health and education costs. I support their budget. I am not out to get police, fire fighters and other city personnel and programs, but the reality is that the economic pain needs to be share fairly and that is not happening. Taxpayers and businesses are at the breaking point.

What is the City's record?

- When Calgary residents rejected the Olympics this was to send a message to City Council. We need to spend according to the means of our economy, businesses, residents and the prospects for recovery. Only the highest value items are justified.
- It was ignored as you proceeded to make an Arena deal to the benefit of millionaire hockey players, owners and entertainers with little return for the City.
- Now you are faced with a budget decision that will require leadership and not a political cop out.

The residents and the businesses in Calgary are not happy with the Mayor, Council and you know it. Do the right thing for Calgary.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ross

* Last name Smith

Email resmith@sprung.com

Phone 4036014811

* Subject No new taxes!! Well has run dry!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Concerned Calgarian and Taxpayer.
It is really quite simple: no increase to any taxes or user fees. Balance your budget according to what you bring in at the current levels of taxation. There should be no other alternative. Make cuts and become more efficient. Efforts need to be made to lower taxes, not looking at ways to increase them, not trying to fund anything additional that will result in higher taxes. The well has run dry!! Any proposals brought forward that require funding should be thrown out the door. Allow only proposals that would lower their budget in their department.

Ross Smith
Telephone – 403-601-4811

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Alice

* Last name Zhang

Email

Phone

* Subject Reduce Salary or Service

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

In this hard time, city should increase the efficiency, decrease salary, delay the unnecessary project or cut service.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Fu Quan

* Last name Li

Email xalfq@hotmail.com

Phone 5872237788

* Subject My opinion for increase the Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I don't agree with the increasing of tax from people in Calgary. It is time to reduce the stuff number in government office to reduce the cost.

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* First name	Troy
* Last name	Sedgwick
Email	tsedgwick@recmedia.com
Phone	4037140512
* Subject	Business property taxes - we have a problem (Reply Requested) - Part 1

Please have a read of Don Braid's Calgary Herald column below:
<http://calgaryherald.com/opinion/columnists/braid-worries-building-again-over-punishing-business-tax>

I've been fortunate - my business taxes haven't skyrocketed (yet).

But a ton of my fellow entrepreneurs' taxes have.

And it's killing them.

And if we kill the small businesses in our city, we arguably kill the city.

And friends - our City council is killing this city by not addressing the property tax issue. These small business property tax increases are not just steep, they are atrocious and egregious.

We cannot expect to dump the entire and enormous burden of the property tax deficit from our downtown office vacancies solely on other businesses.

In concert with the economic downturn, which was already making things difficult for small businesses, it's becoming a death by a thousand cuts.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As a homeowner, I'm not keen on property tax increases. But as Braid points out, spreading the burden of the tax revenue deficit among 521,000 residential accounts is a helluva lot fairer than spreading it among 14,000 business accounts.

I know it won't be popular, but if we haven't the gumption to increase my (and everyone else's) residential taxes, then let's make some tough decisions and cut spending and services. Now.

I know some budget cuts were made and some modest (business) tax relief was given - but let's be honest, they were barely even band-aids.

Sometimes the best decisions are not always the most popular ones. Pardon my rhetoric and crassness in saying this, but it's time to stand-up and make some tough decisions.

I would appreciate the courtesy of a reply.

Best regards,

Troy Sedgwick

Past Board Member, Current Member
Entrepreneurs' Organization, Calgary Chapter

Troy A. Sedgwick
President & CEO
REC Media Inc.
Toronto / Calgary / Vancouver

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C 403-714-0512
W www.recmedia.com

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* First name	Troy
* Last name	Sedgwick
Email	tsedgwick@recmedia.com
Phone	4037140512
* Subject	Business property taxes - we have a problem (Reply Requested) - Part 2
	<p>Kelly Doody Facebook Post - Nov 12 /19</p> <p>Ok!! This is all I'm going to say because a) it's #worldkindnessday and b) I hate fighting. But here goes.</p> <p>We have a problem.</p> <p>We are alllll doing our utmost to position, market, embrace the idea that Calgary is 'back in business.' No one more so than Calgary Economic Development, funded by the City, and the launch of their powerful and poignant \$4M campaign last month to attract new business to yyc.</p> <p>It plays very starkly, however, next to a message I received this morning from a legendary local business owner, telling me he'd just received the 2020 tax bill for his Kensington location. His property taxes are rising from \$69,000 in 2019 to \$141,000 in 2020. He's brilliant. He employs dozens of people. He builds community and innovation in multiple neighbourhoods, on multiple main streets. He is reeling, floored and frustrated.</p> <p>This tax problem has not been resolved. As Don's column below describes, countless Calgary businesses did not receive a dime of 'reprieve' as a result of our rally at City Hall in June or the \$140M of resulting relief funds allocated for businesses.</p>
* Comments - please refrain from providing personal information in this field (maximum 2500)	

characters)

Our pleas for accurate building assessments outside the downtown core have gone unanswered. Which, when multiplied by a 60% 4-yr commercial property tax rate increase, has resulted in hundreds of businesses closing their doors. Not because of the economy, as owner after owner attests, but because the biggest blow to their life's work has been municipal property tax. Something completely avoidable, fixable, and ignored as a priority by City Council for 5 years of growing disaster.

Because my landlord chose to fight our false 2019 building assessment, we, like 1000's of other businesses who appealed theirs, were ineligible for property tax relief.

Why? Because the 'savings' we would see from our shiny new 'fair' assessment were greater than the 10% rebate we would have received through the tax relief program.

So: insane tax rate, multiplied by a 200% (rather than 300%) 1-yr building value increase, paid in full. Pardon me for cringing every time I hear about the 'favour' small businesses were given.

(continued next post)

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* First name	Troy
* Last name	Sedgwick
Email	tsedgwick@recmedia.com
Phone	4037140512
* Subject	Business property taxes - we have a problem (Reply Requested) - Part 3
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	<p>Kelly Doody Facebook Post - Nov 12 /19 - Cont'd</p> <p>The reality is that Calgary's businesses continue to make additional, unforeseen tax payments. They take on more debt. They find a way to survive in spite of City Hall. To smile and share and cheer on the ad campaigns positioning the city we love as a great place to do business. Because without a doubt, we WANT that to be the case.</p> <p>City Council has a choice to make next week about Calgary's crippling residential to commercial property tax ratio that must be adjusted if we are indeed going to be a place businesses can operate. Every expert, every economist, every entrepreneur among us calls and longs for certainty, stability, and finally, after years of soundbites, sound decisions to be made.</p> <p>Spend less. Have courage. Do what is right. We are NOT asking for an increase to residential property taxes — we are residents too, after all. We're asking City Council to open their eyes and end the facade.</p> <p>We are all in this together. And small business is 95% of Calgary's businesses, and an enormous proportion of its employer. We need those jobs, and thus we need small businesses to survive and thrive, now more than ever.</p>



Public Submission

City Clerk's Office

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Kevin

* Last name Wang

Email

Phone 4037970038

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Do not increase taxes in conservative province

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yuhong

* Last name Song

Email gsong5735@gmail.com

Phone 4033380177

* Subject Property tax for next year

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly disagree to increase property tax for next year.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name xinyan

* Last name fu

Email fuxinyan0002@163.com

Phone

* Subject do not add more tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Almost prices of every thing go up. But the salary doesn't go up . Some people still don't have jobs. There is nothing left after we pay tax,living expense, child care,...

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Diana

* Last name Dai

Email g_dai@yahoo.com

Phone 4038896662

* Subject No more tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I don't agree to increase property tax any more. It is hard to live in this city even now.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ruth

* Last name Liu

Email liuliliu111@hotmail.com

Phone 4038618808

* Subject No more tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Ni mire tax. The government should cut the spending.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Anny

* Last name Li

Email jinanny2003@yahoo.ca

Phone 4034430036

* Subject strong against property tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please refer to the subject line

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name WENDY

* Last name LIU

Email boiler2008@hotmail.com

Phone

* Subject No property tax rise , cut the pay of the city employees

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Reduce the salary of the government employees instead of increasing the property tax, the tax is already too high in the city of Calgary under current economy status.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name LIN

* Last name WANG

Email kfqwang@yahoo.ca

Phone 4032748566

* Subject No more tax hiking

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

There have been too many tax increases already, NO MORE please.

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* First name	Xiaolin
* Last name	Wei
Email	weixiaolin668@gmail.com
Phone	4036802988
* Subject	No tax increases please
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Don't increase the tax.

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ali

* Last name MA

Email

Phone

* Subject Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Property Tax in Calgary is well too high

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Steven

* Last name Burkard

Email steven.burkard@shaw.ca

Phone 4038290674

* Subject Budget Opinion

Hi

I live in Ward 1. I was born and raised here in Calgary and I very much love this town; so much so that whenever I leave it (no matter for how long) I am excited when I am back inside the City limits.

The recent discussions surrounding the Provincial Budget and comments from Council are quite concerning. Look, I get it that decisions like this are tough; I work in the Oil & Gas Industry. In 2015, as a Manager at an International Service company, I was asked to reduce my team headcount by 20%, reduce salaries by 10% through a furlough program, and further reduce compensation 13% by taking away bonuses. My salary and bonuses were reduced and/or taken away completely as well. If you are keeping score, that is a 23% reduction in earnings if you weren't the 1 out of 5 that lost your job. It sucked. At the same time, every one of my customers called us in to a meeting room and asked for a minimum of 30% reduction in pricing to "help keep the lights on".

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Fast forward to 2019. On October 22, 450-600 people at Husky Energy lost 100% of their income through layoffs, 5 years after one of the worst downturns in history began. Since the 22nd, I know of a number of other companies that have initiated layoffs but haven't hit the news; small enough to not attract attention. This probably rounds the number of people who no longer have a career in the 1000's, just in the last month.

I could keep going with examples, but will sum it up like this; it is absolutely brutal.

So I am asking that when the Mayor comes out and says "I ask City Council that instead of saving 25 cents, to think of the real impact" I feel that you should think of the real impact. City employees, union members, and suppliers to City projects taking raises in 2020, all while asking residential and business property owners to flip the bill? It's only \$5 per month; sure, that doesn't sound like much, but when household income is \$0, that is everything. I speak only for myself, but I am happy to see a reduction in some of the City services to make sure that we operate within our means (apologies for the cliché). I proposed the below in an email to my councilor on October 30th, my thoughts on how the City can cope with the shortfall. Added here for context.

Thank you

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Nancy

* Last name Liang

Email

Phone

* Subject No tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Oscar

* Last name An

Email oscar드릴@gmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi, please keep the property tax reasonable, and also we may need more policemen as the city is going through period.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sharon

* Last name Wu

Email eyecanlearn@gmail.com

Phone

* Subject Lower our tax rate

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Calgary is now experiencing economic downturn, a lot of my friends are leaving the province to look for job somewhere else due to job losses. We should cut the taxes to go through this difficult time. Please please no more any increase of taxes please.

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* First name Yan

* Last name Xu

Email yanxuca@gmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The property tax has already been high and should no more increase in the following year. The economic recession has made our life tougher and tougher right now, the property tax should not be increased.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Arthur

* Last name Chen

Email cxj716@hotmail.com

Phone

* Subject No tax rise any more

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

When difficult time comes, city should find solutions instead of simply increasing the tax. Calgary has increased a few times of tax, tax can not be increased again. In case of recession if the city only knows to increase tax, what do we need the city for?

City of Calgary Inefficiencies Compared to Other Municipalities

The City of Calgary is much less cost-efficient than other municipalities in delivering certain programs and services. Here are a few highlights from the recently published Municipal Benchmarking Network Canada report, which compared the performance of 16¹ municipalities across Canada.

- **Information Technology:** Calgary spends \$7,701 annually on IT per full-time employee, **79% higher** than the median cost of \$4,310 per FTE reported by other municipalities. Calgary employees each have an average of 1.27 personal devices (e.g., desktops, tablets, smart phones) whereas the benchmark median is 1.0 devices per person. Time to get off the leading edge and focus on the basics.
- **Police Services:** Calgary spends \$420 per capita, **8% more** than the median of \$389. What makes this astonishing is that Calgary actually has **9.5% fewer police staff per capita** than the median. Either wages are way above the norm, or the police service has structural inefficiencies.
- **Recreation Programs and Facilities:** In Calgary it costs on average \$25.58 per participant visit, **77% higher** than the median cost of \$14.44. The City should shut down more low-usage programs, and/or outsource some delivery to more efficient private-sector operators.
- **Solid Waste Disposal:** Calgary's cost per tonne of solid waste diversion is \$389, **53.6% higher** than the median cost of \$252. Some members of City council have recently proposed privatizing this service, and these numbers support the need for finding substantial efficiency improvements.

The full report, "2018 MBNCanada Performance Measurement Report", was published in November 2019 and can be found on their website at <http://mbncanada.ca/>. The City of Calgary does comparatively well in many areas, but those listed above (and others) need intervention.

¹ Municipalities participating in the benchmark report include: Calgary, Toronto, Montreal, York, Winnipeg, Durham, Waterloo, Halton Region, Hamilton, Niagara, Halifax, London, Regina, Windsor, Greater Sudbury, and Thunder Bay.

One City, One Voice



ISC: Protected

From: Travis <trovos@gmail.com>

Sent: Thursday, November 14, 2019 4:10 PM

To: City Clerk <CityClerk@calgary.ca>

Subject: [EXT] ONGOING CONVERSATIONS ON PLANS & BUDGETS

I wanted to submit my input on the ongoing conversation regarding the upcoming city plan and budget. My points are as follow:

1. I believe and recommend that the city plan their budgets based on affordability and usability. This means that taxes are allocated based on what people and business can afford and also what they use.

a. Affordability: just like when people are taking out a mortgage and the bank does a "stress test" on what a person can afford hypothetically if the interest rates went up, the city should do an opposite 'stress test'. So if peoples income or the number of employment dropped, would the city taxes and services be a burden or still be affordable? Likewise, if a certain number of business went bankrupt or they made less money, can they still afford their taxes? A bench mark should be legislated so that taxes can't be implemented past a 'stress test point'. The city has historical numbers for what employment numbers are and business profit/losses are in Calgary over the years. It should be pretty easy to look at those numbers and identify a limit of what taxes people and business can afford and create a 'stress test' limit based on current populations and business revenues. I am guessing that we aren't even close to people's limits, but too close or past the limit for businesses. (I base this on the number of companies complaining they are closing shop because taxes are too much. Where as I haven't hear a single person complain they had to leave their home because they can't afford taxes.)

b. Usability: services that aren't used or have lower use should be cut. this will reduce taxes. For example, should soooo much money go into the green line construction when downtown vacancy rate is so high? Or maybe that money should go into increasing bus services to industrial areas that are booming with business? Whereas the police are used every day and should be funded - however some of their services could be sold as a revenue stream. (AKA protection services for concerts and sport games should cost the venues more.)

2. I also believe and recommend that the city needs to live within their means. This means that we should not go forward with the 14 new communities, we already have a surplus of available housing and housing under construction. Do not compromise city service response time, and the cost of city services for these new communities. There were reasons that we restricted the number of communities several years ago; now the city seems to have forgotten those reasons. Lets use the land we already have serviced to make the city more efficient before we keep expanding.

3. City servants should be given bonuses for finding areas of inefficiencies and solutions to improve them. This would help the city prevent waste.

4. The city needs to do some better negotiating with Rocky View and the other surrounding communities. Calgary is losing tax dollars when people and business move out of the city to these communities because they are cheaper. Shouldn't a larger city cost less because it is more efficient to provide a service in bulk. So why are these smaller communities cheaper to live and work in? Calgary needs to get them to raise their taxes to help pay for regional infrastructure; or Calgary needs to lower rates in line with their "competition".

--

Travis Gallup, B.Sc

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Songyi

* Last name Mei

Email meisongyi@gmail.com

Phone

* Subject No more property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No more property tax increase, please.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Peter
* Last name	Yu
Email	yutianqun@gmail.com
Phone	+14038289848
* Subject	No property tax increase
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Lots of people have no job.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xiaodong

* Last name Zhai

Email zhaixiaodong@hotmail.com

Phone

* Subject No Tax Increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Our tax is already too high. Government reorganization with cutting some inessential positions is a right way to proceed.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Liyan

* Last name Deng

Email leannedeng@gmail.com

Phone

* Subject Refuse to increase property tax this year again

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The property tax for home owners for the recent years have increased so much that most people were forced to sell their homes.
Why would me as a homeowner needed to pay all the expense for the whole city.

The city needs to spend in a reasonable way. I do not want to pay for a public art that does nothing to me. The public arts especially the one at highway 16 were ridiculous. Money needs to be spent in a right way and does good for people. Not to build couple iron bars in the highway for "art", that's called "raising safety concern".
Thank you

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Cui

* Last name Zhang

Email yaysanku@gmail.com

Phone

* Subject The tax is already too high

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The property tax is too high, cannot afford if the city keep increase the taxes, I am a single mom working 6 days a week doesn't have time for my son just for paying those bills. Thank you!

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* First name Yongsheng

* Last name Zhang

Email

Phone 4035402033

* Subject Against increase property tax!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Strongly against increase the property tax. Should cut more city staff!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ping

* Last name Mayhew

Email

Phone

* Subject No raising the property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Don't raise the property tax in Calgary.

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* First name hujun

* Last name 李

Email tiger.treeson@gmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please reduce the property taxes. My salary and household incomes have been reduced for many years. Why the taxes keep increasing? Why the city cannot cut the budget to make its book balance? That is how you plan your own household financial plan? Ladies and gentlemen, please rethink the budget. You want to be elected and represent us again. Thank you.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Frank

* Last name Zhong

Email zhong.anxiang@gmail.com

Phone 4039930839

* Subject Enough tax, time to change

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

When Calgarians were in the painful oil crisis, the city government was busy on increasing taxes, which made Calgarians more pain. I would recommend city council to make sure the city government understand some common sense - cut manpower and costs rather than adding more pains to Calgarians.

Frank

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Hong

* Last name Cheng

Email

Phone

* Subject Do not increase tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Do not increase tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Bing

* Last name Wang

Email bingwang2007@gmail.com

Phone

* Subject cut expenses and no more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
The city should cut the expense and make it more efficient. The tax of Calgary is too high and we don't want more tax increase because that's no good for either the bread makers or the businesses

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name James and Mary

* Last name Saretsky

Email

Phone 4035671067

* Subject 2020 Budget and Property Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We are homeowners in our mid 60s and have both lived in Calgary since the 1970s. We believe the city should go ahead with the 3.03% tax increase and that there should be a more equal division of the taxes between non-residential and residential.

Calgary is going through difficult times right now and we think it is important to invest in Calgary's future and support small business.

We still need to proceed with projects like the arena, BMO expansion, Arts Common, improvement of Stephen's Avenue, etc. as they take time to complete. We want Calgary to remain a vibrant city that will attract new businesses and tourists. If we do not proceed with these projects, Calgary as a city will economically fall behind other cities of the same size. We must also continue to support places like Heritage Park, Calgary Zoo, and Telus Spark as they bring important tourist dollars to our city and provide many jobs to Calgarians.

We must also have a good police, and fire department service, and maintaining infrastructure, city buildings and parks is important. We need to retain our attractiveness as one of the best destination cities.

Thank you for the opportunity to provide input.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Li

* Last name Yan

Email yanlima@gmail.com

Phone 4033895269

* Subject No property tax increment in 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I strongly oppose to any property tax increment in 2020.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Brian
* Last name	Walters
Email	BWALTERS@SHAW.CA
Phone	4038169135
* Subject	Property tax considerations
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Based on the information available to the public it is my opinion that Council should agree to a zero percent increase to property taxes and should cut city services to make up the funding shortfall

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name carol

* Last name le

Email

Phone

* Subject vo te

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
i vote no tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name JIAXUN

* Last name ZHU

Email jiaxun_zhu@hotmail.com

Phone

* Subject NO Tax Increasing Anymore!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The current situation in Alberta is so bad and we are struggling with jobs, increasing taxes for Calgarians will be extra burden for each family!!!

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* First name JIAXUN

* Last name ZHU

Email jiaxun_zhu@hotmail.com

Phone

* Subject Pay and Employee Cut At City Hall - YES

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I know and have worked with many city employees, most of them are working very inefficient! 35 or even less hrs per week, much better pension plane, more daily coffee breaks, working from home, more salary payment compared for the same position compared with other no-public companies-----so absolutely need the cut of pay and employee at Calgary City Hall!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ken

* Last name Kuang

Email kenkuang98@hotmail.com

Phone

* Subject Concerns regarding tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

1. Without limiting spending and improving cost efficiency, tax increasing won't solve problem.
2. People are suffering from the economy issue already, increasing tax will force more people leaving and in turn makes economy worse

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jie

* Last name Min

Email minjie2008@hotmail.com

Phone

* Subject No more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I used to be a payroll assistant in a non profit company. I was laid off early of this year. And my husband could not find a job in Alberta. He was forced to rent a shabby basement in Vancouver for a short time job to support our calgary house. My family can not afford to property tax increase anymore, it is a big burden now. We want the city to hear our voice!

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* First name Xuefeng

* Last name Wang

Email

Phone

* Subject No more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I used to be an electrician working in FortMac oil sands. Due to Alberta economic recession, i lost my job for over 2 years, and my wife lost her accounting job inearly of this year. I was forced to rent a shabby basement in Vancouver for a short time job to support our family.
We can not afford to property tax increase. anymore. It is a big burden now. We want the city to hear our voice to not increase tax anymore.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yaling

* Last name Jiang

Email jiangyaling@gmail.com

Phone 4038048696

* Subject No raising the tax, cutting government employees' salary

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
We paid enough taxes! Where did our money go? Cut all bullshit back to the citizens!

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* First name Wei Nan

* Last name Yin

Email yinweinan@hotmail.com

Phone

* Subject 2020 budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to see the a decrease in public services if it means that government won't have to raise property tax again.

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* First name Zhan Jun

* Last name Yang

Email james.yang@quadreal.com

Phone

* Subject 2019-2022 Service Plans and Budgets

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

For 2020 Budget, I just want to say "Do Not Increase Property Tax"! Please check the budget again, and reduce all unnecessary Fiscal Spending. Please double check every department of city's Expenditures. I knew many departments of city spend all money before each budget year, and doesn't matter what they bought are useful. Moreover, for the "Healthy & Green City", please cancel expense for controlling CO2, and just focus on capita waste to land-fill. The CO2 is not main reason to make the climate changing. Google it please. Thank you for your time.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qiang

* Last name Wu

Email qiangwu68@hotmail.com

Phone

* Subject No more Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I don't wish the property tax being increased anymore. Thanks

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Dan
* Last name	Zhu
Email	dengpanzhu@hotmail.com
Phone	5872260758
* Subject	City property tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Oppose property tax increase

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* First name Jing

* Last name Yu

Email richchris8866@gmail.com

Phone

* Subject	Property tax
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* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

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* First name Jeann

* Last name Ryczywolski

Email jeann.see@gmail.com

Phone

* Subject Property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No property tax increase, please.

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* First name Shelley

* Last name Korzeniowski

Email romanzn@telusplanet.net

Phone (403) 516-3393

* Subject Calgary Tax Proposal

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

To city council...PLEASE recognize that in the current fiscal environment where people are brutally struggling in all basic areas, we CANNOT tax our way to prosperity. The load continues to shift to the individual, who struggles for employment and basic necessities. Alberta is in an economic crisis, never mind this city. Insurance is to go up, school fees are to go up. The incoming carbon tax forces all costs to go up. Whatever happened to the proposed rollback of city council and city worker wages? That issue went strangely silent. My husband, a middle manager in a different discipline, although grateful for employment, has not even seen a cost of living increase since 2010, never mind a raise of any sort. I implore you to really look at the everyday struggle of many of your citizens as the optics are appearing that you cannot relate at all. Although there is a LOT of money in Calgary and Alberta, it is increasingly a society of have or have-nots. Other municipalities seem to adapt and accommodate the times...Chestermere has even reduced its utility fees whereas the fees on our utility bills alone are ridiculous, ambiguous, and ever increasing; it is no longer about putting on an extra sweater or taking one less shower - it is not the usage, it is the fees. This is not about legacy, this is not about pride. It is basic survival - and the irony is that we struggle to provide affordable housing for citizens...you are fee-ing and taxing us to the teeth, and creating a whole new level of poverty. This is about necessity and ensuring a stable constituency. Let your legacy be that of righting the boat, leading by example, and steady leadership that encourages a city to grow and flourish once again. Once more, to cite Sir Winston Churchill: You cannot tax your way to prosperity.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ashley

* Last name Talarico

Email ashleydtalarico@gmail.com

Phone

* Subject City transit

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello! I would really love to see transit being more accessible in Walden. It's current structure is incredibly unsafe. Why do I have to walk 20 minutes on a weekend or after 10 am to get to a bus that takes me only to a ctrain?

With winter approaching this is a huge health concern for the elderly , young kids, teens and stay at home parents. Appointments do not stop because it's cold outside, neither does needing groceries or having to go to work.

The lack of service with routes 168 and 167 is just terrible, it puts citizens at a huge disadvantage financially, personally and professionally.

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* First name Cathy

* Last name Yu

Email cathyYu0521@gmail.com

Phone 4034615088

* Subject I Disagree Increasing Any Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am not agree to increase any taxes. Our living costs in Calgary have been more expensive than other cities.

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* First name Trevor

* Last name Toy

Email trevortoy@gmail.com

Phone

* Subject YYC Pools Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I sincerely hope that the proposed tax increase will go towards keeping Inglewood and Beltline pools open. We are a young family living in Inglewood and it is a vital source of activity that our family and our 2 year old access to thrive. I think it is great that our area including the East Village is being revitalized but we need to maintain the activities and services that are already there as well. We do rely heavily on the Inglewood pool and I hope sincerely that it can be maintained open.

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* First name Deanna

* Last name McArthur

Email deanna23b@hotmail.com

Phone 4035125075

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to express my concern about the possible closure of the Inglewood pool. I regularly use the facilities at this pool as I work in the Inglewood area. For me, swimming is the most enjoyable way to stay healthy. Swimming helps me reduce my stress, exercise, and have fun with my family and friends on weekends. During the week I utilize the lane swimming times in the early mornings. On the weekend I attend the family splash swim on Sundays. Most recently, I helped my significant other and another friend of mine get over their fear of water at the Inglewood pool. Now, not only are they not scared of the water, they are actually learning to swim! We choose to do our lessons at the Inglewood pool because of the gradual deepening of the water, and all of the other fun items like a slide, swinging ropes, and rock climbing wall. Each feature has been an integral part of helping reintroduce them to the water. If the pool were to close, it would negatively affect my ability to stay healthy, and would be a serious setback in the progression of learning for my friends and loved ones. I hope the city will take action to save this essential facility.

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* First name robert

* Last name swan

Email bobswan@swansnest.ca

Phone

* Subject Inglewood Pool closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am strongly opposed to the closure of the Inglewood Pool. I do not see how it makes sense to close a resource like this in a neighbourhood that is growing. It is a valuable facility in our area and it is critical to my fitness program. I am willing to pay extra to ensure this facility remains open. While I am not against a tax increase if it to help maintain certain services, I want to make sure that the City takes action to manage costs. I know that many city employees get paid very well with strong pension plans. I think that should be an area of focus rather than cutting services. Another way to address this is to increase usage fees. It is currently at or slightly above \$5 per visit. I believe that increasing the per visit fees by 25% at city pools would help keep this important facility open.

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* First name Shannon

* Last name Panko

Email sdpanko@hotmail.com

Phone 403-263-7833

* Subject Inglewood Pool

Hello,
Please consider leaving the pool open. Our family has lived here for over 20 years and have enjoyed the pool. Our babies swam and grew up taking lessons every year. We have enjoyed family and lane swimming for decades. The kids took part in the after school programs. All of these things have enriched our lives, as well as the lives of many of our neighbours.

The pool hosts many people from other neighbourhoods, as you know. In fact, my son took lessons with his buddy from Cranston. This local draw helps other business in the community.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As I understand it, the new YWCA did not consider a pool since the Inglewood pool was in such close proximity. It would be a shame for their patrons not to have pool access. I'm sure pool usage will increase as the facility matures.

Finally, there is a lot of construction very close to the Inglewood pool. I'm not sure what the actual increase in population will be, but I can only imagine how it will positively impact pool usage.

I know there is a lot to juggle with this budget, but I think this little gem should be saved.



Public Submission

City Clerk's Office

Thank you.

Sincerely,
Shannon Panko

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* First name Brianne

* Last name Varney

Email brianne@hotmai.com

Phone 4039211981

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please keep our local pool open - it serves so many people from all age groups. There is no public facilities - you have taken away the baseball and soccer fields in Inglewood; and this is one of our last public, affordable recreational facilities left in a large, densely populated area. My son attends the after school program; and with this program being cut; it drastically affects my monthly budget as a single mom. I cannot attend the meeting, but I assure you that this is a very negative cut that you are proposing, not just for myself but for Inglewood residents and residents of surrounding areas. Please reconsider.

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* First name Deb

* Last name Jarvis

Email deb.jarvis99@gmail.com

Phone 4037019701

* Subject DO NOT CLOSE THE BELTLINE POOL!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am submitting my letter to implore City Councillors to keep the Beltline Pool open! The pool provides exercise facilities that are affordable for my husband and I (recent retirees). From attending classes I have witnessed how the pool provides a much needed resource for many inner city families who could not afford to travel outside of downtown. Because I attend on a regular basis I get to see the staff working and they are always BUSY AND they are not over staffed. Instead of closing this valuable community resource I would suggest the city look at how it manages its park budget! In the summer of 2018 the City refurbished a playground across the street from us and for a full 6 months we watched as countless workers came and leaned on their shovels! I called the City to complain and nothing was done. They continued to drag their feet and what should have been a 2 week job took over 6 months!!! It even stretched into the summer of 2019! When I asked one of the workers why it was taking so long he shrugged his shoulders and said he was just a contractor and didn't know anything!!!! I know some of my neighbours also complained about the blatant abuse of city resources for this project. I would strongly encourage you to investigate projects like this one (Wildwood Playground) and NOT CUT the Beltline Pool. I would be happy to provide further information on any of my comments.

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* First name Liana

* Last name Barile

Email lbar012@hotmail.com

Phone 4035540274

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The Inglewood pool has a been a huge part of conquering my fear of swimming.
Please keep it open so I can continue to enjoy the facility!

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* First name Laura

* Last name Schorn

Email lauraschorn@yahoo.com

Phone 403-286-3775

* Subject Stop pool closures

I want to voice my concerns with the potential loss of the Inglewood and Beltline Pools. The city actually needs more pools and more recreation facilities that are inexpensive to use. I know that recently a few new YMCA pools and rec centers have opened up but cost a family of four over \$44.50 compared to \$14.65 at a City Pool. That's almost \$30 less. I can go to a City pool three times or a YMCA pool once. With so many people in Calgary who have lost their job (I have) or are working poor, we need affordable options for recreation and fun. Whenever I take my two young sons to swim during public swim hours, there are always lots of other families there. We have often gone to the Inglewood pool on the weekend and for birthday parties and my sons love it.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Here are some ideas: My boys are on a swim team and I know the team struggles to get pool times in the NW of the city. Perhaps you could find another team to use the Inglewood and Beltline pools? Maybe you could model other programs that are running in other city pools? Maybe there could be more school swim programs run out of the two pools as they are centrally located? Maybe the city should stop building out and forcing families to move away from the core where there are no facilities?

I support the already approved 3% tax increase which will see City services maintained. Perhaps if the tax was increased to 3.5% then this would help keep the pool afloat as the City will have additional funds to continue to operate it in some capacity. I am worried that if there are cuts to taxes or the proposed increase, this would lead to

further cuts to services (like recreation).

Please keep the pools open! Thank you.

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* First name Fareen

* Last name Rajabali

Email fareenr@yahoo.ca

Phone

* Subject Beltline and Inglewood Pools should not close

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The inner city of Calgary needs more affordable recreation and physical exercise opportunities. I have used both the Beltline gym and fitness classes and Inglewood aquatics classes on a regular basis to stay fit and healthy. This is a good option for affordable drop-in exercise for people of all ages. Please do not close these facilities and consider other options like reduced hours, increased fees or any other options to ensure these important community facilities can remain open and available to the citizens of Calgary.

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* First name Kate

* Last name Reeves

Email katereeves1@gmail.com

Phone

* Subject Closure of Beltline Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am a 68 year old woman living near the Beltline. I have osteoporosis and need to do Aquasize and Weight Training for my health. I cycle to the Beltline four times a week for their classes. The loss of the Beltline Pool would be a great loss to me. I do not want to drive/park and on my limited income cannot afford a private or higher tier facility. I would be willing to pay higher taxes so that the people using the Beltline facility could continue to do so. I also believe better marketing for the Beltline would attract more users.
Thank you.

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* First name Ralph

* Last name Zackheim

Email spen28@yahoo.com

Phone 4038892102

* Subject Keeping Beltline and Inglewood Pools Open

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am writing you to express concern as to the City of Calgary's apparent plan to close the Beltline and Inglewood pools as of January 1, 2020. I appeal to all members of the Calgary City Council to act in the benefit of the city and its residents in rejecting this planned action.

In brief:

These pools are a vital asset for our City. They contribute to health of citizens, lessening social isolation, increasing the vitality of the Beltline area in particular, where, many of us have noticed, in recent months there has been an increase in unsavoury, anti-social activity, that will only get worse if or when this facility is shuttered.

I am a senior who is not afraid of braving Calgary's challenging winter weather – walking and taking the bus to the pool. A major reason I remain fit and active is the Beltline pool, where I (and other seniors and non-seniors) are regular users. The pool is convenient, the staff professional and the facilities high quality

A major reason my family moved to Calgary 5 years ago was quality of life here. The Beltline pool, is part of that. I certainly would be willing to pay a higher fee for using the pool.

Additionally, keeping the Beltline and Inglewood pools open encourages the kind of foot traffic which is beneficial to both areas.

My letter is not to discuss any flaws in the City's budgeting process. It is to point out the importance of keeping these important facilities open and maintaining



Public Submission

City Clerk's Office

Calgary's high quality of life. Thank you for your consideration. Ralph Zackheim

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* First name Andy

* Last name Lilley

Email andy.lilley@gmail.com

Phone

* Subject Beltline and Inglewood Pools

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

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* First name Steven

* Last name Baekeland

Email jayapete@telus.net

Phone

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Inglewood will be left with no sports facilities whatsoever after this council shuts the pool. Not even a sports field. With an obesity epidemic already taxing our health care system, I find this shameful, unconscionable and extremely short-sighted. It seems the only thing this council wishes for Inglewood is the BRT and more empty condo towers. Disgraceful!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tiffany

* Last name Morin

Email tiffany.morin@ahs.ca

Phone

* Subject Beltline Recreation Centre

City Council:

Please accept this email as a letter of support for keeping the Beltline Recreation Centre open.

I am a recreation therapist that works at the Sheldon M. Chumir Health Centre and am a big fan of the recreation centre and the staff there. We often use the recreation centre for client treatment: active living, community integration, improve strength and endurance to help them meet their rehabilitation goals. Over the years, the staff have been awesome and super supportive of collaborating with our team in order to provide high quality of care to our rehab clients. We also have a lot of clients that live in the neighborhood and the Beltline Rec Centre is the most affordable option for them, especially those on recreation fee assistance.

I am also a resident of the Beltline, and have used the recreation centre personally. The deep water workout classes have always been a favourite of mine.

As far as ideas, I would love to see the downstairs gym area turning into a spin studio that offered classes after work (5:00-6:00pm). Right now I have to drive up to Renfrew for the registered Thursday evening classes, and soon I am getting rid of my car and will no longer be able to register for that class. I know many of my work colleagues that live in the area would also love to see a studio put into the space. (as I do not see too

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

many people using the gym)
Maybe even part of the gym area not used for spin bikes could be turned into a circuit training studio (super handy for those that work in the area and only have 45 minutes for a lunchtime workout).
It would also be great to see the climbing wall open more in the summertime, it was quite restricted this past year. I bet if some marketing was done in the neighborhood more people would use that as well.

The renovations made the front desk and change rooms recently are great, it seems like such a waste if that was all done for nothing.

Thank you for considering keeping this valuable community resource open. It is a wonderful part of the Beltline community and I hope it sticks around.

Tiffany Morin

Tiffany Morin, BCommRehab, CTRS
Recreation Therapist
Community Accessible Rehabilitation - Central
Sheldon M. Chumir Health Centre
Alberta Health Services
Monday - Thursday
p. (403) 955-6917
c. (403) 651-1646

"What we do during our working hours determine what we have; what we do in our leisure hours determines what we are." -George Eastman

This message and any documents attached hereto, is in

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* First name Carolina

* Last name Burgos

Email Carolina.burgos@albertahealthservices.ca

Phone 403.955.6925

* Subject no closure - beltline pool and recreation centre

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

hi,
I would like to support the, "no closure" for the beltline recreation pool and etc. This location was a great location to serve all people in downtown community, as well, employee's.
I hope for your kind consideration, thanks kindly.

hope all is well,
carolina

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* First name Renee

* Last name Matthews

Email reneejmatthews@gmail.com

Phone

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

My husband and I, and our two young children live in Inglewood. We love this neighbourhood and especially love the inner-city access to a much-needed recreation facility. It was a huge reason we decided to move to this community, and not out to a shiny new suburb. The Inglewood pool is dearly beloved by our residents - old and young. For these age groups especially, it is a venue that facilitates community engagement, connection and healthy lifestyles. From dance classes, swim lessons, seniors exercise classes - the pool is critical to the future vitality of Inglewood as an inner-city community that supports mixed generational living. Critically, the pool is affordable for residents in Inglewood and Ramsay (and Forest Lawn) - unlike many other private 'mega-plexes' where drop-in fees can be \$12-\$15 per visit, per person. Making inner-city communities livable and attractive for young families and for seniors (we have lots of both in Inglewood) means providing amenities (rinks, pools, healthy living classes) that otherwise only exist at unaffordable prices and/or inaccessible locations. The community has rallied to save this pool and I am certainly supportive of increased drop-in and class fees, if it means keeping this facility open for my family and our local seniors. I am also supportive of the 3% municipal tax increase that ensures city services, and public amenities like the pool, are maintained. Our residents have come up with great fundraising ideas and other opportunities to support the pool going forward. I will be participating in those initiatives with my family, including continuing to register for programs and classes at the facility.

Please know that the decision of this council will impact the City (not just Inglewood)

for years to come. Once made, it cannot be undone. With nearly \$275m being invested into a new sports arena, it would be a grave failing if the City cannot also manage to invest in the vibrancy of its inner-city neighbourhoods - because without great communities, as Jane Jacobs has demonstrated, we will never be a truly world-class city!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Victoria

* Last name Rootes

Email victoriarootes@shaw.ca

Phone 403-971-3572

* Subject Beltline swimming pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I found that since I work downtown now that have the Beltline swimming pool here is an added opportunity for my to keep fit.
I also go with my client that I see downtown.

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* First name Jacques

* Last name Bruyere

Email jacquestbruyere@gmail.com

Phone 6048451304

* Subject City budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Cut property taxes.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Gordon

* Last name Geddes

Email ggeddes@nucleus.com

Phone 4032575285

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Time for city hall to have a real roll back on wages, pensions and benefits, no more tax increases.

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* First name Chris

* Last name MacLean

Email chris.l.maclean@gmail.com

Phone 4039925444

* Subject Excessive spendkng

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

While most of the city residents have had to cut expenses, often dramatically, the city has continued to spend like the employment rate was at the levels of 10+ years ago.

It's time to cut back on ALL non-essential services and city salaries/personnel. The people of Calgary can't afford more tax heights in business or residential.

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* First name Rob

* Last name Wood

Email robandjackie@shaw.ca

Phone

* Subject Upcoming budget and spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi City Counsel. I am writing to provide my input as a tax payer to provide my thoughts on what I'd like to see in the upcoming budget and city spending. Labour costs need to come down as well as overall cost of labour. That includes pensions and salaries. I'd like to have city counsel look at privatizing services where possible where we can save costs. CALGARY CITIZENS ARE BEING TAXED TO DEATH AND IN THE NEW YEAR WE WILL SEE THE ADDITION OF THE CARBON TAX AND HIGHER INSURANCE RATES FOR STARTERS. You cannot put any additional tax burden on business or residential - you are braking our backs. In addition, you need to have balanced spending that matches revenues. We will get through the downturn and thrive but for now please look at ways of reducing outgoing money - not taxing us any more. Thanks, Rob Wood

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* First name Sam

* Last name Wood

Email samwood74@icloud.com

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am very concerned that the tax increases that happen with predictable regularity have become an accepted fixture of our civic politics.

Please remember that people are hurting and can't afford never ending increases.

There are, I'm sure many costs that can be cut in the budget to bring us to a balance.

I'm positive that the honorable members of the council do not run their personal household budgets into never ending deficits and borrowing cycles and I'm sure you agree it's not justified to run the city like that either.

We need you now more than ever to make the tough decisions that need to be made and help the citizens of this great city by saying no to overspending.

Thank you for listening.

Sam Wood

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* First name Annemieke

* Last name Aardoom

Email aardoom@protonmail.com

Phone

* Subject budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello,

I am urging you to curb spending and to stop raising taxes. Taxes are too high already. It stifles spending. We each learn in life, hopefully, to live within our means and to not overborrow and saddle ourselves with a big millstone around our necks. I personally don't. The city needs to create a budget where there is no deficit. We need to live within our means, personally but also municipally, provincially and federally. Borrowing too much and not thinking of the consequences in the future doesn't work and will come home to roost one day in a very unpleasant way. Curb your spending, on your own salaries and pensions, and what the city will provide. Stop raising taxes and instead lower them. When work needs to be done, look for good work that is reasonably priced. Everything doesn't have to cost so much. That is government misspending because, after all, it is not its money, but ours! We all need to live within our means and this needs to be taken seriously.

Sincerely,

Annemieke Aardoom

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* First name james

* Last name Cox

Email jr@theshootingedge.com

Phone

* Subject Budget input

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello,

Cut the fat: We need actual restraint and changes made. The public service should not be in competition with the private sector and seeing all of the city employees running around, it obviously is. You could easily outsource a lot of base jobs: lifeguards, landscaping, garbage collecting, transit booth cleaning, etc. Even the police should be outsourcing a lot of training and administration. Why are we paying someone city wages / benefits to change light bulbs and maintain the shooting ranges. The city needs to make actual really cuts and force departments to stop the bloat. City employment should not be used to augment EI... as in; hiring someone simply for the sake of hiring someone. Also... the city should price out EVERY job on the roster and see what we are paying verses what they get paid in the private sector. The city does not have to pay more.

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* First name Danielle

* Last name Reneau

Email daniellereneau@gmail.com

Phone 5879999728

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Cut spending. The economy is crashing and the city budget must get with the times. Cut the fat, cut the pensions, cut the wages to be in line with what the city can afford. How does a city with the highest unemployment rate have some of the highest-paid public officials? Cut cut cut, pause spending on non-urgent items like public art until the economy strengthens. People can't afford higher property or business taxes. You're running this city into the ground.

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* First name Richard

* Last name Merkel

Email merkelco@shaw.ca

Phone 4032419837

* Subject City Budgets

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I think city council should make every effort to keep city budget increases to either "0" or no more than inflation. Reasoning behind this is Calgary's poor and recessed economy due to changing energy environment. People need help ...just do it.
Thanks

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* First name Zig

* Last name Dzienis

Email zdzienis@hotmail.com

Phone

* Subject cut spending and lower taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
to get city budget in order and cut property taxes: pensions!, pensions!, pensions!
eliminate taxpayer founded private pension plans, privatize city services

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* First name Keith

* Last name Sedlick

Email Sedlick@gmail.com

Phone

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Cut the fat and lower spending!

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* First name Helen

* Last name Collister

Email collister@telusplanet.net

Phone

* Subject Bike Lanes, Wages & red tape

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Bike lanes - The bike lanes should NOT be a #1 priority for snow removal, this is a waste of money. We are not Vancouver. We need less bike lanes and more car lanes. Bike lanes are used mainly by the Elite.

Wages - The private sector has taken and is continuing to take a huge cut in wages. This has not been reflected by City workers. There should be at least a 5% cut in pay. Better a cut in pay, than lay-offs.

Red tape - There are too many people justifying their jobs by creating reports that need to be filled out by people that are trying to get actual work done. Too many managers, not enough workers.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Paul

* Last name Hughes

Email phughes@jutland.cs

Phone 4036195120

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

My suggestion for the budget is to cut taxes and reduce spending.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Kevin

* Last name Kiejko

Email deadeye0909@hotmail.com

Phone 4032353299

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Cutting taxes and reducing spending needs top priority in next year's budget. In case you aren't aware, Calgary and its citizens are going through some very tough times economically and the council needs to start looking at ways of cutting financial waste, just like a lot of Calgarians are doing, while reducing the tax burden being placed on Calgarians. The city has a LOT of places where it could start cutting the fat (see <https://calgarysun.com/opinion/columnists/guest-columnists-lots-of-fat-left-to-cut-at-city-hall>). City workers and councillors pensions, benefits, and salaries should be brought more in line with the public sector. Just because they work in the public sector doesn't mean that they have free reign to dip into the taxpayer trough whenever they wish. They need to share in shouldering the economic burden we are all feeling. As explained in the article I linked, "The Alberta government and City of Chestermere are showing tax cuts are possible."

