

**MEMORANDUM OF UNDERSTANDING**

**BETWEEN:**

**HER MAJESTY THE QUEEN, IN RIGHT OF THE PROVINCE OF ALBERTA, as represented by the Government of Alberta, hereinafter the "Province"**

**- and -**

**CITY OF CALGARY, a Municipal Corporation in the Province of Alberta, hereinafter "Calgary"**

**- and -**

**CITY OF EDMONTON, a Municipal Corporation in the Province of Alberta hereinafter "Edmonton"**

WHEREAS Calgary and Edmonton share a vision with the Province of a prosperous Alberta which includes economically vibrant and sustainable big cities;

AND WHEREAS Calgary and Edmonton are the two largest cities in the province, led by municipal governments with administrative capabilities that support high levels of autonomy;

AND WHEREAS Calgary and Edmonton are major contributors and centres for economic growth and development;

AND WHEREAS the legislation that applies to Calgary and Edmonton should reflect a robust, sustainable and flexible framework to meet the needs of the two cities;

AND WHEREAS a new dynamic framework to capture the challenges and enhance the clarity in service delivery may be required to reflect the evolution of certain roles and responsibilities between the Province and each of Calgary and Edmonton;

Agreed-upon work plan:

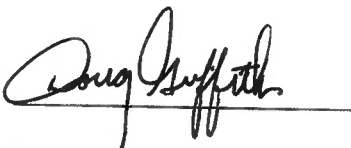
- June to September 2012 Define the interests, issues, options and solutions
- October 2012 to February 2013 Develop the solution
- Spring 2013 Present for consideration by the Legislature

IN WITNESS WHEREOF this Memorandum of Understanding has been duly executed by the parties on the 18 day of June, 2012.

HER MAJESTY THE  
QUEEN IN RIGHT  
OF ALBERTA, as  
represented by the  
Minister or Municipal  
Affairs

CITY OF CALGARY

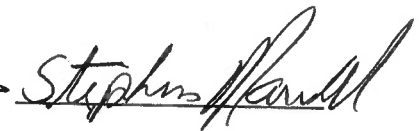
CITY OF EDMONTON



Honourable  
**Doug Griffiths**  
Minister of Municipal  
Affairs



His Worship  
**Naheed Nenshi**  
Mayor of Calgary



His Worship  
**Stephen Mandel**  
Mayor of Edmonton