

## **RE&DS (Real Estate & Development Services) Scope of Work**

In November 2018 at the *One Calgary* budget discussions, a Motion Arising directed the Recreation Business Unit to prepare a plan for a real estate and development assessment on all City-owned golf courses for the purposes of decommissioning, repurposing and/or divesting of land, for reinvestment back into Recreation, to sustain the overall operations of Golf.

Recreation engaged Real Estate and Development Services (RE&DS) to assist with the formation of a real estate plan to complete this analysis. RE&DS responded by developing a two-stage plan that will determine the development potential, limitations and risks at each municipal golf course.

Stage 1 consists of screening each course through a feasibility assessment matrix, to determine if and where land at each course could be considered for repurposing or disposition. The matrix includes criteria such as: historical review, environmental review, infrastructure and servicing, planning and policy considerations, and current golf operations review.

Stage 2 consists of a more comprehensive planning, engineering and environmental analysis of those lands identified in Stage 1 that may provide for opportunities other than golf. It is expected that Stage 2 will require external consultants and additional work by the Corporation to undertake field investigations, planning and design and public engagement.

On May 27, 2019 Council approved the two-step work plan.