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* First name Jack

* Last name O'Reilly

Email

Phone

* Subject Budget Planning

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am a retired manager who had many subordinates reporting to me throughout my career. Many times I was told by my managers to reduce or to otherwise control spending in my budget. The most effective tool I found to deal with this situation was to employ Zero Based Budgeting. I suggest that City Council give this approach some serious consideration if there is a sincere wish to reduce/control spending.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name jeff

* Last name shaw

Email

Phone 4032774686

* Subject City budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
City council needs to look at all areas, and take cost cutting measures for the 2020 budget

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Edward

* Last name Gao

Email ed.gao@hotmail.com

Phone

* Subject City 2020 budhet

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Absolutely no new taxes or tax hikes. Cut existing taxes. Cut spending. Balance the budget.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Robert

* Last name Niven

Email bob.niven@alum.MIT.edu

Phone 14032715265

* Subject City taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is time for the city of Calgary not to just hold the tax rate but absolutely to lower taxes. Reduced city expenditures are a necessity in time like these

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Frank

* Last name Giugovaz

Email

Phone 403-312-2584

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I think we need to really look at Administration costs and leave more of our tax dollars for services provided. Cutting police and fire is not in the City's interest. I don't believe the level of services with parks, streets, sidewalks leaves much to be desired. I believe it might be that the supervision and productivity is dropping. Privatizing waste, parks maintenance possibly roads would be a benefit to the City. Why compete with free enterprise.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Arlene

* Last name Ainsley

Email invariably@shaw.ca

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is time for Council to accept responsibility for the financial situation the City is in. While everyone else has to stop spending on Wants and only purchase what is needed, Council should be doing the same. Things like art and bike lanes, fancy buildings and all your other pet projects are Wants not needs so should be put on hold. There are also many positions at City hall that could be eliminated like Climate Manager etc. Seniors who helped build this city and are on fixed pensions receive a 1.2% in their pensions and other people are unemployed or have had to obtain lower paying jobs, you want to increase taxes over 4%. We are not your personal ATM's and it is time for Council to tighten your belt, and ensure City hall employees/departments do the same. Stop spending our money on your Wants.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Beverly

* Last name Petruid

Email bpetruic@shaw.ca

Phone

* Subject STOP SPENDING AND LOWER TAXES

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is time the Calgary Councillors start cutting the fat from your grand ideas - time after time - you sit and think up unnecessary projects to spend TAX PAYERS MONEY - start with salary and pension cuts, which none of us have. Start treating the TAX Payers money with respect rather than lining your pockets and those of your rich friends with our money. You are custodians, and you continue to spend wastefully that do not benefit YOUR PEOPLE, who pay your salaries. You spent money on an Olympic Bid without consultations, and agreed to an Arena we can't afford. You cut essential services and beat up on the police, who keep us safe, SHAME ON ALL OF YOU, except the few that stand up for us and for which you treat like foreign enemies. TAX PAYERS ARE SICK OF YOUR CONDUCT AND CONTINUED REQUEST FOR MORE MONEY, WHICH YOU TREAT WITH COMPLETE DISRESPECT. START LIVING LIKE WE DO - eking by and spend within your means. Cut the corruption and GREED.

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* First name Paul

* Last name Fisher

Email

Phone

* Subject Calgary City Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Although Enmax provides an annual dividend to the City, we should look into selling this asset. As a taxpayer, I do not want the risk exposure to owning this utility. This asset should be spun out, and the funds used to better manage the City's balance sheet.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name L

* Last name lukenchuk

Email

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I feel that councillors need to tighten their belts just like Calgary families and businesses have been doing for years. There are many unnecessary projects that could be cancelled or postponed, such as an arena for the Flames and the Green line and useless 'art' projects. Fancy pensions and inflated salaries should be cut back and no new hiring and smaller government by attrition. It is entirely unnecessary to cut back essential services like police, fire and ems and add on ridiculous tax increases. Thank you

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	bob
* Last name	whiteside
Email	Bob@desertsunpatios.com
Phone	4036920820
* Subject	Stop spending
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please reduce staff, spending and cut wadges. please stop threatening either cuts in services or raises in tax's. do what every Calgary resident has done for years, more for less, become more efficient and stop the wining and complaining and get to work.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name William

* Last name Stemp

Email

Phone

* Subject cutting spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Council needs to aggressively cut spending in every single department. We are facing a crisis, Businesses leaving, shutting down, bankruptcies on the rise, food bank visits way up etc etc

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* First name Klrby

* Last name Thibeault

Email

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

For 2020, stop spending until the private sector improves. Stop increasing taxes and cut back on salaries, wage increases for unions, and reduce and change the pension to defined contribution plans and end the defined benefit plans city employees have. Nenshi should not have 2 pensions either and eliminate perks top officials are paid. Adapt to the economy for a change! Thanks.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Gail

* Last name Voisey

Email vgail3@hotmail.com

Phone

* Subject City of Calgary overspending, frivolous spending and ridiculous pensions

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to request that the City of Calgary adopt the pension system used in Edmonton for councillors and stop this golden handshake for them and also for city of Calgary workers. Why am I paying for 2 - 3 pensions for people when I have had to save and use my money wisely to provide my own pension. My taxes should not be used to line their pockets in what is blatantly such a ridiculous pension plan and one that is incredibly unfair to Calgary taxpayers. Also please stop giving money to businesses that are making profits and use that corporate slush fund to help people and businesses that really need help in this hard economic time. Be responsible and stop all the squabbling. Act like grown responsible adults in the council meetings not like children.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tanya

* Last name McFerrin

Email tanya.mcferrin@outlook.com

Phone 587 997 6751

* Subject Save the Beltline Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please save the Beltline Pool. Giving it up would be an incredible loss to downtown workers and residents. Replacing it in the future would carry incredible cost and the current facility is very functional and has received investment in the past many years. New changing rooms, new lobby, new street front plaza. I would be happy to pay more taxes to maintain City facilities that make recreation affordable and exist in the inner City. Please keep this wonderful facility that serves an important demographic - seniors, kids, innercity workers and many english as a second language persons. Thank you!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wendy

* Last name Wilburn

Email dandwwilburn@shaw.ca

Phone 403-984-3784

* Subject Budget for 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please make adjustments in your budget that do not result in higher taxes to the already overtaxed citizens of Calgary. We have had such a terrible time in this Province over the last several years and can not stand more financial burdens. Mayors and Council get their salaries from taxpayers, the rest of us are on our own, and can not index wages and adjust our pensions.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Patricia

* Last name Withers

Email pwithers7@shaw.ca

Phone 4038180706

* Subject Scale Back Spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Calgary taxpayer's money should not be going to businesses that don't need it as well as funding infrastructure projects that are a 'want to have' not a 'need to have'! City Councillors need to be more fiscally responsible and accountable! It's also unfair to make struggling households and businesses pay for higher city labour costs when it's time to scale back the spending! Cut costs at City Hall and that means staff, Councillors and Mayor Nenshi! Do not raise our taxes!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Keith

* Last name Langen

Email

Phone

* Subject budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

My suggestions as to where the city could make improvements.
Manage all employees work week to match the average of all Canadians. i.e. 40 hours/ week.
Manage all pensions to match that of the average Canadian i.e. defined benefit.
Scrap the mayors double gold plated pension.
Introduce and maintain a Continuous Quality and Continuous Efficiency Improvement System.
Managers that can not find efficiencies should be demoted or fired.
All non-union and union staffers should consider cutting their work week voluntarily to 3 or 4 days per week with a corresponding cut in pay and pension.
Privatize road maintenance.
Privatize garbage collection.
Privatize all departments that cannot come up with their own list of efficiency programs.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Rae-Anne

* Last name McNeill

Email rae_annes@hotmail.com

Phone 5872292038

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello,
Please accept this as notice that I do NOT support the closure of the Inglewood pool. I have lived in Inglewood for 15 years and have had my son registered in swimming lessons at the Inglewood pool since he was a toddler. We frequently use the pool on Sunday fun swims and have also used the after school program in the past as well. In fact the after school program rescued me at the worst time of my life right after my husband passed away as I had a safe space to take my son while I was dealing with his passing and the estate issues that came with it. It would be a real shame to lose this valuable facility that has acted as a community meeting spot for so many years. I know many people in the neighbourhood who use this facility as well and there really isn't another easily accessible pool for the residents of Inglewood. There are so many things that you could do to increase the revenue and I know many residents would not be opposed to rate hikes as one option. Thank you for your time.
Rae-Anne McNeill

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Pat
* Last name	Harris
Email	pat.harris@huskyenergy.com
Phone	780 214 8506
* Subject	City of Calgary 2020 Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	City Council Members - Please consider wage roll backs for all staff along with the delay of major capital projects as you finalize the 2020 budget for the City. We are all counting on you to make the hard, but 100% necessary spending choices in these difficult times.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Bob

* Last name MacNeill

Email macneillbob@yahoo.com

Phone

* Subject Council Spending Decisions

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I don't think that Council is taking their spending problem seriously enough. I don't support any residential tax increase given the high wages and questionable job postings. I have a hard time believing that we need to spend \$100,000 on a walking coordinator. City staff is bloated and overpaid, the budget can easily be brought to 0 increase without affecting front line services. City Council hasn't adjusted to the new reality, you have a spending issue not revenue.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Bryan

* Last name Dickinson

Email b.wd@shaw.ca

Phone 403-473-2375

* Subject 2020 Budget Debate

These comments pertain to all City operations other than Fire, Police and/or Transit. Spending pertaining to all other functions of City operations must be brought under control. This will require a lot of political will and some tough love. Here are some suggests:

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

- 1) Wages for all City employees must be cut by a minimum of 25%, or, in the alternative, there must be a minimum 25% reduction in City staffing levels; and
- 2) The only spending that should be undertaken should be for the maintenance of current infrastructure, completion of projects that already have shovels in the ground and/or where actual, written contracts to proceed have already been entered into; and
- 3) Any and all spending for feel good, warm and fuzzy projects, and/or pet projects of members of City Council must be placed on hold until such time as the economy improves to at least the level it was prior to 2015; and
- 4) Except to finance emergency situations Debt financing of any kind must be avoided. If it can't be paid for out of the current tax stream and/or the various reserve funds held by the City then the City cannot afford it and whatever the project may be it must be put off to a future date when the economy has improve to a state where we can afford it; and
- 5) Pensions, retirement 'bonuses', and other gold plated perks available to City employees, including the elected few and appointees, should be reviewed and/or eliminated with exception of the former which should be limited to 1 pensions for all comparable to what is offered to employee in the private sector.



Public Submission

City Clerk's Office

Good Luck!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Connie
* Last name	Orbeck
Email	connieorbeck@yahoo.ca
Phone	
* Subject	Time to start decreasing city taxes and long past time to halt increases.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is long past time that this spendthrift council start rolling back their wages and those of every city employee - just like the private sector has had to do including laying of the horrendous staff fat that this council keeps increasing. Increase after increase after increase! Just who do you think we are. I am on two pensions - OAS and CPP. Our yearly increase is approximately \$5.00 between the two. To ever get a 1% increase per year would be a godsend. It is also time for each and every one of to refrain from telling the world and us minions that we have the "lowest city taxes in the country" ... or some such garbage. You have applied ridiculous taxes to every utility bill and called them "fees" that is unheard of in most municipalities. You take our money, and also steal money from us that is rightfully taxpayer money (52 million per year????etc.) all. The while stashing mega millions in every little fund you possibly can. This is so very wrong. Your predictions for your future expenditures are a joke but a good cover to try and convince us you need to cut police or fire etc.etc. Get serious and live within your means after you have cut tons of fat - your salaries, your pensions, your perks etc. to include every city employee as mentioned above as well. This Green Line expenditure that you keep taking our money for and also stashing away what you can is a joke of the highest order. If the province or feds don't renege on their commitment to give you funds for this project. They need their heads examined also. ENOUGH ALREADY! CUT OUR TAXES AND RETAIN THE ESSENTIAL SERVICES NEEDED. NOT A SINGLE CENT OF AN INCREASE IS REQUIRED IF YOU WOULD DO YOUR JOB WITH DILIGENCE AND CONSIDERATION.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Keith

* Last name Toner

Email katoner@me.com

Phone 4038737271

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Since you are discussing next year's budget I would like to suggest it's time for the City of Calgary to tighten their belts like Calgary families have to do just to afford their utilities in this city. No more art and cancel the city administration to Que, Nfld, or wherever they are having their meeting this year. Or maybe hold it in Edmonton because none of the councillors attend the party when it's held there. No more tax increases, cut your spending or pay at the polls in the next election.

Thank you,

K.Toner

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Rahul

* Last name Shial

Email rahul.shial@gmail.com

Phone

* Subject Cut Spending, reduce taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The economy is not doing that great, and we don't see the local government doing much to ignite the economy. However sops are still doled out to low-income families at the expense of the other tax payers. These Low-income families hold cash only jobs and don't really contribute much to the economy. Reduce government spending, and reduce taxes for regular population with no partiality to low-income families. This will help increase spending power of the general population and help the economy. Engage IT companies from India who are facing H1-b related issues in the US, so that their workers can come work from Canada, and help the economy by increasing spending. Help re-train unemployed resources to obtain jobs in the IT sector. We cannot remain dependent on the oil and gas industry.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Frank

* Last name Lee

Email leefrank@shaw.ca

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Let's stop the revolving game of continuous property tax increases.

The City of Calgary budget is bloated and there is even more "fat" to be cut. Our city employees have gold standard pensions but are also higher paid than private sector workers doing comparable jobs. Time to stop giving wage increases till their wages and cost of pensions are in line with the private sector. Take note, my father was a municipal worker then foreman and he accepted that he made less than the private sector but this 'evened out' because of his generous pension.

The citizens and business owners want council to do their jobs rather than choosing the easy way out and always upping taxes.

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* First name	Wayne
* Last name	Baird
Email	thewayneguy@yahoo.com
Phone	+14034714907
* Subject	RE Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please try to "Trim the Fat" and attempt to get a 0% increase on spending, if not a cut. We all have to do it in our personal budgets...

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* First name DONATO

* Last name PASQUINI

Email dpasquini@pasquini.ca

Phone

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is time that the City comes to terms with their spending problem. Calgary has been in a recession for several years now. Tens of thousands of people have lost their jobs and businesses have closed their doors. Yet taxes keep going up and the City keeps spending more money. Like the private sector, the City must cut costs and reduce spending. That's what everyone does when times are tough. City Council should also stop threatening to cut police, fire, and other essential services. There are other cuts that can be made without having to reduce essential services. City should reduce administrative staff, cut wages (or lay people off if unions refuse to take wage cuts), cut spending on pet projects (bike lanes, public art), delay large projects like the green line until there's money to build it, to name a few solutions. Reducing taxes will keep businesses open and perhaps generate new ones. This will employ people and get Calgary working again. The City of Calgary needs to bring back some common sense and stop spending more than they can afford. I'm a business owner and these are the principles that I live by.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name David

* Last name Burgess

Email cle_david@nucleus.com

Phone

* Subject input into the city's budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The citizens of Calgary cannot afford a property tax increase. We need a property tax decrease! Many of have lost our jobs, or had to take >10% pay cuts. We cannot afford an increase in our municipal taxes in any way, shape, or form. We understand that business property taxes are also much, much too high. The business property tax needs to decrease as well, but not by increasing residential property taxes. Please cut city costs. We are aware that city budgets contain "ghost" employees, who don't exist and are never hired. These should be eliminated from the budget. Also, city employees should be paid (total compensation) equal to, or slightly less than those in the private sector. So, pay cuts may be required. You were voted in to manage our city and art of managing is living within our means. Please start doing so.

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* First name Brendt

* Last name Tkachuk

Email rnnnnl8@telus.net

Phone

* Subject tax cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi
We need to see golden and double pensions cuts, no double pensions !!! no pension increases year after year, in my sector I have had a 30% reduction and I had no say in it at all.... I will be living in poverty when I get mine, as a tax payer I want reductions immediately. I'm sick of hearing about large pensions for city employees and council, when they can retire early and still get more then what most people get working....
NOT RIGHT !!!

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* First name Elaine

* Last name Cadrin

Email

Phone

* Subject saving city pools

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We have lived in Inglewood for 18 years and have used the Inglewood Community Pool on numerous occasions. They appear to be other ways to save funds than cutting a service that is used by all ages. One would be to cut the number of city vehicles that are used and need to be maintained. I have personally witnessed city trucks that have only one occupant on numerous occasions. In years past two, three and even four workers shared the use of a city truck. There have to be savings available in this department that would make better use of both financial and physical resources. Broaden your horizons councillors.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Suzanne

* Last name Martens

Email martens.suzanne@gmail.com

Phone

* Subject Budget 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please look at cutting expenses and trimming the fat down there at city hall. All city employees, including councillors and mayor, should take a 5% pay cut to be more in line with private sector wages and those in other cities. If not acceptable then layoffs should begin immediately!

Mayor Nenshi's SECOND PENSION should be cut immediately (who gave this the green light?!)?

Please don't bother to threaten us with police and fire cuts. We know that doesn't need to happen if you all tighten your belts like we've had to do for years now. Homeowners cannot pick up the slack just because you have all dropped the ball. Our wages have been frozen for years and we can't take any more tax hikes or we will all be forced to move from this city just like the small businesses you've driven out to other countys around us.

Forget about large expenditures ie. green line, Events centre, etc. until you get your house in order!! ?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lawrence

* Last name Bates

Email lwbates@shaw.ca

Phone 4032819744

* Subject Calgary City Council MUST reduce spending by cutting public sector wages and head count!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Cut Union jobs.....contract out !

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Bob

* Last name Perreault

Email Calfac@shaw.ca

Phone 4038284605

* Subject Please refuse spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Change defined benefit to defined contribution pension plans for new hires. No more retiring bonuses or sick day payouts. Thanks

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* First name Gianfranco

* Last name Terrazzano

Email fterrazzano@taxpayer.com

Phone 4039183532

* Subject 2020 budget submission

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Cut spending and lower property taxes. In addition to public commentaries, I will provide examples of where to cut at public hearing.

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* First name Larry

* Last name Neilson

Email

Phone

* Subject Lower taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The City of Calgary is debating tax increases during a time when household debt is increasing. We are not fooled by the City Counsellors rhetoric as all one has to do is look around to see the out of control waste within the Cities workforce and administration. Five to ten people to install a sign, City grass in November, substandard maintenance requiring repeated repairs, over staffing, little or no accountability I say let's fire most of City council starting with Nenshi, and hold department heads accountable for their staffing, and expenditures. NO MORE TAX I CREASES PERIOD!!!

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* First name Zhi Liang Li

* Last name Li

Email zhiliangli2003@hotmail.com

Phone 4032842811

* Subject Don't increase the property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I do not agree to increase the property tax as the economy is too bad in Calgary, and I cannot pay the higher property tax. The city could cut off some projects and reduce the employees salary to solve the budget. If possible, try to decrease the property tax.

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* First name Damyn

* Last name Ansell

Email damyn.ansell@live.com

Phone

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It's time for city council to follow the province's lead and enact serious spending cuts to the city budget. The reason for this being, there is ZERO capacity left in Calgary businesses or residential property owners to survive tax hikes, let alone endure the current levels of taxation. Fix the budget shortfall by eliminating the Opportunity Calgary Investment Fund, reduce city staffing and pension costs in earnest, and adopt a new-found respect for the scarcity and value of Calgarians' tax dollars.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Daniel
* Last name	Wilburn
Email	dWilburn@CorsairDesign.com
Phone	403-660-2236
* Subject	2020 Budget cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	We ask that council, & the Mayor, tighten their belts just like Calgary families and businesses have been doing for years. We ask that Council consider rolling back wages, along with spending cuts to non essential services, that will ensure keeping our taxes lower in the coming year. A lot of folks are struggling to make ends meet, and lower property taxes would greatly help families meet their financial commitments.
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* First name	Peggy
* Last name	Bumanis
Email	pbumanis@gmail.com
Phone	
* Subject	City budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	<p>As 'elected' officials - it is a responsibility to be financially responsible and listen to those people who elected you. We need to cut spending in Calgary - in an appropriate fashion - not cutting back on fire and police service, but perhaps on Nemshi's two pensions, and those 30% of employees who earn over \$100,000 a year with great pensions and other benefits. And it is also a responsibility to NOT waste our tax dollars on some of the stupid initiatives this council has a) already done or b) has contemplated. 'This is an ashtray' campaign - while worthy perhaps in spirit - do you really think that getting a red plastic 'ashtray' (by the way - will this go into the garage, recycling or compostable bin when discarded? Clearly we don't need to have anymore stuff for our recycling program while we spend hundreds of thousands of dollars per year to STORE it.) Why can't council come up with a few good ideas that don't cost money? One - if someone is caught parking in a place marked as a handicapped spot - the fine should be \$1000+. They won't do it again and will probably do a great job telling their friends not to illegally use it either. Two - I have called about 8 different agencies - AHS, Environmental and Public Health (???), 311 - each of whom sent me to another department. We are going to worry about some cigarette butts on the ground - but the little strip mall near us has a pigeon problem - there is bird pooh everywhere that customers have to walk through to get into the stores. The landlord says he is trying to solve the problem - but perhaps if there was some law/bylaw whatever - he might have to try a bit harder. If you aren't familiar with the dangers of pigeon pooh - here are some details.</p> <p>Pigeons - Canada.ca</p>

<https://www.canada.ca › health-canada › services › pest-control-tips › pige...>
Jun 4, 2013 - More importantly, pigeon droppings may pose a health hazard to the general public. Pigeons have been associated with a variety of diseases, including histoplasmosis and cryptococcosis. Histoplasmosis is a disease caused by a fungus that grows in pigeon droppings. ... When exposure is high, the fungus can cause infection. Canadian woman battling crippling disease caused by pigeon ...
<https://www.theglobeandmail.com › news › national › article577526>
Let's handle this budget with care and caution - Calgarians are already overburdened with shelling out more - and most certainly with this council, as once before as well.

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* First name Wayne

* Last name Louden

Email piperman7007@gmail.com

Phone 4039887007

* Subject Snow job

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Stop plowing bike lanes in winter,
For the .005 percent people the cost is not substantiated!
And get out earlier to the snow plow streets...rather than unsubstantiated plowing of
pre plowed roads with NO snow on them...like I saw on the last big snowfall!

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* First name Neil

* Last name Holmen

Email nholmen@telus.net

Phone 403-681-6841

* Subject 2020 City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

This is my 3rd time as a resident, previously 1970 to attend university and the other occasion was 1980 to 1986. I have on all 3 occasions owned properties and paid my fair share of taxes until the last 5 years.

I'm a 77 year old CF Veteran living on a fixed income, yet my property taxes have nearly double in the last 5 years.

When I look at what property owners in Royal Oak pay for similar size homes, mine is the highest on Royal Road NW. Why and how can that be? I have not done any improvements. So frustrating and unfair by the tax assessment dept. and no snow removal on my street.

The other issue since Nenshi was elected, is the replacement for the Saddledome and the Green Line.

I am a retired Naval auditor have audited multi billion dollar projects, on being \$10B in the 1980s and saw so much waste of taxpayers dollars. I see the same in Calgary such as the CPS screaming there will be an increase in crime. Time to refocus on priorities.

A very disgruntled taxpayer.

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* First name GORDON

* Last name JEFFERY

Email gordjeffery@shaw.ca

Phone

* Subject Budget 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The City of Calgary must get it's spending under control and operate within it's means. Therefore under the current economic realities, cuts to services and wages need to be carried out. Elected Officials and Administrators must align spending with existing revenues and not create additional taxes or burden taxpayers with increased taxes. In simple terms: Cut spending expectations!

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* First name Hal

* Last name Hammerlindl

Email hhammerl@shaw.ca

Phone

* Subject Get rid of the fat

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I could spent days compiling all the waste by this city.....one in my back lane for example....concrete on the back lane for a school parking lot construction!!! What a total waste of \$.....could go on for ever on waste in done by this city.....ugh!

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* First name E.H. (Bud)

* Last name Watson

Email ehmaw@shaw.ca

Phone

* Subject Reducing the City of Calgary upcoming budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The main reason that there is too much "red tape" at City Hall the entire operation is grossly over managed and the operation would run much smoother if 2 or 3 levels were immediately removed. This would reduce the budget considerably and get rid of a lot of red tape. Please don't remove the front line workers. They are the ones that keep things moving in the City operation.

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* First name Brian

* Last name O'Connor

Email bjoconnor@shaw.ca

Phone

* Subject City Spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The City of Calgary has an unsustainable spending problem. Our taxes are too high. A number of elected officials from the provincial and federal governments and astute private businessmen have been saying control the spending. The City has to cut back across the board and outsource services. City wages have to be cut 10% and pension expenses. City pensions should be switched to defined benefit plans immediately. Start listening to Council persons Farcas, Chu and Sutherland. Prioritize capital spending. You contracted wrongly to proceed with a hockey arena and entertainment centre, postpone the Greenline.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Daniel

* Last name Hauser

Email dbhlkw@hotmail.com

Phone 403-561-2812

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

All of council and the mayor are elected by the people of Calgary. The small businesses' are experiencing much greater taxes and many are closing doors. Don't think that by passing along the tax burden to residents who own your solving the problem. Those same small business owners may own homes too. Do like the Provincial govt. has done. Cut..yes, it will be tough but if you don't where does it end? I've lived here 20 years and every year taxes and fees, utilities etc. all go up and up. As I am entering my 60's will have to leave this city for less costly places.
Time to bite the bullet!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Doug

* Last name Darling

Email doug@thedarlings.ca

Phone 4038047441

* Subject 2020 budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Time to cut labour costs.
No more full time hires - future replacements for attrition, if required, hourly with no guaranteed hours.
Review all department structures - do we have too many layers of managers?
Leave Police & Fire dept. budgets alone. There are lots of savings to be had in other departments.
Save on capital equipment costs by maximizing use of equipment by using multiple shifts with existing equipment when new service areas are added.
NO TAX INCREASES!! act like a business and make cuts required to balance the budget with the existing tax base.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wilfred

* Last name Thiele

Email

Phone 4062390053

* Subject EXPENSES AT City of Calgary

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Forget new LRT construction contracts. Use an efficient and coordinated system of buses to move people in these areas.
Push off construction of new NHL area and field house, until better times.
Forget more bike lanes, a waste of space and money.

Fix pot holes and streets. Forget fluoridation of water, my lawn does not need fluoride.
For people who need it they can buy at a store.
Read the CD Howe report on the City of Calgary "expenses and revenues" over the last few years, it was published in the Calgary Herald last week.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Frank

* Last name Liang

Email frank4cn@hotmail.com

Phone

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax, and wisely use the current revenue.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tammy

* Last name Garrett

Email tamgarrett2015@gmail.com

Phone 4037969086

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We need to really tighten things up. Small businesses are really hurting and we will suffer if we don't see some things change soon.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Dave

* Last name Liderth

Email daveliderth@gmail.com

Phone 4032748229

* Subject Audit All City Spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As a homeowner and a taxpayer I insist that our Council members and bureaucrats be accountable to those who elected them.

It is long-past time for a full and complete series of deep-dive audits addressing employee/Council wages and pensions, fundamental city services and support and overall management of all major projects that fall within the City's purview.

We, as citizens, are fed up with increasing taxes, arrogant retorts to enquiries and questions about all city spending and, most importantly, complete and total mismanagement of major projects (i.e., new arenas, Green Line LRT, new schools and municipal artistry).

A new city budget must include allowance for independent forensic audit expenses to purposefully realign tax spending and to institute sound, common sense fiscal policies.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jill

* Last name Rossier

Email jillrossier@shaw.ca

Phone 4035428105

* Subject Next Years Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As you prepare for next years budget, as a tax paying citizen I would like to give you my input. I would ask that all city salaries are at a minimum frozen if not rolled back. We are not in a position in this city or this province to be dishing out extra funds when so many in our city cannot find work or have temporarily left the city, province and country to find work. We all have to tighten up, if this means we can keep more people employed that would've preferable to losing positions which would be my recommendation if you were to increase salaries because this is not where money should be going at this time. In addition, cuts to Parks, Recreation, and Culture would be preferable to other areas. These are luxuries not necessities as much as we enjoy them. I say this as someone employed in the arts. I say this as someone who has both my daughters enrolled in the arts for their extra curricular activity. I realize this will mean increased programming costs to myself but this is my burden to bear, not the public's. When the overall economy is doing better then yes, funding is important for these things but there should be no increases at this time. We need to learn to do more with less. I also encourage you to look for efficiencies in all other areas rather than place additions burdens on tax paying households.

Thank you.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name JONATHAN

* Last name MACFARLAND

Email jamacfarland@shaw.ca

Phone 4037300525

* Subject BLUE RING

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I UNDERSTAND THAT THE BLUE RING PUT UP NEAR THE AIRPORT COST THE TAXPAYER AROUND \$420,000. OK, WHY? I UNDERSTAND COUNCILLOR FARELL IS RESPONSIBLE. ARE THERE ANY MORE THERE LIKE HER?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Merilyn

* Last name Gosselin

Email

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
There is no need to raise taxes. Privatize some services, cut staff and councilors salary's and put in a wage freeze.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Ryan
* Last name	Peckover
Email	ryan.peckover@gmail.com
Phone	2047510111
* Subject	Cut spending and taxes
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	corporate slush funds, legacy-padding infrastructure projects and ballooning labour costs, there's still lots of fat that councillors can cut so we don't have to be hammered with higher taxes.

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* First name Bruce

* Last name Benson

Email

Phone

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am sick and tired of the relentless increases to my property taxes. You must cut spending. I don't care where. The city has been on a spending spree for years and it's got to stop. Spending 330 mil on a new Library, 50 mil on the Olympic bid, hundreds of millions on YMCA's and the latest spending spree 300 mil on a new sports complex for the Calgary Flames. This has got to stop. Cut the mayor and council's salaries, cut the city's top brass salaries and the salaries of every city employee. I am sick of the ever increasing user fees like garbage collection, green and blue box fees. Raising minimum dump fees from 20 to 25 dollars. When is your BS going to stop? Don't you realize that people cannot take anymore of your relentless increases to taxes. If I ran my house the way you guys run the city I would be filing for bankruptcy.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Ron
* Last name	Mckuski
Email	rmckuski@telus.net
Phone	4032411877
* Subject	property taxes
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	under no circumstances am I in favor of raising property taxes what so ever I am tapped out

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shirley

* Last name Chase

Email chasebs@telus.net

Phone 403 236 2626

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Cut the spending and don't raise taxes. We pay enough taxes, the government needs to stop the unruly spending. You wanted Olympics and surely didn't have money for it, thankfully it got voted out, just run the city and quit all the waste and you know where it is. We work hard for our money, we want it put to good use....

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lorraine

* Last name Moore

Email lorraine.a.moore@live.ca

Phone

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I have lived in, worked in and owned property in 3 Canadian provinces. Calgary is a great city to live in. As a resident of Calgary, I and others are looking for you to demonstrate leadership. The pensions are out of whack with other Canadian cities and particularly in a city in which many sectors and businesses are being hit by the downturn in oil and gas. You must cut taxes and you can by eliminating or reducing the multiple pensions for many at city hall. Many Canadians no longer have any employer sponsored pension. We cannot afford the heavy expense burden that has been created.

From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: [EXT] Budget and Choices-alternatives for water fluoridation
Date: Monday, November 18, 2019 4:05:51 PM
Importance: High

From: Johnny Johnson [mailto:drjohnnyjohnson@gmail.com]

Sent: Monday, November 18, 2019 6:50 AM

To: Office of the Mayor <TheMayor@calgary.ca>; Sutherland, Ward <Ward.Sutherland@calgary.ca>; Magliocca, Joe <Joe.Magliocca@calgary.ca>; Gondek, Jyoti <Jyoti.Gondek@calgary.ca>; Chu, Sean <Sean.Chu@calgary.ca>; Chahal, George <george.chahal@calgary.ca>; Davison, Jeffrey R. <Jeff.Davison@calgary.ca>; Farrell, Druh <Druh.Farrell@calgary.ca>; Woolley, Evan V. <Evan.Woolley@calgary.ca>; Carra, Gian-Carlo S. <Gian-Carlo.Carra@calgary.ca>; EAWard10 - Lesley Stasiuk <EAWARD10@calgary.ca>; Farkas, Jeromy A. <Jeromy.Farkas@calgary.ca>; Keating, Shane <Shane.Keating@calgary.ca>; Colley-Urquhart, Diane <Diane.Colley-Urquhart@calgary.ca>; Demong, Peter <Peter.Demong@calgary.ca>

Cc: City Clerk <CityClerk@calgary.ca>; Johnny Johnson Jr. <drjohnnyjohnson@gmail.com>

Subject: [EXT] Budget and Choices-alternatives for water fluoridation

Importance: High

Dear His Worship Nenshi and Distinguished City Councillors,

You face a difficult business decision tonight, one that I fully understand as a business owner myself. There is only so much money in the business account, and we have to decide how to best spend it to improve and move our businesses forward, while taking care of our families in the interim. That is not always easy. Water fluoridation is one of these commitments that falls into this category. I have a business proposal for you to ponder.

I ask that you consider making a business decision where you have to separate the checking account from the right and just decision for your other family, the residents of Calgary, when you meet tonight. Personally and professionally, we make decisions all of the time like this. We will decide to buy a new vehicle or a digital x-ray machine when we have the monies to do so. But that will have to wait for the money to become available to make the purchase. In the meantime, we have already picked our priorities, and these are the ones we will stick with.

That is how I would like the return of water fluoridation to be considered tonight. You heard the heartaches that your families are undergoing in Calgary by the medical and dental folks that showed up in huge numbers at the last meeting. These folks poured their hearts out to you to reveal the harm that has occurred to children, adults, the mentally and physically challenged, and the aged and infirmed. We all have two families in our lives. Like you, one is my family at home. The other is my family of patients.

I beg of you, please vote to move the restart of water fluoridation forward tonight when you meet. It will go a long way in showing your families in Calgary that you care deeply about their health, pain, and suffering. They have been hurting more and more since water fluoridation was ceased in 2011. If the money is not in the budget to pay for it now, and I realize that it isn't, please vote it back in tonight to make the statement to your families that you care deeply about their health and well-being. Additionally, make the statement that you will seek ways to fund it when the money becomes available. At that point, it will be

implemented. Many of the groups in Calgary and elsewhere are exploring ways in which to help raise these monies to help. They are completely committed to seeing it restarted. Perhaps together, they and you will be able to come up with the monies to fund this project sooner rather than later.

One last thing. I did offer my own personal money of \$14,000 dollars to the private groups (or directly to you) that are working on funding opportunities. I haven't worked in 10 years (totally disabled to practice dentistry). My check is to go directly into restarting fluoridation in Calgary. This is a lot of money to me. But God has been great to my family and me over my lifetime. It's my time in life to give back to those that don't have the one widespread preventive dental treatment that some will ever receive. Please join me in this effort to make them whole and healthy again by voting to restart fluoridation.

Thank you for your time in reading this email. And thank you for your public service to your families in Calgary. Please do not hesitate to contact me if I may be of any assistance to you.

Respectfully yours,

Johnny

Johnny Johnson, Jr., DMD, MS
Pediatric Dentist
c: 727-409-1770

From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: [EXT] Feedback on 2020 budget and beyond
Date: Monday, November 18, 2019 4:10:31 PM

From: Mario DeMarco [mailto:mariodemarco723@gmail.com]
Sent: Monday, November 18, 2019 2:22 PM
To: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Feedback on 2020 budget and beyond

To City Clerk,

Is is abundantly clear that the divisions within City Councillors are growing vs shrinking. In this time of economic adversity, I am appalled by our council. The grandstanding by our Mayor and the complete lack of maturity by many on council is pathetic.

Our City CFO strongly recommended against going ahead with BMO, Arena ("Event Center") and Arts Commons, saying it would leave us economically strained.

With the exception of Evan Woolley, Farkas, Demon and Farrell, the motion passed anyways.

Here we are 6 months later essentially broke. We are facing increased property taxes yet again. I understand that the UCP is keeping a larger portion of tax revenue. However, it is on us for continuing to spend on the margins.

My suggestions:

1. Look at privatizing where possible: Garbage, Parks, non-essential services like golf courses.
2. Cancel the arena deal NOW
3. Force council and city staff to have a wage freeze or take a pay cut. For public workers we are not in a position to offer wage security and job security. The private sector has seen thousands of layoffs, but even proposing reducing through attrition to city staff seems to be a non-starter.
4. Stop worrying about things like residential speed limits. This needs to be a low priority. Everything council does should first have the question: "What is the economic benefit to this decision"
5. Stop claiming to have a balanced budget. Constantly increases taxes does not mean balanced. It means increased spending
6. Have a \$0.00 starting budget. What are the must haves vs nice to have.

Sincerely,

Mario

From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: [EXT] Tax Increase
Date: Monday, November 18, 2019 4:07:13 PM

-----Original Message-----

From: erlendsonjordan@gmail.com [<mailto:erlendsonjordan@gmail.com>]
Sent: Monday, November 18, 2019 10:11 AM
To: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Tax Increase

I am Inglewood resident, and a Calgary resident, and I whole heartedly approve the 3% tax increase. Bump it even more if you need.

Please tax me more for better services.

Give me a call if you have any questions.
403-829-7391

-Jordan Erlendson-

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Rick

* Last name Patterson

Email rpatt25@telus.net

Phone 4032613060

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please allow the Inglewood Pool to remain open as well as the Beltline facility. Inner city dwellers need the same access to fitness facilities as our suburban friends do.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Hamilton

* Last name Hudson

Email hudson@ucalgary.ca

Phone 4032704561

* Subject budget restraint

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly encourage council to reduce spending by not filling retiring positions and eliminate management positions that are redundant.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Kevin

* Last name Lindsay

Email linsay@telusplanet.net

Phone 4038887092

* Subject Budget 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please focus on reducing both residential and business property taxes for the upcoming fiscal year. Our expenses are out of control at the civic level. Cut manpower and salaries to reduce this budget. Cut the excessive water rates that have become onerous on the average taxpayer. Get with the times, everybody has had to retrench except the city.

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* First name	Ian
* Last name	Dagenais
Email	dagenaisian@gmail.com
Phone	14039699929
* Subject	Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Without cutting essential services such as police fire and medical the upcoming budget needs to address nonessential items and cut them. Sorry to say items such as Arts need to be deferred to get our costs down in this time of high unemployment. Any nice-ties need to be cut without passing additional burdens such as increased property taxes to the middle and low class citizen

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* First name Matthew

* Last name Parrill

Email mattparrill@gmail.com

Phone

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Instead of trying to figure out who to tax more, Calgary city councillors need to find ways to spend less.

The Opportunity Calgary Investment Fund must come to an end. If councillors want to help the struggling business community, they should roll back the hundreds of millions of dollars in extra spending they racked up during the downturn. It is not the responsibility for any government to pick winners or losers.

Councillors need to show leadership. It's time for councillors to lower their own labour costs.

It is time for spending cuts (salaries and pensions) and a benefits-system that better resemble what the private sector receives. Why do multiple city employees have multiple pensions?

City hall needs to get out of the way of the Calgary taxpayer and let the free market be free.

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* First name Trudy

* Last name Pinter

Email pintert@shaw.ca

Phone 403.519.9291

* Subject City Taxes 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As you are debating the upcoming budget and city taxes I wish to provide some information from a taxpayer's point of view. I strongly urge you to come up with a budget that is TAXPAYER FRIENDLY. Albertan's are effected with a high rate of unemployment and a very indebted province. The new provincial government appears to want to reduce the tax burden on us as well as start paying off the debt. Altogether this is a huge burden on the taxpayer. The last thing we need is have our city taxes increased. In view of the fact that we all are in some fashion or other have to reduce our expenses I think it is high time the city does as well. I URGE YOU TO CUT THE BUDGET. Bring your spending under control before people are taxed out of their houses. Thank you.

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* First name	Linda
* Last name	Hubbard
Email	lindamorgenrood@gmail.com
Phone	4036187453
* Subject	Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please at least cut your increases, this would include city councillors, the mayor, the union and staff. I have not had an increase in 5 years, why should public servants be any different. Cut out any NON ESSENTIAL expenses for staff - I have lost benefits like this in order to keep my job. Please stop increasing home and business taxes - there's not much left to take. Why did you have to build a brand new stadium if we don't have enough money. Surely these are times to tighten the belt. DO THE RIGHT THING!

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* First name	Mark
* Last name	Shilling
Email	marklshilling@gmail.com
Phone	
* Subject	Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	City Council spending is out of control. Wages are far higher than private sector equivalents (which have been falling) and need to be controlled and/or staff reductions need to take place. It is time to revisit PUBLIC MONEY for PRIVATE INTERESTS, ie the Arena deal. Councillors need to seek input from their constituents on spending PRIORITIES , we cannot afford everything

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Murray

* Last name Castle

Email mscktm@yahoo.ca

Phone 4032861770

* Subject Taxes & budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I support efforts to reduce taxes and budgets knowing full well it will result in reduced service and infrastructure maintenance. Make the cuts modest but meaningful (not symbolic) across the board, no sacred cows or exceptions. Do not accumulate more debt that our children and grandkids have to pay back.

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* First name Perry

* Last name Allen

Email perry@calgarytelephone.com

Phone 4038502020

* Subject Budget Input

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Just thought I'd add my 2 cents worth to the debate regarding the upcoming budget. First & foremost council needs to trim it's own pension down & bring it more in line with other major cities. It's time to come down to reality given the hardships people are facing in today's economy. Yes you deserve a reasonable pension but there is lots of fat to trim here that will not only help the upcoming budget, but have a lasting impact on those to come.

Secondly - if you are looking at trimming spending, look first at how much you have spent & how much you will be spending on bike lane construction, snow removal & maintenance. It is disproportionately high - given the small percentage of Calgarians that actually benefit from them. You have adversely affected the service industry as a whole in constructing them by removing a considerable amount of on street parking. I actually do cycle commute when weather & schedule permits but have absolutely not been helped by any of the aforementioned lanes. Spending should be prioritized by spending money where it benefits the highest percentage of the city's population.

Thanks!

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* First name MARINA

* Last name HELLERMANN

Email MARINA.HELLERMANN@SHAW.CA

Phone

* Subject BUDGET SAVINGS

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The speed limit implementation is a major waste of money. It creates confusion amongst drivers, causes more green gas in the air due to constant changes in the speed.

It requires additional law enforcement and due to the cuts in the police funding, do you Council mean that by implementing this change you will redirect trained Police force from fighting the crime to collecting the revenue for you?

The fluoride addition is another waste of money. Please ensure enough fluoride mouth rinse supply in the grocery stores and people will buy if they need. Why would Council waste the taxpayer money, to enforce fluoride in the water while it does not ensure 100% benefit and even more can be a harm to citizens health. How can you Council approve such risky investments, while you cut from supporting vulnerable people and police funding.

The other waste of money is to subsidy the golf courses. Golf is not essential sport but luxury. Blocking common citizens from using the subsidized parks is a serious funding waste. Council please convert all golf clubs into the public parks and allow citizens to use their right to exercise the essential activity such as walking, playing volleyball/ soccer and jogging.

Stop closing the two swimming pools - this is a serious funding mistake. Swimming is a very essential public activity (not luxury like golf) and taking it from the citizens, just to get a little bit money back is a criminal legacy that voters will not forget you Council on the next elections.

Citizens, children to elders, must have access to the swimming activity which may be



Public Submission

City Clerk's Office

the only sport, available for injured and disabled people.

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* First name Pavel

* Last name Michenka

Email michenkap@telus.net

Phone 403-272-8184

* Subject taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As a retired person, I'm very concerned to see that the property taxes in our city increase every year with such rapidity. The retired people do not receive any substantial increases in their monthly portions, from the government, to cover the "running away" expenditures of the city planners. With inflation, lower dollar value and price for water and utilities, it becomes a real burden.

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* First name	Dean
* Last name	Starke
Email	deanstarke@shaw.ca
Phone	4032410207
* Subject	2020 Calgary City Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	No residential budget increase is acceptable to me. I also find it amazing that council is dealing with possibly cutting services while entertaining spending additional funds on changing posted speed signs. Just ludicrous! What about the ridiculous spending on public art? In any event, cut spending.

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* First name HARTLEY

* Last name KRAHN

Email hartley@superiorpwr.com

Phone 4032797757

* Subject CITY HALL PAYROLL

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please take a hard line on getting these out of touch pension, & retirement allowances in line.

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* First name Brian

* Last name Linley

Email blinley@telus.net

Phone 403-256-1740

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Top priority for city council should be:
- cut spending
- reduce taxes
- cut salary, pension and benefits of council and city workers in line with other jurisdictions and the private sector
Mega projects like the event center and the Green Line should be cancelled
The only initiatives council should consider are those that save money and reduce costs, anything else should be discarded

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* First name	Perry
* Last name	Kotkas
Email	p.kkotkas@shaw.ca
Phone	4038628476
* Subject	Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	<p>Please do an "across the board" salary/wage roll-back of all persons employed or paid by the City of Calgary..., enough to balance the budget.</p> <p>We've had enough of tax increases!!</p> <p>Everybody in Alberta is hurting; it's a fair time for everybody to "take a hit" - including unions. The provincial government didn't cut it's budget so you could raise yours...and our taxes.</p> <p>C'mon.</p>

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* First name Gail

* Last name Sparkes

Email sparkesg@telus.net

Phone 403-249-2440

* Subject City budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I believe City Supervisors are making forty seven dollars an hour.How do you justify this when I know for a fact their work is minimal in comparison with Other trades and services provided by the private sector.Along with a healthy benefits package and pension plans that most Calgarians do not have the privelege of enjoying during these past few years.The Fat can be cut in most departments of city council,city workers without expecting the taxpayers to cover higher taxes year after year. You are driving business away while increasing Property taxes year after year.Fed-up tax payer!!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Mark

* Last name Wilger

Email Mark.Wilger@yahoo.com

Phone

* Subject Calgary Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi there,
This is a note to councillor's who are currently debating Calgary's future budget. I kindly request that the budget needs to be balanced, and that taxes should not go up. We must cut if we have to. A big target needs to be large infrastructure. Government processes and precedents are making it so we cannot afford to pay more teachers what we should because we are spending 40 million per school. That is equivalent to 40 one million dollar houses! Think about how much land that is! 40 such house would likely have over 120 bathroom, 40 kitchens, 120 bedrooms, 100 living and lounge rooms. How many rooms and bathrooms do these schools have? When we have major projects, we need to make sure local contractors are used, so money goes back into our economy. These are just initial ideas, point being there are areas that can be cut without reducing the (more important) underlying services.
Thanks!

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* First name Daryl

* Last name Zemek

Email zemek@shaw.ca

Phone 403-873-0078

* Subject Calgary City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

This 2020 budget may be the most important budget in the history of Calgary. The mayor and council must get this right. All of Calgary has been use to riding the oil and gas industry for years. Well it has come to an end, and we all must make sacrifices. I am an unemployed oil and gas accountant, and my wife, a oil and gas land administer, only works 3 days a week and had to take a 20% cut in salary on top of that. Surely it reasonable that all city workers and council and administers agree to take as much cuts to protect our City. Salary cuts of 20% are not unreasonable under these circumstances. Cutting expenses is imperative.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sherry

* Last name Starke

Email sherrystarke@shaw.ca

Phone 4032410207

* Subject Budget, Taxes and City Hall

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Tax Paying citizens in Calgary want to see more accountability at City Hall. Increases whether business or residential taxes are irresponsible. Mr. Nenshi's comments are insulting and I would suggest it is high time he met with some actual tax payers who are concerned about the direction and spending at City Hall not just the usual sycophants he consults. Speed limit reductions and the subsequent costs associated with that change are NOT required, if we need to cut services, as has been suggested, then we should NOT be adding this burden. Public Art funding should be cut and future completed city projects that require Art should be privately paid for. The Green Line LRT should be paused or scrapped as was advised by the prominent business leaders who addressed council. A BRT type system would service the area and meet the requirements.

