

Carry Forward of Operating Budget from 2019 to 2020 (\$000s) for Approval

Purpose: To provide a summary of 2019 one-time budget items requiring Council approval to be carried forward to 2020 as per Council Policy CFO004 Multi-Year Business Planning and Budgeting.

Note: As the proposed carry forwards are best estimates at this time, they will be adjusted to actual and reported in the 2019 Year-End Budget Revisions Report.

Service	Project	2019 Approved One-time Budget		2019 Proposed Carry Forward		Explanation
		Expenditures	Revenue	Expenditures	Revenue	
Funding Source: Fiscal Stability Reserve						
Economic Development & Tourism	Office of Economic Development & Policy Coordination (EDPC Programs: one-time budget)	1,361	-	1,361	-	To support Council's initiatives related to the economy.
Economic Development & Tourism	Office of Economic Development & Policy Coordination (EDPC Programs: base budget) *	-	-	275	-	To support Council's initiatives related to the economy.
Corporate Cost & Debt Financing	Council Innovation Fund	5,776	-	5,610	-	Carry forward Council Innovation Fund to support Council initiatives.
Corporate Cost & Debt Financing	Council Community Fund	1,085	-	1,085	-	Carry forward Council Innovation Fund to support Council initiatives.
Building Safety	Kensington Manor	1,000	-	800	-	To complete work outlined in PFC2019-0739
Subtotal - Fiscal Stability Reserve		9,222	-	9,131	-	
Funding Source: Public Housing Reserve						
Affordable Housing	Transforming Calgary Housing	2,500	(2,500)	1,700	(1,700)	To better carry out the new operating agreement negotiations for Provincially-funded housing. Negotiations have been delayed due to Provincial election.
Subtotal - Public Housing Reserve		2,500	(2,500)	1,700	(1,700)	
Funding Source: Community Economic Resiliency Fund						
Affordable Housing	Housing Incentive Program	3,730	-	2,000	-	To fulfill Housing Incentive Program legal obligations and better utilize funding. Ability to execute housing agreements, market conditions and availability of community applicant capital funding delayed the use of the housing incentive program.
Subtotal - Community Economic Resiliency Fund		3,730	-	2,000	-	

Service	Project	2019 Approved One-time Budget		2019 Proposed Carry Forward		Explanation
		Expenditures	Revenue	Expenditures	Revenue	
Funding Source: Budget Savings Account Reserve						
Bylaw Education & Compliance	Public Safety Peace Officer Program	1,000	-	1,000	-	The Alberta Justice & Solicitor General requires all peace officers to meet Community Peace Officer (CPO) level 1 by Dec 31, 2021. For training peace officers, uniforms and implementing vehicle markings. This will occur over three years.
Calgary 9-1-1	Training for Implementation of New Software	500	-	375	-	Training of operational staff on Computer Aided Dispatch (CAD) system upgrades and integration of police call-taking protocols into CAD. Delays in software implementation require an adjustment to training timelines.
City Planning & Policy	Next20 (Municipal Development Plan and Calgary Transportation Plan)	320	-	320	-	To ensure project is carried out in 2020. Delay due to revised project scoping following 2019 budget reductions.
Fire Inspection & Enforcement	Community Risk Reduction Approach	300	-	275	-	To optimize service value by identifying and implementing enhancements to a data driven approach. To identify high-risk inspections and prioritize them accordingly. Delay in project due to focus on other pressures.
Infrastructure Support	Project and Program Management Automation	753	-	420	-	To prevent delay in corporate level reporting due to system licensing issue. Delay due to refocusing and review of the project.
IT Solutions & Support	IT Software Expense Project	1,500	-	1,500	-	To lower software costs from effective contract negotiations, usage-based renewals, lower demand for new software, and avoidance of software-audit penalties. Delays due to resource availability.
Mayor & Council	Website Design and Development	105	-	90	-	To ensure Councillors are able to effectively do their job by providing information on timely manner and less confusion around access for information. Delays due to platform changes, limited resources and complexity.
Pet Ownership & Licensing	Responsible Pet Ownership Bylaw Review	300	-	300	-	To engage with citizens for Responsible Pet Ownership Bylaw Review. The review was to be an 18 month project. The review began in June 2019 and engagement is planned for 2020.
Taxi, Limousine & Vehicles-for-Hire	Accessible Taxi Dispatch Project	350	-	35	-	To better communicate the new process to accessible taxi users and train drivers. Delays due to longer vendor selection process than expected.
Subtotal - Budget Savings Account Reserve		5,128	-	4,315	-	
TOTAL		20,580	(2,500)	17,146	(1,700)	

* Unused 2019 base operating budget will be designated as a one-time budget to be funded by the Fiscal Stability Reserve in 2020.