

Green Line Committee Terms of Reference – Appendix

The Green Line Committee has the following Guiding Principles and Goals (DRAFT):

1. Guide the Green Line project in achieving the Project Vision and Outcomes for Calgarians.
2. Promote fiscal responsibility so that the Green Line project optimizes costs to residents and businesses, considers life cycle costs and demonstrates value for money.
3. Consider and respect public input received with the continued objective of being responsive to community values and concerns.
4. Maintain accountability by following project management best practices.
5. Focus governance and oversight on the following project goals:
 - a) Safety – achieve industry standards in protecting employee and public safety
 - b) Stakeholders - effective and responsive communication and outreach with affected stakeholders
 - c) Regulatory - compliance with all permits, laws and regulations
 - d) Environment - minimize environmental impacts arising from construction and operation of the system
 - e) Schedule - deliver project on target to meet in-service date expected by public, stakeholders and funding partners
 - f) Cost – deliver project within the approved control budget
 - g) Risk - support the creation of a risk aware, commercially and technically competent delivery team

Green Line Project Vision: *A transit service that improves mobility in communities in north and southeast Calgary, connecting people and places and enhancing the quality of life in the city.*

Outcomes for Calgarians

1. *A transit service that improves mobility by providing a frequent, reliable, and affordable service.*
2. *Contributes to an efficient transportation network that promotes transportation choice and reduces congestion, travel times and greenhouse gases.*
3. *Enhance connectivity between people and places including connections to the broader transit network.*
4. *Create a positive transportation experience – safe, accessible, comfortable and convenient.*
5. *Contribute positively to urban realm, community development and revitalization.*
6. *Contribute to the vitality of businesses in the community.*
7. *Protect the environment by enhancing City's environmental stewardship.*