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* First name Frank

* Last name McCullough

Email frank@frankmc.ca

Phone 403-542-1799

* Subject Decommission City Assessment

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I have had a professional career in appraisal and real estate and coincidentally several run-ins with City Assessment department and found that there is a lot of room for improvement. I believe that those involved in the provincial assessment authority can do a better job and at the same time remove some cost. City of Calgary does not require its own department and similar to other municipalities in Alberta would be better served and can be better dealt with from an arms length service. Why has this not been considered for cost savings and better service provision? And yes, from my experience, it will be better service provision.

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* First name Robert

* Last name Swinton

Email wpri@shaw.ca

Phone 4032396359

* Subject Budget and Cost Cutting

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am a 40 plus year Calgary resident. During that time I was CEO of three medium sized Calgary business, in each case employing over 1000 people. Business leaders know that when times are tough costs must be constrained and often reduced. I do not know a CEO who going into the last few years of downturn for many that could not find a way to relatively simply reduce costs by 10%. The media and council itself seems to be lost in the number of say \$40 million or \$60 million which sounds large until you compare it to the city budget size. All you have to do is reduce labor expense, cut all frills and introduce a culture of cost containment. Worrying to and fro about the dollar amount may play to the media but is not a good reflection of what is being done. Why not cut or suspend for a time non essential spending, reduce wages and order all departments to find savings or 5 to 10%. That is what managers are paid to do - manage.

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* First name	Gary
* Last name	Stephen
Email	glstephen@shaw.ca
Phone	
* Subject	2020 budget and beyond
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Council needs 20-20 vision for the future. A 20%cut in Staff and 20%in salaries across the board. Corporations have been doing that in Calgary for over 25 years to survive and Now taxpayers in Calgary need relief

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* First name Ron

* Last name Krell

Email krells@shaw.ca

Phone 4032384247

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The media has reported over the past few months that Council is having difficulty finding cuts for taxes. It is time to cut jobs.....with over 16,000 employees, you should be able to find some cuts. No need to build a new LRT now when the budget cannot support either operating or capital expenditures to the extent that you want to spend taxpayers hard earned money. Calgarians are sick of tax increases and it is time to find the \$250 million without increasing taxes. Businesses are closing, people have and are losing jobs and you continue to spend as if nothing has changed. Do your jobs and find the cuts necessary to get the budget under control.

Thank you
Ron Krell

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* First name Shirley

* Last name Meyer

Email shirleymeyer327@gmail.com

Phone

* Subject Closure of Inglewood and Beltline Pools

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Based on available information from city administration, I agree that the Inglewood and Beltline pools need to be closed. In this current economic climate, the money needed to keep these pools operational is better used towards affordable housing, police, fire and transportation services. The fact that the pools provide services to seniors and the communities does not at this time take precedence over the economic viability as well as the current reality. This argument could be made in better times, but times have changed. I am an Inglewood resident of 20 years and I have never used the Inglewood pool.

Thank you..

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* First name Vern

* Last name Dickau

Email verndickau@me.com

Phone

* Subject Run the city like a business not as though there was an endless revenue stream

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Cut the double Golden Pension to Naheed Nenshi (why is it there in the first place?)
Why does the city own golf courses that pay union wages.
Unions should stop putting their hand out when we the tax payers are having to pay more & more.
Why are union wages typically 30% more than private sector & yet they have pension/retirement plans on top
This is insane & as a business owner (infact 2 business') & a home owner, we are tired of being asked to pay more & more because you the city cannot get your fiscal house in order. If we ran my business' like that , our clients (basically your tax payers) would have fired us & we would be bankrupt.

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* First name Dave

* Last name Wolff

Email davewolff@shaw.ca

Phone 403 281 8819

* Subject tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I do not want a tax increase this year. THE UNION is the highest paid in the country

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* First name Lyla

* Last name Rose

Email roselyla8@gmail.com

Phone 403-277-0847

* Subject City taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
It is time for city councillors and the Mayor to make cuts in their own offices and departments just like we have had to do for years because of your decisions. Hiking taxes is not a option. Cut the major pork from your own budgets and stop cutting first responders budgets.

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* First name Frank

* Last name Hall

Email frankhall@shaw.ca

Phone 403 651 6878

* Subject Frank Hall

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Most of you Councillors need to radically change and take some hard decisions when voting on the City budget..About 50% of the budget is for wages etc..You have signed away generous and expensive contracts with City Employees and now you have to address that issue.. 1 .Substantial improvement in productivity.2.Change defined pensions to contributed pensions.This switch can be inaugurated with new employees..3.Annual reports from ALL city depts when the public can attend and ask questions 4.The annual report and accounts produced by the City are a disgrace. CD Howe institute graded as D-..I very much doubt that many of you could understand them..5. This slight of hand/accounting for so called "Rainy Day" reserves should NOT be used as a tool for correcting overspending.6.Instead of immediately blaming Provincial or Federal reductions in support you should examine where in a budget of over a billion reasonable cut backs could be made..After all how do you think small/medium size business survive in hard times as they are now?? Some of your immediate political reaction is to scare voters with dire threats of police and fire dept reductions.. Your transport infrastructure initiatives are extremely expensive and the control of road works is abysmal .Road works are taking far too long and the loss of productivity amongst working people is a disgrace.as they spend hours a week stuck in traffic.City managers have very little regard for commuters time.You have some tough decisions to make...Do any of you have the backbone to do this?? Frank Hall

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* First name Joanne

* Last name Lang

Email

Phone 4036168060

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It's unfair that inner city taxes continue to rise while our amenities are being removed. Why not add tolls to outlying community (Okotoks, Airdrie, Chestermere, etc) commuters that use and degrade our infrastructure (roads) and yet don't contribute to Calgary's tax base? Seems like \$0.25 per use of the major roads in Calgary to non-Calgary citizens would raise more than enough funds to aid Calgary coffers.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jerry

* Last name Schimpf

Email jerry@telusplanet.net

Phone

* Subject CITY COUNCIL REFUSES TO PRIORITIZE !!

WITH ALL DUE RESPECT AND WITHOUT PREJUDICE:

Individual Councillors, who think they operate in a vacuum, have pushed their personal agendas to override public opinion. In their own lives, every "working" Calgarian could see the time for frivolous spending was over. Why has Council chosen to overlook these obvious signs until we're right on the brink of disaster?

For the most part, Councillors have never experienced the vulnerability of owning their own business and guiding it through hard financial times. Even now, there are City Councillors stubbornly refusing to abandon their lofty "would be nice to have" list regardless of the consequences to taxpayers.

Taxpayers perceive they have no voice and are not entitled to question the actions of Mayor Nenshi and Council. Many Calgarians have professional experiences far superior to any Council member but realize any dissent will be silenced.

Since the majority rules, the majority must also take full responsibility for ignoring the clear financial indicators pointing to our present financial crisis. Many of us have experienced the boardroom table and are well aware of how a few loud voices can influence a decision and suppress any opposition.

It'll be very interesting to see how certain Councillors squirm to avoid any culpability!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)



Public Submission

City Clerk's Office

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* First name	Grant
* Last name	Hamilton
Email	gsnipes1@gmail.com
Phone	4038703049
* Subject	2020 Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	City Council must cut spending and reduce taxes. Cut public service expenses.Run the city like it was your own business.

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* First name Michael

* Last name Warwaruk

Email warwaruk@telus.net

Phone

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

City council must cut costs instead of constantly raising taxes. As a retiree, my income does not increase as it would as a working person. City council can easily cut costs by requiring all city workers to take a pay cut of 5 or 10%. You as our councillors must find the guts to do what is necessary rather than taking the easy way out. The tax payer cannot support the current councils' spendthrift ways.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Trent

* Last name Jeffries

Email tl.jeff@shaw.ca

Phone 4038138251

* Subject City workers pay and pension

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The private sector citizens have to save and create their pension plan. It's time for city workers to experience the same stresses instead of paying for the city workers stress free retirement. NO MORE PENSIONS !!!!!!! Wage cuts and 5 year wage freezes as well. NOBODY in the the private sector will see wage increase long after the Liberal government is GONE !!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Robert

* Last name Gardiner

Email bcg449@gmail.com

Phone 40308914870

* Subject Property taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

In regards to the City's tax situation due to the business vacancies in the downtown core.
I feel it is time to stop passing burden to the residential tax payer. It is time for the City to take a serious look that efficiency of every department. It is a well known fact that over time all bureaucracies become top heavy with middle and upper management positions. Often results in overlapping responsibilities and inefficiency.

Reductions in positions from middle and upper management will not effect the delivery of City services by field staff. It is time for the City Council to be more fiscally responsible to the citizens of Calgary

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Laura-Keir

* Last name Vickerson

Email lauravickerson@gmail.com

Phone 403-868-3881

* Subject Closure of the Inglewood pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am writing in response to the possible closure of the Inglewood Pool. I swim there between 4 - 6 times a week. It is a particularly important facility for the elderly and the young, both vulnerable populations in terms of income. It is ironic that city council is moving forward with paying for 1/2 of a new area which only benefits the rich, both in term of affordability as well as the owners of the Flames. The two pools being closed are the only two city recreation facilities in the inner city. What will be provided for the Inglewood tax payers in lieu of these facilities closing down, especially considering council is pushing for further density within our community. I would be more than happy to pay a 3% increase in my taxes to help support the pool I swim at which is an invaluable resource to those in this community. At this time the pool is not open beyond 5:00 pm. It is after hours that many patrons are able to use the facilities and this would include swimming lessons for kids. What if the pool was closed down for a period in the afternoon and then open to 9 pm in the evenings for lane swimming and swimming lessons. As well, advertising the pool, in some way, to the communities surround Inglewood might help boost participation. Thank you very much for this opportunity to voice my concerns.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name John

* Last name Robinson

Email j_robinson_ca@yahoo.ca

Phone 403-934-4083

* Subject Municipal Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Operations such as golf courses, swimming pools and maintenance of facilities need to be contracted to private business in order to achieve at least double the productivity of city unionized staff and managers. Defined benefit pensions need to be eliminated immediately and double dipping pensions such as the Mayor need to be made illegal.

The Mayor and alderman need to lead by example and take a 5% pay cut. City managers and union employees will be required to follow same. Refusal will result in firing of employees to meet this target.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name James

* Last name Publow

Email jpublow@telus.net

Phone 4037247551

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

You absolutely need to cut back. Take from the corporate slush fund and right the ship.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Glenn

* Last name Kraeling

Email

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Clean your pensions up. Contract services out and lower your labor costs.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ken

* Last name Gaida

Email kgaida@shaw.ca

Phone 403-244-6774

* Subject City of Calgary Budget - Please reduce city expenses

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I sincerely appeal to the City to look at all options to reduce its expenditures, including staff and union salaries. The private sector is struggling to keep their businesses open. Increases to property taxes for businesses and residential owners should not be considered for the next 3 years.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Clarence

* Last name Thiessen

Email cthiess1@gmail.com

Phone

* Subject 2020 Calgary City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I am in agreement with the Canadian Taxpayers Federation: the City of Calgary needs to tighten their belt, reduce waste and stop overspending and reduce taxes. Other city businesses and individuals have been doing this for years, it's about time the "City" got on board - get serious about cutting costs and curtailing spending.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Scott

* Last name Broatch

Email ScottBroatch@gmail.com

Phone 4032558980

* Subject No More Tax's

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

This especially goes to Mayor Nenshi. I am sick and tired and can not afford your yearly tax grabs of 5.6.7% property tax hikes. It is time for you all at city hall to cut the fat and live within your budget you have if that means laying off city workers holding the line on wages whatever. This goes directly to the Mayor. You always come out with the line it's only the cost of a hamburger. Well news flash I can't even afford hamburger for my house hold because you are taxing me right out of my home. Maybe you should try living on Hot dogs one night and save the water so you can have Kraft dinner and weiner water soup the next night. Get my drift. Enough is enough. I have not had a raise in four years at my company because of the economy that the Liberal;s are destroying because of their ineptness and socialism view for this country. This tax raise nonsense has to stop it is unacceptable.

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* First name DOUGLAS

* Last name CASSELL

Email dwcassell@gmail.com

Phone 4038032319

* Subject City of Calgary Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Ladies and Gentlemen, how about making a serious effort to eliminate the " WASTE " the spending that results in nothing. My guess is that 10% of spending falls into this category, so jio

join the group in War against skyrocketing tax extremes, W.A.S.T.E.

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* First name Yelena

* Last name Bergman

Email yelena.bergman@yahoo.ca

Phone 587-284-1201

* Subject Trim the fat at City Council and soon!

Calgary and Alberta are going through tough economic times. It is time that City Council gets real and pays attention to the current economic times. We need to cut costs, trim the fat and stop raising taxes like no tomorrow.

Annual pension costs at the city have exploded by 459% between 2002 and 2017. Even more frustrating than the total cost of compensation is the outlandish city employee perks.

More than 200 employees are set to receive three pensions, hundreds more receive two pensions and many employees receive good-bye cheques that average nearly \$11,000 each. This is absurd when most working Albertans outside of government don't even receive a workplace pension! That means no more frivolous spending on gifts such as the time Coun. Druh Farrell expensed a \$195 Japanese knife as a gift to an employee while giving another employee \$243 in gifts. City workers have received 15% pay raises since 2014. Where is that happening in the private sector? This is outrageous spending on taxpayers' dimes.

Instead of cutting back during the downturn, the city's operating budget grew by over \$500 million from 2015 to 2018. This increase followed years of runaway spending.

* Comments - please refrain from providing personal information in this field (maximum 2500)

According to the city's annual reports, the cost of "salaries, wages and benefits" has increased by nearly 20% from 2013 to 2017. The job situation outside of government

characters)

isn't as pretty. At nearly 8%, Calgary's unemployment rate remains the highest of Canada's major cities and total workers' pay in the province has declined by 9% since 2014 highs.

City Councillors are also eligible to receive golden parachute pensions that are unheard of in the private sector. Between 2007 and 2016, Calgary council's pensions cost taxpayers more than Vancouver, Edmonton and Ottawa combined. The big issue with Calgary's defined benefit plan is that taxpayers are required to cover pension plan shortfalls. Between 2011 and 2013, taxpayers had to contribute \$1.6 million towards council pensions.

Kudos to Councillors Farkas and Chu for being voices of fiscal restraint.

I drive by 17th Ave SW and Kensington and see more and more small businesses closed up, boarded up and for lease. The tax base is shrinking.

Calgary City Council has a spending problem, not a revenue problem. Please do not bury your heads in the sand. This is a serious problem requiring serious attention to address these problems.

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* First name Denis

* Last name Leahy

Email denis.leahy444@gmail.com

Phone 4032398206

* Subject city spending and taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would encourage you to restrict the city budget to essential services. In particular no funding needs to go to any special interest/cultural/arts groups or other groups that could be supported with private funds. Expecially I urge you to cut all subsidies to sport groups, amateur and professional, including the Calgary Flames. In particular, I would urge you to cancel plans for a new arena for the Flames, and to reduce City of Calgary Recreation spending to a minimum or even zero for a few years until the Calgary economy recovers. Although public transportation is important, we cannot afford large projects like the proposed LRT expansion: it should be postponed at least for several years.

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* First name Christina

* Last name Bartlett

Email christinajbartlett@gmail.com

Phone 5879175692

* Subject YYC Pool Closures (Beltline and Inglewood)

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Our family, based in Inglewood with jobs in Beltline, is devastated by the potential loss of our two closest pools. The cut in hours (8am-4 pm is NOT conducive to pool use) was the initial great loss, and now to have these pools closed shows a huge lack in creativity. Bike paths and playgrounds do not make money and are being built left, right and centre because we all agree these are what make our community healthy and vibrant. We beg you to reconsider these closures and hear our voice for many, innovative and useful ideas to increase usage!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name E. David

* Last name Day

Email davidday@telus.net

Phone 403-288-5460

* Subject City taxation levels.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
City business should be business, since that is the only source of prosperity and the capacity to pay. Strangling homeowners and small business is a downwards "death spiral"!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Hugh
* Last name	Adamson
Email	adamsonhugh@gmail.com
Phone	4036142052
* Subject	Property and Business Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Dear Councillors:

I request on behalf of myself, my struggling business and the employees I am trying to keep employed that you take real, measurable steps to drastically reduce the labour costs, corporate slush funds, reserve funds, numerous un-named funds, legacy art projects to stroke the egos of certain officials and infrastructure projects that we can no longer afford. The City needs to start living within its means instead of setting a budget of expenses and raising taxes to meet them. I have had to take drastic measures to stay in business and many of my colleagues have lost their positions and face bankruptcies, loss of homes, and destitution, all while Taxes go up every year. While the wages of every City employee and pensions and benefits of administrators, councillors and a myriad of consultants have all gone up. Please DO SOMETHING!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Janet

* Last name Valois

Email jvaloisj@gmail.com

Phone 4032736799

* Subject Pool closures

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The Inglewood pool has been a part of our family since the early 80's. It is so important to our health and welfare. It is one of the few activities that we can participate in that is still affordable. You are leaving a large portion of the city that no longer have these services available. While the city is promoting healthy activities such as biking you are eliminating a service that is integral to a community. If we can afford to support a new Flames Arena.. It is unbelievable that we can not support funding for city pools. This is comparable to blowing up a hospital to build a new one.
Please keep the city pools open. This is an important resource for our city

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sandi

* Last name Nichol

Email

Phone

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am concerned about increasing taxes. I have not had any wage increases in 7 going on 8 years. My property taxes continue to increase at an alarming rate. I live in Lakeview in a small bungalow and worry about being taxed out of my home as I have seen happen to several pensioners in my neighborhood. We are now a one income family as are many others. Living in Lakeview has been very challenging these past few years with all the road construction which has seriously impacted our quality of life, and access in and out of the community. I do not feel that the residential tax payer should share in any more burden of the downturn in the tax base downtown. It's time to cut spending and live within the income that you receive. Calgary is not able to afford more. Thank-you.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name justin

* Last name milot

Email justin.milot@gmail.com

Phone

* Subject inglewood pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I support a tax increase to help continue pool operations. This is a public service offering great value to a lot of citizen groups. I propose that the Inglewood pool adds more public swimming times in the evening as a way to generate revenues. I know a few people that would go more often if the hours catered a little more to the average working person.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Morley

* Last name Chandler

Email mmcwrangler@gmail.com

Phone

* Subject Cost Saving Suggestions

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

1. Place a hold on Green Line spending while considering alternate solutions such as BRT routes.
2. Reduce City Payroll and Compensation for Counsel Members, including reducing Pension Benefits
3. Dramatically reduce number of Training Hours for Police Helicopter Flights
4. Adopt a "Zero Base" approach to Budget Planning that requires each line item to be justified anew to insure maximum efficiency of taxpayer dollars is achieved.
5. Adopt a Budget Policy that does not allow for any new debt and works to reduce existing debt levels.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Corinne

* Last name Dickson

Email corinne.dickson@shaw.ca

Phone 4039887088

* Subject Save our Inglewood Pool!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please continue to fund and support the Inglewood Pool. This is a very important facility in our community that serves many different age groups. It is especially important to keep this recreational and fitness facility as our community is growing rapidly and more and more families are raising their children in our neighbourhood. This is a very important pool for senior's exercise and it is also an important place for friends and neighbours to connect and build relationships in our community. It is important that we have a pool for swimming lessons, family leisure, stress relief, and overall fitness. It is my understanding that the land for the pool was granted to the City of Calgary with the condition that it be FOR A POOL. It is important that The City of Calgary honour the generous gifts of the past, recognize the genuine needs of the present, and be a steadfast supporter of the Inglewood Pool. I urge you to please keep the Inglewood Pool open and welcoming to all demographics of our community.

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* First name	Terry
* Last name	Sparks
Email	sparkst@rileys.com
Phone	403-2971266
* Subject	taxes and over spending relative to income
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Enable the reduction of taxes by reducing spending. Reduce spending by doing an in depth review of the budget,line item by line item.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Dan

* Last name Walker

Email

Phone [403] 246 0669

* Subject city spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We do not need ANY money spent on so called ART in any city projects.
Cut the amount of money the city mayor gets for the THREE pensions.
If I ran my household like you guys run the city I would be out of business in six months.
i do not spend money i don't have , but you seem to think it is alright.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Joachim & Sharon

* Last name Besmehn

Email sbesmehn@shaw.ca

Phone

* Subject City of Calgary's out of control spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

After reading all the information provided by the Canadian Tax Federation we are appalled and frustrated as to how the City of Calgary is spending our tax dollars. We have absolutely no confidence in Mayor Nenshi and the City's Councillors in how they are spending our tax dollars on non-essential projects, for example the Olympic Bid and the Flames' new hockey arena. Outrageous.

The City shall cut growing employee and councillors' labour costs. City employee's and councillor's pensions need to be brought in line with industry standards and other municipalities in Canada. The Mayor's second pension should not be funded by taxpayers. We strongly feel that the City needs to focus on growing our economy without taxpayer handouts.

We the public taxpayer can not accommodate any further tax increases. There is absolutely no logical reason to increase our taxes. Your spending is out of control and totally irresponsible. Reign in your spending and cut jobs as private industry has had to do. Cut the corporate slush fund. Do not give anymore of our tax dollars to corporations. Why should our tax dollars fund these large businesses? Makes no sense at all.

Your senseless spending has destroyed our confidence in the City's ability to handle our hard earned tax money!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tony

* Last name Zuczek

Email

Phone

* Subject Public Hearing Matters

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is about time the City of Calgary will bring spending under control and stop endless property tax increases and stand up to public union workers including , police, paramedic bus drivers ect, and force the wage and pension cuts in all departments of city as there is still plenty of fat to trim a specialty in this hard times. Almost every business can cut 5% and survive. Above all run departments like a private business, minimize the waste, utilize the equipment longer, sub contact as much as possible to achieve efficiency and implement zero budgeting every year in all of the departments, it might sound very hard but that's what private sector has to do to survive the ongoing tax increases in every level of government. Hope these are useful comments feel free to present.

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* First name Debra

* Last name Beck

Email debbeck@shaw.ca

Phone

* Subject Spending issues with City of Calgary

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I believe with budget cuts from the Provincial coffers, there needs to be accountability with in city departments. Citizens have had to tighten our belts therefore we expect the same for the city. Increasing taxes for homeowners and businesses is not helping to grow this city. Bonus, raises, and pension payouts need to be scaled back to match what other city's employees receive. Mayor will receive 2 pensions and not sure who or why that was authorized. Also a waste of money spent on large art projects throughout the city and they are not enjoyable to view. A lot of wasted money that is not acceptable.

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* First name Kurt

* Last name Rathwell

Email kurtrathwell@gmail.com

Phone

* Subject Back to more basics

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Our city has too many programs and unnecessary expenditures. Please reduce the budget and taxes this year and in the coming years. Some good places to start would be City funded employment programs, unnecessary bicycle lanes, city employee wages, over staffed city hall enforcing unnecessary regulations. I'm sure there's much more than those few things that come to mind.

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* First name Rod

* Last name Moser

Email

Phone

* Subject Calgary City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello, Encana is leaving town. With the conditions we have in Alberta, they were wise to make that decision. I have no doubt that it is not the last company that will be leaving town either. Accepting this reality means that you have to accept the fact that tax revenues from the downtown core will continue to shrink. At what point will this counsel face reality and reduce spending, cut expenses, and improve efficiency?

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* First name Thomas

* Last name Moslow

Email moslow@telus.net

Phone 403-700-8507

* Subject Municipal Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I implore city council to privatize as many municipal services as possible, exclusive of front-line services such as police and fire, in order to hold the line on expenses and increases in municipal taxes. Reduce municipal employees wages by 5% and reduce the city's contributions to employee defined pension benefit plans by 3%. Reduce the mayor's defined pension benefit plan from 3 plans to one. Sell a 49% stake in Enmax and invest those proceeds to the benefit of taxpayers. Drop funding for public art to 0%. Reduce the number bike lanes or bike-oriented expenditures. Reduce the number of existing bike lanes and accept this as a failed experiment that provides for the needs of the few over the needs of the many. In general, focus much less on social issues and way more on financial ones. Let the budget reflect this.

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* First name Angie

* Last name Davis

Email angiemd@me.com

Phone 5875808243

* Subject Recreation facility funding

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I support a 3% tax increase if it goes to maintaining our Rec Facilities and Community Centres. We need these places and the pools.

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* First name Keith

* Last name Bolton

Email keithabolton@hotmail.com

Phone

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello,
Coming from a new homeowner I wish to stress to Council how important it is to reduce property tax and associated fees this budget cycle. The only option left is to cut business taxes have skyrocketed and residential rates are at the limit. The only option left is for Council to make the difficult decisions on spending reductions. The associated fees such as garbage, sewer also need to be reduced. Outsourcing these jobs along with others in a prudent way will allow taxpayers some much needed relief. Open discussion with Unions about the new economic reality is also a must. We cannot do or expect the same level of service we once received in Calgary. Many in the city are in desperate need of financial relief and this Council must adjust accordingly. Cutting spending and fees must be the answer this budget and going forward.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lauren

* Last name McMillan

Email lauren.mcmillan1@ucalgary.ca

Phone 2508964764

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Closing the Inglewood pool would be detrimental to the Down's Syndrome community. Currently, the Calgary Dolphins train out of the pool. The Dolphins is a team for youths and adults with Down's syndrome that practices three times per week, and many of the swimmers have been participating in with the team since its inception. The team helps keep them fit and it provides a large social aspect to the swimmers, many of whom have become friends from swimming on the team. I encourage council members to attend a practice to see how happy the swimmers are at each practice, what a good influence the sport has had on their lives, and what a tight knit community they have built over the years. Closing this pool will likely cut the team in half, if not dissolve it, as the only pool that can accommodate the swimmers is too far and the practice times offered are late at night. Many of the younger swimmers will drop out because the practices will start past their bedtimes, which will lead to a loss of a generation of athletes. As a former competitive athlete, I can hardly fathom what it would be like to be unable to participate in my sport because of a loss of venue. These swimmers NEED this pool.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name William

* Last name Tiller

Email

Phone 5873569648

* Subject Budget 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

In a time where household finances and Household debt to earning ratios are scary we Calgarians need and expect our Council to put a hold on new projects, sub divisions, and wastefulness in infrastructure spending (I am thinking here of roads being paved over then ripped up and paved over a number of times ---ie Bow Trail, Glenmore and Sarcee).

Calgarians need Council and public sector employees to take a selfless stand and cut their overly generous salaries, benefits and pensions.

We need a Council and especially a Mayor that will FIGHT earnestly and Integrally for what moves the Calgary economy, our Oil and Gas sector. It's time for our Council, with a 23% approval rating to become accountable and fiscally responsible by handling the taxpayers money with the same restraint and opportunity cost mindset that they would exercise with their own discretionary income.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Julia

* Last name Gunst

Email juliamarieg@gmail.com

Phone 514-715-4288

* Subject Maintain Beltline and Inglewood Pools

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Beltline residents need affordable recreation options. Thirty-five percent of neighbourhood residents pay 30% or more of their income on housing, and there are a higher percentage of residents in the lower income brackets than the Calgary average. When looking at removing these services, we have to look affordability, as well as the overall push towards urban densification. We need central services accessible by transit. The Inglewood and Beltline pools offer a central location. An investment in these facilities is an investment in the future direction of Calgary. Investing in pools in farthest corners of the city does not reflect the recent push to develop inner city neighbourhoods through redevelopment. Public and media attention towards this issue should not go unnoticed.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tom

* Last name Wong

Email tskwong@shaw.ca

Phone 4032541565

* Subject YYC pool Inglewood, Beltline

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am a senior, and use the Inglewood pool regularly, its access is close by. Swimming in it provides good exercise.
It would be a shame to close it as other pools are so much further away from the Inglewood community.
I would rate the pool as an excellent lap pool, as well as for other recreational and instructional purpose.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sherry

* Last name Craig

Email sherrycraig701@gmail.com

Phone 4032299031

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Keep the pool open, even if our taxes go up. Inglewood is becoming high density and we need some recreation here. People drive from the far NW and SE. All the other pools are over populated.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ken

* Last name Walls

Email

Phone

* Subject Budget planning, 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Note that I would request City Council to consider and debate SERIOUS cuts to their expenditures, in order that Calgary's taxpayers are not (again) struck with ever increasing taxation costs. They're appears to be a SERIOUS de-linking of plans, hence costs downloaded onto Calgary's citizens versus the reality that many have experienced in this city since the downturn in 2015 and it needs to BE FIXED NOW!

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* First name Kelvin

* Last name Gray

Email kelvinkgray@hotmail.com

Phone 4038756924

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please use common sense the City of Calgary must reduce its operating costs. To start with by reducing labour costs. I am not saying laying off mass people but by reducing wages across the board. In years past I worked for the City of Calgary it was a great job. I would have gladly taken a wage decrease to keep my job. I think benefits can be looked at as well. Life outside is tuff City workers should realize and should accept a fair decrease in wages.
Thank you

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* First name phyllis

* Last name larm

Email gplarm@telus.net

Phone 403-239-3292

* Subject City of Calgary budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Concerning our Budget: I do agree with a minor tax hike. However the City employees including the all councillors have to start by cutting their spending, take a pay cut and review all employee benefits such as pensions, health benefits, overtime ,travel expenses.etc.

I do not agree with cutting the police budget as crime seems to be on the rise due in part of our declining economy.

What needs to be done is focus on keeping current businesses and offering incentives for new businesses to open in Calgary.It won't help by hiking huge business and property tax increases on current businesses. The City must be more accountable for the dollars spent and think forward as a business.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Richard

* Last name Zywockiewicz

Email ripzywot@gmail.com

Phone 4036713357

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please use the restraint and cut taxes not hire them. I would support less services as well as better planning to keep taxes at bay

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Michael

* Last name Black

Email michaelblackyyyc@gmail.com

Phone

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please eliminate Mayors increasing yearly multiple pensions amounts. Only allow 1 (ONE) mayor pension - period. Cap all cost of living raises for all city and private sector workers effective immediately. Immediately stop any and all payments to past Governor Generals including tax write offs or any other monies granted to them by themselves. Eliminate all private sector money for positions if they have not been filled for six months. Stop all First Nations welfare payments by implementing a work-for-pay program. Cut all funding to welfare recipients who have more children while on social assistance while implementing work from home programs. Stop all additional garbage collection increases, eliminate coloured bins and return to regular garbage collection plus reduce the price.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Corinne

* Last name Baldree

Email corcor17@gmail.com

Phone 4038130599

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please reconsider the closing of Inglewood Pool. My family uses this pool every week. The closing of the pool means that the kayak club we belong to will have to find pool time elsewhere, which is not easy, considering the pool we use has to have space to accommodate the storage of our kayaks and gear. The WATERWERKS kayak club relies on the pool to introduce families to the sport as well as train national competitive athletes. Please reconsider so our sport can thrive.

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* First name GARRY

* Last name BILINSKI

Email garry.bilinski@shaw.ca

Phone 4032572923

* Subject Property Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Now is not the time for ANY property tax increases. It is time that all Albertans tighten their belts and this includes city council. This council has gone completely mad and fails to understand the average citizen who has no appetite for tax increases.

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* First name Nancy

* Last name McClelland

Email walkingnancym@outlook.com

Phone 4033996661

* Subject Spending/taxing Calgary

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Calgary has a lot of tax issues that are not being addressed. Fearmongering by threatening police service serves no purpose. Cut the \$85 M for small biz start up. Put the pots of money you have for rainy days into this very rainy day. Stop the distraction of speed limits and move onto more important issues and leave this expense for another time. I understand the city has \$6 Billion set aside . why is this not being used as opposed to raising taxes at a time when we are all hurting. Leave more money in people's pockets and they will spend it in the city. We do not need all of the major projects slated for development at this time. It is only a NEED in some people's eyes. Time for lots of change in this city. Support small biz as opposed to changing speed limits. Not all lobby groups need to be salvaged.

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* First name Ken

* Last name Scott

Email kenscott@tuxtla.ca

Phone

* Subject Budget Reduction

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Spend some money paving gravel lanes in hilly neighborhoods to avoid repeated re-grading of lanes after every major rainfall.
Make snow removal from bike paths a second priority, making streets the first concern (but do get to the paths eventually).
Eliminate "art" portion of new construction projects.
Eliminate nice to have projects like the 4th St underpass beautification between 9th and 10 Ave. Really; over \$8,000,000 for lights and aluminum siding!!!!

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* First name Shuang

* Last name Qin

Email shuang_qin@yahoo.com

Phone 4038080821

* Subject No tax hiking any more please!!!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Just like running a family, cut cost if the income is reduced. Look those ballooning labour costs, there's still lots of fat that city can cut.
Thanks

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* First name Stewart

* Last name Jeanes

Email stewart@hydrosmart.ca

Phone 4039902717

* Subject City of Calgary 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is imperative that The city of Calgary's councilors slash spending at City Hall. Here's how:

- Pass a salary or wage cut of 5% for City of Calgary employees.
- Pass a salary cut of 5% for City of Calgary councilors.
- Ensure pension benefits are in line with the private sector (no defined benefit pensions).
- reduce the size of the City of Calgary's workforce through attrition, layoffs and termination with cause (in the case of low productivity, harassment, etc.).
- Allow the private sector to compete for City work where possible eg. roads, water-works, parks and rec, call centre, administration, etc.
- Outsource whatever functions possible to low cost jurisdictions like India
- Prevent individuals running for public office from accepting money or services in kind (door knocking, war rooms, etc.).
- Eliminate the Opportunity Calgary Investment Fund.
- Scrap the Mayor's second pension.
- Eliminate Council's transition payments.
- Eliminate "Golden Perks" received by some city employees (triple pensions, double pensions and good-bye bonuses that average \$10,000 each).
- Eliminate frivolous spending on gifts (eg. Druh Farrell expensing a Japanese knife set and other items to her staff).
- Forget about the Green Line. We're broke.
- Stop the bike lane madness. If people want to commute by bicycle they should move

to Holland or another place where population density warrants it.

- I could go on, but I've got to get to work!

Thanks everyone. We are counting on you to share the pain average Calgary citizens are enduring.

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* First name John

* Last name Martin

Email sz.martin@shaw.ca

Phone

* Subject City of Calgary budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Cut Council and Mayors salaries by 5% followed by a wage rollback of all employees of the same amount. All wages then frozen until Calgary wages equate to other major cities. Examine all areas of service for outsourcing to private sector companies to maximize service and control costs. Stop spending on frivolous items (eg. art)). Leave speeds as is.

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* First name Florence

* Last name Smith

Email banana1lady@gmail.com

Phone

* Subject budget for coming year 2019-2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
no comments yet

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* First name Cameron

* Last name Laing

Email idrathernotmakemyemailpublic@gmail.com

Phone

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

You need to cut more spending, and hold to no tax increase for next year. Businesses and home owners in Calgary are already paying more tax than they can afford, especially given the current economic situation. When cutting, don't let administration force you to cut things that the public will object to, like police and fire. I'm sure there's lots of administration positions that could be cut.

You should switch the major tax burden to home owners, and away from businesses, to achieve a more equitable tax load. I'd suggest that you pull funding from the Green Line, as without the provincial funding it is not feasible. Oh, and I have a suggestion about the public art program. Instead of making a portion of each project go towards art for that project, put that portion in to a fund to build public art anywhere in the city. Then put art in places that the public can access, like parks, the plazas downtown, etc.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lloyd

* Last name Hansen

Email lbhansen@shaw.ca

Phone

* Subject Public Submission

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Tax Increases must be reduced and/or eliminated. The problem as this taxpayer sees it, is that City administration and city operating costs have to be significantly reduced and brought into a more properly balanced position with the taxation income currently being collected. Counsellors Farkas, Chui and others are 100% correct in recommending a 5% across the board reduction in remuneration of all city employees, elimination of all departments that are not absolutely necessary and staff reductions across the board not unlike every other company and private citizen has had to do in this economic environment. Delay capital spending where possible. Stop spending on ridiculous proposals like reducing speed and changing signsetc, olympics, art and on. and on in wasteful spending. Put more money back into front line services like fire and policing. Repair roads, clean up the disgraceful neglect of park and boulevards i.e. dandelions and thistles. Remember city hall who you are working for and start listening to us the taxpayers.

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* First name Garry and Ethel

* Last name Harris

Email gjnharris@shaw.ca

Phone

* Subject Calgary taxes and fees

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Seniors on fixed incomes are having a very difficult time budgeting for the city of Calgary taxes and fees that have doubled in the past 7 years. City taxes should be used to provide essential services like Police, Firemen, road maintenance, not ever increasing city administration costs, bike lanes, LRT, nice to have but not essential public infrastructure like the central library, Arts Common, Arena and field house.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Laurie-Lynn

* Last name Brookwell

Email ll.illusions@telus.net

Phone

* Subject City of Calgary budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Our family, due to the economic downturn, have had to reduce our personal spending on anything but necessities. We've cut out cable, vitamins, gym memberships, increased insurance deductibles on our vehicles and home, no eating out in restaurants, going to movies or theatre and more. We are looking for more ways to be able to stay within our budget and not go into debt. It seems that for each time we cut out something, we get an increased tax or a new increase in a premium, or an increase in our utility bills, or vehicle gas. We just can't keep up! An economy cannot survive and thrive when the citizens stop spending. But we can thrive if the people we vote for make sound decisions to cut lavish spending and tax hikes. Why can't city council implement a "triage" system to decide most necessary services? Like our family has had to do. Please stop the ridiculous spending so that the average citizen can again thrive.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Corinne

* Last name Baldree

Email corcor17@gmail.com

Phone 4038130599

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please reconsider the closing of Inglewood Pool. My family uses this pool every week. The closing of the pool means that the kayak club we belong to will have to find pool time elsewhere, which is not easy, considering the pool we use has to have space to accommodate the storage of our kayaks and gear. The WATERWERKS kayak club relies on the pool to introduce families to the sport as well as train national competitive athletes. Please reconsider so our sport can thrive.

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* First name	Mary
* Last name	Latusek
Email	latusek@telus.net
Phone	5874392475
* Subject	Cut 6 week holiday when people retire.
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Cut 6 week holiday when employees retire. Everyone needs to earn their holidays. It is not a perk and does not occur in private sector unless earned for a full year.

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* First name Tim

* Last name Derkitt

Email tderkitt@gmail.com

Phone

* Subject 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Stop the growth of "services", stick to BASICS

Road, garbage, water, sewer, police

eg of waste: across the street we have a small pocket park. mostly grass, never watered, only needs cutting 2 x per year but it is cut 4-6 times per year as late as mid october - no need for that waste, also snow removal - an early snow in nov, crews were out removing snow from sidewalk around park but next day was +10C and all would have melted - WASTE!

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tomas

* Last name Manasek

Email

Phone 403-256-2740

* Subject The City of Calgary BUDGET

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The City budget should reflect the fiscal reality. The City Council creates an economic apartheid, where the councillors and City employees are the protected specie and ordinary Calgarians are viewed as source of income. Retired senior citizens are the biggest victims.

Every Property Tax Bill needs to clearly state how much is the CITY DEBT, how much is the YEARLY INTEREST ON THE DEBT and how have these amounts changed in the past year. How can the Council proceed with 3 mega projects we can't afford? When is the Council going to spot the difference between what we WANT and what WE CAN AFFORD? The waste going on in the park maintenance and endless street bike alterations nobody uses is sickening.

What a hypocrisy to pretend concern about unemployment and at the same time to KILL JOBS BY TAXING BUSINESSES OUT OF EXISTENCE.

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* First name Peter

* Last name Thibodeau

Email skibeast@shaw.ca

Phone 403-547-1302

* Subject Residential Speed Limits

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It never fails to amaze me just how stupid and brain dead our city councilors and mayor are. LEAVE THE CITY SPEED LIMITS ALONE. People are still going to drive and accidents are going to happen regardless of the speed limit. at a time when money is tight how much is it going to cost us to change signs? There are bigger issues to deal with such as cancelling the Green Line LRT. A study that was just completed indicated the economic benefits do not outweigh the cost of the project. How does \$4.5 billion only get us 21 km now when it was supposed to get us 42 Km before? A study a few years ago also suggested the costs of the Blue Line LRT did not justify the amount of people who were using it. Wake up and stop spending our money stupidly and Mayor Nenshi needs to STFU about what is going on in Toronto for example and he should not be expressing his opinion about how many councilors are being sacked in Toronto. He is a spendthrift and would have bankrupted the city if the Olympics with no provincial backing had gone through. What does a 40 something year old single man living at home with his parents know about the average costs of a family of four - costs to put kids through some recreational sports and the costs of just living? i'll tell you he knows nothing. He's a moron who's past his "best before expiry date".

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* First name Linda

* Last name Mckendry

Email lrmcke@telus.net

Phone

* Subject Trim the Fat... from the good times....

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

When times are good, everyone can take a little bonus, but when times turn, and the 'bonuses' become entitlements or expected, then there's something wrong. When the citizens have to tighten their belts, watch their spending, try to stay out of debt, and still enjoy life the government agencies should too. Many funded projects are not necessary to the overall well being and safety of the citizens... such as arts, sculptures, and extra curricular programs that charity organizations can fund raise for... thank you for taking our pleas into consideration. We LOVE Calgary and we LOVE Alberta!

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* First name Susan

* Last name Gelinas

Email

Phone

* Subject City Expenditures

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

You do not have the money to change all the signs in Calgary to reduce speed limits nor do the majority of the citizens want this. Go out and take a survey and find out for yourselves. Even a street random survey will tell you this.

You could also take down the blue ring and sell it for scrap metal. Stop with all artwork projects. There is no money for this either. Cut your pensions. Nenshi appears to be on track for 3 pensions. Eliminate one of these. It all comes out of our pocket whether its for Mount Royal or City Hall and who knows what the 3rd one is for. These are just a few suggestions out of the many that should be looked at. There was a waste of 200 million dollars on that 14 St BRT that nobody except Nenshi wanted; because Rio Can wanted it. Nobody asked for all the new fancy bus stops along with those signs that indicate when next bus will be there. the City had no money to do this either. Now that the City has spent all this money on unnecessary things, no wonder the educational institutions face budget cuts because the City will be getting less money from the province.

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* First name Gwen

* Last name Caldwell

Email gwencald@gmail.com

Phone

* Subject 2020 budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

All small businesses are suffering & some are shutting their doors because of extremely city high taxes. Many citizens are suffering from unemployment & under employment and need to see the city show some understanding. Now is the time for City Council to lower expenses by getting rid of the Corp Slush Fund (corporate welfare), lowering councillors salaries/benefits/pensions (higher than Edmonton, Vancouver & Ottawa combined) & stop wasting money on pet projects (i.e. expensive art by foreign designers, olympic bid). Help Calgary to return to a happy place for EVERYONE to live.

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* First name Carol

* Last name McCarthy

Email ce.mccarthy@shaw.ca

Phone 4036079513

* Subject budget 2020

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I urge council to look deep and far to find cuts that do not affect the average Calgarian.....again! Every day we do more with less and it seems that some of decisions that council make could be made more efficiently. Its a tough job to have the interests of over a million Calgarians in your hands, but i still see many city workers - not working or should i say supervising at a ob site. I still see an abundance of staff at city run offices where i have to cross train my staff to make sure i can make my budget. Surely there are places that we could cut that wouldn't affect the majority of hard working Calgarians. Lets cut where it needs to be cut not where you will get the most votes at the next election. Stop padding the paws of other Councillors so that they can pad yours later. Please think about what the average double income working couple does with their day.

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* First name Ken

* Last name Waddell

Email ken@mkwaddell.com

Phone 403-371-7664

* Subject Budget Savings

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Challenge/require each department to cut \$50 per \$1,000 of their budget. The Fire Department and Police Department can do more and a deep review if there budget is in order. Eg, does the Fire Department need 2 men ti inspect fire extinguishers? Can the Police sub let some if their duties ti either Peace Officers or Commisionaires?

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* First name Zhenyu

* Last name Wang

Email

Phone

* Subject Property Tax Freeze

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I propose city of Calgary freeze the property tax and reduce public services.

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* First name Haixia

* Last name Mao

Email

Phone

* Subject No increasing tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I am a mother with three children

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ryan

* Last name Bosco

Email rfnbosco@gmail.com

Phone

* Subject city budget ideas

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please don't raise residential taxes. Put a plan in place to cap future increases at 3%. Adjust how the commercial/industrial property taxes are allocated; commercial amount should be based on property value, and industrial should be based on pollution levels, number of jobs for Calgarians per sq meter (or some such calculation), as well as access to transport options.

Every morning I see 20 quarter full buses drive down my road in the same direction. I think a better job could be done combining resources. For example, work out a deal with the board of education for busing, have students grade 7 and up take city transit if available with zero or 1 transfer, and incorporate the bus pass into the school fees. (This would increase ridership, taking cars and school buses off roads). If the city transit is free for youth 12 and under, you would sell a lot more transit passes to parents.

Keep fluoride out of water. People can fluoridate their teeth with toothpaste and mouthwash if they so desire. That's what my family does, brush 2x daily with fluoride toothpaste, no dental issues.

Decrease organics pick up to once every 2 weeks all year 'round, keep the pick up amount at each household unlimited.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name derrik

* Last name telford

Email dltelford@shaw.ca

Phone

* Subject Budget cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Police, Fire should remain intact (other then cuts given to them prior to budget) maintain roads. what else do i need from you folks as a citizen? wages should be cut. 2% to start. dept reviews, hiring freeze. cut and sell golf courses, parks, rec centers that are non profitable. eliminate any functions, festival etc... that is not self sufficient. all funding to projects that should be a federal or provincial matter be cut. province should be pushed to pay... things like safety around drug consumption sites etc.. stay in your lane, what do people need vs want? needs first wants second or just dropped completely.

November 19, 2019

To: The Mayor and City Council

I have watched in horror as you continue to insist on providing funding for non-essential projects, while those that impact seniors, low-income residents and others are ignored.

Part of our Olympic heritage has been the luge and skeleton track at COP. I believe you should be providing the necessary \$8 million to get this up and running again. Young athletes from around the country come to practice at COP.

The two swimming pools in the Beltline and Inglewood should be refurbished and continue to be open to the public.

I find it abhorrent that you forced the people out of the Midfield Mobile Home Park when you had promised them a new park. Now you are asking Calgarians what to do with the land. Shame on you.

Salary cuts for the Mayor and Council and other Administration at City Hall, at a time when people are losing their jobs and houses, would send a positive signal to the citizens of Calgary who are hurting. This is not the time for fancy speeches, but rather a time for action.

Here are the things **WE DO NOT NEED** until we have a better economy:

- A new arena for the Flames
- Expansion of the BMO Centre
- Consultation from the US on upgrading Stephen Avenue Mall and the upgrading itself
- Expansion of the LRT
- Replacing a bridge that doesn't need fixing at the moment
- More high-priced art done by people from the US
- Higher taxes

It is time that you, the Mayor and City Council, start to live within your means and give funds to those things are necessary and vital to the citizens of Calgary. Mayor Nenshi, stop thinking about your legacy and start thinking about those elected you!!

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* First name Donna

* Last name Morrow

Email morrows2@shaw.ca

Phone

* Subject City of Calgary Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

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* First name AL

* Last name BESSEL

Email AL.BESSEL@GMAIL.COM

Phone 4036691621

* Subject 2020 BUDGET

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Make a budget CUT for ONCE! An across the board cut needs to be made to ensure long term viability of this city. Taxpayers cannot afford pet projects, useless projects and "nice to have" things. We need austerity. We don't need a department of climate change or biking or whatever the goofy job openings were earlier this year. We don't NEED heated bus shelters with TV screens and auto-opening handicap doors. We don't need solar powered flashing lights and radar in playground zones in addition to the playground zone signs. We don't need publicly funded art. We don't need rental signs on the roadside reminding us that the green bin collection timing is changing. We don't need bike lanes. We don't need garbage inspectors rifling through citizens garbage to check for things in the wrong bin. We don't need tree well grates painted on Stephen avenue. I liken all these expenditures to stuff you might find at Disneyland. We don't live in Disneyland.

We live in the real world where taxpayers pay for EVERYTHING that "the city" dreams up. We need police, fire protection, clean water, good roads and waste services. Everything else is superfluous and "the City" just keeps expanding on ways to spend taxpayers money. We need to get back to basics. An across the board cut will force "the city" to re-orient priorities and get back on track.

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* First name Lansing

* Last name Meyer

Email lansingj@shaw.ca

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It's time to cut the fat and hold the line on spending. Insiders tell me the COC is a labyrinth of department working against each other to justify their own existence. maybe t's time to bring in an Efficiency Expert to unravel this knot and quit wasting taxpayers money. Give your managers some authority to actually make a decision and allow them to make a mistake or two along the way. If you hired the right people like private enterprise does, this should lead to millions in savings and you would not have to cut services. JMHO

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* First name Laurie

* Last name Lemieux

Email laurielemieux@me.com

Phone 403 617 4750

* Subject Plan to Close Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I cannot argue about money. There is a budget shortfall and you have to make some cuts. This is not about money however. This is about accessibility to recreation, fitness and a social life for people in the community who cannot access the big multiplexes that are distributed around the city. Inglewood pool honourably serves the elderly and people with disabilities who have very limited options. The members of our Dolphin's Swim Club all have Down syndrome. Inglewood pool provides them with simple access (can't get lost, distracted, overwhelmed by crowds, long hallways and turns to access pool) with a small lifeguarding staff which is regular and familiar (who knows them by name and takes an interest), and an adequately sized pool for their competitive training. It is a place where they can be comfortable in mainstream life.

By closing the Inglewood pool, you are putting a hardship on a group of people who already experience hardship trying to keep up in this big bustling world. When making your budget cuts, please consider doing it to people and programs who won't feel the effect in such a significant way.

Best regards,

Laurie Lemieux

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* First name Alanna

* Last name Martineau

Email alanna.martineau@gmail.com

Phone 4036812009

* Subject Inglewood Pool Closure

I'm unable to attend to provide comments in person so please include these for consideration.

I've lived in Ramsay for many years. I just got back into swimming earlier this year and I love our little neighbourhood pool I think it is extremely unfair that our inner city taxes keep going up while our services keep decreasing. Where exactly are we supposed to go with closure of both Inglewood and Beltline pools? The other ones anywhere in the vicinity are not exactly convenient to get to and they are likely going to be too busy to enjoy a leisurely lane swim. Not all of us are competitive and want to be racing lengths and trying to keep up or keep ahead of multiple people in a shared lane.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I'm very frustrated to see these new community centres built in the suburbs with fancy equipment and services while basic barebones ones are on the chopping block inner city. Maybe council believes we should all spend money on memberships at fitness clubs but that defeats the purpose of city public recreation facilities.

The Inglewood pool would probably have much better uptake if there were some evening hours available, it currently closes at 4 p.m. Perhaps a mid afternoon closure to support evening hours would be a better use of resources. And although it's an added initial expense, adding a steam, sauna or hottub would certainly help to draw people in more in the winter months.

This closure will have significant detrimental impact on our tight knit communities and is extremely unfair as we continue to fund new recreation facilities in the suburbs. I truly hope council will find a way to avoid this closure and consider the overall importance of affordable recreational facilities.

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* First name Chrissy

* Last name Begus

Email chrissy.begus@gmail.com

Phone

* Subject City of Calgary 2020 Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello, I am a born and raised Calgarian and am proud of the city that is my home. I have chosen to stay, work, and start a family here and I support a 3% increase in Residential Property Taxes to be able to maintain services. Having looked at houses in a dozen other towns in BC and AB our property tax rate is much lower - and these services our taxes go to make our city a wonderful place to call home. These services could always be improved upon with greater support. I hope that the Inglewood Pool remains operational into the future - the 3% property tax increase in my case would cost me less than attending the more expensive facilities of Repsol and the YMCA (I do not qualify for the subsidized fees). I would support an additional optional property tax that could go to offsetting other home owners who cannot afford the 3% increase if this is an option the city has considered, for example an optional 1, 2, or 3% on top of the 3%. I use roads, sidewalks, cycling and pedestrian pathways, love our many greenspaces, parks, playgrounds, and natural spaces. My child will benefit at attending recreation centers, public interpretation, and outreach programs as they grow older, and robust transit will provide an additional way to move around the city. Thank you to all our city workers who help keep our city safe and awesome.

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* First name	Garry
* Last name	Kolodychuk
Email	gkolodyc@telus.net
Phone	4037108049
* Subject	Budget 2020
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Freeze or cut corporate and housing taxes. Cut arts and grants spending, roll back all city employee salaries 3-5% including elected officials. Support infrastructure projects like the new arena and sports complexes that create immediate and long lasting jobs and revenue for the city and its businesses.

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* First name Karl

* Last name Gossen

Email calgarydolphins@gmail.com

Phone 4033667326

* Subject Closure of Inglewood Pool

SUBMISSION TO CALGARY CITY COUNCIL
RE: CLOSURE OF INGLEWOOD POOL
NOVEMBER 20 2019

FROM: CALGARY DOLPHINS SWIM CLUB

The Calgary Dolphins is a parent-run, not-for-profit Swim Club dedicated to swimming for teens and young adults with Down Syndrome. We offer a Learn-to-Swim component and are also a competitive swim club, participating in swim meets with other Clubs across the City. This year we have 30 member athletes and employ 7 coaches.

We have been operating out of the Inglewood Pool for about 10 years now and we request the City of Calgary keep Inglewood Pool open on a long term basis. The Inglewood facility fits our needs perfectly because it is centrally located, (our member families come from all parts of the City), the size fits our membership size and it is a small single-use facility. Our Down Syndrome athletes can easily make their way through the facility to where they need to be, without being overwhelmed by gyms, weight rooms, running tracks, and other amenities such as are found in bigger facilities. As parents of Down Syndrome children we strive to teach them independence and hope that they can learn to cope in society on their own as much as possible. The small scale of the Inglewood facility enables many of our Dolphins swimmers to do just that and they are proud to learn these independent life skills.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It has been difficult, even with help from City staff, to find an alternate facility to swim at and run our program. There are not many options in Calgary to fit our needs for Special Needs Swimmers but we have arranged to swim elsewhere if needed. Although it is a very nice facility, our alternate pool does not meet our needs fully and the times we have been able to secure are definitely what we would like. With a move away from Inglewood Pool we expect to lose some of our member families and coaches and our program would be greatly diminished. There is concern that our Club may fold if we cannot keep a minimum level of membership.

We request that Council commit to keeping Inglewood Pool open for the long term for ourselves and for other users. The Calgary Dolphins would definitely choose to continue our long term use of the Inglewood Pool but we need to be sure it has a long term future. Keeping the pool open for a short term time for more study and assessment would give us cause to reconsider and perhaps move our program now. It has been extremely difficult for us to find an alternate facility and if we were to back out

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Kristin

* Last name Boettger

Email seedmoments@gmail.com

Phone

* Subject Tax increase for 2020 and Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am writing in strong support for the already approved 3% tax increase to maintain City services. I am hugely concerned at the prospect of losing much-needed services and facilities in our City .. and I don't believe that cutting taxes should override the City's responsibility to provide tax payers with crucial services and resources. As a resident in Inglewood, I'm especially concerned about the proposed pool closure, as this city facility is a cornerstone of (the very limited) recreational services in our community. During our pool campaign, I've been especially surprised and amazed to learn about the many many pool users who also come from OUTSIDE of Inglewood to socialize and exercise here. From Chestermere to Arbour Lake, Bridgeland to the Sir Winston Churchill Pool, there's a huge variety of individual users and user groups who benefit from our pool. I urge you to consider at minimum, keeping the pool open for another 6 months, while we work hard to secure the funding needed to at least cover the 200,000 that the City is looking to save by closing our much-loved pool.

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* First name Kris

* Last name Coghlan

Email neilcoghlan@hotmail.com

Phone

* Subject Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

If the U of C cuts 250 positions - why O why can the City not cut their bloated salaries and pensions and their staff. Positions like the Cycling Co-ordinator are an affront to Calgarians. Someone needs to go into City Hall and cut, cut, cut. The whole garbage thing is also crazy. 7 years for a mere 1 million in savings - come on now. Who is going to pay to change all the speed limit signs that Calgarians do not want changed? City Council mentions discussions with the public - the sad thing is that the Mayor and City Council have proven time and time again that they just don't care what Calgarians think or want (except for Chu and Farkas.) Start with yourselves to "find efficiencies" - cut your bloated salaries, staffing at City Hall.

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* First name Wendy

* Last name Lawrenson

Email wbird115@gmail.com

Phone

* Subject Inglewood pool closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am concerned that in a time of my life that exercise is important for my health, the one place that I enjoy is in danger of closing. The time of the programs that I regularly attend (five days a week) are perfect for me. When council seems more interested in getting an arena for a bunch of rich boys than the few seniors who can not afford such luxuries, I just shake my head. Please reconsider this closure.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Randall

* Last name Burke

Email randall.burke@shaw.ca

Phone

* Subject Budget 2020 input

The City doubled the operating budget from \$2B to \$4B in 10 years to support a population increase of 25%. The rate of the growth in op costs is very high compared to population growth/inflation. This unsustainable; it is not growth at a reasonable price by any measure. Continued planning of similar increases in the op budget that the City has enjoyed for 10 years is absurd given the loss of tax revenues from downtown buildings.

Despite economic conditions and difficult times for many Calgarians and a \$300M hole in commercial property revenues, the City continues to spend as if there is no problem. This problem has been very evident for years; the only solution has been to spend reserve funds to cover shortfalls instead of leadership to reduce spending. The reserves have all but dried up and \$100 oil has not returned. This is poor fiscal management at best and reckless at worst. The use of reserves to hide the problem year after year without adjustment is irresponsible.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I have observed City Council many times; the City Solicitor has told members that Council cannot be fettered by contract. What prevents the City from telling employees and unions that the budget must be reduced? Council is elected to make tough decisions. It's time for Council to use their powers to adjust the fiscal situation. Changing contracts would be unpopular, but with more than 50% of the City's operating budget tied up in wages/salaries/benefits, it is the logical place in the budget to change. Don't be cowards. If the Province can have teacher's go 7 years with no raises, why can't

Calgary play some hard ball with it's employees? Arguing there is a contract and nothing can be changed is simple cowardice.

Capital projects need to be reviewed, reduced and cancelled. The hubris demonstrated by Council when it comes to shiny new/expensive projects is stunning. On the heels of being told no 2026 Games, Council continues to pursue big ticket capital projects. Despite the City CFO warning Council that the City lacked the fiscal capacity to do everything planned plus the Green Line, the City has rammed through a new Arena, BMO expansion, Arts Common, etc. With the Green Line in jeopardy, Council should be slashing these other projects to prioritize the Green Line. Calgary doesn't need a new arena. It needs responsible fiscal stewardship!

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* First name Deborah

* Last name Tweedie

Email dtweedie@live.ca

Phone 403 287 0421

* Subject Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Stop increasing property taxes and reduce spending as all families have to do when there is a shortfall relative to income and expenses. The taxpayer is not a bottomless pit. Outsourcing non essential services such as public works etc. Would substantially reduce spending.

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* First name Helen

* Last name McLean

Email hcmclean@shaw.ca

Phone

* Subject Please hold the line on tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

These are tough times and we need you to make tough cuts. Too many people are barely making it from paycheque to paycheque. Thank you.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jason

* Last name Han

Email ZAMHXX@hotmail.com

Phone

* Subject tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Don't want to increase tax anymore. Don't want reduce city service. City staff should cut their salary down.

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* First name Luigi

* Last name Soprani

Email soprani@shaw.ca

Phone

* Subject UPCOMING 2020 CITY BUDGET

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Just like our province, Calgary is in the middle of an unprecedented economic crisis which requires mature decisions at the top and small sacrifices from everybody. Instead, we see young and valuable sections of many department, police, firefighters, ambulance, teachers, nurses, etc. losing jobs while all the honchos and the upper management keep their salaries and benefits intact. That's very unfair. The time has come to cut unnecessary spending and distribute the pain around with everybody taking a small salary cut, starting from the top and work progressively down the ranks, leaving only the lowest paid employees unaffected by cuts. This would set an unprecedented example of good and responsible governance, a model likely to be followed by other cities and provinces. Any layoff will create degradation in services, increase in crime and add more misery to a city already plagued by misery. I would recommend that all councilors read "The Collapse of Complex Societies" by Joseph Tainter. The book describes how, in their evolution from "simple" to "complex", societies required ever increasing amounts of money and increased taxation beyond the citizens' ability to pay which ultimately led to the collapse. With spending and taxes out of control, Calgary is on its way to become a "complex society" and eventually end up like all its historical predecessors. Your attention to these serious problems is urgently required. Thank you for your time, Sincerely,



Public Submission

City Clerk's Office

Luigi Soprani

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Lorne

* Last name Bailey

Email beetle1023@hotmail.com

Phone 4036298665

* Subject Cutting spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
It's time to cut city spending at city hall and reducing government wages across the board, specifically union wages and golden parachute pension packages.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Glenda

* Last name Kemp

Email gkgdawg@gmail.com

Phone 4032868245

* Subject Input into City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

There are areas, I believe, which require financial cuts. 1. There are two and sometimes 3 pension plans for public employees. Private sector citizens do not have these and they should not be permitted. So, this is cut number one. (\$10.9 million paid by Calgary in 2018). 2. Good-bye cheques which average \$11,000. Stop these immediately. 3. City Councillors should take a 5% salary cut and then salaries should be frozen until further notice. 4. All city salaries and wage benefits should be frozen. 4. No further spending on gifts, such as Druh Farrell's Japanese knife for an employee.

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* First name Donna

* Last name Hicks

Email chikquita@gmail.com

Phone

* Subject cut the fat

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

https://calgarysun.com/opinion/columnists/guest-columnists-lots-of-fat-left-to-cut-at-city-hall?utm_source=Action+Updates&utm_campaign=0ce959290c-EMAIL_CAMPAIGN_2019_11_CalgaryBudgetInput&utm_medium=email&utm_term=0_59605796e2-0ce959290c-36147301&mc_cid=0ce959290c&mc_eid=f544e1db29
This couldn't better explain how I feel...cut the fat & don't tax me extra!!!!

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* First name PJ

* Last name Clarke

Email

Phone

* Subject BUDGET

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

With their corporate slush funds, extravagant salaries, pensions, legacy-padding infrastructure projects and ballooning labour costs, there's still lots of fat that councillors can cut so we don't have to be hammered with higher taxes.

We need to push councillors to tighten their belts just like Calgary families and businesses have been doing for years and years.

Need to live within the means -Budget- Artwork be damned till better times and with Local Artists etc

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* First name Alison

* Last name Prokop

Email alisonprokop@gmail.com

Phone

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I'm writing to voice concerns over the potential loss of the Inglewood Pool. This pool is much loved by the Inglewood Community and is a vital recreation facility to many across the city. My family (including our three young children) has found this facility a great place to play, swim, exercise and connect with our neighbours and community. Weekend family swims, swim lessons, school field trips, and birthday parties are some of the ways we have enjoyed this facility over the years. The loss of this affordable, inner city, historical facility would be devastating to many.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Jane
* Last name	Coates
Email	jacoateshockey@yahoo.com
Phone	
* Subject	Budget 2020 comments via City of Calgary website
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	<p>'To City Administrators and Members of Council :</p> <p>There is no perfect formula and I'm sure whatever decisions that are made will be difficult. However, we are in this most unfortunate situation due to overspending and over the predictability of economic matters (over several years, not just these last two councils). Spend within means!</p> <p>Department spending cuts should be prioritized (how essential) not determined via blanket all department policy. For example; Urban Forestry can afford to endure a 50-75% cut in spending (over several years) versus other departments, such as parks and recreation. The safety and wellbeing of citizens should be paramount in the efforts, while the 'niceties' & wish/want lists should take a back seat for not just this budget but subsequent budgets. Finally, a review of all long term spending policies as it relates to current economic environments needs updating in matters that can be explained in real everyday terms that make good economic sense; not just based on reports 5 or more years.</p> <p>Our household spending has had to make adjustments based on our current financial ability and health. We expect the same of Council and Administration to do likewise. Walk the walk and walk the talk... peoples' lives and their wellbeing depend on good comments sense with empathy, not sympathy. Calgary will be stronger for it!</p> <p>Thank you, J. Coates</p>

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* First name Clara

* Last name Scherloski

Email cscherloski@gmail.com

Phone

* Subject Inglewood Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

There are several reasons why Inglewood pool should remain open . The pool serves an inner city community which already has limited facilities . The city wants to promote inner city development but then closes facilities.Many who come to the pool are seniors who can not drive all over the city . The ability to get down the steps into the pool for those who cannot get done the steps into the dive tanks is a benefit . Lastly money is important but how do you put a \$ value on the health of your citizens !

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* First name Judy

* Last name Darcy

Email darcy1@telus.net

Phone 4038043412

* Subject City Hall Spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Just reviewed an article about 2nd and 3rd pensions paid out by our wonderful City. Not sure how this got past City council but maybe we need people to look at each line item and make sure it is a justifiable expense like we do in the private sector. If we can't afford it - we look alternatives. There is no need to compete with the O&G companies anymore since they are all leaving Calgary or shutting down. I am very very concerned about the next generation who will not be able to ever buy their own home.

What happened to people who think like Ric Mciver and Sue Higgins (sure miss the gal)!! Maybe Jeremy needs to be our next mayor.

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* First name Lynne

* Last name Drobot

Email lynne54drobot@gmail.com

Phone

* Subject Trash pickup

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

This should be handled by contractors. The city would not have to worry about employees, trucks, fuel, repairs to vehicles. You would have 1 bill to pay and I'm sure it would be cheaper than having to look after all the specifics that I mentioned above.

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* First name FLOYD

* Last name ROBINSON

Email

Phone

* Subject BUDGET DISCUSSIONS

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

BUDGET 2019 AND BEYOND!!!!

I have been following the news regarding the 2019 Budget – discussions and your projected increases of 3.45% for 2019 and 3% over the next 3 years!! It appears as if you folks are living in a different city/ province than MOST CALGARY TAXPAYERS!

Only (1) one councilor has shown any common sense in this season of stupidity and The Mayor and balance of Council Gang up on Him!

HERE ARE MY SUGGESTIONS FOR THE "BALANCE OF THIS COUNCIL'S MANDATE"

1. Mayor & Councilors take a pay cut of 15% immediately and NO increases for the balance of this mandate. The special pension arrangements presently in place be suspended immediately. Mayor and Council compensation and pensions to be set by a TAXPAYERS board to be set up before the next civic election and to be in place for the new council for the duration of their mandate. When you next "apply for the position, you know what the compensation will be for the complete TERM."

2. City of Calgary Management take a pay cut of 10% immediately and NO increases. Salaries to be FROZEN at their present level for the next 3 years and be reviewed by council after the next civic election.

3. City of Calgary employee's salaries to be frozen at their present levels and a HIRING FREEZE put in place until the end of the present COUNCIL'S mandate.

4. All NEW – "big dreams – public art / mayors special travel plans / plans for massive spending / borrowing" to be taken to taxpayers before any spending commitments be made. This Council has been a runaway train with NO ONE in the DRIVERS SEAT!

The Alternative would be that a "SPECIAL COUNCIL ELECTION" be called for early January 2020 and all budget work suspended until after this "SPECIAL COUNCIL ELECTION".

This would let the TAXPAYERS DECIDE WHO AMONG YOU ARE REALLY IN THE CITY OF CALGARY TAXPAYERS CORNER!

CALGARY TAXPAYERS ARE EXHAUSTED WITH THE CONSTANTLY INCREASING TAX BURDEN HOISTED ON US BY CALGARY CITY COUNCIL!

LET'S GET REALISTIC AND LIVE WITHIN OUR MEANS!

GET TO LEADING THE CITY BY SETTING THE STAGE WITH YOUR OWN PAY CUT FIRST THEN CITY STAFF WILL FOLLOW!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Herb
* Last name	M
Email	herbmalmcomson@outlook.com
Phone	4035401377
* Subject	Expense cuts
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please consider cutting salary (increases) and increasing work expectations for civic employees like the rest of taxpayers are. If municipal politicians don't have the courage to do this, and put it on the backs of taxpayers and businesses, it will be clear that you don't get 'fair and equitable. Ralph got us out of the last debt mess...will you?

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* First name Lee

* Last name Waterman

Email lee.kav.waterman@shaw.ca

Phone

* Subject Upcoming budget planning

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
We support the recommendations of the Canadian taxpayers' Federation and Jeromy Farkas, and we appreciate your taking these recommendations into consideration.
Thank you

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* First name Sherry

* Last name Craig

Email

Phone

* Subject INGLEWOOD POOL

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Inglewood POOL is a real gem. People from far ends of the city drive here. With Inglewood really becoming high density we need recreations in the area. Seniors also love walking to the pool. All the other pools we have tried and they are over full, so you end up driving up to one of those only to find out they are full. Raise the pool fees/taxes. to keep the pool open. Better advertising with schools, public. I know after my back surgery my doctor told me to go to a pool which I did 10 yrs. ago.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Neil
* Last name	Bressey
Email	ndbress@gmail.com
Phone	
* Subject	City Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Cut, cut, cut. If you have to, close the City nonessential services for one week a month. Fire all the Climate change guys. Tighten the belt by 4 notches.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Donald W

* Last name Ireland

Email direland@shaw.ca

Phone 4032476033

* Subject Taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

You as the elected officials by the people who pay for everything need to cut spending and provide a balanced budget. I am on a pension and I also am in a budget. I cannot overspend or the bank will take it away just as easily as they give it. I do not approve of your lavish spending since the Mayor took office 3 terms ago now. Please spend under control and if our over services nation province or city needs to cut services so be it we are a spoiled country province and city.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Zabin

* Last name Suleman

Email zabin.suleman@gmail.com

Phone 4032666870

* Subject Keeping the Beltine Pool/Inglewood Pool Open

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I will submit my concerns orally on November 25, 2019 before city council.

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tania

* Last name Saj

Email t_saj@hotmail.com

Phone

* Subject Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The Inglewood pool is integral to the fabric of Inglewood. It is a good reflection of the idea that 'small is beautiful'. It fits our community, and it serves our community well. It doesn't need to be big and flashy, it needs to help our children learn to swim, which it does. My son has been swimming there since he was 6 months old, he is now 10. I am so grateful he has had the chance to learn how to swim. He has been to countless birthday parties and playdates at the Inglewood pool. He also attends the afterschool program at the pool. To close the pool would have a huge impact on our family. I also feel there is a public safety issue in closing the pool. Because we live so close to the river in Inglewood, and having Harvey Passage as a major water feature--you need to be a strong swimmer--the Inglewood Pool provides an opportunity for children to learn to be smart around water. The pool is a safe and affordable way to give children a chance to learn swimming skills that will serve them well their whole lives. Thank you for considering my comments. Please keep the pool open.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Claire

* Last name Fern

Email claire_fern@hotmail.com

Phone

* Subject Inglewood Pool Considerations

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi. First, the purely selfish reason for wanting the pool to remain open. I do understand the economics of keeping a low revenue pool open however, there are a handful of people who genuinely need a less populated pool and I am one of them. I have been athletic all of my life and always turned to swimming as an aid to recovery when I was injured. I learned to swim as a child (albeit not well) and while I would rather continue with my sports, I am no longer able to do so due to permanent and chronic pain. I'm sure my story is not unusual. I started attending the Inglewood Pool roughly six months ago, and it's perfect for me in the early mornings. Nobody swims too fast, nor are the lanes ridiculously crowded. Not being a great swimmer and being in pain, it is important to me to keep moving in any way I can, and this is my best option. I go in the least busy hours so that I don't put myself at further risk of jostling swimmers and if that pool is no longer available, my health will decline more rapidly, as the risk is too great for me to swim in a busy pool. In short, I would rather be at a less busy, old school pool than in the hospital, and circling back to economics, it's a smaller cost to the taxpayer. I'm not exaggerating, as surgery is my next option...

The back story provides more broadly-reaching justifications. The reason I didn't learn to swim well as a child is that it wasn't convenient for me to get to a pool, nor was it affordable to my parents who had immigrated to Canada not long before I was born. I am grateful for the lessons I received and swimming is an activity that anyone can do, any time and place in the world. It is an invaluable life skill. Other activities, such as hockey, are wonderful for life skills as well, but don't offer the same world-wide acces-

sibility and independence as swimming. I would hate for the kids in Inglewood and surrounding areas to not have the availability of a low-cost, nearby pool, even if they only learn the basics of swimming, like I did. Taking away this pool will remove that opportunity for many children, and I beseech the city to look at alternatives.

Thank you for your time and attention.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Frances

* Last name Buchanan

Email fran.buchanan@shaw.ca

Phone

* Subject Trim the fat at City Hall

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
It's time for city councillors, administrators, and workers (whose salary is paid for by taxpayers) to take a pay cut and cut unnecessary spending, i.e., so-called art work like the blue circle.

2019 November 19th

917 4A Street NW
Calgary, AB T2N 1P8

RE: Flood Mitigation - Sunnyside Berm Condition and Required Height

I am a Sunnyside resident living one block north of Memorial Drive and five houses up from 7th Avenue NW at an elevation equivalent to current berm height. In 2013, given an hour to evacuate, I, and all my neighbours, were flooded in 2013. I walk the berm into the downtown.

Here we are, six- and one-half years since the 21st June 2013 flood event from the Bow River.

I saw the initial flood warning in 2005 when Memorial Drive was flooded. That event only halted traffic on Memorial Drive for a short while. I wrongly presumed those responsible would take actions to prevent an even worse flood. That warning, an initial engineering study to the City of Calgary in 1985 and further warnings was not acted upon by City, Province, nor Nationally.

In 2013, being warned on the evening of Thursday 20th June to evacuate, my property basement was flooded through the sewer system. Even though the Sunnyside flood waters were close to my basement walls, penetration came not overland, but through the city managed sewer system.

I have participated in the HSCA efforts toward understanding and developing strategies to mitigate further flooding in Sunnyside.

To date, action on the sewer pump station, storm water pump stations, and a planned commencement on the upper plateau storm water line are all good efforts to rectify faulty designs based on limited or poor assumptions. Now, after Sunnyside sustaining numerous upper plateau floods in 2013, action is ongoing. I do hope that current budget cuts do not halt progress!

However, the elephant in the room is a government responsibility to Sunnyside citizens to ensure the Bow River Berm is of sufficient height and effectively robust to withstand a flood such as that in 2013 as well as a possible (and some say probable) greater flood in the near future due to climate change.

This elephant, however, has been allowed to wander around gathering engineering studies, used to justify an upstream Bow River dam, pay off a TransAlta through the City agreement to do what they ethically should have done to mitigate the 2013 flood, and so on.

Just as the animals at the zoo were provided with an immediate increase to their flood protection within two years of the flood, just as the downtown was protected, so too should the tax paying citizens of Sunnyside be protected.

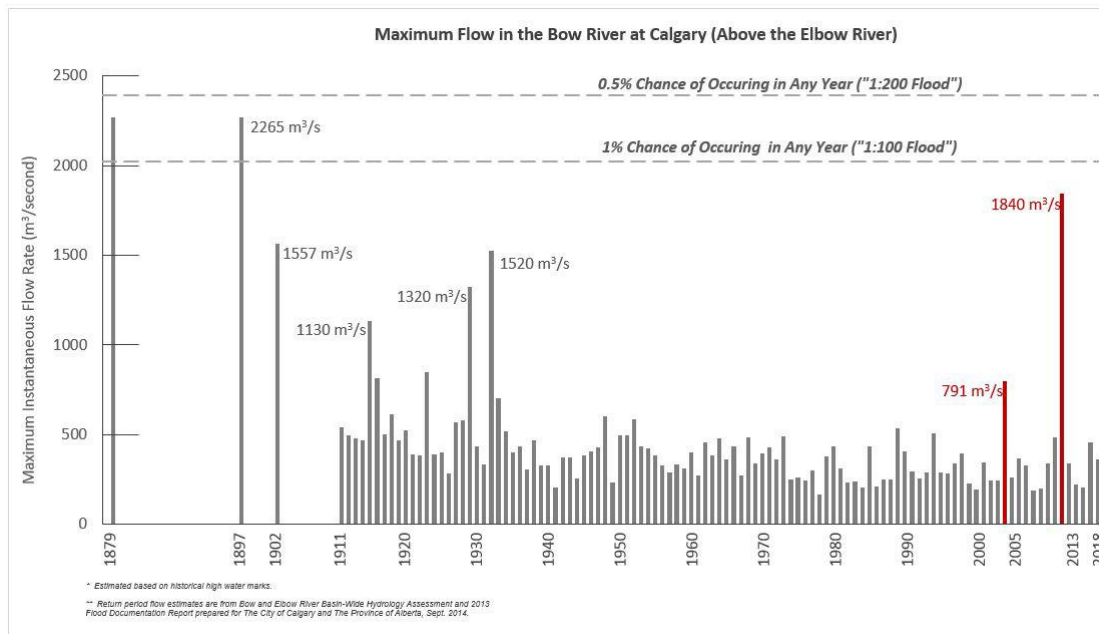
The historical map shows a 1 in 200 event occurred prior to the 1900's when measurements commenced. Who knows what flows went down the Bow in pre-measurement history?

The current berm was constructed in short order after flooding in the early 1930's. Are we going to see this type of weather again? Climate alarmists believe that to be the case.

The utilitarian purpose of the berm is to prevent the Bow River from flooding the citizens of Sunnyside during a high flow event. Why has this been ignored?

The UTILITARIAN PURPOSE OF THE SUNNYSIDE BERM AND HEIGHT IS TO PROTECT SUNNYSIDE CITIZENS AND allow access to the downtown core for all CALGARIANS!

An inadequate berm height limits maximum flow rates along the Bow River during a future high flow event (or sequential events) which might prevent adequate peak shaving at the Ghost Dam.



Two attached photos show that the goal of providing at the very least a utilitarian consistency for flood mitigation has been lost by the City of Calgary.

- 2019 Sunnyside Berm – Walk along the berm near work being done on Pump Station #2 (the force main). Observe the condition of the berm facing the Bow River (and the unkept island). Admittedly, failure was not seen at this portion of the berm, however, the slope is near vertical, while the slope on the Memorial Drive is not so. Walk further west, or east, and observe the slope is no longer vertical, and where visible to the south shore has riprap protection.
- 2019 Sunnyside Berm Low Point at Peace Bridge – Please observe the low point in the Sunnyside berm at storm sewer outlet B49. The berm, prior to installation of the multimillion Peace Bridge used to be higher at this point. Overflow at this location ran along Memorial Drive in 2013. Why was the berm lowered at this location??? Why is it still lower 6-1/2 years later???

I could have included more photos to demonstrate that the City has lost focus on the purpose of the Sunnyside Berm. One of which is the ramp at the pedestrian bridge with a porous drainage system well below the height of the original berm.

Everything else other than the **UTILITARIAN PURPOSE** is window dressing. Nice to look at, nice to have, nice to ride bikes and scooters on, nice to walk on, etc.

The north shore landing at the Peace Bridge (1:200 effectiveness) should be used as the design height of the berm along the length through Sunnyside. Anything less might result in a near future flood, and all the experts scrambling for excuses.

Build a utilitarian berm immediately, and then deliver the nice to have items subsequently.

In earnest,

Richard BOLT

403.560.7651







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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Richard

* Last name BOLT

Email bolt.richard@gmail.com

Phone 4035607651

* Subject Flood Mitigation

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The PURPOSE OF THE SUNNYSIDE BERM AND HEIGHT IS TO PROTECT SUNNYSIDE CITIZENS AND allow access to the downtown core for all CALGARIANS! The historical map shows a 1 in 200 event occurred prior to the 1900's. The current berm was constructed in short order after flooding in the early 1930's. Are we going to see this type of weather again? Climate alarmists believe that to be the case. The main and utilitarian purpose of the berm is to prevent the Bow River from flooding the citizens of Sunnyside during a high flow event. An inadequate berm height limits maximum flow rates along the Bow River during a future high flow event (or sequential events) which might prevent adequate peak shaving at the Ghost Dam.

From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: [EXT] Financial Re-balancing to Retain the Inglewood Pool
Date: Wednesday, November 20, 2019 8:19:59 AM

-----Original Message-----

From: Jude Williams [<mailto:heyjudew@telus.net>]
Sent: Tuesday, November 19, 2019 6:59 PM
To: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Financial Re-balancing to Retain the Inglewood Pool

Good evening,

I am in favour of re-balancing financial commitments to facilitate the continuation of the Inglewood Pool.

Possible suggestions:

- roll back of councillor wages. Wages should be based on constituent satisfaction.
- pare down unnecessary roles/staff in each ward office. Does a ward office require a "Chief of Staff"?
- eliminate the union at the City of Calgary. Many staff are over-paid, work-to-rule, and are of the calibre that would struggle in industry.
- stop building big stadiums. If supporting the grassroots organizations is important, then do so; there are many kids who take swimming lessons in this pool.
- sell the blue ring. (Is it worth anything?)

If the above are not options, I would support a small tax increase.

And with that increase, please offer us more Calgary Police Service patrols; Inglewood is inundated with crime - especially so since the new YWCA has been built.
(Feel free to check these stats with CPS.)

Thank you,

Judith Williams
Ward 9

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* First name Richard

* Last name BOLT

Email bolt.richard@gmail.com

Phone 4035607651

* Subject Flood Mitigation

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

All Calgarians should have an installed Sewer Backwater Valve to prevent flooding. It does no good to change codes and not inform or support those living in homes/accommodations that put them at risk of sewer backup. It does no good to initiate Engineering Studies when what is required is Action. It does no good to have a Resiliency Group missing this opportunity. It does no good to have Water Works ignore what happens to their water supply after use by a Calgarian. This is a sanitation and health issue which is not being addressed by Calgary (and likely many municipalities in Canada).

2019 November 20th

917 4A Street NW
Calgary, AB T2N 1P8

RE: Flood Mitigation – Calgarians Need Upgraded Sewer Connection to Current STANDATA

I am a Sunnyside resident living one block north of Memorial Drive and five houses up from 7th Avenue NW at an elevation equivalent to current berm height. In 2013, given an hour to evacuate, I, and all my neighbours, were flooded.

Here we are, six- and one-half years since the 21st June 2014 flood event from the Bow River and of course, other community flooding due to rainfall in Calgary.

I saw the initial flood warning in 2005 when Memorial Drive was flooded. That event only halted traffic on Memorial Drive for a short while. That warning, along with an initial engineering study provided to the City of Calgary in 1985, along with further warnings, was not acted upon by City, Province, nor Nationally.

In 2013, being warned on Thursday 20th June to evacuate, my property basement was flooded through the sewer system. Even though the Sunnyside flood waters were close to my basement walls, penetration came not overland, but through the city managed sewer system.

The Canadian Building Code was changed by 2000 to require Backwater Valves on the home sewer system. No effort at that time by the City, Province, or Federal governments and Insurance Companies was made to notify property tax paying citizens of this requirement, nor was any attempt to mobilize a cost effective solution to protect homeowner (at little to no cost to government or insurers) to implement the solution, and no guidance. Homeowners, like me, were left on their own to suffer the consequences of ignorance in this area.

After the flood, I scrambled to obtain information on why homeowners were left exposed to sewer system flooding. I did have my insurance payout held up to the tune of \$40,000 until I completed the installation of a backwater valve on my sewer system and provided proof of the installation.

Through personal investigation, I installed the following:

<http://backwatervalue.com/products/fullport-backwater-valve.html>

<https://www.homedepot.ca/product/mainline-fullport-backwater-valve-and-access-box/1001157601>

Home Depot sells the Fullport Backwater Valve and Cover/Access Box for \$249

Interestingly, plumbing contractors in 2013 were offering to install such a device for upwards of \$3,000 or more. That was criminal.

The unit cost me \$200 in 2013. I found an honest plumber who installed it for \$300 which included breaking concrete, hauling away debris, installing valve, and recementing. A plumber today can likely obtain a significantly reduced price if ordering 100, which is likely just a small number of those required to ensure the health and safety of all Calgarians.

This Mainline Fullport Backwater Valve was designed by an Edmonton plumber, and has been available in All of North America since 2010. I had to find this out for myself. I know for a fact that my father before me, and I, never received any information regarding the importance of installing one in a home built prior to 2000. Why is this the case?

Calgary had and still has an opportunity to offer this information to all Calgarians.

It would be an opportunity for Water Works to not just install and monitor the water inflow valve, but also ensure all Calgarians are protected from sewer. At the same time, perform a camera inspection of the sewer line running to the City provided sewer line tie in.

Interestingly, one neighbor found out that their 1963 installed line to the main sewer was asphalt coated cardboard which had collapsed during the flood event. Also, the 1990 installed Backwater Valve (Not the Mainline Design) was destroyed by the sewer water backflow.

It does no good to change codes and not inform or support those living in homes/accommodations that put them at risk of sewer backup.

It does no good to initiate Engineering Studies when what is required is Action.

It does no good to have a Resiliency Group missing this opportunity.

It does no good to have Water Works ignore what happens to their water supply after use by a Calgarian.

This is a sanitation and health issue which is not being addressed by Calgary (and likely many municipalities in Canada).

Please address this issue, I have!

Richard BOLT

403.560.7651

Attach: Sewer Mainline Fullport Backwater Valve – Designed and Made in Canada

PS: In 2013, Windsor Ontario had the best information on flood mitigation. Why is it necessary for all municipalities to individually create what is a Canada wide requirement?

PPS: Has Calgary considered an incentive program? Does Water Works know which Calgarians have an installed National Plumbing Code Sewer Backwater Valve?

Home Depot Overview

Model # RMLCOMBO Store SKU # 1001157601

This ABS Mainline Fullport Backwater Valve with Cover protects your building against backup from the municipal sewer. Kit includes RML4963A Valve and RML2013 Access Box.

- ABS Construction
- 4" DWV Hub inlet & outlet
- Fullport (Normally Open) Non-Flow Restricting
- Made in Canada
- Conforms to National Plumbing Code of Canada
- Check with your local municipality for possible Backwater Valve installation Incentive Programs



From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: Re the upcoming city budget discussions - city funding in 2020 of \$7 to \$10 million for a 1 meter higher Bow River flood berm for Sunnyside is required
Date: Wednesday, November 20, 2019 8:55:40 AM

-----Original Message-----

From: Michael Bradfield [<mailto:dmd1@telus.net>]
Sent: Wednesday, November 20, 2019 8:25 AM
To: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Re the upcoming city budget discussions - city funding in 2020 of \$7 to \$10 million for a 1 meter higher Bow River flood berm for Sunnyside is required

City of Calgary

We are residents of Sunnyside who were badly affected by the terrible 2013 floods.

We are writing to ask that the city budget for 2020 include funding of up to \$10 million to pay for the raising of the Sunnyside berm along the Bow River by 1 meter.

Raising the berm by 1 meter will give Sunnyside at least 1:100 year flood protection, which is the minimum required by the provincial government and is also an agreed on minimum by city council.

Downtown is being protected by new berms in Eau Claire along the south side of the Bow River just east of the Peace Bridge which give 1:200 year flood protection.

All we are asking for is something similar for Sunnyside.

Sunnyside is just 100 meters away from Eau Claire, but on the north side of the Bow River.

The province will not be providing funding for a raised berm for Sunnyside due to cutbacks in funding.

Flood protection has been clearly identified as a top priority for the City of Calgary.

Therefore we are writing to plead for City of Calgary to provide funding for a higher Sunnyside Bow River berm, such funding to be included in the 2020 city budget.

The amount required is \$7 to \$10 million to protect \$1 billion in Sunnyside infrastructure, a very good return on investment.

Please put this issue on the agenda for city council to discuss during the upcoming City of Calgary 2020 budget discussions.

Sincerely

Michael Bradfield and Deborah Murray and many neighbors

703 1 Ave NW

Calgary AB

T2N 0A2

403-263-4512

From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: [EXT] Keep Calgary Strong
Date: Wednesday, November 20, 2019 8:56:57 AM

From: Mary Anne Schleinich [mailto:mschleinich@gmail.com]
Sent: Tuesday, November 19, 2019 3:56 PM
To: Sutherland, Ward <Ward.Sutherland@calgary.ca>; Office of the Mayor <TheMayor@calgary.ca>
Cc: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Keep Calgary Strong

Dear Councillor Ward Sutherland and Mayor Naheed Nenshi,

Please open your meeting to public input regarding impending cuts to the budget.

It is not alright by many of us, that Calgary forge ahead with luxurious items such as a new arena and low business taxes, along with further urban development—all *before* maintaining commitments to the most vulnerable and needy populations.

Every single one of us has a mother and knows a sister. Adolescents who are mere children, who are exploited from their homes by sex traffickers have had their funding through a Boys and Girls support program cut! There is no funding for them whatsoever. The city relies on non-profit initiatives to help get these kids get off the streets. That is one example of a group of people clearly in need of an intact safety net.

If you've ever had the burden of finding an addiction recovery unit for a family member, you would know that Alberta happily benefits financially from addictions, while providing scant resources to those suffering the loss of relationships, occupation and life as a result of addiction.

Every person in Calgary is not far from a friend or relative fearing for loss of their home due to the economic downturn. Layoffs and mayhem in school programming, and further de-skilling healthcare services are not acceptable solutions.

Please work with us to advocate with the province and insist on upholding your commitments to Calgary's most vulnerable.

Most sincerely,

Mary Anne Schleinich
3916 Vardell Rd NW
Calgary, Ab T3A 0C4

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Dave

* Last name Waddington

Email

Phone 403 252 6305

* Subject Income generation

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please be advised that I would like to make a submission to the city council during its budgetary considerations on 26th November . The purpose of this is to introduce the concept of a municipal gas tax. The particulars of this are to be found below. (could you please advise if you can open this document as I had some difficulty I attaching it , Thanks. DW)

David Waddington

25, Sydney Dr, SW.

Calgary, T2W 0S7

Tel: 403 252 6305

18/Nov/19

Calgary City Council

City Hall

Station M

Calgary, T2P 2M5

Re: a municipal gas or fuel tax

Dear Councillor:

It has come to my attention that the City Council is considering a variety of measures to reduce services and hence employment to a number of people in the light of significantly reduced income. Additionally a huge number of small businesses have been suffering significant hardship as a consequence of increased tax bills in an effort to raise municipal income. Finally the emergency services (Police and fire) are also looking at budgetary restrictions. There may be a way to resolve all these issues in one fair swoop.

The idea would be to introduce a municipal gas or fuel tax.

Currently the Coop gas stations (Including those in Airdrie, Strathmore and Cochrane) pump in the order of 2 billion litres of gas a year. In addition to the Coop there are Esso, Shell, Centex, Fas Gas plus other providers. Between them all they would pump in the order of (I'm guessing) 5-6 billion litres a year. A fuel tax of 2 .5 cents /litre would provide an income of about \$100 million, a nickel /litre would be in the order of \$250 million. In the former instance for a 60 litre fill this translates to less than a \$2.00 premium at the pump (2 postage stamps worth) while the nickel /litre is \$3.00 about the same price as a regular coffee at the coffee shop. In either instance it would be quite affordable at the local level, given that gas prices are currently hovering around 95cents/litre and have been as high as \$1.25/litre and higher for premium grade.

As I recall the same idea has been used in Vancouver to pay for and promote their skytrain or LRT. Additionally I would point out that the City of Calgary pays an enormous amount of its resources on its roads – building them, maintaining them, curbing and guttering, salting and snow ploughing, sweeping them off in the spring and finally of course policing them with additional emergency services as required. Could this be used as sales pitch?

I also understand that to introduce such a tax would require regulatory approval from the provincial government .This is too valuable a commodity to be ignored, particularly in the light of recent defaults from Edmonton and the need for an alternative source of municipal

revenue; it should be pursued with the utmost vigour. While seeking provincial approval a claim for an adjustment to the small business taxation could also be made - should it be deemed necessary - to bring the current legislation more in line with that found in other provinces , e.g. BC, where small business is in a different category from big business and hence comes in at a different rate.

In summary such a scheme could be a win-win all round and resolve quite quickly a number of serious problems without creating additional issues with the passage of time or the furor of the public. Finally it has the advantage of being very simple to administer.

I would urge you to give this your consideration.

Sincerely

Dave Waddington

City of Calgary

I work in the Beltline area and live in Glendale SW. I am a single mother of 3 and have had an annual membership at the Beltline pool for the past 10 plus years. I regularly attend the noon hour fitness classes and occasionally attend the noon hour aquafit classes or the weight room. This physical fitness regime has helped me stay physically fit and mentally stable. Since I needed to get my kids to school in the mornings and to their extra-curricular activities after school, the noon hour was the only time I could get to the gym. I also find that breaking up my day with physical exercise has made me more productive in the afternoons at work. The noon hour workouts at the Beltline pool have been well instructed and have offered me the opportunity to challenge myself not only to maintain my fitness level but also to push myself to improve. In the past three summers, I have participated in a Gran Fondo cycling event and have increased the distance each year. I look forward to the Beltline fitness classes, where I have made friends with the instructors and the other people attending the classes. I don't know where I will find a replacement to the convenient, high quality and relatively low cost fitness classes and find a replacement to the community I have found there.

I have regularly filled out the questionnaire regarding the Beltline Pool. And I always state that they should keep things the same. Regardless, the City has closed the beltline twice in the past 4 years for renovations. This has been difficult for me each time, but usually the closures have been in the summer when there are fitness alternatives such as biking to work. If the attendance levels have declined, it may be as a result of the closures which forced people to look elsewhere. Now that the renovations are complete and the gym has a new floor and the change rooms are beautiful, I find it hard to understand why the city would close the facility after investing so much money into it. The beltline pool is a hidden gem in the inner city and if more people knew about, I'm sure it would attract a higher attendance, given the increase in apartments being built in the area.

I urge the City to reconsider closing the Beltline pool.

Sincerely

Patricia Mohrmann

4923 Grove Hill Road SW, Calgary

403-890-8996

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Patricia

* Last name Mohrmann

Email pmohrmann!@gmail.com

Phone 403-890-8996

* Subject Beltline pool closure - with attachment

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to request the chance to speak at a hearing on Nov 25 regarding the Beltline pool closure. It would be more convenient if I could attend the evening session so that I do not miss work.

1. Adaptive Form Title
- 2.
3. FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT
- 4.
- 5.
6. * First name
7. * Last name
8. Separator
- 9.
10. Email
11. Phone
12. Separator
13. * Subject
14. * Comments - please refrain from providing personal information in this field (maximum 2500 characters)
15. Attach a supporting file (maximum 3 MB per document, image, video)
16. Captcha
17. Submit

Adaptive Form Title

Public Submission

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* I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

Fields marked with an asterix () are mandatory.*

Requestor information

* First name

* Last name

Contact information (choose one)

Email dtwadd@shaw.ca

Phone 403 252 6305

* Subject

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Attach a supporting file (maximum 3 MB per document, image, video)

Attach David Waddington

25, Sydney Dr, SW.

Calgary, T2W 0S7

Tel: 403 252 6305

18/Nov/19

Calgary City Council

City Hall

Station M

Calgary, T2P 2M5

Re: a municipal gas or fuel tax

Dear Councillor:

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The idea would be to introduce a municipal gas or fuel tax.

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As I recall the same idea has been used in Vancouver to pay for and promote their skytrain or LRT. Additionally I would point out that the City of Calgary pays an enormous amount of its resources on its roads – building them, maintaining them, curbing and guttering, salting and snow ploughing, sweeping them off in the spring and finally of course policing them with additional emergency services as required. Could this be used as sales pitch?

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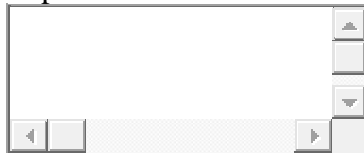
In summary such a scheme could be a win-win all round and resolve quite quickly a number of serious problems without creating additional issues with the passage of time or the furor of the public. Finally it has the advantage of being very simple to administer.

I would urge you to give this your consideration.

Sincerely

Dave Waddington

Captcha



Submit

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From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: [EXT] Budget
Date: Wednesday, November 20, 2019 10:37:40 AM

From: Tobin Walker [mailto:waltob88@gmail.com]
Sent: Wednesday, November 20, 2019 10:37 AM
To: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Budget

As a tax paying citizen, I am appalled by the massive spending by City Hall. When it comes to making a real difference regarding spending I have a few suggestions that I believe would make a significant difference.

1. Get Back to the Basics. Concentrate efforts and spending on delivering core services, in no particular order: police, fire, roads, water, sewer, and garbage.
2. Scrape the "Imagine Calgary" plan. This "pie-in-the-sky" plan is a **sink hole** for tax payer's money. Simply by cutting all projects associated with this ill conceived, unnecessary and unwanted plan we could see massive savings. In this same vein, abolish the "[Office of Sustainability](#)", and cancel your membership to "ICLEI - Local Governments For Sustainability".
3. Don't ask top level bureaucrats for cost cutting ideas, they have a vested interest in protecting themselves and their departments. Start cutting at the top and go right down to, and stop at the front line service providers. Then, promote up, as needed, if required to maintain the delivery of the core services

Thank you,
Tobin Walker

From: [Barbaatar, Davaa](#)
To: [Public Submissions](#)
Subject: FW: Potential Loss of Inglewood and Beltline Pools.
Date: Wednesday, November 20, 2019 8:20:53 AM

From: helen rennie [mailto:h.rennie@shaw.ca]
Sent: Wednesday, November 20, 2019 12:09 AM
To: City Clerk <CityClerk@calgary.ca>
Subject: [EXT] Potential Loss of Inglewood and Beltline Pools.

DATE: NOVEMBER 19, 2019
TO: CITY COUNCIL
FROM: HELEN RENNIE, h.rennie@shaw.ca
SUBJECT: IN SUPPORT OF KEEPING THE INGLEWOOD POOL OPEN AND OPERATING

I am writing in support of keeping the Inglewood Pool open and operating.

WHAT THE POOL MEANS TO ME

Swimming, as a form of regular weekly exercise, quite literally, saved my life. Back in 1984, at the age of 44, I suffered a prolonged, debilitating clinical depression, due to burnout. I learned that, in addition to medication and psychotherapy, regular physical exercise was the third and necessary component in the long slow recovery of my mental and physical well-being. So I took up swim lessons, and began swimming 30 lengths, weekly at Inglewood Pool. I can attest to the fact that this form of exercise played an essential role in overcoming my depression and restoring my mental health.

Physically, I discovered that swimming not only makes me feel good, it always energizes me and my body feels "tuned up" for the day ahead! Now, at the age of 79, 35 years later, I am still swimming at Inglewood pool, and it still has the same effects on me, and I continue to swim lengths (now slightly reduced to 20 lengths, as I now have a bit of arthritis in my hips, and, in my lower back, some osteoarthritis, and a couple of deteriorating discs. Despite these conditions, I find weekly swimming definitely keeps me feeling better and and still energizes me and keeps me physically fit and active, and contributes to my over-all well-being.

If and when I get too busy and don't swim for over two weeks, stiffness and pain return and remind me to, literally, "get back into the swim."

Over these years, I have met many other women who swim, or do various forms of aquacize at Inglewood Pool as a form of therapy for various conditions such as arthritis, in their backs, knees, or hips, or recuperating from surgeries in various joints. Two retired teachers live across the street from the pool; one swims, 7 days a week (and has done so for years!). The other has severe problems with her feet and knees, and has to walk with a cane, but she still swims almost every day of the week as well!

As a senior on a limited income, swimming is also very affordable for me! My \$79 polyester swim suit has lasted me over seven years, and is still in use! (No need for expensive clothing and equipment!)

LOSS OF THIS POOL -

This would mean I would lose the benefits of swimming that I have mentioned above. Because swimming is a non-weight bearing form of exercise, it is the best form of exercise for my hips and back. I know that if I could not swim, my hip and back conditions would become worse and deteriorate very quickly; consequently, my overall health and quality of life would be considerably reduced. And, I dare say, closing the pool would also have a detrimental effect on the health and fitness of many others--young and old--who regularly swim or exercise there.

IDEAS FOR KEEPING THE POOL RUNNING

1. Keep the length swims and various forms of aquacize
2. Keep the "learn to swim" programs with the schools
3. Establish and/or keep the "birthday swim party" program
4. I think there used to be an after-school program, was there not? - if so restore it - these are very important

5. Summer "camps";

6. NEW RESIDENTS IN THE AREA COULD USE THIS POOL!

The new YWCA is just across the street - it has no pool.

There are several new buildings presently going up on 9th Avenue--all with apartments above the retail spaces on the ground floor.

Advertise that the Inglewood pool is just down the street!

Early evening / after-work swim and length-swim hours could be very welcome for those who live in Inglewood and/or work so close to downtown.

A community is more than just buildings! It needs recreational facilities that can keep its residents in a state of well-being.

The pool is already there!

Keep some of the programs that worked in the past;

Be creative and introduce new ones.

"SUPPORT FOR AN ALREADY APPROVED 3% TAX INCREASE WHICH WILL SEE CITY SERVICES MAINTAINED"

This is a quote from the Update on YYC Swimming Pools, Nov 18, 2019 - sent to "Neighbours, and Friends of the Pools"

I would support that 3% tax increase, if it would help to maintain the Inglewood Pool!

Thank you for the opportunity to provide a written feedback on this issue.

I hope and trust that this emailed message will reach City Council.

Sincerely,

Helen Rennie

h.rennie@shaw.ca

403-279-8327

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Azim

* Last name Jinha

Email azimjinha@gmail.com

Phone

* Subject Closure of Beltline and Inglewood Pools

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

My wife and I use the Beltline pool on a regular basis. I swim at the pool often and having the pool close would be negatively impact our quality of life and our over all health and well being. I've used the climbing wall and the gym there as well. It's a non pretentious, comfortable place to work out in with friendly staff who know their patrons. The Beltline pool facility has not only been the corner stone of our recreation for over 10 years, its part of our community.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Deb
* Last name	Jarvis
Email	deb.jarvis99@gmail.com
Phone	4037019701
* Subject	Beltline Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to approach council to make a plea to keep the Beltline Pool open. The pool is a valued community resource for many inner city families as well as others who travel in to the downtown core to take advantage of the many offerings available. My husband and I are retirees on a small fixed income and this has been a wonderful option for us to keep up on our exercise at a price we can afford. I believe there are other less disruptive and harmful ways of saving dollars in the city budget.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Penny

* Last name Rouse

Email gprouse@live.ca

Phone 403 272 8530

* Subject Save Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We are a senior couple that uses the pool for aquasize classes. The times are perfect , as older citizens do not want to be caught in morning traffic. As none of the other pools in and around our area has the classes starting at at 8 am . Also would like to know if it happens , which I am sure you will continue to close our pool, which I am sure no matter how many petitions are sent and signed, 2 pools closing and another shut down for renovations is there any of the other pools going to accommodate those of us who do not have a class to go to. Once again seniors get screwed

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Penny-Marie

* Last name Wright

Email

Phone

* Subject city government & their lavish spending

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I have no money for groceries after paying for an apt. & the other bills I have. My rent got raised this year so even though it's supposed to be low income it really isn't according to what my brother charges in the apts. he manages. Because you guys raise the taxes on properties they raised our rent to cover their expenses.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Nicole

* Last name Chen

Email nicoleisachen@gmail.com

Phone

* Subject 2020 Budget Deliberations Concerning the closure of Inglewood Pool-a family perspective

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We are a family concerned with the potential closure of the Inglewood Aquatic Centre. I am also a public health RN who is concerned that the loss of the centre will also mean the loss of an Inglewood community hub. Please let me tell you in a few words what the centre has meant for us as voice of consideration to be used in deliberations regarding the center's closing.

My in-laws use this pool multiple times a week. They are senior citizens who have contributed substantially to our community and society. To keep physically fit and maintain their community connections they head to the pool several times a week. During the summer months they are accompanied by their granddaughter. She has learned to swim at the centre and has spent the summer refining and building her skills in the pool. She asked me to share with you this statement, "Inglewood pool, I love you. This is a great place to swim with lots of slides. If the pool closes, I would feel very sad". On a personal level, one of my most cherished memories of the centre is taking my daughter into the pool for Parent and Tot swim lessons. I will be devastated to know the pool is no more.

As a public health RN I know that engaged communities with hub centres result in healthier populations. I would love to see the centre remain open and continue to be part of the community. I appreciate that budgets are tight, but I implore you to please find a way for the pool to remain open.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wayne

* Last name Reti

Email WayneReti7@hotmail.com

Phone 4038278543

* Subject Get creative!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please have a bit of consideration on what the residents of this fine city have been dealing with and the hits we have taken these last few years. I know very few people that have not taken a pay cut or lost benefits of some sort in order to keep working. Time for you on council to do the same and stop looking at us as something you can just take a little more from. There are lots of nice to haves that you can trim and a lot of benefits around your particular table that are totally unnecessary. Show some leadership in doing what's right as opposed to just being more politicians that we are getting very tired with. Thanks

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* First name	Nathan
* Last name	Voisey
Email	nathanvintl@gmail.com
Phone	4033997830
* Subject	Calgary Councillors - Balance the Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Dear Calgary councillors,

I hear once again it is time to develop a new city of Calgary budget. As a city of Calgary resident, I request the following items be followed:

1. Balance the budget at a minimum.
 - 1a. Better, Generate a surplus, and with the surplus, pay off all municipal debt.
2. Stop all corporate welfare
3. Bring inline all city of Calgary employee pay to the Canadian average.
 - 3a. No employees should be getting more than one pension!
4. Stop chasing boondoogles. Calgary is a city, not a fiesta. If people want "parties", the Olympics, or any such events, the private sector can cover all the expenses.

That's all for now.

Cordially,
Nathan Voisey

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* First name Jennifer

* Last name Day

Email jennyjell_o@hotmail.com

Phone

* Subject Re. Inglewood Pool closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I respectfully submit my deep concerns at the choice to potentially close the Inglewood and Beltline pools. I have lived in Inglewood for 15 years and have chosen to stay in this inner city neighbourhood to raise my 3 children because of the small town feel and the active living amenities. I am very disappointed to hear that the city is choosing to get rid of one of the few indoor amenities our neighbourhood has. My children are devastated and have been brought to tears when I had to tell them that they may no longer be able to attend swimming lessons at our pool, with their neighbourhood friends, or attend birthday parties at the pool they can walk or bike to. I urge you to reconsider this short-sighted cut to a vital community amenity that will serve to draw and keep people in this neighbourhood, and keep people connected in this neighbourhood. Saving YYC Pools aligns with the city's municipal development goals of a compact city (density), connecting the city (encouraging walking, cycling, and transit), and creating communities where residents can live, work and play. Please find a way to keep the Inglewood and Beltline pools open. In terms of the finances, I would rather pay a property tax increase than lose this valued amenity.

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* First name Maryanne

* Last name McDonald

Email bartake_m@hotmail.com

Phone 4036159987

* Subject Inglewood Pool

I wish to submit my support to keep Inglewood pool open. This pool has been a major part of our family activities for the last 7 years. We often attend splash swim or family swimming on Sundays at the pool. Our children learned to swim at this pool. We also attending preschool dance class and multiple birthday parties. Between lessons and family swimming, having this facility in our inner city is very important. We have attended other pools in the area - Repsol, YMCA, Renfrew and Bob Bahan. The private pools are very expensive and busy for our family with small children. The biggest benefit of Inglewood pool for our family is the location and ability for us to walk or bike to the pool.

Many other community groups are benefiting from the Inglewood pool - seniors, after-school care children, Aquabelle's synchronized swim club.

Without the pool, our family will definitely be affected. Swimming will no longer be a major part of our weekend activities. The community building that occurs during our weekend swimming will also be affected. Everytime we attend, there are other families from the neighbourhood. The sense of community and socialization continues to be built over our weekend swimming.

City run facilities provide affordable options for citizens for physical and social activity. These facilities are vital to ensuring inner cities continue to house growing families. Continuing to build and develop suburban communities with brand new rec centres is contributing the many challenges of a sprawling city. Families move farther out of the

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

core which can lead to decreases in inner school enrollment. Both Inglewood's and Ramsay's community schools are going through a time of welcome growth with the increase in young children in the areas. However, this has not always been the case. Over the last decade, the viability of Inglewood's community school was threatened due to decreased enrollment. It is important to continue to provide services for the families that are choosing to stay in the inner city. As more families move to the suburban areas it also puts pressure on the schools in those areas. Also, effects on traffic and public transportation are increased as more people move out of the inner city. Our family loves all that we are able to enjoy about living in the inner city. We hope our Inglewood Pool can continue to be part of our life in Inglewood.

We are in support of a 3% property tax increase to ensure services can be maintained

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* First name Allan

* Last name Glen

Email

Phone

* Subject Calgary City council - proposed budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Restrain spending as most of us are forced to do. Individual taxpayers can not afford to pay more. Put the tax back on multi-national companies that have office buildings downtown. They are still building - thanks partially to the tax cuts they are receiving in Calgary.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Johanna

* Last name Weweler

Email shutupyouart@hotmail.com

Phone

* Subject City budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Please cut city hall spending and avoid more tax hikes. The taxpayers have had enough. Cut back on the rich salaries and benefits enjoyed by city hall employees. Many people don't even have a job never mind a generous pension.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name colette

* Last name novicki

Email

Phone

* Subject union jobs

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I agree with privatising the union city jobs. City doesn't need to waste time and energy monitoring a job force that can be done through the private sector.

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* First name Noelle

* Last name Brown

Email noelle.brown@shaw.ca

Phone

* Subject City Hall wasting and not making cuts to the right areas. Too many wish lists and friend spending.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Calgary councillors are currently debating next year's budget and need to cut spending and lower taxes. Not increase their pockets and that of friends. And keep adding to wish list waste. Enough already, enough stealing and wasting tax dollars. Period.

With their corporate slush funds, legacy-padding infrastructure projects and ballooning labour costs, there's still lots of fat that councillors can cut so you don't have to be hammered with higher taxes.

We need councillors to tighten their belts just like Calgary families and businesses have been doing for years.

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* First name Jane

* Last name Nicholson

Email jpnichols@shaw.ca

Phone

* Subject City of Calgary - budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I support significant across the board city budget cuts - 3% - 5%. Taxpayers cannot sustain the never-ending property tax increases. Labour costs are ballooning. Something is wrong, when the public service salaries are higher than the average in the private sector. I believe wages & salaries were set with average including the oil patch - absurd. Now we have tens of thousands of oil patch workers unemployed with no prospects and a lot of overpaid City workers. Across the board cuts means everyone feels some pain, but it is necessary. As an ex-auditor, I have never seen an organization that does not have "fat" & in many cases lots of "fat". Stop the constant whining & do your jobs. A few suggestions - get rid of positions such as the "cycling czar" & the new "environment czar"; police should not all be driving Ford F150's & Explorers - maybe a downgrading to Ford Escapes would be appropriate; maybe the City could enforce the existing speed limits which many Calgarians choose to ignore; cut non-essential stuff like funding for the "arts" - while many Calgarians are losing their homes, cannot find employment & are committing suicide.

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* First name Richard and Rita

* Last name Graham

Email richgraham@shaw.ca

Phone

* Subject No More Property Tax Increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Enough is enough! We cannot afford any more residential property tax increases to fund the City of Calgary's over spending and wast of tax payers dollars on non essential "would like to have projects". It's time the City lived within its means by cutting labour costs, employee pension costs and frivolous spending. We are seniors who do not have a pension and are living off our savings. Over the 25 years we have owned our house our property tax has increased by 200%.

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* First name Patricia

* Last name Mohrmann

Email pmohrmann1@gmail.com

Phone 403-890-8996

* Subject Beltline Pool Closure

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to speak to provide my view on the proposed closure of the Beltline pool

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* First name Jackie

* Last name Hamilton

Email noahpae@gmail.com

Phone 403-269-1975

* Subject Closure of the Inglewood Pool

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Since the last meeting where an extension of the decision to close the Inglewood Pool was given, I have been actively seeking a way to replace the benefits I receive from taking the "tethered" aquatic class at Inglewood, to no avail. This class works on cardio, core and muscles. The class encompasses jogging, cross country skiing and mountain climbing. We do sprints and pyramids and work hard. We have had 3 Olympic athletes use this class as rehab. I am a senior with no health issues at all, and attribute this to taking this particular class for 16 years - 2-3 times/week. This pool is in a central location and our class is attended by people from all other quadrants of the city. It is only offered at 3 other pools: Canyon Meadows, Acadia and Killarney, none of which are central and their location prohibits me from having the time to get there and back as I have a job that I can only leave for 2 hrs. Bob Bahan and Renfrew pools are accessible to me and others who take this class, but they do not offer the tethered workout. They have deep water classes that take a maximum of 18 people and they are full. We have 8-12 regulars who attend the Tuesday and Thursday 12-1 pm class and 12-20 who attend the Sunday morning 8am class. I am personally concerned that without this class, my health will deteriorate. I do not want to become a mall-walker and over the winter, walking on (sometimes) slippery sidewalks is not an option. Aqua size is not enough of a workout for any of us. We want to work on our core muscles to prevent slipping and falling as we age. I do not agree with closing an inner city pool, even in these trying times and hope that a way can be found.

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* First name Helen

* Last name Collister

Email collister@telusplanet.net

Phone

* Subject Snow tires

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

It is my understanding that as of 2019, all vehicles registered in the province of Quebec and taxis must be equipped with winter tires from December 1st to March 15th inclusively.
There might be less accidents if this was adopted in Alberta. I understand this is not a City decision, but your voices are louder than mine with the province.

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

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Personal information provided in submissions relating to Public Hearing Matters before Council or Council Committees is collected under the authority of Bylaw 35M2017 and Section 33(c) of the Freedom of Information and Protection of Privacy (FOIP) Act of Alberta, and/or the Municipal Government Act (MGA) Section 636, for the purpose of receiving public participation in municipal decision-making. Your name, contact information and comments will be made publicly available in the Council Agenda. If you have questions regarding the collection and use of your personal information, please contact City Clerk's Legislative Coordinator at 403-268-5861, or City Clerk's Office, 700 Macleod Trail S.E., P.O Box 2100, Postal Station 'M' 8007, Calgary, Alberta, T2P 2M5.

✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Krista

* Last name Kaert

Email kkaert@gmail.com

Phone

* Subject Sunnyside Flood Mitigation Funding

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

City Council,

I have been encouraged by the stormwater and flood mitigation projects the city has funded and constructed in Sunnyside since 2013. Thank you for your commitment and engagement with the community. Please find the additional funding to complete the Upper Plateau Separation (stormwater drainage) and Berm (raising the height of the Bow River berm) Projects to further protect the neighbourhood. It is a wonderful community, please protect it so it can remain that way.

Krista Kaert

November 20, 2019

Mayor Naheed Nenshi and Calgary City Council
City of Calgary
800 Macleod Trail S.E.
P.O. Box 2100, Stn. M
Calgary, Alberta, T2P 2M5

Re: 2019 Budget Public Submission

Dear Mayor Nenshi and City Councillors,

As you know, the Canadian Federation of Independent Business (CFIB) is a non-partisan, not-for-profit political advocacy organization representing the interests of small and medium-sized businesses in Canada. We represent 110,000 members across Canada, including approximately 10,000 in Alberta and 2,500 in Calgary.

As you begin consulting the public and finalizing budget adjustments, CFIB respectfully submits the 10th Edition of our Alberta Municipal Spending Watch Report for your consideration. The report analyzes operating spending habits of Alberta's 17 largest municipalities between 2007 – 2017, and once again determines that municipalities across Alberta are increasing their spending at unsustainable rates. While CFIB recognizes that over the past two years, council has been able to control spending, we believe more can be done to better protect taxpayers, especially small businesses.

With added 2008–2018 data, Calgary does improve on the municipal ranking list and moves up from 11th place to 9th place out of Alberta's 17 largest municipalities. Calgary's real operating spending growth increased 42.2 per cent, while population grew by 21.5 per cent – nearly double the rate of population growth. We recognize the need to balance population growth and ensure essential services. However, additional revenues to meet this demand, especially in economic downturns, should not be placed on the backs of small business owners in the form of higher property taxes.

Small business owners made it clear this past June that they were done picking up the tab for council's spending. Some owners saw increases of at least 10 per cent, while the remaining one-third saw an increase of over 30 per cent. There are three lessons to be learned from Calgary's ongoing property tax disaster. First, it's an example of the consequences associated with years of uncontrolled municipal spending. Second, it shows that with a concerted effort, municipal governments can control spending. Third, it highlights the risk of relying too heavily on local business owners to pay for municipal government spending increases.

We understand council has tough decisions to make and are looking at ways to change the property tax split between residential and non-residential owners and attract more businesses to the downtown core. Our members are very concerned as council finalizes its budget adjustments that they may once again be burdened with increased costs they cannot afford given the current economic climate.

CFIB also recognizes the Alberta government's recently released budget has forced the council to find greater efficiencies. In our recent Alberta Post-Budget Survey, 89 per cent of Calgary small businesses said they are concerned changes to municipal funding will result in higher municipal taxes. To grapple with the funding changes 79 per cent of our small businesses in Calgary said they oppose increasing municipal taxes, including property taxes. These results are indicative of the worries small business owners are facing as council continues to place the burden of additional revenue squarely on the backs of small business owners. For years small businesses have been forced because of higher taxes and economic uncertainties to find internal efficiencies and are asking council to do the same. In fact, 93 per cent of small businesses in Calgary support municipalities finding cost savings and internal efficiencies to make up for the funding gap.

Included in CFIB's Municipal Spending Watch Report are recommendations for council that we are asking you to consider in order to mitigate the property tax burden on small business. In June, council was able to find efficiencies of \$60 million, and we believe they can do the same in this budget.

On behalf of our members, we recommend the following:

- ▶ **Limit operating spending growth** to not exceed inflation plus population growth.
- ▶ **Engage in sustainable spending practises.** This includes adopting strategies such as reviewing core services and contracting services to the private sector, to ensure that services are being delivered in an efficient way.
- ▶ **Better control the number of municipal employees.** A lower ratio of full-time municipal employees to population growth ensures that real operating spending is more in line with population growth and inflation.
- ▶ **Pursue reforms to employee compensation systems.** Municipalities should cooperate on collective bargaining best practices to ensure settlements on wages and benefits are affordable for local taxpayers, including small businesses. Municipal governments should implement sustainable compensation systems and wage growth policies and call for reforms to collective bargaining and arbitration systems.

These recommendations are not exclusive to Calgary, we are urging all municipalities across Alberta to adopt these recommendations to better protect small businesses from higher property taxes.

Thank you for taking the time to consider our members' concerns. If you or your staff have any questions, please call our office at (403) 444-9290 or reach us by email at msalb@cfib.ca.

Sincerely,

A handwritten signature in blue ink that reads "Annie Dormuth". The signature is written in a cursive, flowing style.

Annie Dormuth
Director, Alberta Provincial Affairs



CANADIAN FEDERATION
OF INDEPENDENT BUSINESS

In business for your business.

Alberta Municipal Spending Watch Report

10th Edition: Trends in Operating Spending, 2007 – 2017

Aaron Aerts, Western Economist

Keyli Kosiorek, Policy Analyst, Alberta

Amelia Radke, Policy Intern

Executive Summary

This year's edition of the Alberta Municipal Spending Watch Report marks the 10-year anniversary of the Canadian Federation of Independent Business (CFIB) tracking and analyzing spending trends of Alberta's municipalities.

After a decade of examining municipal spending, there are some trends which have remained constant. For instance, real operating spending growth has consistently remained above the sustainable level of population growth.

This edition of the Alberta Municipal Spending Watch Report also places municipal spending trends in context with another trend that has emerged —that of municipal hiring. Municipal spending and hiring are intertwined, and therefore reviewing municipal hiring as an area for improvement is an effective way to review overall municipal operating spending.

For the past 10 years, CFIB has seen how municipal operating spending has decreased, stagnated or increased. This report acknowledges some of Alberta's municipalities that are worthy of recognition for reducing spending growth, while also highlighting a large number of municipalities that must improve operating spending to protect taxpayers from future tax hikes.

Outline

1. Introduction
2. Key Findings
3. Ranking Alberta's 17 Largest Municipalities
4. Municipal Employee Growth
5. Top Performers
6. Conclusion
7. Recommendations

Appendix A – Methodology

Appendix B – Municipal Breakouts
for Top 17

Appendix C – Individual Spending
Statistics for each
Alberta municipality

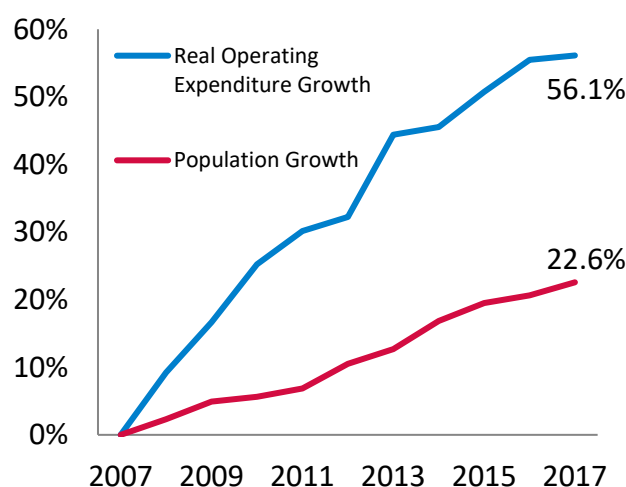
1. Introduction

Municipal governments provide many services that benefit citizens and create an economic environment that supports small and medium-sized businesses (SMEs). When local governments have unsustainable spending SMEs often feel the most impact because the disproportionate share of property taxes they pay.¹

This report analyzes operating spending of Alberta municipalities, with a focus on the 17 largest by population (containing at least 25,000 people in 2017).² These 17 largest municipalities are ranked according to their operating spending between 2007 and 2017 and by 2017 per capita spending. Operating spending refers to municipal expenses associated with day-to-day functions, including things such as: employee salaries and benefits, utilities, and interest on long-term debt. Operating expenditures excludes capital expenditures and amortization.

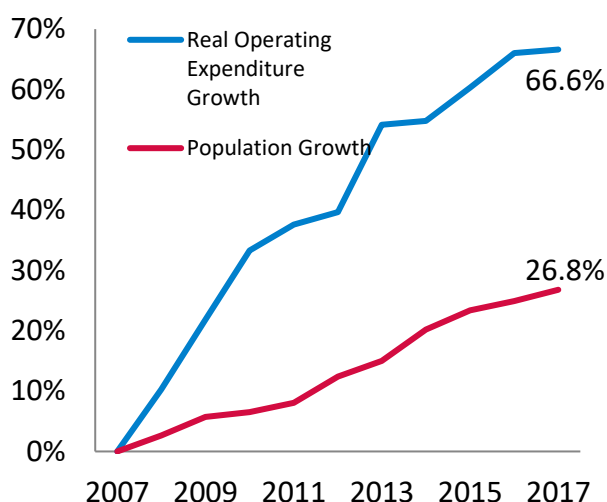
On average, real municipal operating spending across all Alberta municipalities, and within the 17 largest ones, more than double the rate of population growth from 2007-2017 (see Figures 1.1 and 1.2).

Figure 1.1
Alberta Real Operating Spending and Population Growth, 2007-2017



Source: CFIB calculations, Municipal Affairs, Alberta Government, 2007-2017

Figure 1.2
Alberta's 17 Largest Municipalities Real Operating Spending and Population Growth, 2007-2017



Source: CFIB calculations, Municipal Affairs, Alberta Government, 2007-2017

¹ Truscott, Richard, Aaron Aerts, & Muriel Protzer. CFIB, 2019. [Alberta Tax Gap Report](#).

² Medicine Hat was excluded from the analysis because of its unique history of producing gas and electricity for its residents. Due to the large amount of expenditures and revenues generated from Medicine Hat's gas and electricity distribution, direct comparisons with other municipalities using the province's municipal statistics is problematic. For that reason, Medicine Hat is excluded in all charts and figures.

2. Key Findings – 17 Largest Alberta Municipalities Spending, 2007 to 2017

- In Alberta's 17 largest municipalities, unsustainable municipal spending cost an additional \$4,400 per resident over the 2007-2017 period.
- For Alberta's 17 largest municipalities, population increased by 26.8 per cent from 2007-2017, while real municipal operating expenditure grew by 66.6 per cent.
- Cochrane, Okotoks, and Lloydminster were the three best performing municipalities in terms of sustainable spending patterns.
- Of Alberta's 17 largest municipalities, Cochrane was the only one to keep real operating spending growth at a sustainable level below the rate of population growth, from 2007-2017.
- The Regional Municipality of Wood Buffalo (Fort McMurray), Strathcona County, and Grande Prairie are the worst performing in terms of spending patterns.
- Edmonton and Calgary ranked as 10th and 11th worst, respectively.
- In 2017, the cumulative operating spending per capita for Alberta's 17 largest municipalities was \$2,596. Operating spending in the Regional Municipality of Wood Buffalo was the highest at \$5,002 per capita. Operating spending in Cochrane was the lowest at \$1,538 per capita.
- For many municipalities, part of their over-spending problem is the result of expanding the municipal workforce much faster than population growth and increasing municipal wages well beyond the private sector average.

The Benchmark: Inflation and Population Growth

Why compare inflation-adjusted operating spending to population growth?

In order to analyze the trends in a municipality's operating spending, the expenditures must first be adjusted for inflation to account for any increases in prices that occur over time. While there are a number of different ways to measure inflation, this report uses the most common one: The Consumer Price Index (CPI). Unlike alternative inflation measures, CPI reflects the prices that consumers pay and does not place an emphasis on factors that municipalities have a greater degree of control over, such as employee wages and salaries.

This inflation-adjusted operating spending is then compared to population growth. If a municipality's population grows, it is reasonable for municipalities to increase their operating spending by an incremental amount so that they can provide the same services to a greater number of people. Small business owners accept municipal governments may need to increase their spending over time — but only if it does not increase beyond the sustainable spending threshold of inflation plus population growth.³

³ When asked "Which of the following actions would you like to see your local government take to help your business?", 81 per cent of small business owners said that municipalities should keep operating spending increases at or under population growth plus inflation in order to keep property taxes reasonable. CFIB, 2017, Municipal Issues Survey, n=697

Table 1.1

Alberta's 17 Largest Municipalities

Listed from best to worst by overall rank

Municipality	Rank 1=Best 17=Worst	2007-2017 Real Operating Spending Growth per Capita (%)	2007-2017 Real Operating Spending Growth (%)	2007-2017 Population Growth (%)	2017 Operating Spending per Capita (\$)
COCHRANE	1	-9.6%	72.9%	91.3%	1,538
OKOTOKS	2	6.3%	79.1%	68.5%	1,591
LLOYDMINSTER	3	6.3%	98.8%	87.1%	1,818
AIRDRIE	4	15.2%	137.4%	106.0%	1,691
SPRUCE GROVE	5	18.6%	112.2%	78.9%	1,989
FORT SASKATCHEWAN	6	15.0%	81.9%	58.1%	2,379
ROCKY VIEW COUNTY	7	23.3%	40.5%	13.9%	2,262
PARKLAND COUNTY	8	26.8%	37.1%	8.1%	2,243
LETHBRIDGE	9	27.7%	53.6%	20.2%	2,443
EDMONTON	10	23.4%	57.6%	27.7%	2,573
CALGARY	11	28.6%	57.2%	22.2%	2,561
LEDUC	12	29.6%	137.8%	83.5%	2,558
ST. ALBERT	13	38.3%	57.2%	13.6%	2,373
RED DEER	14	39.3%	63.2%	17.2%	2,471
GRANDE PRAIRIE	15	50.0%	88.6%	25.8%	2,470
STRATHCONA COUNTY	16	37.5%	63.4%	18.8%	2,902
WOOD BUFFALO, Regional Municipality of	17	147.4%	222.0%	30.1%	5,002
17 largest	-	31.4%	66.6%	26.8%	2,596

Source: CFIB calculations, Municipal Affairs, Alberta Government, 2007-2017. Red indicates worst in category; green indicates best.

3. Ranking Alberta's 17 Largest Municipalities

Alberta's largest 17 municipalities were ranked according to the sustainability patterns of their spending from 2007-2017.⁴ The rankings assigned to each municipality are based equally and entirely on two distinct metrics: real operating spending per capita growth from 2007-2017, and 2017 operating spending per capita. These rankings are relative rather than absolute—they represent how spending tendencies in each of Alberta's 17 largest municipalities compare to one another and are not representative of how sustainable a municipality's spending might be in general.

⁴ The 10th edition of the Alberta Municipal Spending Watch Report differs in its analysis from previous editions of the report, and rankings from this report are not necessary directly comparable to those of previous reports (see Appendix A: Methodology).

Table 1.1 lists Alberta's 17 largest municipalities according to their rank, from best (most sustainable spending) to worst (least sustainable spending). Cumulative operating spending per capita growth from 2007-2017 for Alberta's 17 largest municipalities was 31.4 per cent, while the operating spending per capita in 2017 was \$2,596. The three best performing municipalities were Cochrane, Okotoks, and Lloydminster, respectively. The three worst performing municipalities were the Regional Municipality of Wood Buffalo (Fort McMurray), Strathcona County, and Grande Prairie.

The Best

Cochrane was found to be the best-ranked municipality, and its operating spending patterns have a few unique characteristics that distinguish it from the other municipalities. With a 2007-2017 real operating spending growth per capita of negative 9.6 per cent, Cochrane is the only municipality to experience a decrease in 2007-2017 real operating spending growth per capita. Cochrane also had the lowest 2017 operating spending per capita, at \$1,538. Additionally, Cochrane was the only municipality examined to have a 2007-2017 real operating spending growth that is at a sustainable level, significantly lower than population growth. Cochrane's 2007-2017 real operating spending growth was 72.9 per cent, while it experienced a 91.3 per cent growth in population during that same period.

The second-best performing municipality was Okotoks, which experienced a 6.3 per cent growth in real operating spending per capita from 2007-2017 and an operating spending per capita of \$1,591 in 2017. Lloydminster, the third best performing municipality, also only increased real operating spending per capita by 6.3 per cent but had a higher per capita spending level of \$1,818 in 2017.

The Worst

The worst-ranked municipality was the Regional Municipality of Wood Buffalo (which includes the city of Fort McMurray), which also exhibited unique spending patterns that differentiated it from other municipalities. From 2007-2017, the Regional Municipality of Wood Buffalo grew its real operating spending per capita by 147.4 per cent, which is much higher than any of the other municipalities examined. Additionally, the Regional Municipality of Wood Buffalo had a substantially higher operating spending per capita in 2017 at \$5,002—the next highest for this metric was Strathcona County, at \$2,902.

The second worst performing municipality was Strathcona County, which experienced a 37.5 per cent growth in real operating spending per capita from 2007-2017 and operating spending per capita of \$2,902 in 2017.

The third worst performing municipality of Grande Prairie experienced a 50.0 per cent growth in real operating spending per capita from 2007-2017, and operating spending per capita of \$2,470 in 2017.

The Regional Municipality of Wood Buffalo

The Regional Municipality of Wood Buffalo has faced a bevy of extenuating circumstances in recent years that have undoubtedly affected its ability to keep operating spending under control. Most notably, the Regional Municipality of Wood Buffalo was devastated by the 2016 Fort McMurray wildfire. This was a big factor as to why the Regional Municipality of Wood Buffalo is the worst-ranked municipality.

However, just how big a factor is not as clear. Prior to this event, the Regional Municipality of Wood Buffalo's operating spending trends were far from sustainable. The 5th edition of the Alberta Spending Report, released in 2014, examines municipal spending trends from 2000-2012. In that report, the Regional Municipality of Wood Buffalo is ranked as third worst (179 out of 171 municipalities).⁵ For more information on the Regional Municipality of Wood Buffalo's operating spending trends over time, refer to Appendix B.

Calgary and Edmonton

Alberta's two biggest metropolitan centres, Calgary and Edmonton, ranked similarly to one another and are 11th and 10th out of 17, respectively. Calgary's real operating spending per capita grew by 28.6 per cent from 2007-2017, and Calgary had operating spending per capita of \$2,561 in 2017. Edmonton's real operating spending per capita grew by 23.4 per cent from 2007-2017, and Edmonton had operating spending per capita of \$2,573.

Calgary's Property Tax-astrophe: Lessons for Alberta

This past June, businesses in Calgary were shocked when they received their property tax bills for 2019: two-thirds of commercial property tax owners saw an increase of at least 10%, while the remaining one-third saw an increase of over 30 per cent. The small business community voiced their outrage over these property tax increases, culminating in a rally on the steps of City Hall. In response, Calgary's city council put together a plan: use \$131 million to reduce non-residential property tax bills by 10 per cent, with \$60 million of this coming from cuts to the 2019 city budget.

There are a few lessons to be learned from Calgary's tax disaster. First, it's an example of the consequences associated with years of uncontrolled municipal spending. Second, it shows with a concerted effort municipal government can control spending. Third, it highlights the risk of relying too heavily on local business owners to pay for municipal government spending increases.

4. Municipal Hiring

The budget item that forms the largest percentage of municipal operating spending is, by far, the category of "wages, salaries, and benefits". If municipalities reduce their spending in this category it would have a significant effect on its overall operating spending level.

Compensation

Employee wages are generally determined by collective bargaining and arbitration systems, which constrains a municipality's ability to determine wages and compensation for its

⁵ Moline, Zack. CFIB, 2014. Alberta Municipal Spending Report, 2014.

unionized employees. Current collective bargaining methods lead to situations where a municipality might not be able to control compensation costs.

Municipalities often encounter situations where they do not have complete decision-making authority. For instance, if a municipality is negotiating salaries and benefits with a union and no agreement can be reached, then they enter arbitration. In this case, a third-party arbitrator will make the decision independently and the municipality is bound to it. These arbitrators may not consider a municipality's (i.e. the taxpayers') ability to fund wage and compensation increases. Furthermore, little transparency and ability to access information regarding wages and benefits, negotiations, and arbitrations make it difficult to hold municipalities accountable.

Once an arbitrator's decision has been made regarding wages, salaries, and benefits for one municipality, a precedent is set for other municipalities to do the same. The current arbitration system appears broken and work needs to be done to better balance the needs of municipal employees with that of local taxpayers.

Municipal Hiring

While municipalities might be somewhat constrained in their decision-making abilities surrounding the level of compensation that they pay to unionized employees, they do have more freedom when it comes to the other half of the equation—the number of employees. The problem of overspending is further compounded by municipalities engaging in unsustainable levels of hiring.

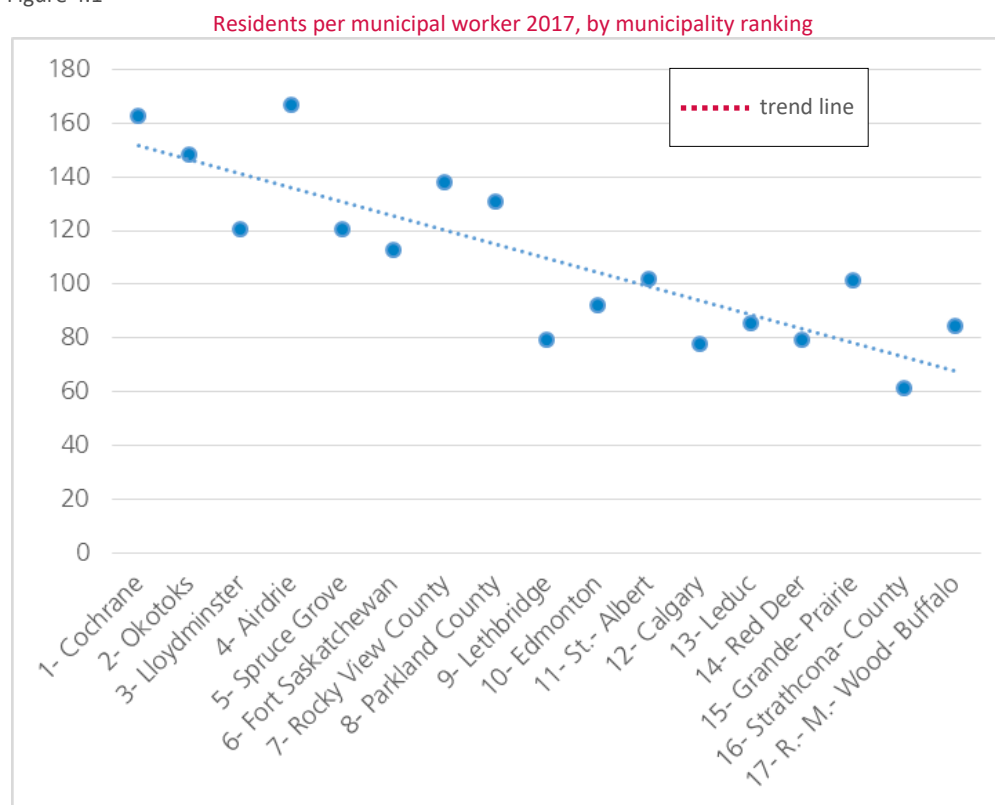
Figure 4.1 shows how many residents each municipality had per full-time municipal worker employed in 2017, with Alberta's largest 17 municipalities ordered by rank. This figure reveals a strong connection between a municipality's ranking and the number of full-time employees it has relative to its population. Generally, municipalities that have a lower resident per municipal worker ratio have much higher operating spending.⁶ The best ranked municipality of Cochrane had one full-time municipal worker for approximately every 162 people, while the worst ranked Regional Municipality of Wood Buffalo had one full-time municipal worker for approximately every 85 people.

Airdrie had the highest population to full-time municipal worker ratio in 2017, and therefore employed the fewest amount of full-time municipal workers relative to its population. Airdrie, ranked 4th best at sustainable spending, employed one full-time municipal worker for approximately every 167 people. In contrast, the municipality that had the lowest population to full-time municipal worker ratio in 2017 was Strathcona County. That municipality, which was ranked as second worst in this report, employed one full-time municipal worker for every 61 people.

This shows that while municipal governments might not be able to control every aspect of their employee compensation system, they are able to mitigate problems by limiting the number of municipal workers employed.

⁶ It is important to note that this data does not capture every aspect of a municipality's hiring habits. For instance, municipalities may contract services out, and this is not reflected in the data presented in this report.

Figure 4.1



Source: CFIB calculations, Municipal Affairs, Alberta Government, 2017.

Inconsistent Definitions – Full-time Equivalents

The Ministry of Municipal Affairs requires municipalities to provide information on the number of full-time equivalents (FTEs) employed by the city on an annual basis. This data is reflected in Figure 4.1.

However, there is a mismatch between how some municipalities define FTEs and how the province defines FTEs for reporting purposes. This can make comparisons difficult, as the number of FTEs may differ between how a municipality reports it and how the province reports it.

Further, directly comparing provincial data is difficult as some FTEs may not be counted. For example, the employee count published by Municipal Affairs for Edmonton is much lower than their own count. This is because Edmonton defines and analyses FTEs differently, focusing more on employees captured by their collective bargaining agreement.

CFIB strongly believes the Alberta government should work with municipalities to establish a single definition of full-time equivalents.

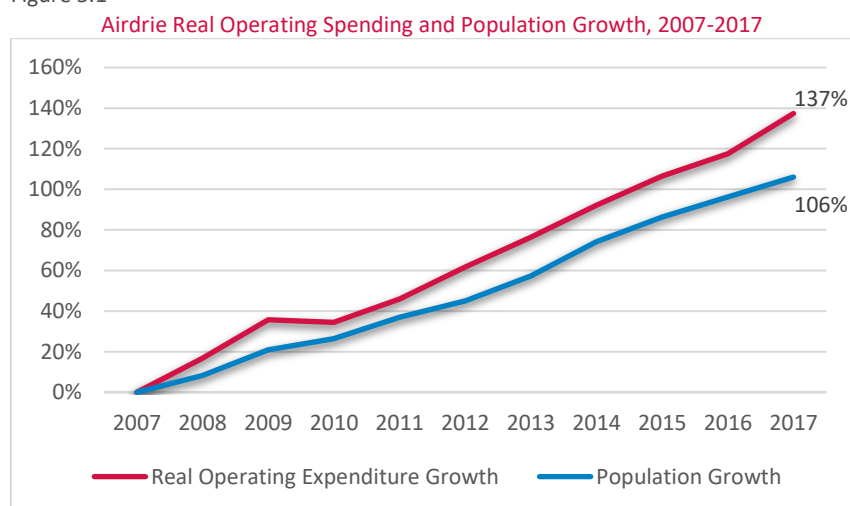
5. Top Performers

In honour of the 10th anniversary of the Alberta Municipal Spending Report, CFIB would like to recognize some municipalities that have consistent sustainable municipal spending. Out of Alberta's largest 17 municipalities, the following three are recognized as top performers.

MOST CONSISTENT: AIRDRIE

Airdrie has consistently done well in the rankings year after year. In the 4th edition of the Alberta Municipal Spending Report released in 2013, Airdrie ranked at 26 out of 181 municipalities for the 2000-2011 period.⁷ While this doesn't seem impressive in comparison to the 10th edition that only examines the 17 largest municipalities, this ranking of 26 means that out of the 17 municipalities analyzed in this report, only two of them (Okotoks and Lloydminster) ranked better than Airdrie.⁸ For every subsequent report, Airdrie is ranked in the top three municipalities examined in the 10th edition report.

Figure 5.1



Source: CFIB calculations, Municipal Affairs, Alberta Government, 2007-2017

Figure 5.1 shows Airdrie's real operating spending and population growth have remained consistent over time. The two measures remain roughly parallel to one another from 2007-2017, with a relatively narrow gap between them.

MOST IMPROVED: COCHRANE

Throughout the years, many municipalities have changed where they place in municipal rankings. It is important to acknowledge and congratulate municipalities that have improved

⁷ The 4th edition of the Alberta Municipal Spending Report used a reversed ranking system, where 1 was worst and 181 was best. Therefore, Airdrie was ranked at 156th worst municipality. This has been changed to 26th best municipality to allow for direct comparison to more current editions of the report.

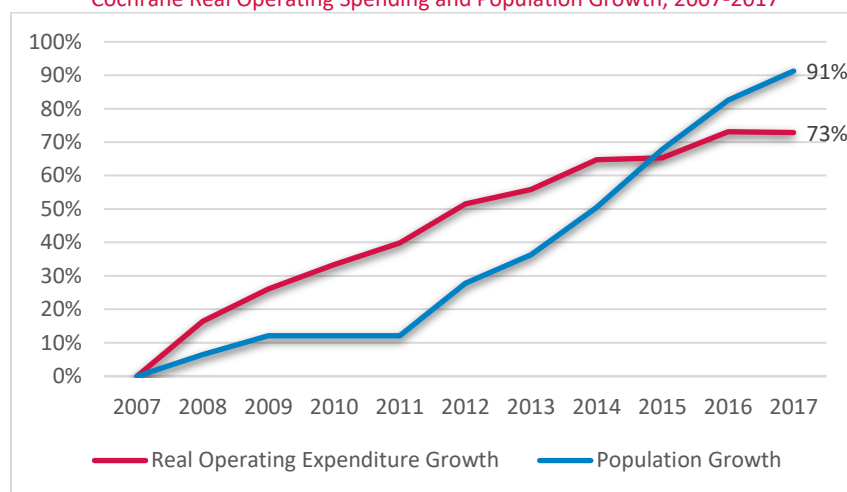
⁸ Karamanis, Samuel. CFIB, 2013. [Alberta Municipal Spending Watch 2013](#).

their operational spending and climbed in the rankings. The municipality of Cochrane has successfully been able to do this.

In the 4th edition of the Alberta Municipal Spending Report released in 2013, Cochrane was ranked 122 out of 171 municipalities for the 2000-2011 period.⁹ Since then, Cochrane has improved in the rankings in every new edition of the report. In the 9th edition of the report, released in 2018, Cochrane ranked third out of 182 municipalities for the 2006-2016 period.¹⁰ In the 10th edition, Cochrane is the best out of Alberta's 17 biggest municipalities for the 2007-2017 period, and is the only municipality examined that kept 2007-2017 real operating spending growth at a sustainable level.

Figure 5.2

Cochrane Real Operating Spending and Population Growth, 2007-2017



Source: CFIB calculations, Municipal Affairs, Alberta Government, 2007-2017

Figure 5.2 shows Cochrane's real operating spending habits over time. While population growth has increased over the years, with a sharp increase beginning in 2011, real operating spending has become flatter relative to population growth. This means that Cochrane was able to gradually decrease the gap between real operating expenditure growth and population growth, eventually achieving sustainable levels of real operating spending growth after 2015. Additionally, over time Cochrane has managed to improve their full-time municipal worker to population ratio. In 2009, Cochrane employed one full-time municipal worker for approximately every 123 people. In 2017, there was one full-time municipal worker for every 162 people.

MOST RESILIENT: OKOTOKS

There are some factors that influence a municipality's operating spending that are outside their control. Natural disasters can often force municipalities to spend more than they planned to,

⁹ The 4th edition of the Alberta Municipal Spending Report used a reversed ranking system, where 1 was worst and 181 was best. Therefore, Cochrane was ranked at 60th worst municipality. This has been changed to 122nd best municipality to allow for direct comparison to more current editions of the report.

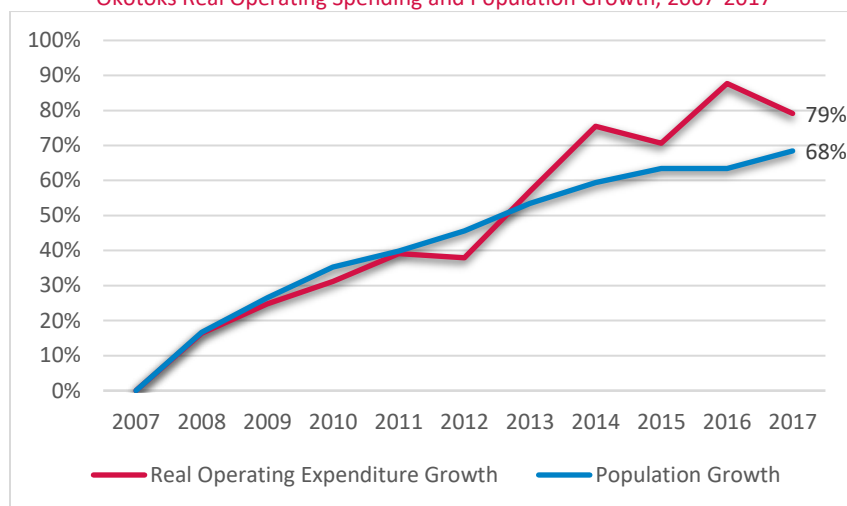
¹⁰ Hazlett, Shannon. CFIB, 2018. [Alberta Municipal Spending Watch Report](#).

especially when they are destructive such as, the 2013 floods which devastated much of southern Alberta.

The 6th edition of the Alberta Municipal Spending Watch Report released in 2015 examines operating spending trends of Alberta's municipalities from 2003-2013. That edition of the report lists municipalities that saw a significant spike in spending because of the 2013 Alberta floods.¹¹ Okotoks, saw real operating expenditure increase 38 per cent in six years from 2007-2012. In the year following the 2013 floods operating expenditures spiked up 75 per cent as the city put resources towards clean-up and reconstruction efforts.

Figure 5.3

Okotoks Real Operating Spending and Population Growth, 2007-2017



Source: CFIB calculations, Municipal Affairs, Alberta Government, 2007-2017

Figure 5.3 shows just how severely Okotoks' real operating spending was affected by the 2013 floods—real operating expenditure growth increased at a relatively stable level until 2012, where it spiked significantly until 2014. However, in 2014, Okotoks experienced a decrease in real operating expenditure growth which brought it closer in line with population growth. There was another minor spike in 2015, followed by another subsequent decrease in real operating expenditure growth. Okotoks is an example of how municipalities over time can control real operating expenditure growth a natural disaster.

6. Conclusion

From 2007-2017, the majority of Alberta's 17 largest municipalities grew operating spending well above the sustainable benchmark of inflation and population growth. Cochrane was the only municipality that kept operating spending growth at a sustainable level in this period. Although some municipal governments have made substantial efforts to reduce operating spending, much more needs to be done to rein in spending. Excessively high municipal

¹¹ Stedman, Ashley. CFIB, 2015. [Alberta Municipal Spending Report, 2015.](#)

operating spending leads to a combination of lower infrastructure spending and/or increased taxation, both of which dampen economic development and job creation. If municipalities do not control their operating spending, taxpayers bear higher costs. For small businesses owners, this reduces the ability to expand, thrive, and create jobs. Small businesses are particularly impacted by property tax increases because as they are taxed at a rate two to four times higher than residents with the same property valuation.¹²

7. Recommendations

CFIB makes the following recommendations to municipal governments:

- ▶ **Limit operating spending** growth to not exceed inflation plus population growth.
- ▶ **Engage in sustainable spending practises.** This includes adopting strategies such as reviewing core services and contracting services to the private sector, to ensure that services are being delivered in an efficient way.
- ▶ **Implement appropriate contingency funds in case of natural disasters.** Alberta's municipalities are at risk of being impacted by natural disasters and often forced to increase operating spending following the event. Emergency natural disaster funds should be assessed regularly to ensure they are available for clean-up and reconstruction efforts.
- ▶ **Pursue reforms to employee compensation systems.** Municipalities should cooperate on collective bargaining best practices to ensure settlements on wages and benefits are affordable for local taxpayers, including small business. Municipal governments should implement sustainable compensation systems and wage growth policies and call for reforms to collective bargaining and arbitration systems.
- ▶ **Better control the number of municipal employees.** A lower ratio of full-time municipal employees to population growth ensures that real operating spending is more in line with population growth and inflation.
- ▶ **Develop consistent definitions of full-time municipal workers.** The province mandates municipalities provide information on their full-time municipal staffing levels. However, the definition differs because of how some municipalities calculate their staffing levels, which leads to inconsistent reporting. The province should work with municipalities to establish a single method of counting full-time municipal employees.

¹² [Truscott, Richard, Aaron Aerts, & Muriel Protzer. CFIB, 2019. Alberta Tax Gap Report.](#)

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Appendix A: Methodology

This report analyzes Alberta municipal operating spending from 2007 to 2017. A ten-year rolling average for operational spending analysis is used because elected municipal officials serving consecutive terms have control over budgets during that time period.

The 10th edition of the Alberta Municipal Spending Watch Report differs in its analysis from previous editions of the report. Previous editions included a comprehensive provincial ranking of all municipalities with populations greater than 1,000 and included a subsidiary analysis of Alberta's 17 most densely populated areas. The 10th edition of the Alberta Municipal Spending Watch Report only analyzes 17 Alberta municipalities with a population greater than 25,000 in 2017. Therefore, the municipality rankings in this year's report cannot be directly compared to the rankings in previous editions of this report.

Unless otherwise indicated, the data in this report on municipal revenues, expenditures, and population was obtained from the Ministry of Municipal Affairs, and the Alberta government. To calculate inflation, Statistics Canada CPI measures were used. This report used city-specific measures where available (i.e. Calgary and Edmonton), while the provincial figure was used for all other municipalities.

The City of Lloydminster is uniquely located along the border of Alberta and Saskatchewan. As a result, their financial data was not available on the Alberta Municipal Affairs website, CFIB manually imputed the financial data from Lloydminster's audited financial statements and incorporated the numbers into this report. Although there were some line item classification differences in the financial statements, the overall final operational expenditure amount per year was comparable to the other municipalities.

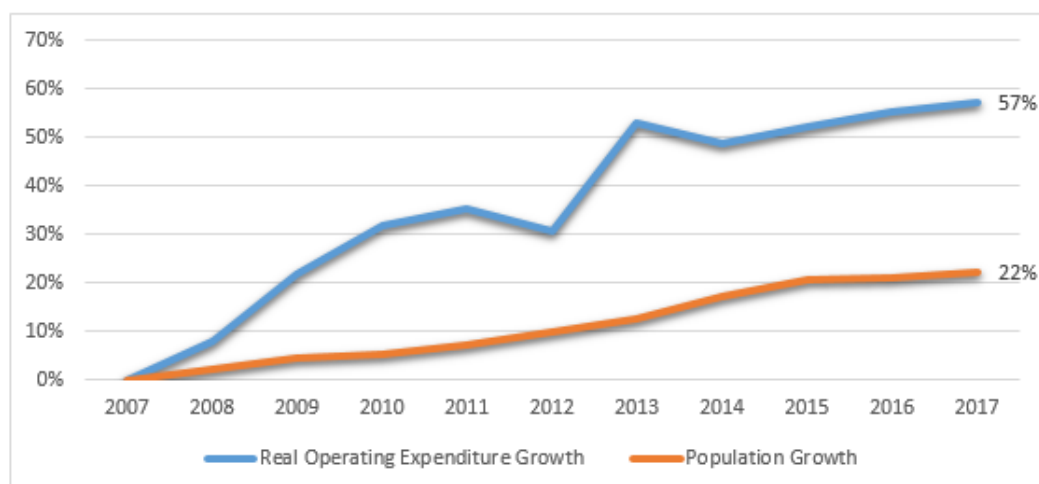
To isolate operating spending, capital related costs were carefully subtracted from each municipality's spending totals. Prior to 2009, capital spending was reported separately from operating spending. However, from 2009 to 2013 there was an accounting change and capital costs were identified as amortization of capital assets. As only a few municipalities operate their own gas and electric utilities, any spending on these items after 2009 was also excluded from the operating spending calculations to allow for consistency.

Municipal rankings are based on two factors: real operating spending per capita growth from 2007-2017, and 2017 operating spending per capita which are equally weighted. Alberta's largest 17 municipalities were first ranked on each factor independently, then were given a score from 0 to 100 for each factor based on this ranking. These two scores are then equally weighted to create a total score that is ranked against the other municipalities and determines each municipality's ranking.

Previous editions of Alberta spending reports used real operating spending per capita for current year (i.e. adjusting 2017 per capita spending data for inflation). This year's report uses nominal per capita spending for current year (i.e. not adjusted for inflation) to better reflect what the actual cost per resident was for that year. Therefore, comparisons between this year's spending per capita in the current year and previous year's reports are not directly comparable.

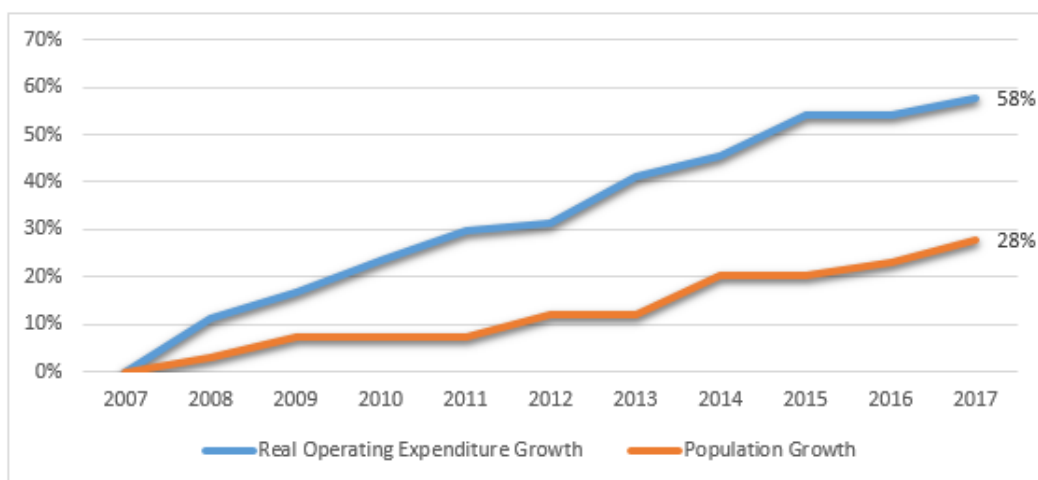
Appendix B: Real Operating Spending and Population Growth of Alberta's 17 Largest Municipalities, 2007-2017

Calgary Operating Expenditure Trends, 2007 to 2017 Ranked 12 out of the 17 largest AB Municipalities



Calgary	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	8%	22%	32%	35%	31%	53%	49%	52%	55%	57%
Population Growth	0%	2%	4%	5%	7%	10%	13%	17%	21%	21%	22%
Real Per Capita Spending	\$1,705	\$1,801	\$1,988	\$2,140	\$2,154	\$2,026	\$2,312	\$2,164	\$2,148	\$2,183	\$2,193

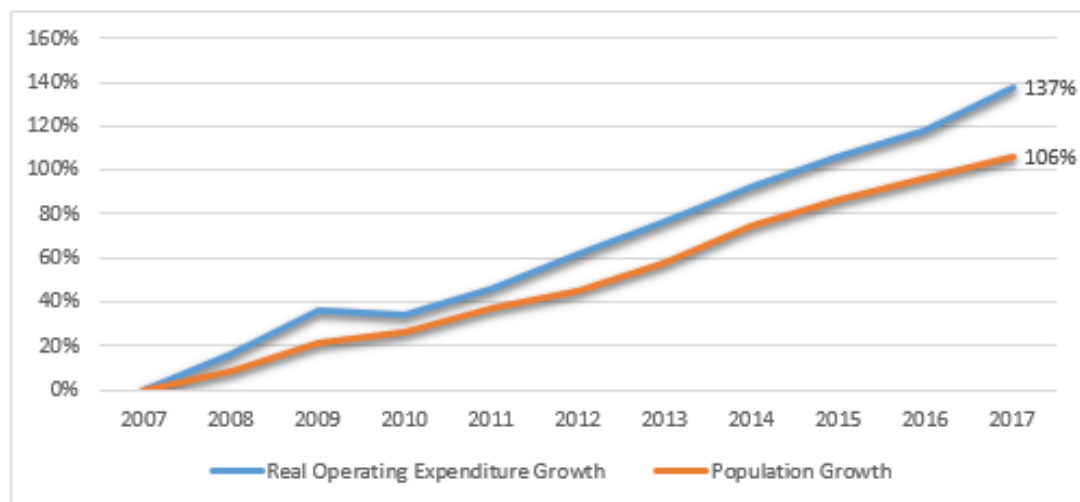
Edmonton Operating Expenditure Trends, 2007 to 2017 Ranked 10 out of the 17 largest AB Municipalities



Edmonton	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	11%	17%	23%	30%	31%	41%	46%	54%	54%	58%
Population Growth	0%	3%	7%	7%	7%	12%	12%	20%	20%	23%	28%
Real Per Capita Spending	\$1,786	\$1,931	\$1,945	\$2,056	\$2,166	\$2,094	\$2,255	\$2,164	\$2,291	\$2,235	\$2,204

Airdrie Operating Expenditure Trends, 2007 to 2017

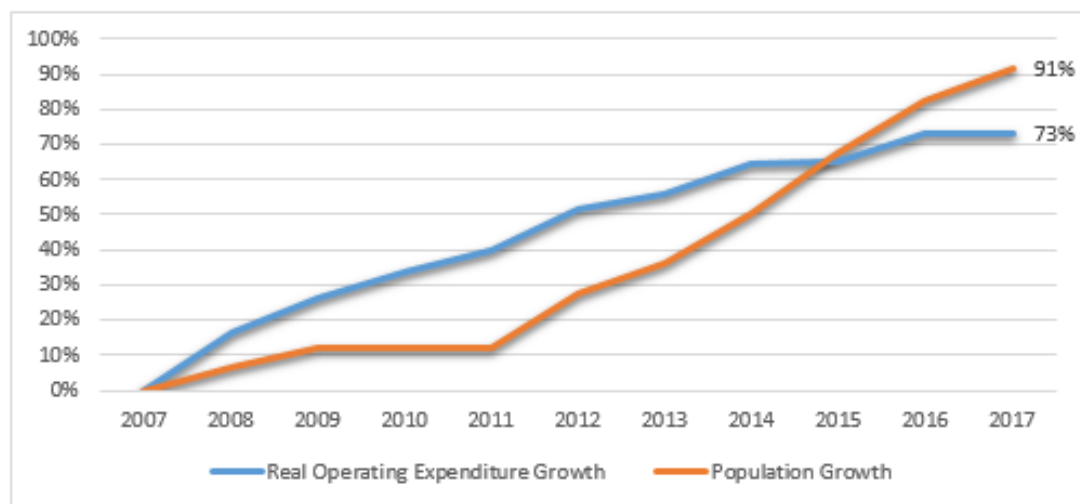
Ranked 4 out of the 17 largest AB Municipalities



Airdrie	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	17%	36%	35%	46%	62%	76%	92%	107%	117%	137%
Population Growth	0%	8%	21%	26%	37%	45%	57%	74%	86%	96%	106%
Real Per Capita Spending	\$1,261	\$1,359	\$1,415	\$1,342	\$1,343	\$1,405	\$1,414	\$1,390	\$1,398	\$1,397	\$1,452

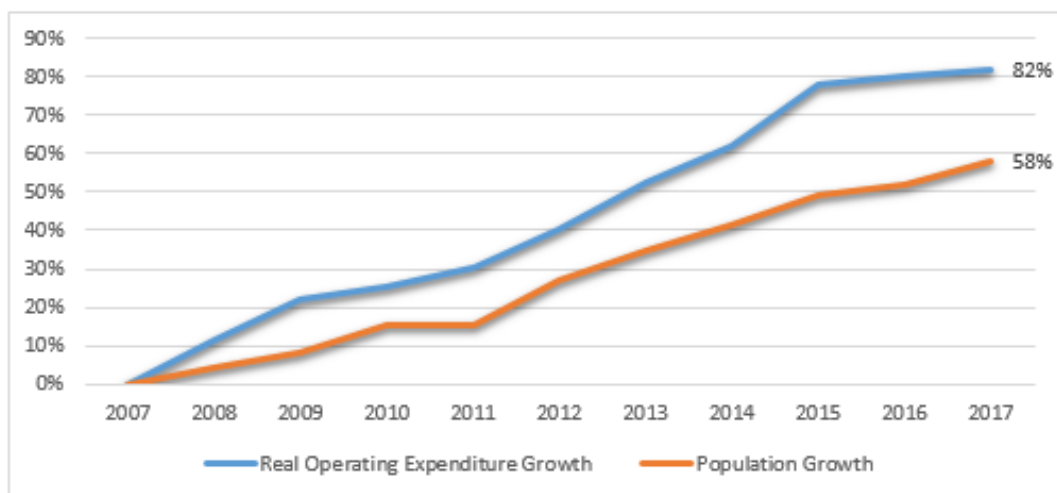
Cochrane Operating Expenditure Trends, 2007 to 2017

Ranked 1 out of the 17 largest AB Municipalities



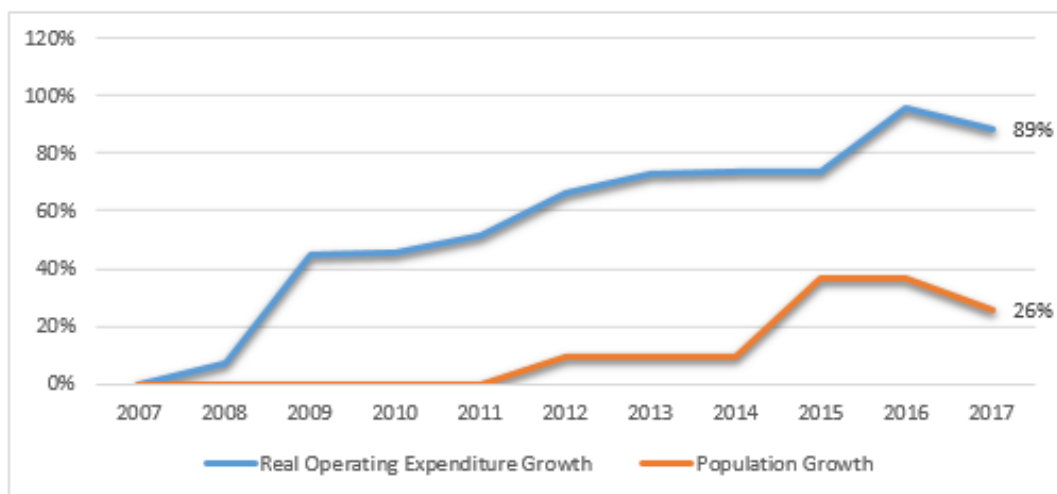
Cochrane	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	16%	26%	33%	40%	52%	56%	65%	65%	73%	73%
Population Growth	0%	6%	12%	12%	12%	28%	36%	50%	68%	83%	91%
Real Per Capita Spending	\$1,462	\$1,598	\$1,644	\$1,739	\$1,824	\$1,734	\$1,671	\$1,600	\$1,440	\$1,386	\$1,321

Fort Saskatchewan Operating Expenditure Trends, 2007 to 2017 Ranked 6 out of the 17 largest AB Municipalities



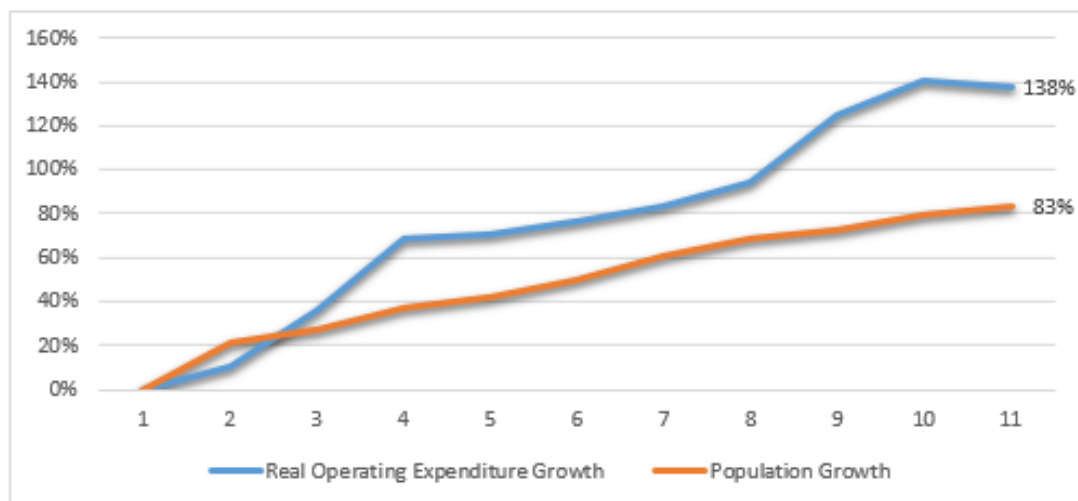
Fort Saskatchewan	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	11%	22%	25%	30%	41%	52%	62%	78%	80%	82%
Population Growth	0%	4%	8%	16%	16%	27%	35%	41%	49%	52%	58%
Real Per Capita Spending	\$1,776	\$1,904	\$1,938	\$1,929	\$2,002	\$1,968	\$2,004	\$2,038	\$2,123	\$2,104	\$2,043

Grande Prairie Operating Expenditure Trends, 2007 to 2017 Ranked 15 out of the 17 largest AB Municipalities



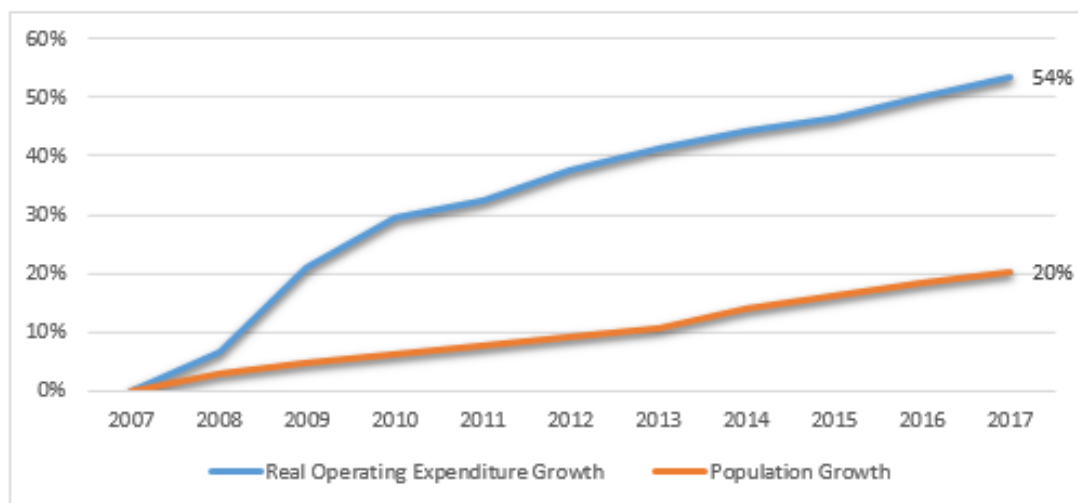
Grande Prairie	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	7%	45%	46%	51%	66%	73%	74%	74%	96%	89%
Population Growth	0%	0%	0%	0%	0%	10%	10%	10%	36%	36%	26%
Real Per Capita Spending	\$1,414	\$1,517	\$2,050	\$2,058	\$2,138	\$2,147	\$2,229	\$2,241	\$1,800	\$2,027	\$2,121

Leduc Operating Expenditure Trends, 2007 to 2017 Ranked 13 out of the 17 largest AB Municipalities



Leduc	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	11%	36%	69%	71%	76%	84%	94%	125%	140%	138%
<i>Population Growth</i>	0%	21%	27%	37%	42%	50%	61%	68%	73%	80%	83%
<i>Real Per Capita Spending</i>	\$1,695	\$1,551	\$1,812	\$2,082	\$2,032	\$1,988	\$1,938	\$1,956	\$2,204	\$2,267	\$2,197

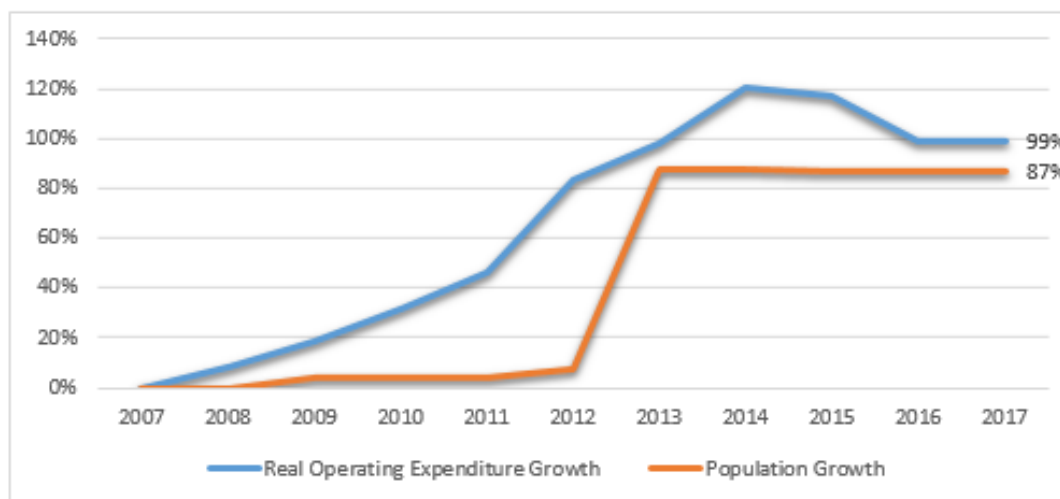
Lethbridge Operating Expenditure Trends, 2007 to 2017 Ranked 9 out of the 17 largest AB Municipalities



Lethbridge	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	7%	21%	29%	32%	38%	41%	44%	46%	50%	54%
<i>Population Growth</i>	0%	3%	5%	6%	8%	9%	11%	14%	16%	19%	20%
<i>Real Per Capita Spending</i>	\$1,642	\$1,704	\$1,896	\$2,002	\$2,023	\$2,075	\$2,096	\$2,082	\$2,073	\$2,082	\$2,098

Lloydminster Operating Expenditure Trends, 2007 to 2017

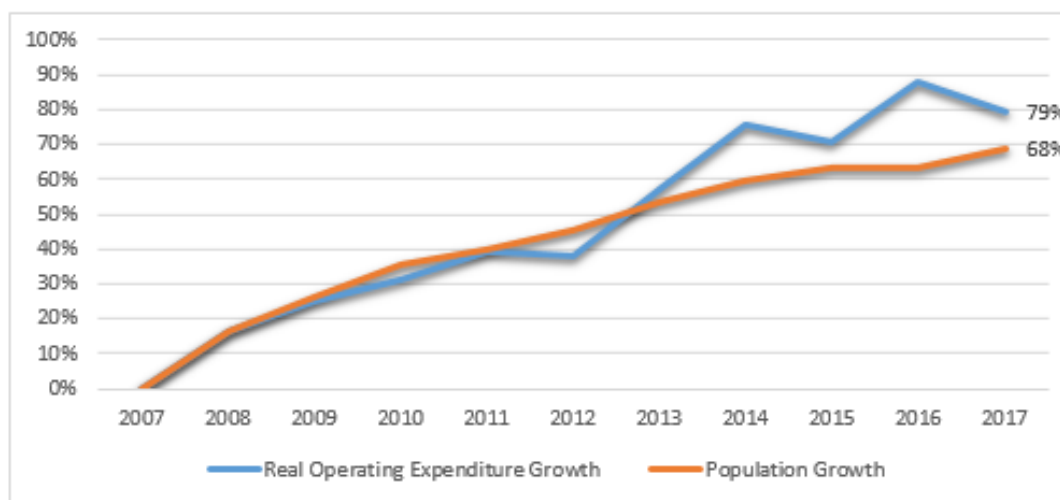
Ranked 3 out of the 17 largest AB Municipalities



Lloydminster	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	9%	18%	31%	46%	83%	98%	121%	117%	99%	99%
<i>Population Growth</i>	0%	0%	4%	4%	4%	7%	88%	88%	87%	87%	87%
<i>Real Per Capita Spending</i>	\$1,469	\$1,595	\$1,676	\$1,863	\$2,069	\$2,505	\$1,555	\$1,729	\$1,706	\$1,564	\$1,561

Okotoks Operating Expenditure Trends, 2007 to 2017

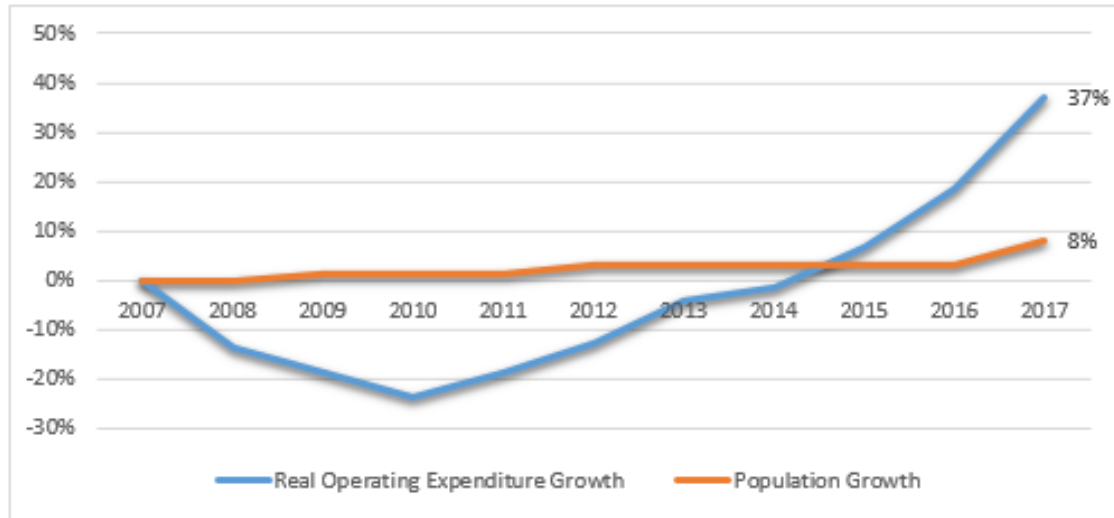
Ranked 2 out of the 17 largest AB Municipalities



Okotoks	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	16%	25%	31%	39%	38%	57%	75%	71%	88%	79%
<i>Population Growth</i>	0%	17%	27%	35%	40%	46%	54%	59%	63%	63%	68%
<i>Real Per Capita Spending</i>	\$1,285	\$1,282	\$1,267	\$1,246	\$1,278	\$1,217	\$1,313	\$1,414	\$1,342	\$1,476	\$1,366

Parkland County Operating Expenditure Trends, 2007 to 2017

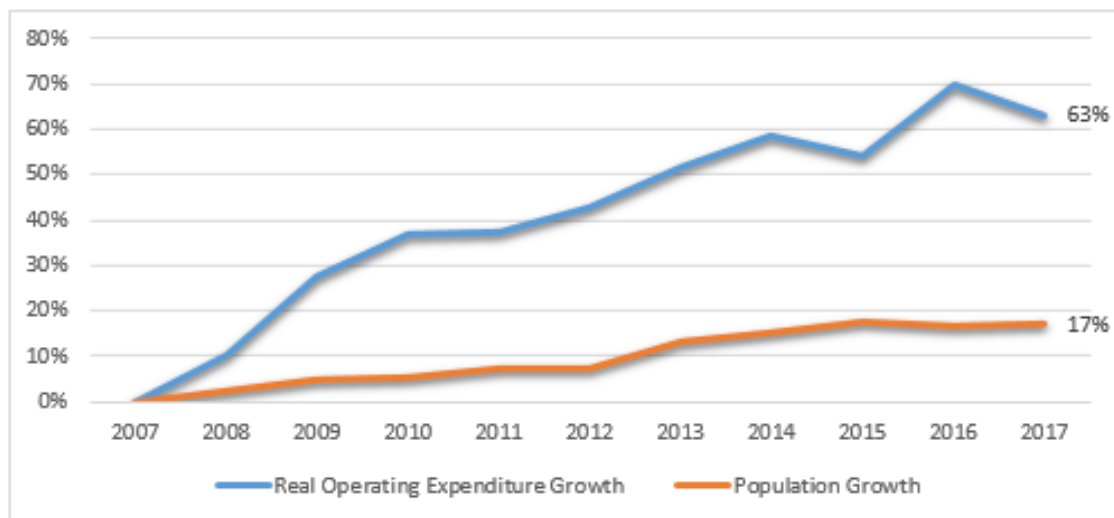
Ranked 8 out of the 17 largest AB Municipalities



Parkland County	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	-14%	-19%	-24%	-19%	-13%	-4%	-1%	7%	19%	37%
<i>Population Growth</i>	0%	0%	1%	1%	1%	3%	3%	3%	3%	3%	8%
<i>Real Per Capita Spending</i>	\$1,520	\$1,314	\$1,219	\$1,144	\$1,219	\$1,290	\$1,412	\$1,455	\$1,576	\$1,749	\$1,926

Red Deer Operating Expenditure Trends, 2007 to 2017

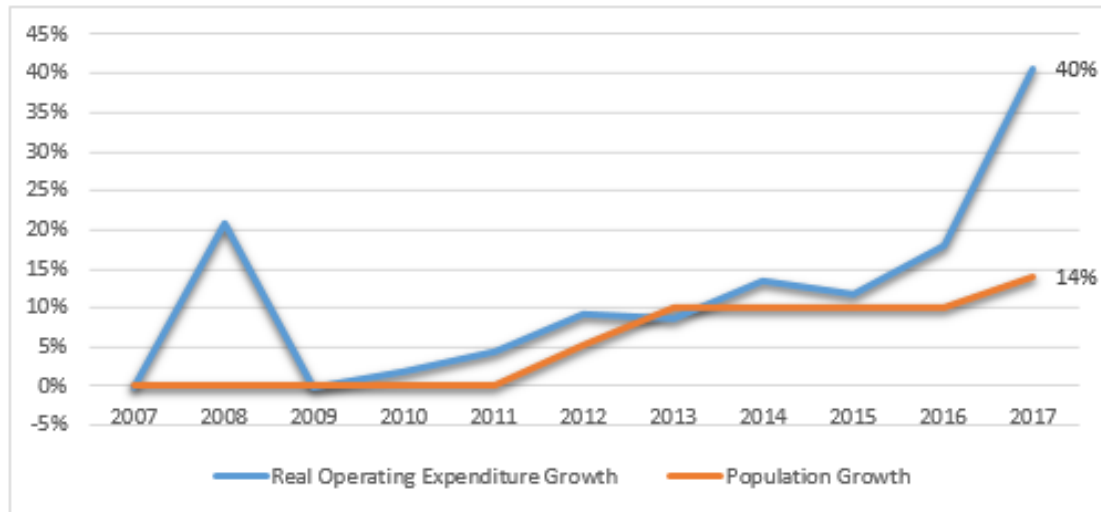
Ranked 14 out of the 17 largest AB Municipalities



Red Deer	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	10%	27%	37%	37%	43%	51%	58%	54%	70%	63%
<i>Population Growth</i>	0%	2%	5%	5%	7%	7%	13%	15%	18%	16%	17%
<i>Real Per Capita Spending</i>	\$1,524	\$1,636	\$1,848	\$1,982	\$1,953	\$2,029	\$2,035	\$2,099	\$1,996	\$2,221	\$2,122

Rocky View County Operating Expenditure Trends, 2007 to 2017

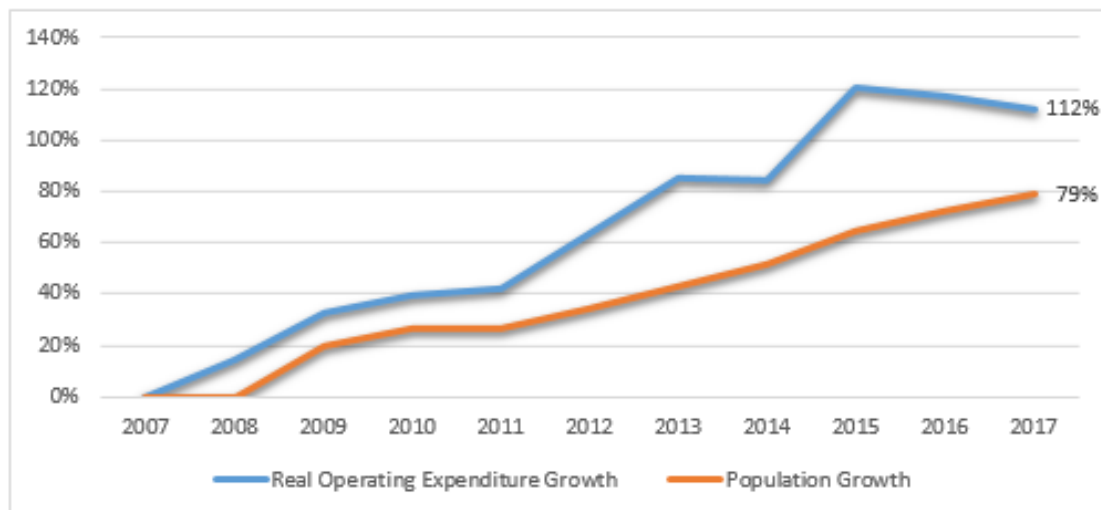
Ranked 7 out of the 17 largest AB Municipalities



Rocky View County	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	21%	0%	2%	4%	9%	9%	13%	12%	18%	40%
<i>Population Growth</i>	0%	0%	0%	0%	0%	5%	10%	10%	10%	10%	14%
<i>Real Per Capita Spending</i>	\$1,575	\$1,903	\$1,571	\$1,606	\$1,645	\$1,633	\$1,555	\$1,624	\$1,601	\$1,689	\$1,943

Spruce Grove Operating Expenditure Trends, 2007 to 2017

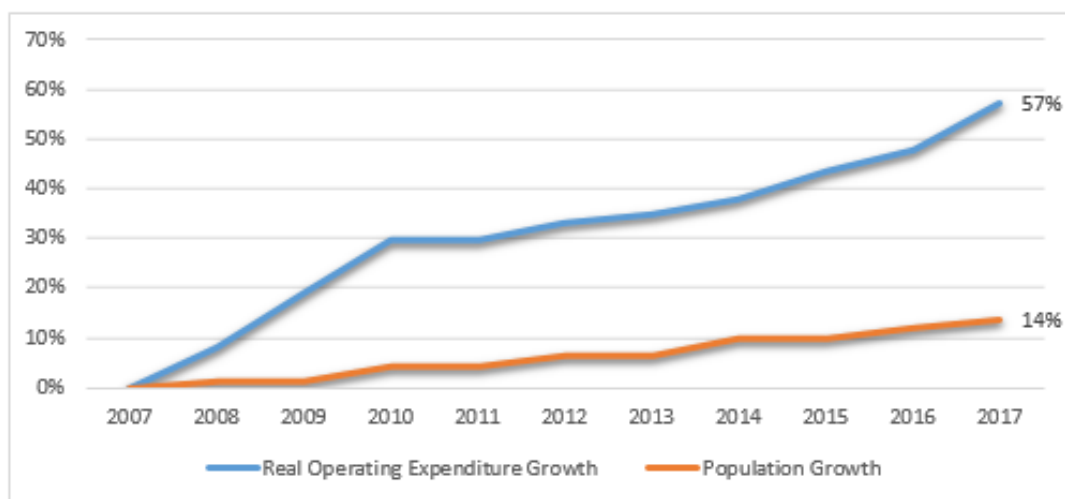
Ranked 5 out of the 17 largest AB Municipalities



Spruce Grove	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	14%	32%	40%	42%	64%	85%	84%	120%	117%	112%
<i>Population Growth</i>	0%	0%	20%	26%	26%	34%	43%	51%	64%	73%	79%
<i>Real Per Capita Spending</i>	\$1,440	\$1,644	\$1,591	\$1,590	\$1,616	\$1,760	\$1,865	\$1,754	\$1,932	\$1,815	\$1,708

St. Albert Operating Expenditure Trends, 2007 to 2017

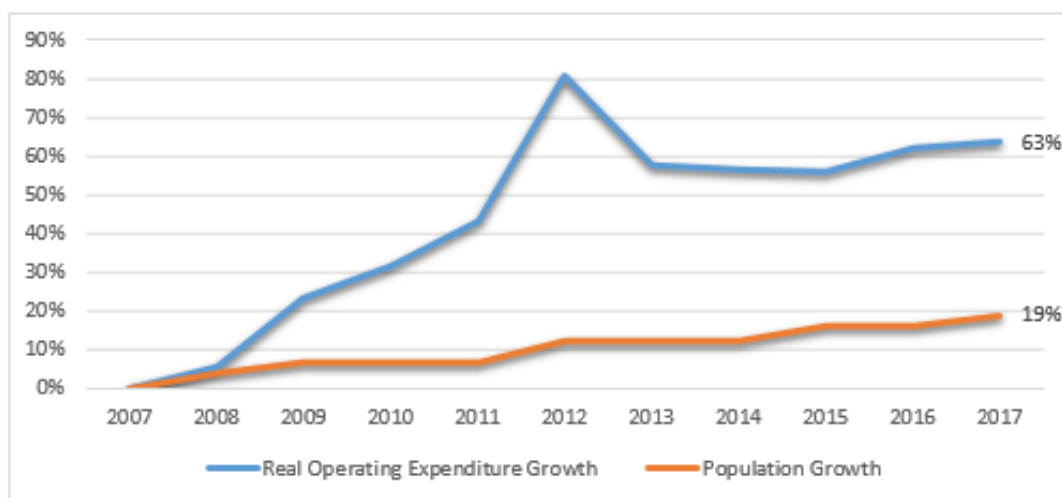
Ranked 11 out of the 17 largest AB Municipalities



St. Albert	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	8%	19%	30%	30%	33%	35%	38%	43%	48%	57%
Population Growth	0%	1%	1%	4%	4%	6%	6%	10%	10%	12%	14%
Real Per Capita Spending	\$1,474	\$1,572	\$1,725	\$1,833	\$1,833	\$1,844	\$1,863	\$1,854	\$1,927	\$1,945	\$2,038

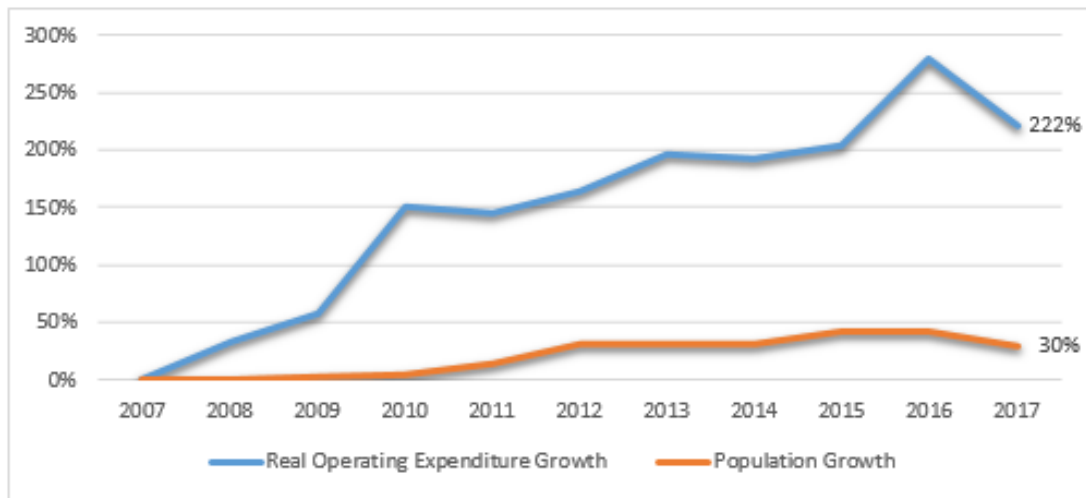
Strathcona County Operating Expenditure Trends, 2007 to 2017

Ranked 16 out of the 17 largest AB Municipalities



Strathcona County	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Real Operating Expenditure Growth	0%	5%	23%	31%	43%	81%	58%	56%	56%	62%	63%
Population Growth	0%	4%	7%	7%	7%	12%	12%	12%	16%	16%	19%
Real Per Capita Spending	\$1,813	\$1,845	\$2,089	\$2,232	\$2,432	\$2,919	\$2,548	\$2,530	\$2,442	\$2,531	\$2,492

Wood Buffalo Operating Expenditure Trends, 2007 to 2017
Ranked 17 out of the 17 largest AB Municipalities



Wood Buffalo, Regional Municipality of	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<i>Real Operating Expenditure Growth</i>	0%	34%	57%	151%	144%	164%	196%	192%	204%	279%	222%
<i>Population Growth</i>	0%	0%	2%	4%	15%	32%	32%	32%	42%	42%	30%
<i>Real Per Capita Spending</i>	\$1,736	\$2,324	\$2,671	\$4,188	\$3,691	\$3,471	\$3,891	\$3,835	\$3,725	\$4,636	\$4,295

Appendix C: Albertan Municipalities, Population and Spending Growth, 2007-2017 and Per Capita Operating Spending

	2007-2017 Population Growth	2007-2017 Growth in Real Operating Spending	Per Capita Operational Spending
AIRDRIE	106%	137%	\$1,691
ALBERTA BEACH	15%	31%	\$2,394
ATHABASCA	15%	40%	\$2,449
ATHABASCA COUNTY	4%	42%	\$2,829
BANFF	2%	51%	\$4,000
BARRHEAD	9%	99%	\$2,137
BARRHEAD NO. 11, COUNTY OF	8%	25%	\$1,371
BASSANO	-13%	23%	\$1,842
BEAUMONT	88%	127%	\$1,691
BEAVER COUNTY	4%	8%	\$2,200
BEAVERLODGE	9%	18%	\$2,086
BENTLEY	0%	6%	\$1,842
BIG LAKES COUNTY	8%	-9%	\$5,109
BIGHORN NO. 8, M.D. OF	6%	108%	\$5,891
BIRCH HILLS COUNTY	6%	19%	\$4,057
BLACK DIAMOND	36%	56%	\$1,908
BLACKFALDS	105%	151%	\$1,688
BON ACCORD	0%	19%	\$1,728
BONNYVILLE	9%	36%	\$2,391
BONNYVILLE NO. 87, M.D. OF	29%	59%	\$3,812
BOW ISLAND	9%	53%	\$1,499
BOWDEN	3%	25%	\$1,815
BRAZEAU COUNTY	10%	57%	\$2,734
BROOKS	6%	67%	\$1,669
BRUDERHEIM	8%	59%	\$1,988
CALGARY	22%	57%	\$2,561
CALMAR	12%	29%	\$2,176
CAMROSE	18%	7%	\$2,015
CAMROSE COUNTY	18%	14%	\$2,195
CANMORE	16%	40%	\$2,780
CARDSTON	0%	4%	\$1,527
CARDSTON COUNTY	11%	21%	\$1,427
CARSTAIRS	54%	67%	\$1,682
CHESTERMERE	81%	91%	\$1,361

	2007-2017 Population Growth	2007-2017 Growth in Real Operating Spending	Per Capita Operational Spending
CLARESHOLM	2%	50%	\$1,646
CLEAR HILLS COUNTY	11%	-15%	\$4,515
CLEARWATER COUNTY	1%	40%	\$2,651
COALDALE	33%	77%	\$1,676
COALHURST	75%	162%	\$1,523
COCHRANE	91%	73%	\$1,538
COLD LAKE	16%	106%	\$2,665
CROSSFIELD	15%	37%	\$1,782
CROWSNEST PASS, Municipality of	-3%	11%	\$2,256
CYPRESS COUNTY	14%	3%	\$2,560
DEVON	3%	45%	\$1,814
DIDSBURY	23%	36%	\$1,648
DRAYTON VALLEY	5%	61%	\$3,058
DRUMHELLER	1%	26%	\$1,978
DUCHESS	11%	64%	\$1,434
ECKVILLE	12%	23%	\$1,994
EDMONTON	28%	58%	\$2,573
EDSON	1%	34%	\$2,371
ELK POINT	-4%	43%	\$2,046
FAIRVIEW	-9%	22%	\$1,963
FAIRVIEW NO. 136, M.D. OF	12%	17%	\$3,534
FALHER	11%	26%	\$2,666
FLAGSTAFF COUNTY	7%	23%	\$4,636
FOOTHILLS NO. 31, M.D. OF	15%	-16%	\$1,570
FORT MACLEOD	-3%	40%	\$2,017
FORT SASKATCHEWAN	58%	82%	\$2,379
FORTY MILE NO. 8, COUNTY OF	5%	8%	\$2,679
FOX CREEK	-13%	77%	\$3,895
GIBBONS	11%	88%	\$1,688
GRANDE CACHE	-6%	-1%	\$3,018
GRANDE PRAIRIE	26%	89%	\$2,470
GRANDE PRAIRIE NO. 1, COUNTY OF	24%	2%	\$3,102
GREENVIEW NO. 16, M.D. OF	2%	70%	\$9,454
GRIMSHAW	7%	43%	\$1,556
HANNA	-10%	34%	\$2,328
HIGH LEVEL	3%	9%	\$2,441
HIGH PRAIRIE	-10%	7%	\$2,545

	2007-2017 Population Growth	2007-2017 Growth in Real Operating Spending	Per Capita Operational Spending
HIGH RIVER	27%	63%	\$2,062
HINTON	1%	44%	\$2,367
I.D. NO. 09 (BANFF)	10%	77%	\$1,944
INNISFAIL	2%	60%	\$1,890
IRRICANA	-2%	25%	\$1,720
JASPER, Municipality of	-1%	42%	\$3,176
KNEEHILL COUNTY	-4%	2%	\$3,945
LAC LA BICHE COUNTY	4%	41%	\$4,173
LAC STE. ANNE COUNTY	15%	-5%	\$1,796
LACOMBE	13%	54%	\$1,935
LACOMBE COUNTY	-1%	7%	\$2,402
LAMONT	7%	-5%	\$1,698
LAMONT COUNTY	-1%	69%	\$4,198
LEDUC	83%	138%	\$2,558
LEDUC COUNTY	8%	11%	\$3,688
LEGAL	13%	30%	\$1,483
LESSER SLAVE RIVER NO. 124, M.D. OF	-1%	53%	\$5,131
LETHBRIDGE	20%	54%	\$2,443
LETHBRIDGE COUNTY	0%	-10%	\$1,910
LLOYDMINSTER	87%	99%	\$1,818
MACKENZIE COUNTY	12%	7%	\$2,453
MAGRATH	17%	27%	\$1,220
MANNING	-21%	42%	\$2,885
MAYERTHORPE	-10%	46%	\$2,459
MILLET	-8%	52%	\$1,614
MINBURN NO. 27, COUNTY OF	-4%	20%	\$4,687
MORINVILLE	46%	78%	\$1,750
MOUNTAIN VIEW COUNTY	4%	-6%	\$1,931
NANTON	6%	72%	\$1,998
NEWELL, COUNTY OF	10%	108%	\$6,748
NOBLEFORD	85%	83%	\$853
NORTHERN LIGHTS, COUNTY OF	3%	4%	\$4,391
NORTHERN SUNRISE COUNTY	-26%	60%	\$12,668
OKOTOKS	68%	79%	\$1,591
OLDS	27%	74%	\$2,175
ONOWAY	18%	23%	\$2,221

	2007-2017 Population Growth	2007-2017 Growth in Real Operating Spending	Per Capita Operational Spending
OPPORTUNITY NO. 17, M.D. OF	-2%	83%	\$15,880
OYEN	-7%	38%	\$2,537
PAINT EARTH NO. 18, COUNTY OF	-1%	80%	\$6,456
PARKLAND COUNTY	8%	37%	\$2,243
PEACE NO. 135, M.D. OF	17%	15%	\$1,863
PEACE RIVER	8%	47%	\$2,681
PENHOLD	67%	152%	\$1,993
PICTURE BUTTE	14%	26%	\$1,414
PINCHER CREEK	0%	56%	\$2,439
PINCHER CREEK NO. 9, M.D. OF	-10%	70%	\$4,082
PONOKA	10%	45%	\$1,923
PONOKA COUNTY	13%	-12%	\$1,492
PROVOST	-4%	25%	\$2,180
PROVOST NO. 52, M.D. OF	-13%	27%	\$5,565
RAYMOND	20%	74%	\$1,890
RED DEER	17%	63%	\$2,471
RED DEER COUNTY	2%	7%	\$2,156
REDCLIFF	10%	33%	\$1,491
REDWATER	-6%	28%	\$2,329
RIMBEY	14%	-3%	\$1,605
ROCKY VIEW COUNTY	14%	40%	\$2,262
SADDLE HILLS COUNTY	-9%	78%	\$11,650
SEXSMITH	16%	55%	\$1,300
SLAVE LAKE	-5%	69%	\$2,600
SMOKY LAKE COUNTY	-9%	30%	\$4,408
SMOKY RIVER NO. 130, M.D. OF	-17%	-9%	\$3,539
SPECIAL AREAS BOARD	-12%	21%	\$11,065
SPRUCE GROVE	79%	112%	\$1,989
ST. ALBERT	14%	57%	\$2,373
ST. PAUL	10%	71%	\$2,559
ST. PAUL NO. 19, COUNTY OF	9%	25%	\$3,163
STARLAND COUNTY	-13%	13%	\$5,133
STETTNER	10%	52%	\$2,149
STETTNER NO. 6, COUNTY OF	6%	4%	\$2,757
STIRLING	33%	4%	\$1,291
STONY PLAIN	39%	72%	\$1,989
STRATHCONA COUNTY	19%	63%	\$2,902

	2007-2017 Population Growth	2007-2017 Growth in Real Operating Spending	Per Capita Operational Spending
STRATHMORE	24%	69%	\$1,720
STURGEON COUNTY	10%	-13%	\$2,225
SUNDRE	8%	63%	\$2,469
SWAN HILLS	-21%	25%	\$2,800
SYLVAN LAKE	38%	107%	\$1,865
TABER	11%	45%	\$2,239
TABER, M.D. OF	14%	14%	\$2,346
THORHILD COUNTY	7%	76%	\$3,637
THORSBY	7%	21%	\$2,776
THREE HILLS	-3%	10%	\$1,962
TOFIELD	11%	21%	\$2,036
TROCHU	0%	36%	\$2,229
TURNER VALLEY	34%	106%	\$2,546
TWO HILLS	17%	45%	\$1,677
TWO HILLS NO. 21, COUNTY OF	30%	31%	\$3,118
VALLEYVIEW	-1%	57%	\$3,794
VAUXHALL	14%	16%	\$1,914
VEGREVILLE	3%	63%	\$3,125
VERMILION	-7%	70%	\$2,531
VERMILION RIVER, COUNTY OF	11%	-10%	\$2,563
VIKING	0%	44%	\$3,491
VULCAN	-1%	38%	\$2,583
VULCAN COUNTY	4%	-9%	\$3,572
WAINWRIGHT	16%	33%	\$1,879
WAINWRIGHT NO. 61, M.D. OF	9%	-7%	\$4,250
WARNER NO. 5, COUNTY OF	2%	22%	\$2,137
WEMBLEY	5%	134%	\$1,688
WESTLOCK	2%	88%	\$2,377
WESTLOCK COUNTY	4%	-7%	\$1,670
WETASKIWIN	8%	44%	\$1,866
WETASKIWIN NO. 10, COUNTY OF	6%	9%	\$1,972
WHEATLAND COUNTY	8%	61%	\$3,384
WHITECOURT	14%	93%	\$2,607
WILLOW CREEK NO. 26, M.D. OF	-3%	18%	\$2,096
WOOD BUFFALO, Regional Municipality of	30%	222%	\$5,002
WOODLANDS COUNTY	14%	-36%	\$3,500
YELLOWHEAD COUNTY	9%	-4%	\$3,949

November 15, 2019

Office of the Councillors
The City of Calgary
P.O. Box 2100, Station M
Calgary AB Canada T2P 2M5

Dear Members of City Council

Re: Calgary 2020 Budget Adjustments

Thank you for the opportunity to provide feedback on the Calgary 2020 Budget Adjustments.

Vibrant Communities Calgary (VCC) is a City of Calgary Civic Partner that stewards the Council approved Enough for All Poverty Reduction Strategy. VCC would like to take this opportunity to share our recommendations for the budget adjustments with a special focus on the guiding principle of a least harm approach to citizens.

Calgary has led the way with a homelessness strategy and Enough for All, its poverty reduction strategy. These strategies have not only actively reduced poverty and homelessness in our city but aligned several organizations to work together on a scale not seen in most Canadian cities. These successes tell a story that Calgary will not ignore poverty and will actively work to reduce it.

VCC recommends that Council consider its prior commitments to poverty reduction, and to recognize how each scenario could negatively impact current levels of service that those with lower incomes depend on such as Transit, Fair Entry, and the Community Social Work program. Regarding the low-income transit pass, research commissioned by Enough for All stakeholder the Justice Sector Constellation in 2017-18 has shown that by far the most frequently reported bylaw offences were transit fines¹, and a majority of those who received them were low income. We are concerned that increasing the cost of the band A low income transit pass could result in several negative impacts including an increase in transit fines, followed by a higher incidence of nonpayment fines, followed by an inability to pay rent, missing work, and unnecessary stress.

Thank you again for the opportunity to provide a submission for this budget re-adjustment. We look forward to continuing to make progress and share responsibility on poverty reduction in our city.

Sincerely,



Meaghan Reid, Executive Director
Copy Patti Dolan, Chair, Board of Directors

¹ Everything Comes at a Price: An Exploration of the Impact of Bylaw Enforcement Practices in the City of Calgary retrieved from http://enoughforall.ca/wp-content/uploads/2018/02/Calgary_Bylaw_Report_Final-2018.pdf

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Meaghon

* Last name Reid

Email meaghon@vibrantcalgary.com

Phone (403) 283 2125

* Subject Submission to 2020 Adjustments to the One Calgary Service Plans and Budgets consultation

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Submission to the public consultation on 2020 Adjustments to the One Calgary Service Plans and Budgets from Vibrant Communities Calgary.



Business Case for Arts Investment

Calgary Aboriginal Urban Affairs Committee (CAUAC). White Goose Flying Calls to Action. Calgary. 2016.

This report outlines the relevant calls to action for The City of Calgary from the Final Report of the Truth and Reconciliation Commission of Canada (2015).

Calls to action most relate to the Arts:

- #69.iii: support public awareness programming in libraries, museums & archives (working with libraries & museums).
- #82: establish monument / #83: create collaborative art that contributes to reconciliation

Conference Board of Canada, The. Economic and Strategic Impact of Calgary's Creative Industries. Retrieved 2019, from calgaryartsdevelopment.com. 2019

“Creative products, produced by creative industries, directly supported the employment of just under 24,000 people in Calgary in 2016, earning \$1.6 billion in labour income and directly contributed over \$2.1 billion in local GDP in the same year.”

About 7.3 million volunteer hours by 49,500 people were generated for arts and cultural organizations in 2017. Equivalent to 3,670 full-time jobs and an economic value of \$204 million. Average labour productivity of the arts sector is considered high, at just over \$90,000 of GDP per job.

Tourists that are attracted by creative industries spent about \$71 million on arts and culture goods and services in 2016.

Calgary Economic Development. Creative Industries. Retrieved 2019, from calgaryeconomicdevelopment.com. 2019

Creative Industries are seen as emerging & growth clusters for Calgary's economy going forward. Including things such as Film & Television, Interactive Digital Media, There are currently 4,424 creative industries businesses in Calgary, there are 24,000 people employed in the creative industries sector in Calgary, and there are 3,200 creative and film industries post-secondary graduates annually.



Business Case for Arts Investment continued

Calgary Economic Development. Economic Impact Study: Calgary's Creative Industries. 2018

In 2016:

- Calgary's GDP impact from creative industries = \$2.1B (2016). \$3.8B when including indirect impact (e.g. supply chain linkages) and through the "re-spending of wages by workers in both the creative and supply chain industries".
- Tourists spent about \$71 million on "creative industries goods and services".

Naylor, M., Fraser, P. Community engaged arts practice with seniors: a startup guide. Arts Health Network Canada. 2016.

Research conducted within our project proves that community-engaged arts programs promote the health, well-being and social inclusion of older adults (page 2).

At a time when the number of seniors is growing rapidly, and when isolation and marginalization amongst the elderly is increasing, this model of seniors' arts programming is of particular social, cultural and economic value (page 2).

The Arts & Health Project established a partnership with the University of British Columbia Schools of Nursing, Audiology and Speech Sciences to assess the health and well-being impacts on seniors participating in the project during its first 3 years. The data collected shows that a significant number of participants experienced improvement in their health, a reduction in their experience of chronic pain, and an increased sense of community (page 5).

- Increased social connections and belonging were recurring themes in focus group discussions and within quantitative measurements.

2019 City of Calgary Citizen Satisfaction Research and Insights Presentation November 12, 2019

Of the total Calgarians surveyed, 80% of respondents say support for arts and culture are important to them and 85% of them are satisfied with the City's investment in this area with 24% wanting more investment vs 52% believe that the current level of investment is appropriate. (page 19)



Business Case for Arts Investment continued

Calgary Economic Development

Calgary Economic Development is a signatory to the *Living a Creative Life* strategy and Calgary Arts Development is a lead stakeholder and key contributor on the new Calgary Economic Development strategy. We are very aligned and supportive of CED's strategic priorities and the arts organizations and artists we invest in contribute greatly to their strategy.

Arts organizations and artists create vibrancy in the downtown core and in neighbourhoods across the city, helping make Calgary one of the most livable cities in the world. Centre city is a major focus of the CED strategy and Calgary Arts Development is an active participant in conversations around centre city, including engagement sessions about the Rivers and Entertainment District hosted by Calgary Municipal Land Corporation (CMLC). On an ongoing basis 40% of the activity generated by organizations we invest in take place in centre city.

Having a vibrant arts and culture scene helps make Calgary a magnet for talent—people want to live in a city that is vibrant and exciting, with lots of things to do. Being a centre for arts, culture and recreation contributes a strong sense of place, making Calgary an attractive place to live, work, play, and visit.

The arts promote well-being and belonging—important elements of shared prosperity. Fostering resilience and sustainability within the arts sector helps ensure arts organizations are able to provide access, affordability, and engagement through ticket discounts, free events, education and outreach programs.

In the new economy, creative industries have the potential to grow and help diversify the economy. A thriving arts scene contributes to the creation and development of content and talent—critical components of the creative industries.

As stated in the *Economic Impact of the Arts* study conducted by KPMG in 2018, the arts organizations that receive funding from Calgary Arts Development contributed \$134M in value added GDP activity for Canada in 2017, with the large majority (\$107M) occurring in Alberta; created 1,550 full-time equivalent jobs; and generated \$16.6M in revenues that contributed to the federal, provincial, and municipal governments.

Calgary Foundation

Calgary Foundation is a signatory to the *Living a Creative Life* strategy and they include “everyone lives a creative life” as one of the measurable dimensions of their annual Vital Signs report. In the 2018 report, 82% of respondents agreed that “the arts enrich local communities,” but only 40% rated the “affordability of arts programs and events” as good or excellent.

The entire report can be found at calgaryvitalsigns.ca.



Arts-Led City Building

Case for Support Indicator through CADA's Cultural Activation Fund:

During the Canadian Country Music Awards (CCMAs) CADA supported the Off-Country Music Festival through the Cultural Activation fund where over more than 4,000 attendees went to the Music Mile to be a part of the CCMA scene and take in the music of local/Calgary area artists. This is part of amplifying and elevating the **Creative Economy** alignment as the emerging Music City here in Calgary Off -Country Festival (during the Canadian Country Music Awards)

Off-Country Festival Venue Testimonial:

“We really enjoyed it, and thought it was put together really well! If it happens again in the future, I would absolutely plan ahead for all 3 days instead of only the Friday & Saturday. We are generally busy Friday & Saturdays regardless so it would be hard to judge the energy from those days alone, but starting it on Thursday gave us the insight to see that it absolutely had some effect as the neighbourhood was MUCH busier than usual for a Thursday! I would assume it's safe to say that the weekend traffic was definitely part of the buzz. We thought you guys did something creative and cool, and put it all together very professionally in such a short amount of time. And it was made to be incredibly easy on our part which is always appreciated! I really hope it happens again in the future.”

-Brendi, The Hose and Hound

Case for Support Testimonial through CADA's OG+ Program

“Inside Out Theatre is a Deaf and disability theatre company equally invested in artistic excellence, community building, and deepening cultural accessibility. This increased City investment, along with growing support from Calgary individuals, foundations, and corporations, has seen Inside Out grow to become Canada's largest disability theatre company!

In particular this funding will boost our community building work. We know that **social isolation** is a public health crisis, and that the pain of this isolation is felt most acutely by seniors and folks with disabilities.

We also believe being welcomed through the arts into your city's cultural life can be a powerful relief from the harm of social isolation. I'm grateful for the great number of Calgarians who'll enjoy a deeper sense of belonging that this increased support will mean.”

– Col Cseke, Artistic & Executive Director, Inside Out Theatre

Sustainable Arts Sector through Granting

cSPACE King Edward, Suite 490, 1721 29 Ave SW, Calgary, AB T2T 6T7 | contact@creativecalgary.org | creativecalgary.org



Case for Support Indicator through CADA's Original People's Investment Program:

Goal: to increase the number of Indigenous artists and organizations supported sixfold by 2022

2017 – 8

2018 – 18

2019 – 42 (year to date through the Original People's Investment Program)

Case for Support Testimonials through CADA's OG+ Program

“With the economic downturn, it is more important than ever to support this very important sector that not only creates a vibrant city but also generates economic stimulation. Without the arts, the quality of life is reduced. The recent increase to funding has provided much needed operational funding to the sector. It has allowed us to continue presenting Indigenous voices and break new ground for our organization. We hope that the city shows their continued support because it has made a difference to our city.”

– Oli Siska, Managing Director, MT7

“Quest Theatre has long wanted to contribute to the vibrancy of Calgary through public engagement. This increase in funding has enabled us to plan low or no cost theatrical adventures for over 20 neighborhood festivals and community events throughout Calgary this season. Activities include shadow exploration workshops, an outdoor treasure chest adventure, a pop-up dress up photo booth, an open house featuring a mask and puppet play in process, and several other adventures. We are providing work for artists, and increasing opportunities for volunteers, especially youth volunteers, to create fun theatrical encounters for young families in Calgary communities. The funding we received this year is an investment in increasing awareness of Quest Theatre and building significant community support for our long-term goals. Our objective is to establish ourselves as the flagship theatre company for young audiences in Alberta. This means, on top of other programming, realizing our Sweet Pea Series of performances and activities for preschoolers, and launching a Family Theatre Series in Calgary in the future. We will build significant community support, but we will not achieve our goals without consistent and increased financial support from the City of Calgary.”

– Nikki Loach, Artistic Director, Quest Theatre

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Andrea

* Last name Davison

Email admin@creativecalgary.org

Phone

* Subject Creative Calgary Submission

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Creative Calgary is a non-partisan group of artists, arts organizations and citizens at large who are committed to and advocate for a thriving arts sector with a positive public profile.



Calgary's artists are world-class and strive to engage audiences of every age, ability and background.

The arts and cultural sector is a critical component of the economic diversification of the city.

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* First name	Naomi
* Last name	Withers
Email	naomibwithers@gmail.com
Phone	4033834616
* Subject	ONGOING CONVERSATIONS ON PLANS & BUDGETS- submission
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please see the attached letter. Kindly Naomi Withers

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ting

* Last name Xu

Email tingting.xu222@gmail.com

Phone

* Subject Tax decrease

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I do not agree adding more tax to person or company. Lay-off government positions that is not demanded/cut budget for entertainment/ government stuff Benefits please

From: [Stevens, Jodie](#) on behalf of [City Clerk](#)
To: [Alison K](#); [City Clerk](#); [Public Submissions](#)
Subject: RE: [EXT] C2019-1052: submission for One Calgary Budget
Date: Wednesday, November 13, 2019 8:53:28 AM
Attachments: [image001.jpg](#)

Good morning Public Submissions,
Please see the below concern regarding the upcoming budget.
Hello Alison, we now have an online form that you can submit your concerns to, and it will go directly to public submissions folder. Please visit www.calgary.ca/publicsubmissions in the future
Thank you for your feedback

Jodie

City Clerk's Office - Citizen and Corporate Services
313 – 7 Ave SE
P.O Box 2100, Stn M Mail Code #8007
Calgary, AB T2P 2M5
One City, One Voice



ISC: Protected

From: Alison K

Sent: Wednesday, November 13, 2019 7:20 AM

To: City Clerk ; Office of the Mayor

Subject: [EXT] C2019-1052: submission for One Calgary Budget

Re: One Calgary Budget - November 25

Dear City Council,

As you head into talks about more cuts, I encourage you to listen to all sides of the story. I strongly believe that you do not spend enough time having the right conversations with your constituents and the way you currently engage with us set things up to only hear from one singular and very divisive perspective. The way you engage with us through your public hearings or town halls creates a situation where only those angry enough or perhaps those that are older and retired and resistant to change are the only ones that can give up hours of their time attend and have their say. This creates a system where you spend far too much time entertaining and pandering to the vocal minority who at the end of the day are against change no matter what and often don't look out for the greater good. While it may appear so in the media and on Twitter, Calgarians aren't that angry, at least not the ones in my social circles. I think some of us are even hopeful

for a more positive future and have elected you to get us there. As you enter your budget talks I encourage you to please consider all perspectives (even if they don't show up to speak to council because they're busy trying to make sure this city stays great) and don't just let the angry ones rule the day.

This is all to say that, Calgary is an amazing city and your proposed cuts are going to jeopardize everything that makes this City great. There's been a downturn but let's be realistic we still live in a very prosperous city with higher wages and lower taxes compared to any other place in Canada (even through a recession!) and to me those two things don't align. Why aren't we paying our reasonable share? Why haven't property tax rates kept up with inflation over the last 50 years?

While I don't agree with some of your recent decisions like the new communities and arena, I get you have tough decisions to make. No politician ever wants to be behind an increase to taxes. But I am in complete support of an increase to my property taxes if it means we get to maintain or better yet improve service especially for those most vulnerable. While I am sure there are some efficiencies that can be found through City Hall and some salary freezes, now is not the time to be making detrimental cuts to services like transit, recreation, police, affordable housing, libraries, public art or even how you engage us Calgarians. These are things that are crucial for supporting vulnerable people when they need it most, things that contribute community vibrancy and resilience and things that will contribute to improving our economy in the long run. You have a responsibility as a city to be generating jobs not slashing them and lifting people up when it's needed.

I believe I read somewhere that the proposed increase would amount to \$5/ month per household. I will gladly sacrifice my 2 coffees a month if it means we are better off as a city and still a great place to live for the future generations.

Let's do the right thing here.

Sincerely,

Alison Knowles

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ken

* Last name Jones

Email k.d.jones@shaw.ca

Phone 4032469473

* Subject City Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Refrain from replacing older but OK sound barrier walls, roadside curbs, sidewalks

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jill

* Last name Vlccars

Email jill.viccars@drifttech.io

Phone 4038262105

* Subject SAVE YYC POOLS

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I would like to express my sadness and disappointment of the city's intent to close YYC Pools. We are raising three children in Inglewood. We continue to live through the densification of the neighbourhood and cannot believe with the aggressive development plans and no alternative recreation facilities our beloved pool is going to be closed. At this time more than ever we need to ensure our children have a place to be kids away from screens, with walkability and to encourage physical and mental health benefits. Pools are and should be a valued resource that bring communities together. I agree it has been difficult to use the pool at times of late due to the inconsistent schedule, and the lack of programming - however through all of that we continue to support the pool through weekly lessons (which reach beyond the Inglewood community) as well as the after school program. To highlight the impact this decision is having on our children our 9 year old has routinely asked how the city can choose to cut their pool, the heavily used mobile skatepark - "where will we go?" "what are we suppose to do?" "will they cut our parks next?" are questions she is asking. We request that the city explores an option for an outside organization to operate this pool, to commit to building programming and to servicing the city and the community it is suppose to serve. We do not feel heard by our city council representatives and it is frustrating to be an active community member who feels they have no voice in this situation.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Ryan

* Last name MacMullin

Email ryan_macmullin@hotmail.com

Phone

* Subject Inglewood Pool : Nov 25 Council meeting

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hi,
I am writing today to petition the city to reconsider closing the Inglewood pool. Community recreation facilities are vital to sustainable and livable communities. Closing the Inglewood pool will deprive our inner-city neighbourhood of its last public recreation facility.

In this tough budget deliberation, I would challenge the city to cut administration costs and the capital budget for funding new facilities over maintaining our existing assets. The closure of this pool will require substantial reinvestment and a new facility to provide comparable service in the inner city, and it is not likely that the money will be available anytime soon.

For example, as per the city's breakdown of operating expenses, the city's third largest expense is corporate services. These are not frontline services to citizens and opportunities for cost savings should be sought in the organizational overhead prior to cutting our services.

Thank you, Ryan

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name William

* Last name Kalmanovitch

Email willykal@shaw.ca

Phone 4032496183

* Subject Taxes vrs Services

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The city must provide essential services such as police fire, ambulance snow clearing. There is obviously a need to maintain infrastructure There is also an expectation of services that enhance living in a city such as recreation facilities and libraries. There are many other desirable services that may be supported if there are adequate funds. Large capital projects such as the Green Line and the new arena are desirable, but not so important that they cannot be delayed until the finances of the city are under control. I believe in the current situation the emphasis must be on maintaining critical services and infrastructure. Should residential taxes need to increase to allow this, it is understandable. Should taxes be increased for glamour projects one can expect a deservedly huge backlash.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Dean
* Last name	Bierkos
Email	deanb8888@gmail.com
Phone	
* Subject	2020 Budget
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Spend way less. Reduce Property taxes!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name

Mike

* Last name

Walsh

Email

walsh007@shaw.ca

Phone

* Subject

Closure of Inglewood Aquatic Centre

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am a parent of a member of the Calgary Dolphins Swim Club. The swim club is currently swimming out of the Inglewood Aquatic Center three times a week, Monday & Thursday 6:30pm to 8pm and Saturdays 8:30am to 10am. The swimmer membership is exclusive comprised of people with Down Syndrome ranging from age 10 to adult. This is a very important organization/club as it allows these swimmers physical fitness and social interaction which with is very hard to come by for people with Down Syndrome. As well, most of these swimmers require a supervising parent, guardian or adult support to help them get to and from the facility. People with Down Syndrome do require more attention and less distractions to keep on task and focused on swimming.

The Inglewood Aquatic Center is a good venue/facility for the Calgary Dolphin Swim Club as it is a single use facility in a central area with good access as the membership is comprised of swimmers from all over Calgary, Cochrane and Ardrie. With the single use facility, the club has full use of the pool and not sharing with other activities and/or events. This allows the swimmers to be more focused on swimming and not distracted by other people or events going on in the pool or even in the change room. It is also a smaller facility where there is less chance of getting lost or misdirected.

The closure of the Inglewood Aquatic Center is causing issues with the status of some of membership and with the Calgary Dolphins Swim Club itself. The swim club has had to search and find alternative venues/facilities to use in the middle of the season. Due to the need of a smaller, accessible and high usage of other

venues/facilities the club was very limited in the places it could move to. The days & times on during the week are now on Monday & Wednesday (different day) and also an hour later 7:30pm to 9pm, time available on Saturday has moved from a start time of 8:30am to a start time of 4:00pm to 5:30pm. This has caused some of the membership, along with the supportive parents, guardians and adults, have had to make either make alternative arrangements/accommodations or specify they cannot attend one or more of the weekly sessions because other commitments, difficulty getting to the venue/facility not a central area and/or the new times are just too late for some of the younger members of the club.

This only addresses the concerns for rest of this season. Going forward it is unknown if the club can secure a new venue with reason

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* First name Leonard

* Last name Zuczek

Email leonard@abacusinc.ca

Phone 403-252-2044

* Subject Speed and Green Line

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

<http://jalopnik.com/this-is-the-best-takedown-of-the-speed-kills-myth-you-1302382244>

Please see the attached link to a very informative speed study. Blanket policies do not work when trying to stop a few law breakers. Speed limits have been set for decades even though today's vehicles are lighter reducing stopping distances, have better tires, braking systems, etc. no point to go back, education is the best solution.

Secondly digging a tunnel downtown in the flood zone is not so green for the "Green Line" is a disaster waiting to happen. We should be looking at creating a loop from the existing east leg LRT between Deerfoot Trail and 36 Street transfer station going south all the way to Seton and then west to connect at Shawnessy. The proposed budget 4.5B may be sufficient to cover the project?

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* First name John

* Last name Fraser

Email frazoo@shaw.ca

Phone (403) 259-2629

* Subject Reducing speed limits

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

My first choice is to leave the speed limits as is. If changes are deemed necessary, then the only one required is to reduce residential to 40 kms/hour.

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* First name Zhenfan

* Last name Zhang

Email frankzhangzf@gmail.com

Phone +15872231708

* Subject Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please don't increase tax again.

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* First name Dong Feng

* Last name Zhu

Email frank.zhu1212@gmail.com

Phone 5878320290

* Subject more tax or less service

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
In fact, the city of Calgary has the third choice: like Alberta provincial government, cut employees' salaries and laid off some, meantime improve efficiency of work. You don't have to always damage tax payers to accomplish your responsibilities.

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* First name Meng

* Last name Lu

Email

Phone

* Subject no increase for property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase property tax. Thanks

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jan

* Last name Gillan

Email jan.esk.2010@gmail.com

Phone 403 993-2749

* Subject Taxes: Spending, cutting, etc.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I know we have to cut services and/or wages to get our spending under control. We as a city should have been doing this 5 years ago due to the economic state of our people/province. We the people in their own homes and businesses in their workplace already have made major cuts and have changed our spending to reflect the times. The city of Calgary needed to lead the way but didn't. Now that the city hasn't lead the way it's time they follow suit with the rest of us and make the unwanted but NECES-SARY adjustments to get us through difficult times. Make them as hard as they need to be. I hope and trust you make better decisions.

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* First name Janet

* Last name Lawrence

Email janetglawrence@shaw.ca

Phone 4033893461

* Subject How should the city best address its budgetary problems?

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
DO NOT raise taxes (or any of the endless fees that are paid outside of property taxes). Start with cutting wages at the top - 10% and decrease to 5% for wage earners. If you cannot find savings then jobs will have to be cut. No money in your pocket; you can't buy the candy.

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* First name Donald

* Last name Shaw

Email autolead@shaw.ca

Phone

* Subject 2020 Budget and beyond

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Private industry does not have the ability to go to the general tax paying public for an increase to balance our budget. We make decisions based on what we have at the time for income. We have taken salary cuts and cut expenses to keep our company from closing. As a born and raised Calgarian I am a home owner and a commercial property and business owner. The City of Calgary must learn how to live within its means. That may include laying off 2% of its staff. All departments can take wage cuts or wage freezes until the financial problem is resolved. Raising taxes every year is not the answer.

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* First name Rod

* Last name Anderson

Email rja10@shaw.ca

Phone

* Subject Budget Deliberations

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I don't feel all options are being explored. Why is there never any talk about efficiency improvements. Do more with less. Why not explore salary reductions for all employees so that no one is laid off

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* First name Peng

* Last name Yuan

Email george.p.yuan@gmail.com

Phone 4038079904

* Subject Reduce staffing and lower wage

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
City budget Should be in proportion to citizens income level

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* First name Patricia

* Last name Nelson

Email nelsonpe@aol.com

Phone

* Subject Cuts to Police Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am married to a Calgary Police Officer and would like to bring to the Council's attention that Calgary Police have NOT had a contract with the city for the past THREE years. During that time there have been NO pay increases. Calgary Police are now the lowest paid (other than the RCMP) in Alberta. During the past three years the Council and Mayor have awarded themselves pay rises and their jobs are far from dangerous. Crime is on the rise in Calgary and CPS are short on "boots on the ground". When my husband went to work the other night there were 90 calls awaiting police response. The previous two shifts were busy, so that it was not due to poor policing. The council and Mayor should look into cutting costs in the Arts budget, new stadium for Calgary Flames and the new Transit line. All of these budgets are great in an "ideal world" but not in this financial situation. People in Calgary want to feel safe in their homes and on the street. There was mention on the news the other night about cutting the pay of councillors and the Mayor but that idea seems to have disappeared from the news. My husband works long hours protecting the city and there is no guarantee that he will come home safe. The Mayor seems to have a personal grudge against Calgary Police but is quite prepared to waste money on frivolous projects. If crime continues to rise because of lack of police officers then people are not going to want to live or move to Calgary. Leave the police budget alone and look for other budgets to cut.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name S.K.

* Last name Dodsland

Email sk.dodsland33@scryptmail.com

Phone

* Subject Claimte Science I

The climate is driven by 6 main factors that are interconnected in complex ways by 24 systems of which we have little or no data on or understanding of making it impossible to model or predict. The inherent complexity ensures the climate will always change and nothing man does impacts that.

-The Deliberate Corruption of Climate Science (p.8 simple systems diagram) or Human Caused Global Warming by Dr. Tim Ball [youtube.com/watch?M1VJtER2IUE](https://www.youtube.com/watch?M1VJtER2IUE) (Dr. Tim Ball provides comprehensive overview of the eugenic origins of co2 alarmism)

We have little or no data for the ice caps, tundra, forests, mountains, grasslands, deserts or oceans. The temperature data is artificially high because of the lack of rural ground weather stations. We need temperature, precipitation and water vapour data more than we need computer programs that to attempt model distorted data.

-The Deliberate Corruption of Climate Science (p.135-7)

Co2 is 0.04% of the atmosphere and it is impossible for that small amount of gas to impact the climate. After 40 years of research the IPCC has not produced any experimental evidence that quantifies the co2 climate sensitivity (impact) because co2 does not impact the climate.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

zerohedge.com/news/2019-07-11/scientists-finland-japan-man-made-climate-change-doesnt-exist-practice (click on one among a series to view report)

<https://notrickszone.com/50-papers-low-sensitivity/>

<https://www.heartland.org/news-opinion/news/climate-models-overstate-temperature-impact-of-carbon-dioxide-study-confirms>

There is no physical mechanism to accommodate the transfer of energy from the stratosphere to the troposphere which is key to the IPCC's AGW theory.

<https://www.sciencedirect.com/science/article/pii/S1364682618305030> (Has global warming already arrived?)

<https://principia-scientific.org/vacuum-chamber-temperature-test-debunks-climate-crisis-claims/>

<https://principia-scientific.org/an-experiment-to-invalidate-the-greenhouse-gas-effect/>

Over 31,000 scientists claim co2 does not impact the climate. There are less than 2000 scientists working for the IPCC/CRU and they are muzzled by a scope/terms of reference agreement. petitionproject.org

<https://principia-scientific.org/debunking-the-97-climate-consensus-myth/>

The average global temperature is the same as 22 years ago.

<http://heartland.org/center-climate-environment/> (scroll down main screen to graph)

The severity of storms and the number of severe storms is not increasing.

<https://www.hearst.com/news/climate>

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name S.K.

* Last name Dodslnad33

Email sk.dodsland33@scryptmail.com

Phone

* Subject Climate Science II

Co2 is a not pollutant, is crucial to our existence and a higher level of atmospheric co2 would benefit humanity due to an increase in agricultural production.

<https://www.heartland.org/multimedia/videos/> (co2 is not a pollutant)

The average level (1200ppm) for the past 300 million years, determined by ice cores, is 3 times higher than present. Plants have evolved to optimally grow at between 1000-1200ppm.

<http://www.omafra.gov.on.ca/english/crops/facts/00-077.htm>

<http://jeremyshiers.com/blog/global-temperature-and-co2-levels-for-last-600-million-year>

<https://www.dw.com/en/carbon-dioxide-a-valuable-resource/av-51129144>

<https://principia-scientific.org/climate-change-will-cost-us-much-less-than-we-think/>

Climate science is in it's infancy and there are 6 factors and 23 processes besides

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

atmospheric composition that need to be explored in an appropriate scientific manner to even begin to understand the climate or quantify the impact of each system.

-The Chilling Stars: A Cosmic View of Climate Change by Svensmark and Calder (galactic ray particle theory of cloud formation) Youtube: Svensmark The Cloud Mystery

-The Milankovich Effect

<https://www.heartland.org/news-opinion/news/spiked-at-forbes-global-warming-an-israeli-astrophysicist-provides-alternative-view-that-is-not-easy-to-reject>

Wind and solar energy are so inefficient that they will never replace fossil fuels or nuclear.

<https://www.manhattan-institute.org/green-energy-revolution-near-impossible>

<https://economics21.org/inconvenient-realities-new-energy-economy>

The pursuit of a Green economy has not been beneficial to the economy or the environment.

<http://www.heartland.org/news-opinion/news/the-science-is-quite-clear-reducing-co2-emissions-only-raises-energy-prices>

<http://www.fraserinstitute.org/article/climate-policy-results-more-important-than-rhetoric>

<http://www.heartland.org/news-opinion/news/mathematical-modeling-illusions>

<http://www.heartland.org/news-opinion/news/electric-buses-dont-save-money-or-the-environment>

<https://www.fraserinstitute.org/studies/apples-to-apples-making-valid-cost-benefit-comparisons-in-climate-policy>

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	S.K.
* Last name	Dodsland
Email	sk.dodsland33@scryptmail.com
Phone	
* Subject	Climate Science III
<p>The pursuit of a Green economy has not been beneficial to the economy or the environment.</p> <p>http://www.heartland.org/news-opinion/news/the-science-is-quite-clear-reducing-co2-emissions-only-raises-energy-prices</p> <p>http://www.fraserinstitute.org/article/climate-policy-results-more-important-than-rhetoric</p> <p>http://www.heartland.org/news-opinion/news/mathematical-modeling-illusions</p> <p>http://www.heartland.org/news-opinion/news/electric-buses-dont-save-money-or-the-environment</p> <p>https://www.fraserinstitute.org/studies/apples-to-apples-making-valid-cost-benefit-comparisons-in-climate-policy</p> <p>The IPCC/CRU are ignoring water vapour and natural co2. They are not credible sources of data, predictions or theories.</p> <p>web.archive.org/web/20190804055711/http://drtimball.ca (Co2 data manipulation)</p>	

climatechangereconsidered.org/about-the-ipcc

<https://www.corbetteport.com/episode-282-the-ipcc-exposed/>

Cloak of Green by Elaine Dewar The Delinquent Teenager by Donna Laframboise

Michael Mann's hockey stick graph (proof global warming) was invalidated when he refused to provide the data and computer codes required by the courts in his lawsuit against Dr. Tim Ball.

<https://principia-scientific.org/damning-ruling-posted-in-the-mann-v-ball-trial-of-the-century/>

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

<https://principia-scientific.org/breaking-michael-mann-doubles-down-over-contempt-issue/>

<https://principia-scientific.org/breaking-news-dr-tim-ball-defeats-michael-manns-climate-lawsuit/>

<https://principia-scientific.org/why-did-michael-mann-lose-his-global-warming-lawsuit/>

True or false quiz and unanswered questions to the IPCC:

<https://principia-scientific.org/the-true-and-false-of-climate-change/>

<http://co2coalition.org/2019/11/04/carbon-dioxide-and-global-warming/>

Where is the experimental evidence that quantifies the co2 atmospheric sensitivity (impact)?

Where is the data and codes for the hockey stick graph?

Where is the proof that the co2 level rises first followed by the temperature not the other way around?

Why are the rings of a single spruce proof of global impact and ice cores are considered proof of local impact?

Why have you created a black box around the AGW?

Why do you not name the people who peer review your papers?

Why are you neglecting the impact of natural co2 and the other 24 systems that impact our climate?

Why are you manipulating the temperature data?

Here is a list of a few climate science websites you should consider reading:

<https://principia-scientific.org/>

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qiang

* Last name Deng

Email charlesdeng601@hotmail.com

Phone 4039923218

* Subject Cut city employee

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I don't want any more tax increase. Please cut city Service by cutting city employees.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name YAN

* Last name WANG

Email wangyan6655@gmail.com

Phone 5878911765

* Subject Taxes increasing or City services/clerks reducing

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer reduce city services/ clerk laying off to save cost. Tax is too high to be increased.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Wei
* Last name	Huang
Email	wendy.prosure.ca@gmail.com
Phone	4032958256
* Subject	I support layoffs and pay cuts.
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	I support layoffs and pay cuts.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name xue

* Last name lin

Email xuelin416@hotmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Do not increase property tax anymore. We are broke.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Peter

* Last name Chen

Email cg6812@hotmail.com

Phone

* Subject No more property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
No more property tax increase!!!!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shumin

* Last name Jin

Email samjincalgary@hotmail.com

Phone

* Subject Tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I oppose to tax increase on us. City needs to manage budget well and efficiently. If it is over budget, City needs to shrink its size of staffing rather than increase tax on us.

Rebalancing the Property Tax

Definitions:

- **Provincial Property Tax¹** - the tax paid to the province. The City bills and collects this for the province.
- **City of Calgary Property Tax¹** - taxes paid to the City, used to fund City services. This presentation will focus on this portion of the property tax bill.
- **Property Assessment²** - the estimated value of a property, determined by the City using assumptions set forth by the *Municipal Government Act*
- **Residential Property Tax²** - the property tax paid by owners of residential property, including houses and condos
- **Non-residential Property Tax²** - the property tax paid by owners of non-residential properties including offices, retail, recreation facilities

Definitions:

- **Business Tax Consolidation³** - the rolling in of Business Tax into non-residential property tax from 2014-2019.
- **Mill Rate⁴** - amount of property tax owed per \$1,000 of assessed value
- **Phased Tax Program (PTP)⁵** - a program implemented in 2017, 2018 and 2019 to reduced the municipal non-residential property tax for eligible non-residential owners
- **Residential vs Non-Residential Tax Ratio** - a comparison of the amount of taxes paid by each group

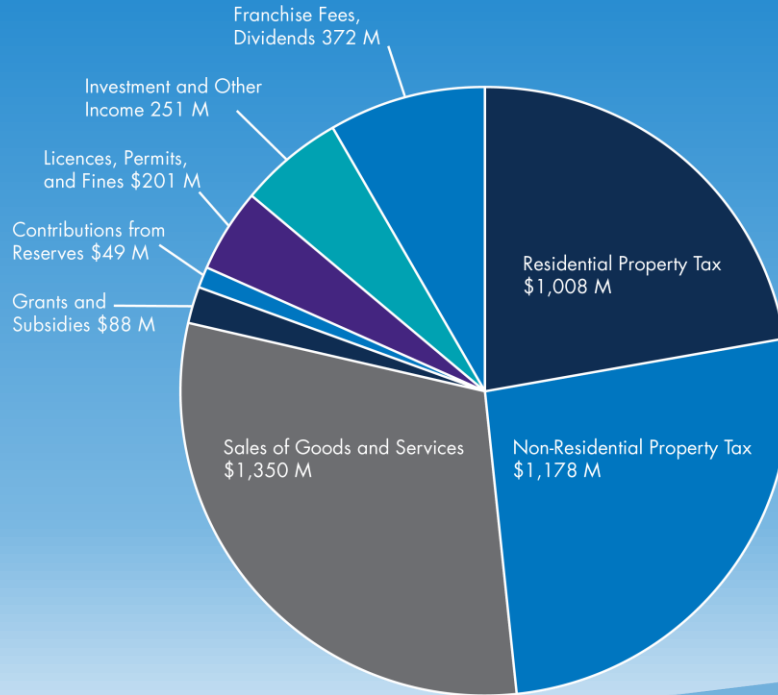
Assumptions:

This presentation uses the following assumptions:

- Focus only on adjusting the municipal property tax
- The municipal tax rates presented include the Business Tax Consolidation
- The City of Calgary budget and expenditures as outlined in the One Calgary: 2019-2022 Service Plans and Budget
- Non-residential property taxes do not include farmland
- Calculations and predictions from the Tax Shift Assessment Working Group (TSAWG) as presented to the Priorities and Finance Committee on October 8, 2019
 - An average non-residential property assessment of \$5 million
 - A 0% increase in City expenditure in 2020-2021

City of Calgary Expected Revenue and Expenditure (2022)

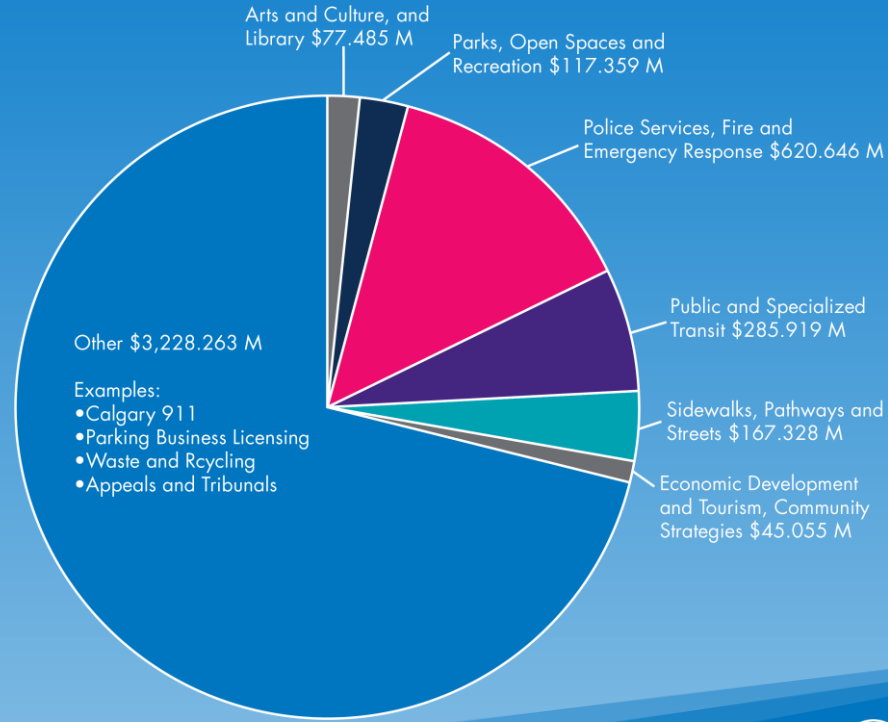
Funding the City's Operating Budget



The One Calgary: 2019-2022
Service Plans and Budget plans for
an average \$4.3 billion in spending
per year in 2019 - 2022

City of Calgary Revenue and Expenditure

Expenditures by Service Area⁷



Tax Base

Assessment Class	Assessed Value ⁸	Property Tax Contribution ^{8,9}	Number of Accounts ⁸	Average Property Tax Paid per Account ^{**}
Residential	\$218,008,700,000	\$1,008.0 M	506,340	\$1,990.75
Non- Residential and Farmland	\$60,232,100,000	\$1,037.7 M	13,985	\$74,201.55

*Does not include farmland

**Property Tax Contribution / number of accounts

Downtown Calgary Vacancy - The Assessment Shift

Optimistic Downtown Office Vacancy Rates – Calgary Economic Development (%) ¹⁰										
					Base Forecast					
2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
5.4	10.1	18.2	22.5	24.9	22.7	20.5	19.2	18.5	15.6	14.9

“Any increase in vacancy has been seen as a temporary setback and the path to recovery is expected to remain bumpy”

- Avison Young

Third Quarter 2019 / Office Market Report Calgary¹¹

The Assessment Shift¹³

Tax Shift Out of Downtown



Municipal Property Tax Ratios Across Comparable Jurisdictions

Non-residential-to-Residential Tax Ratios Across Canada - 2019

Calgary* ¹⁴	Edmonton ¹⁵	Vancouver ¹⁶	Winnipeg ¹⁷	Regina ¹⁸	Saskatoon ¹⁹	Toronto ²⁰	Ottawa ²¹
4.2:1	2.8:1	3.2:1	1:1	1.7:1	1.3:1	2.7 : 1	1.8:1

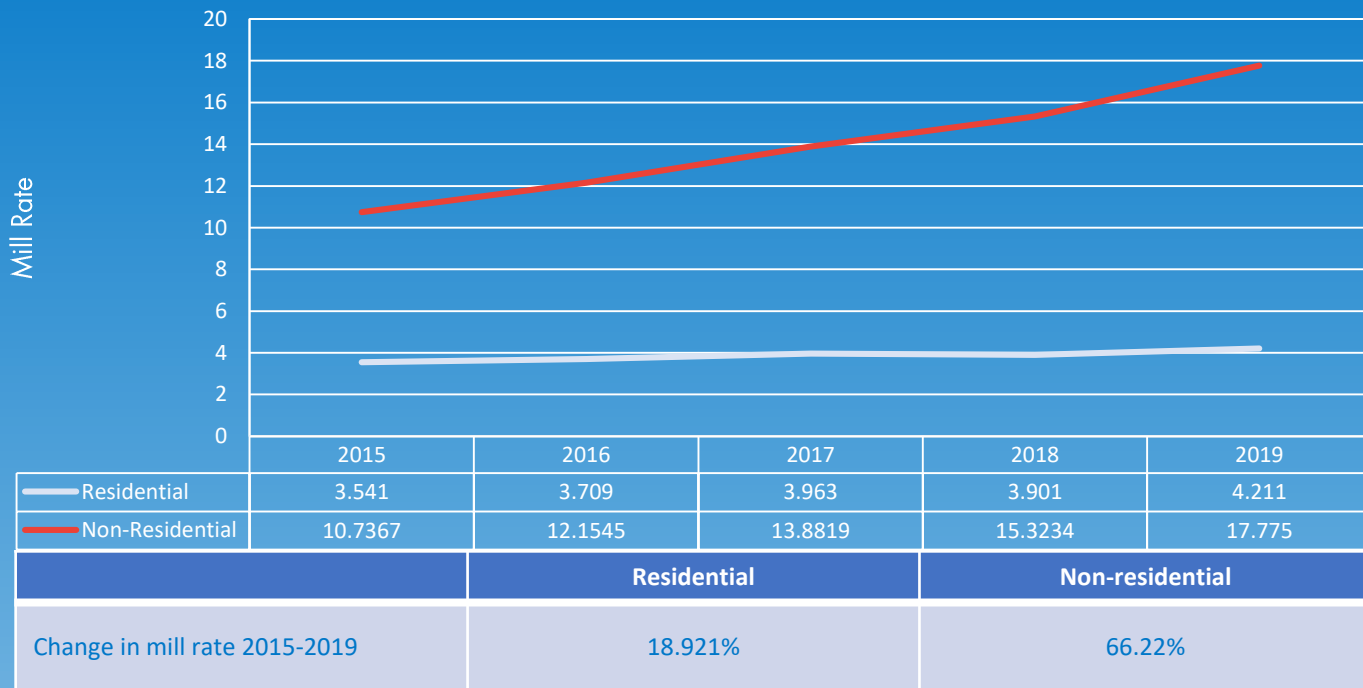
*The City of Calgary non-residential tax includes the business tax consolidation

City of Calgary Tax Revenue Split

Residential	Non-Residential
49%	51%

Change in Mill Rate: Residential vs. Non-residential²²

Business Tax Consolidation Included



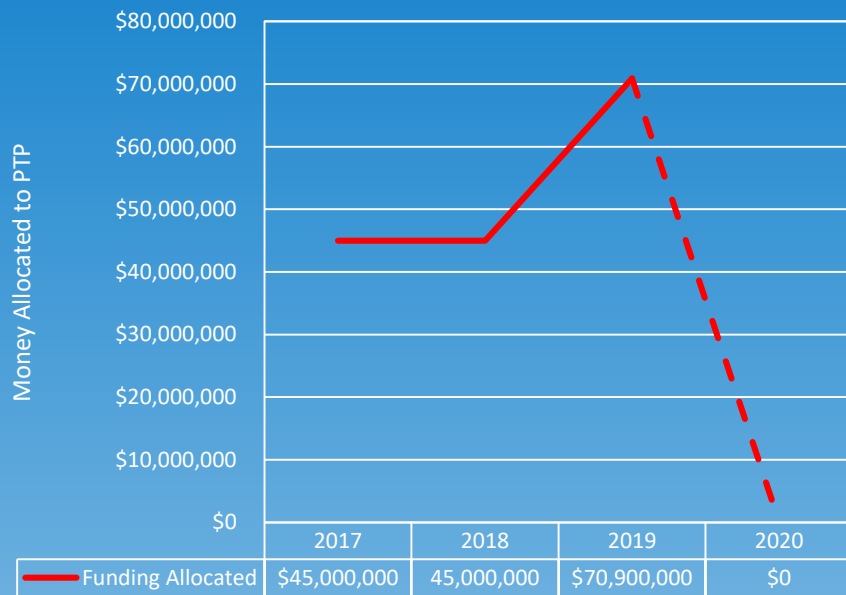
The “Bow Wave” Effect

	2016	2017	2018	2019	2020 Estimate 49% 51% Ratio ²²
Change in Mill Rate from Prior Year	13.205	14.212%	10.384%	15.999%	-11.05%
Assessed Non-residential Property Tax Collected ²¹	\$858,600,926	\$940,713,204	\$1,000,685,361	\$1,037,708,780	\$966,671,000
PTP Capped Change in Mill Rate ²¹	N/A	+5%	+5%	-10%	N/A
City of Calgary PTP Funding ²¹	N/A	\$45,000,000	\$45,000,000	\$130,900,000	N/A
Non-residential Property Tax Collected – Less PTP Rebate	\$858,600,926	\$895,713,204	\$955,686,361	\$906,708,780	\$966,671,000
					+\$59,962,220

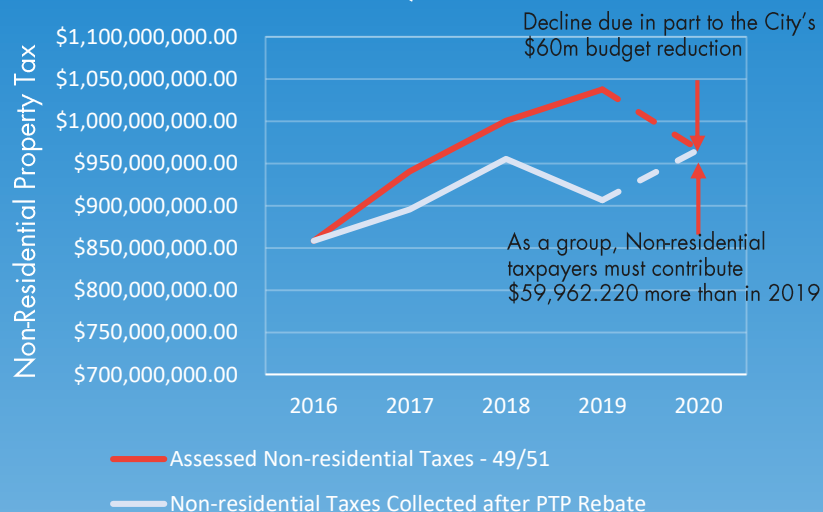
*The 2019 PTP is the sum of a one-time \$70,900,000 rebate and the \$60,000,000 budget reduction instituted by Council in June

PTP and the Bow Wave – A visual Guide

Phased Tax Program Funding

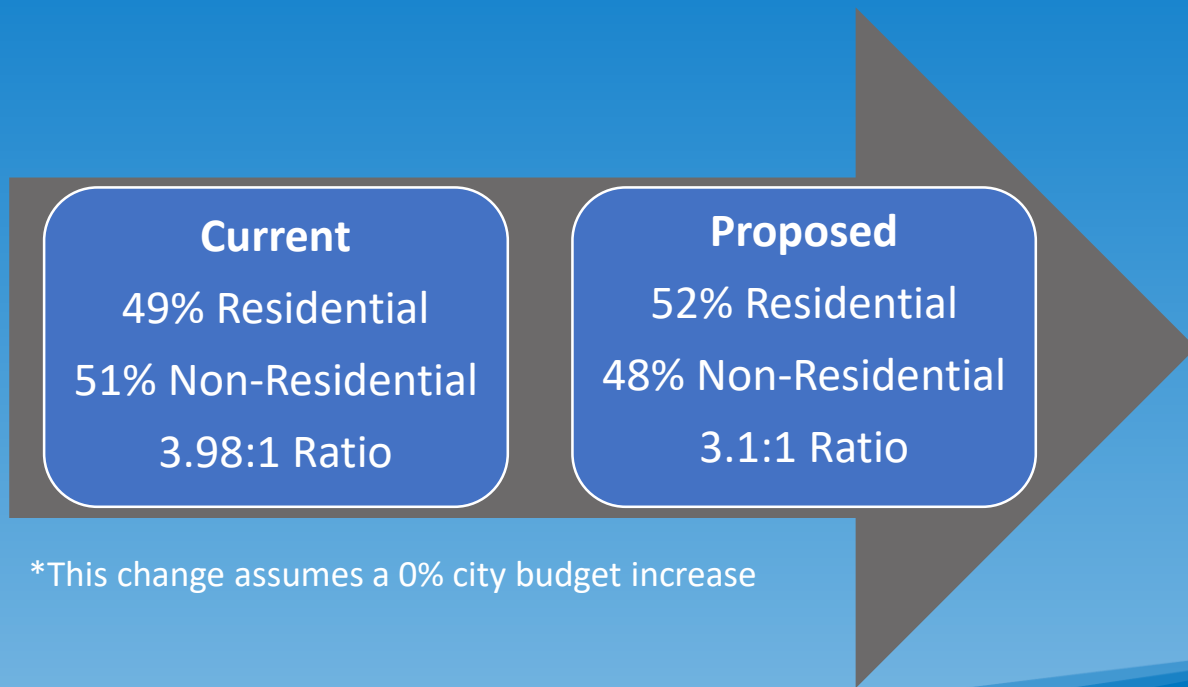


Non-Residential Property Tax Assessed vs. Collected - The Bow Wave (49% 51%)



The Proposal

How to Eliminate the Bow Wave



PTP's Effect on Property Taxes

	2016	2017	2018	2019	2020 Estimate 49% 51% ²²	2020 Estimate – Chamber Proposal
Mill Rate ²³	12.155	13.882	15.323	17.775	15.8109	14.6015
Change in Mill Rate from Prior Year	N/A	14.212%	10.3384%	15.999%	-11.05%	-17.85%
Assessed Property Tax ²¹	\$60,775.00	\$69,410.00	\$76,615.00	\$88,875.00	\$79,054.5	\$73,007.50
Change in Assessed Property Tax from Previous Year	N/A	\$8,635.00	\$7,205.00	\$12,260.00	-\$9,820.5	-\$15,867.50
Property Tax Paid - Adjusted for PTP ²¹	\$60,775.00	\$67,061.00	\$76,264.00	\$72,661.00	\$79,054.5	\$73,007.50
Change in Property Tax from Previous Years – Adjusted for PTP	N/A	\$6,2865.00	\$9,203.00	-\$3,603	\$6,393.5	\$346.5
					8.890% increase	0.48% increase

The 2020 estimates, taken from the Tax Shift Working Group, assume a 0% city budget increase

*The assessed property tax assumes a \$5 M assessment taxed at the mill rate

How it Affects Residential Tax Payers²⁶

Average Residential Home (\$455,000)*			
Current Property Tax Per Year (49% 51%)	2020 Property Tax Estimate (52% 48%)	Change in Yearly Payment (52% 48%)	Change in Monthly Payment (52% 48%)
\$2,000	\$2,136	+\$136	+\$11

Average Residential Condo (\$240,000)*			
Current Property Tax Per Year (49% 51%)	2020 Property Tax Estimate (52% 48%)	Change in Yearly Payment (52% 48%)	Change in Monthly Payment (52% 48%)
\$1,074	\$1,127	+\$53	+\$5

*Assumption based on the Assessment Tax Shift Working Group presentation²⁶

*Assumes a 0% budget increase

How it Affects Non-residential Tax Payers²²

Current 49% 51% Breakdown		
Property Type	Change in Property Tax	Actual Change in Tax Due to Bow Wave
\$5M Property	-11.05%	8.80%
Strip Mall	-0.10%	25.49%
Retail 17 th Ave	-15.30%	11.39%
Neighborhood Shopping Centre	-4.71%	16.15%
Downtown AA Class	-11.07%	-11.07%
Downtown A Class	9.65%	9.65%
Industrial Warehouse	-3.53%	13.24%
Suburban Office	-14.51%	-14.51%

Tax Shift

Proposed 52% 48% Breakdown		
Property Type	Change in Property Tax	Actual Change in Tax Due to Bow Wave
\$5M Property	-17.85%	0.48%
Strip Mall	-7.74%	15.89%
Retail 17 th Ave	-21.78%	2.87%
Neighborhood Shopping Centre	-12.00%	7.27%
Downtown AA Class	-17.87%	-17.87%
Downtown A Class	1.27%	1.27%
Industrial Warehouse	-10.91%	4.58%
Suburban Office	-26.19%	-21.05%

The Targets:

2021

- Target Ratio: 3.1:1

2022

- Target Ratio: 2.8:1

2023

- Target Ratio: 2:1

References

1. City of Calgary. (n.d.). Property tax: Tax rate and bill calculation. Retrieved from <https://www.calgary.ca/cfod/finance/Pages/Property-Tax/Tax-Bill-and-Tax-Rate-Calculation/Tax-Bill-and-Tax-Rate-Calculation.aspx>
2. City of Calgary. (2019). 2019 Property assessment market report [PDF File]. Calgary, AB: City of Calgary. Retrieved from https://www.calgary.ca/PDA/Assessment/Documents/pdf/Property_Market_Report_Final.pdf
3. City of Calgary. (n.d.). Business tax consolidation. Retrieved from <https://www.calgary.ca/PDA/Assessment/Pages/Business-tax-consolidation.aspx>.
4. Kagan, J. (June 29, 2019). Mill rate definition. Retrieved from <https://www.investopedia.com/terms/m/millrate.asp>
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8. City of Calgary. (2019). 2019 Property assessment market report [PDF File]. Calgary, AB: City of Calgary. Retrieved from https://www.calgary.ca/PDA/Assessment/Documents/pdf/Property_Market_Report_Final.pdf

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MEDIA RELEASE

FOR IMMEDIATE RELEASE

November 13, 2019

Chamber position on Non-Residential Property Taxes

CALGARY – The Calgary Chamber is, once again, calling on City Council to restructure property taxes in the next municipal budget. The Chamber released a property tax proposal aimed at relieving the tax burden on businesses that would see a significant shift in property tax allocation, which they are urging City Council adopt as part of their budget deliberations.

“The property tax issue in Calgary needs to be fixed now to avoid significant business disruption and closure,” Chamber CEO Sandip Lalli warned. “The Chamber has been advocating for a property tax shift for over a year and it’s time for Council to act.”

Property taxes on businesses in Calgary have seen the largest hikes among major cities in Canada for the last four years. The tax increases are a result of a substantial reduction in assessed value in the downtown core due to high vacancy rates. These vacancies have shifted the tax burden to businesses in other parts of the city, leading to tax rates that have become unsustainable.

Council has ignored the non-residential property tax issue by creating band-aid solutions that have cost over one hundred and fifty million dollars but have not solved the problem. Taxes have continued to increase and, with no money left to create temporary solutions going forward, non-residential property taxes will skyrocket by 2020. The Calgary business community will not survive under the current non-residential tax system.

Calgary currently has the highest tax ratio of non-residential to residential property tax (4.2-1) in Canada. This means that Calgary businesses pay a significantly higher portion of municipal tax compared to residential properties in the City. Lowering the non-residential to residential property tax ratio will increase Calgary’s competitiveness, encourage new business to develop here and will allow existing businesses to flourish.

The proposal that the Chamber will be submitting to Council recommends a redistribution of property taxes in the city and move the non-residential to residential property tax ratio to 3.1:1 by 2021 with a tax split of 52 per cent residential to 48 per cent non-residential. The current tax split is 49 per cent residential to 51 per cent non-residential.

The proposed shift better represents the use of services provided by municipal tax dollars. Under this proposal, the typical family home (valued at \$455,000) would see a property tax increase of \$136 annually or an additional \$11/month. This ratio shift was one of the options in

the final report of the Tax Shift Assessment Working Group, which was given to the City's Priorities and Finance Committee in early October 2019.

This ratio inversion coupled with a 0 per cent spending increase, will be a massive step toward relieving the burden on businesses and creating a business environment that can support the businesses Calgarians love and rely on.

Along with reducing the ratio from its current state, the Chamber recommends the City practice fiscal restraint and continue to find operational efficiencies. As well, the Chamber recommends that they also sell non-revenue generating city owned land.

-30-

For further information, please contact Geraldine Anderson, Director, Policy & Communications, at ganderson@calgarychamber.com or at (403) 617.3003.

ABOUT THE CALGARY CHAMBER

The Calgary Chamber is an independent non-profit, non-partisan business organization. For 128 years the Chamber has worked to build a business community that nourishes, powers and inspires the world.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	tao
* Last name	chen
Email	taohoneyle@gmail.com
Phone	3068805372
* Subject	no tax increase
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	i vote no tax increase

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jenny

* Last name Zh ang

Email zqianxi@hotmail.com

Phone 4038191075

* Subject no more property tax raising.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please cut extra city staff instead.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yuguang

* Last name Zhou

Email yuguangzhou8@gmail.com

Phone 4039788806

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I disagree more property tax next year

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Jenah

* Last name Song

Email xsong542@mtroyal.ca

Phone 5878893994

* Subject In regards to Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly against property tax increment. The land did not increase in value. There is no valid rationale to back up this move.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Chuangxin

* Last name Zhang

Email zhangchuangxin@hotmail.com

Phone +14036057446

* Subject I believe rising the property tax is not the proper way

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
In the contrary, do lower down the salary of City stuff will make everyone feel the pain then they will be forced to make our boat not sink

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Yu Ling

* Last name Li

Email liyu9596@gmail.com

Phone (403) 992-7379

* Subject Although my income is lower,I don't agree increases tax.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Economic downturn has also affected my income.when people that work pressure is high, strength is strong, I can only do part-time job, now I am working full time and work on weekend, I still have low income.lots of Unemployed , or low income . Basic things the oil industry in AB needs to develop.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name John

* Last name Glasswick

Email

Phone 403 278 2384

* Subject City budget, tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Council should bring in a budget that requires NO tax increases. Service levels should be kept the same. This should be achieved by reducing the salaries and benefits of employees.

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name wei

* Last name wang

Email viviwwang@hotmail.com

Phone 4039886138

* Subject no tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) no tax increase. you can reduce the service or increase the efficiency.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Temitope

* Last name Adebiyi

Email adebiyi.temitope@yahoo.com

Phone 5875745013

* Subject No to Property Tax Increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Increase in Property tax would only increase the hardship on home owners in a shrinking economy, and make it difficult for new home buyers to acquire homes and also drive the cost of rent higher.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name ANNA

* Last name DAI

Email suzhoucalgary@gmail.com

Phone 4034516512

* Subject no more tax increase, enough is enough

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I used to be drafter for furniture factory, I was laid off twice and I couldn't find job since my last laidoff in 2015. I once worked for Walmart for only \$600 income due to less hours work to me. My family can not afford to property tax increase anymore, it is a big burden now. We want the city to hear our voice! it is pushing us into extremely property line. I have to think about finding a job overseas to make a living.

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* First name ANNA

* Last name DAI

Email suzhoucalgary@gmail.com

Phone 4034516512

* Subject no more tax increase, enough is enough

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Bing

* Last name Hu

Email binghuca@gmail.com

Phone

* Subject not tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not add more tax burdens to Calgarians. please look into the costs of benefits programs for your employees since We all need to pay some ortion and they do not.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shumin

* Last name Zemg

Email shuminzeng@gmail.com

Phone 5877189936

* Subject Please do not increase property tax 202

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please cut services reasonbaly. We do not need garbage collection every two weeks.we can do monthly etc

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name lin

* Last name lin

Email lin.ji@alumni.uleth.ca

Phone 4038898051

* Subject Reduce people in government

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
We don't need that much people who don't do anything and get the cheque

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qin

* Last name Zeng

Email emilyzeng2001@gmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We couldn't find job in these years. Please try your best DO NOT INCREASE PROPERTY TAX again.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Junyu

* Last name Cen

Email cenjunyu1978@hotmail.com

Phone 4037089138

* Subject property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax

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* First name Junyu

* Last name Cen

Email cenjunyu1978@hotmail.com

Phone 4037089138

* Subject property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name John

* Last name Huang

Email jiajianjohn@hotmail.com

Phone

* Subject Reduce the property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We demand to reduce the property tax. Cut unnecessary city services.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	tao
* Last name	zhao
Email	zt070330@gmail.com
Phone	4038076930
* Subject	Stop add tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Tax is too much!

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* First name	mohan
* Last name	tian
Email	mohantian@yahoo.ca
Phone	4035123539
* Subject	stop increase the tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	stop increase the property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name FENG

* Last name WANG

Email

Phone 403-8006670

* Subject not increasing tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) not increasing tax because of no professional job to find,so it is best way to lay-off government people

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name diru

* Last name ling

Email kcay6868@gmail.com

Phone 5875753168

* Subject suggestion

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax"

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name H Aidong

* Last name Zhang

Email zhdtmtm@hotmail.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

property tax increased too fast in last 10 years. Please reduce unnecessary services and extra city workers. I would suggest to remove green and blue cart if city can't get revenue balanced. It is more efficient to centralize Green and blue bin in each community, people can take their recycles and organic waste to such centralized location. Instead City use truck to fetch them costly. It is reasonable for City to charge extra fee on extra garbage.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name xiaoyan

* Last name wang

Email yanzistar15@gmail.com

Phone

* Subject no more tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please do not increase tax. Harsh tax is fiercer than tiger.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Jiashun
* Last name	Liu
Email	jiashun.liu168@gmail.com
Phone	403-288-1855
* Subject	No more tax hike
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Lots of people lost jobs or salary got cut. NO MORE TAX INCREASE.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Changan

* Last name Zuo

Email zca520187@gmail.com

Phone

* Subject No tax increase please

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please not increase taxes again!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Zhitao
* Last name	Xu
Email	chzxu@yahoo.com
Phone	4039992199
* Subject	Property tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please don't increase our property tax anymore.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name yanfen

* Last name LI

Email yanfenkm@hotmail.com

Phone 5877779338

* Subject public hearing matter

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) I don't agree to increase property taxes and utility taxes.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	linlin
* Last name	Zhu
Email	zlinlin224@hotmail.com
Phone	4033834888
* Subject	Please no increase of property tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Please no increase of property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xiaofeng

* Last name Li

Email davidli2@me.com

Phone

* Subject Tax increases is not affordable

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
As per the nowadays economy situation, we don't see the tax increase is a solution, government should be able to cut cost instead of collecting tax from public

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Emily

* Last name Hollands

Email new_calgarian@hotmail.com

Phone

* Subject No property tax raise in Calgary

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
NO more tax raise!

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name amanda

* Last name tian

Email amanda.07ca@gmail.com

Phone

* Subject please do not increase residential property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
it is really hard time for Calgarians. it is getting more affordable for housing.

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* First name Eddie

* Last name Fong

Email Efong448@gmail.com

Phone

* Subject City of Calgary budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

In my opinions don't have a plan to control the spending and try to increase the property taxes isn't accountable to manage public dollar.
I will like City to control or cut the spending, so we can all go through this tough time period together.
I'm just normal citizen don't have a lot skill set and plan to manage household financial ,but for a simple family budget planning if you lack of income then your need to cut your spending.
I'm sure the city of Calgary management team and the council is foresee more economy set back to come and know how to manage the budget cut and don't increase the burden of the citizen.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Fanrong

* Last name Zeng

Email

Phone

* Subject Disagree about increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

1. Increasing tax is not the only option to meet the budget cutting. People lost jobs and their house value dropped greatly, but meanwhile tax keeps going up. Is it sounds right for you honestly?

2. People lost jobs everywhere but City of Calgary. Why not?

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xi

* Last name Chen

Email jessiekitty89@hotmail.com

Phone 5878928094

* Subject Disagree to increase Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Disagree to increase the residential property tax to reduce the City deficits.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shawnie

* Last name Zhu

Email shawnzhu@gmail.com

Phone

* Subject Do not increase tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Qingsheng

* Last name Zhou

Email jasonzhou0628@gmail.com

Phone 5879732666

* Subject Don't agree increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I don't agree to increase the property tax. It is already way too high. We the ordinary should be able to afford the living if we work hard. But now life is harder than work

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wei

* Last name Wu

Email mouseliwu@yahoo.com

Phone

* Subject I prefer tax increase rather than service reduction

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer tax increase rather than service reduction

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name James

* Last name Chaw

Email jchaw@hotmail.ca

Phone 4036670959

* Subject Increase tax or cut services

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

As I know, the city is thinking about the tax increase or service cut. I'd like say the city should not do both but to cut all employees who are not working efficiently. Compare the job burden on a city employee and a private business employee, it's easy to tell the difference. Why should we pay more tax to feed them. Everyone should work hard and equally hard.

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* First name yin ting

* Last name he

Email anita.hehe@hotmail.com

Phone 4032080419

* Subject no increase for property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
you can reduce the services or increase the efficiency.

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* First name CHARLIE

* Last name CHANG

Email 1280630679@qq.com

Phone 5877036106

* Subject no more property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I was unemployed for a long time due to bad construction and economy, I used to be engineer. I strongly opposed to increase property tax plus water fee, we can not afford anymore. The living cost just go up and up, and we don't have income, where does the money come from? Pls. think about the people who don't have job from government!!!

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* First name Yuliang

* Last name Wang

Email yuliangwang0820@gmail.com

Phone

* Subject no tax incease for Calgarian

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We are facing difficulties and can not aford tax inceasing, don't let us loose our house.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Alice

* Last name Li

Email songsofsummer@gmail.com

Phone

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) please do not increase property tax,we can decrease the salaries of the city's employees

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name moon

* Last name guan

Email moon.11.14@hotmail.com

Phone 4037306122

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name wei

* Last name wei

Email

Phone 4035605076

* Subject Please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I have a personal house and a business in the city. We will walk out on our business in there is an increase in property tax. With residential, we will need to cut spending on other things to meet the increase. With an increase in property tax, every household will need to cut spending as there is no pay rise in the near future. Please don't increase any taxes, I rather deal with the service cut.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Alice

* Last name Zhu

Email a_zhu@outlook.com

Phone

* Subject please do not increase property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
please do not increase property tax anymore. I own a house doesn't mean I am rich enough. I have over 20K debit in my credit card and I have 30K student loan. Life is already too difficult.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Rachel

* Last name Sun

Email rachel_sun@hotmail.ca

Phone 4032458943

* Subject Please do not increase property taxes

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We need to look at the efficiency and effectiveness not just increase the taxes.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shan

* Last name Huang

Email lisahss33@hotmail.com

Phone 5872566666

* Subject Property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Do not agree to increase property tax next year.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Min

* Last name Zhao

Email fchn611@gmail.com

Phone

* Subject No tax increases for Calgarians

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Hello I just want to express my concern for your discussion if increasing the tax for all Calgarians. I strongly object for this proposal. I'd rather you lay off some service workers from your departments or lower city's staff's salary or wages. In this hard of period among the city, compared to many laid offs in the other industry, your workers are paid way too high for their jobs and not efficiency. Please lay off the ones who don't want to lower their salaries or wages, hire the ones willing to work at that rates instead.

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* First name Jiansong

* Last name Wu

Email jason.wu@hotmail.ca

Phone

* Subject Property tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Disagree the increase the residential property tax.

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* First name Zhi Gang

* Last name Zheng

Email pzhengca@gmail.com

Phone

* Subject Property Tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am totally against increasing the property tax for the next year. It's been a big burden for most of the Calgarian families. Please try to even lower the property tax.

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* First name Rebecca

* Last name Yang

Email imtse@yahoo.com

Phone

* Subject Property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase property tax

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Zhe

* Last name Ma

Email

Phone 4034518449

* Subject	Tax
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* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

We have a hard time now. We can not support increasing any tax because people had lost job and no money to buy food. Can't increase tax to feed job having person pocket. Thanks.

I suggest cutting tax and reduce spending. Last 5years, my house tax increase over30% and values down over 20 %. The mayor's 3 term increased tax too much. I hope they get my messages. Thanks.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name
Laurel

* Last name
Jackson

Email
lhooverk@shaw.ca

Phone
403-6151735

* Subject
Taxes, budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am very concerned about the budget deliberations around property taxes. I would happily pay the approximately \$5/month more to ensure that we don't cut vital and nice to have services. I would also hate to see more unemployed people in our city. I would also prefer my taxes go to public and not private delivery of services. Please consider this as my endorsement to increase my property taxes to ensure CALGARY remains a great city.

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* First name	Wayne
* Last name	Stewart
Email	mwaynestewart@shaw.ca
Phone	4033702855
* Subject	Taxes
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Raise taxes to preserve services

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Aimee

* Last name Struk

Email agstruk91@gmail.com

Phone 4036608466

* Subject Taxpayers deal with enough

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I feel it necessary to voice my concern about the upcoming 2020 municipal budget. As a tax paying citizen it is very concerning to me that our political LEADERS are not Leading by example. They expect their citizens to bear the entire financial burden so they can continue living in luxurious homes and drive the fanciest car, mean while a hard working canadian like myself or husband is struggling to even afford the current taxes we pay. Not to mention the ridiculous amount spent installing the max transit lines only to cut services. What is the point of spending money on necessary things like transit only to cut them later. It's counter productive and only harming us further. Why not reduce pay to the wealthy, cut back in spending of frivolous nature. Our politicians need to be leading by example, not dictating what the rest of us can and cannot do. We live in a democratic country, not a dictatorship. Let's start acting like it.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Diane

* Last name Jones Konihowski

Email dianejk@distresscentre.com

Phone

* Subject Tax increase and position cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I am in favor of a \$50/month tax increase for homeowners. We all need to give a little. I am NOT in favor of any increase in small business taxes. We need them to stay alive and prosper in a struggling Calgary economy. DO NOT cut funding to social services as the number of vulnerable citizens has been increasing significantly since 2014. Instead, look at eliminating the duplication that exists within the social sector. Let's use our dollars more wisely.

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☒ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Calvin

* Last name Zhai

Email calvin.cagm@gmail.com

Phone 587.717.8086

* Subject Stop Increasing Property Tax!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

The City has been increasing property tax year by year for quiet a while which puts a big burden to property owners. The economy is not good across the province and we can't see it can bounce back anytime soon. Lots of layoffs and salary decrease across the city. Why cannot we cut public expense instead??? There are families where both husband and wife being laid off without any income now but they have to pay everything mortgage, utility, gas, potential higher property tax and etc which is unfair!

If the economy backs up one day, will the City decrease property tax accordingly?

Cut expense instead please!!!

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* First name James

* Last name Seller

Email jameswseller@gmail.com

Phone 4035425183

* Subject One Calgary Budget

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

I appreciate the number of steps the City has taken to manage a difficult budget over such a long period of time I think an increase in residential property taxes is unavoidable and a needed step. Pressure needs to come off the small businesses that are a life blood of the economy and character of the City. Wage cuts to public stuff who I think have already had many years without increases is cruel. I'm a home owner in Inglewood, and would accept a modest property tax increase, we have some of the lowest in the country and we've been surviving off an unsustainable amount of green-field development charges.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Dani

* Last name Moore

Email danibrittanymoore@Gmail.com

Phone

* Subject Response to Cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I have reviewed the budget cuts and I think the city did a good job with picking the cuts. I do NOT agree with raising taxes again. I paid \$1000 more this year for taxes, and if they do plan on raising them again, I will move to outside of the city into Rockyview.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tihana

* Last name Radojcic

Email

Phone

* Subject No more cuts

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Increase the property taxes and ensure that the transit, police and fire departments have well trained staff and provide efficient services. These three services simply cannot suffer any more cuts.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Tyson

* Last name Struk

Email t_akstruk@outlook.com

Phone 14038180787

* Subject 2020 Budget Plans

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)

Raising property tax in the current economy is extremely unhealthy for the growth of the city. Cutting funding to important public services is also unhealthy for the growth of the city. Many citizens are struggling to find and maintain gainful employment. Raising taxes will negatively impact these citizens. Cutting funding to public services will also negatively affect these same struggling citizens. I would recommend that the city council members and Mayor Naheed Nenshi take a pay cut to avoid both of the aforementioned scenarios. You are risking the well being of not just the average citizen but those at most risk to be negatively impacted by these budget plans. Citizens living below the poverty line and our homeless population will grow along with their inability to contribute to our society.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Sarah

* Last name Ba

Email sarah.s_ba@yahoo.com

Phone

* Subject Increasing tax or cut expense

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I advocate to cut expense instead if increasing tax, as the economic is not very good, people are struggling to meet ends meet. Increasing tax would make it worse.

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* First name Quan

* Last name Zhou

Email zhouqmike@gmail.com

Phone 4035008588

* Subject Oppose rising property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly oppose rising property tax. The property tax has been rising in these years. It is already very high.

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	TAo
* Last name	Tao
Email	taotao_tt@hotmail.com
Phone	4037080817
* Subject	No more personal tax
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	Can't afford it

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Shaohong

* Last name Lin

Email tracylinxh@gmail.com

Phone 5872884182

* Subject Oppose rising property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I strongly oppose rising property tax.

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* First name Mingming

* Last name Ni

Email mingming.ni@gmail.com

Phone 5872164088

* Subject Don't want increase tax!!!

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Prefer cut of services but don't want increase tax!!!

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* First name Jinkui

* Last name Qiao

Email qiao_jk@hotmail.com

Phone 4034702667

* Subject Against tax rise

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I am objecting tax rise to keep people

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* First name Lin

* Last name Han

Email

Phone

* Subject City property tax

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please do not increase resident property tax.
Thanks

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* First name Huang

* Last name Shu

Email

Phone

* Subject Do not agree property tax increases

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Don't agree increase resident property tax.
Thanks

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* First name Christina

* Last name Zhang

Email christinazhangqp@yahoo.com

Phone 4035603162

* Subject No more tax increase

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
The property tax is already very high, no more tax increases is acceptable. for the rental properties, which are not able to be rented out while the property tax is increased already, which are big burdens. To solve the budget problems, should have headcount cut and cost saving in the city work force.

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* First name Jianjun

* Last name Zhao

Email zhao_jianjun@hotmail.com

Phone 5874344972

* Subject PROPERTY TAX

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
Please don't increase our property tax for this year.

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* First name Yang

* Last name Li

Email liyangtze@gmail.com

Phone 5878903071

* Subject Tax increasing or reducing city services/clerks

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer reducing city services/clerks rather increasing taxes. Tax is too high and no room to increase.
Thanks.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Wilson

* Last name Chen

Email

Phone 4036309085

* Subject Don't agree to increase tax.

* Comments - please refrain from providing personal information in this field (maximum 2500 characters) Strongly agree to cut city staff.

Please use this form to send your comments relating to Public Hearing matters, or other Council and Committee matters, to the City Clerk's Office. In accordance with sections 43 through 45 of Procedure Bylaw 35M2017, as amended. The information provided may be included in written record for Council and Council Committee meetings which are publicly available through www.calgary.ca/ph. Comments that are disrespectful or do not contain required information may not be included.

FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT

Personal information provided in submissions relating to Public Hearing Matters before Council or Council Committees is collected under the authority of Bylaw 35M2017 and Section 33(c) of the Freedom of Information and Protection of Privacy (FOIP) Act of Alberta, and/or the Municipal Government Act (MGA) Section 636, for the purpose of receiving public participation in municipal decision-making. Your name, contact information and comments will be made publicly available in the Council Agenda. If you have questions regarding the collection and use of your personal information, please contact City Clerk's Legislative Coordinator at 403-268-5861, or City Clerk's Office, 700 Macleod Trail S.E., P.O Box 2100, Postal Station 'M' 8007, Calgary, Alberta, T2P 2M5.

✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name	Wei
* Last name	Wang
Email	aliceweiwang@gmail.com
Phone	5879987818
* Subject	Budget cut
* Comments - please refrain from providing personal information in this field (maximum 2500 characters)	I do not support any plans of increasing the property tax due to recent provincial budget cut.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xinglong

* Last name Ran

Email xinglong_ran@yahoo.ca

Phone

* Subject less city services or increasing tax?

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
I prefer to get less city services instead of increasing tax.

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✓ * I have read and understand that my name, contact information and comments will be made publicly available in the Council Agenda.

* First name Xiaomeng

* Last name Wei

Email meng19890907@gmail.com

Phone 5878897352

* Subject Reduce tax please

* Comments - please refrain from providing personal information in this field (maximum 2500 characters)
The income tax and property tax is becoming unaffordable for me. I have a family with 2 kids and 4 senior (60 years old below), but everything become more expensive due to increasing tax.