



# STRATEGIC MEETING OF COUNCIL

C2019-0868 – Supplementary Report to Calgary's  
Evolving Role in our Changing Region – Our Past,  
Present and Future  
2019 September 16

## Today's Objectives

1. To provide Council with background and common information on Calgary's past, present and future relative to our region
2. To engage Council in an interactive and facilitated session designed to generate Council discussion and direction to Administration



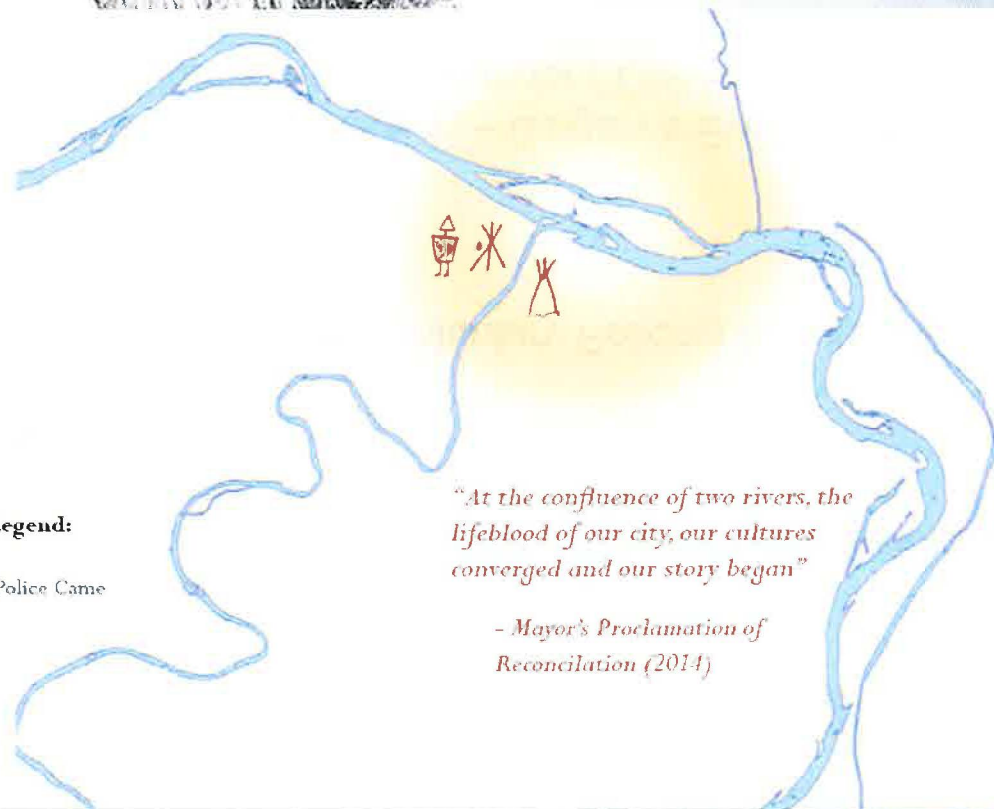
## September 16 Strategic Meeting of Council

- |          |   |
|----------|---|
| 10:00 am | Presentation – Calgary’s Evolving Role in Our Changing Region   |
| 10:45 am | Q & A   |
| 11:15 am | Presentation – CMRB Voluntary Policing Services Subcommittee  |
| 12:00 pm | Break for lunch   |
| 1:15 pm  | Presentation & Discussion – Calgary’s Evolving Role in Our Changing Region ( <i>Closed Session – under FOIP Section 21, 23 &amp; 24</i> ) |
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| 4:45 pm  | Rise and Report   |



Glenbow Archives NA-1753-49

The region  
has been  
inhabited  
since time  
immemorial.



**Winter Count Legend:**

1874 - When the Police Came  
[to the territory]

*"At the confluence of two rivers, the  
lifeblood of our city, our cultures  
converged and our story began"*

*- Mayor's Proclamation of  
Reconciliation (2014)*





## Previous Council Direction

*C2018-1373  
December  
17, 2018,  
Regular  
Meeting of  
Council*

- i. Refer Notice of Motion C2018-1373 to the Intergovernmental Affairs Committee on 2018 December 20, to consider in the broader scope of all options relating to Calgary's regional future, but not limited to annexation, development of future Intermunicipal plans, and the City's framework and requirements for the new Regional Plan currently being developed; and*
- ii. **Direct Administration to report back to a 2019 Strategic Meeting of Council.***

### Regional Matters Update IGA2019-0988

Moved by Councillor Gondek:

That the proposed recommendations with respect to Verbal Report IGA2019-0988 be amended, by adding a new Recommendation 2 as follows .... *"That The City of Calgary immediately examine the method by which to withdraw from the Calgary Metropolitan Region Board (CMRB) until a better model can be created."*

### MOTION DEFEATED

Pursuant to Procedure Bylaw, Councillor Gondek requested that the defeated motion be forwarded to the 2019 Sep 16 Strategic Meeting of Council for information



## Supplementary Report to Calgary's Evolving Role in Our Changing Region – Our Past Present and Future - 2019-0868

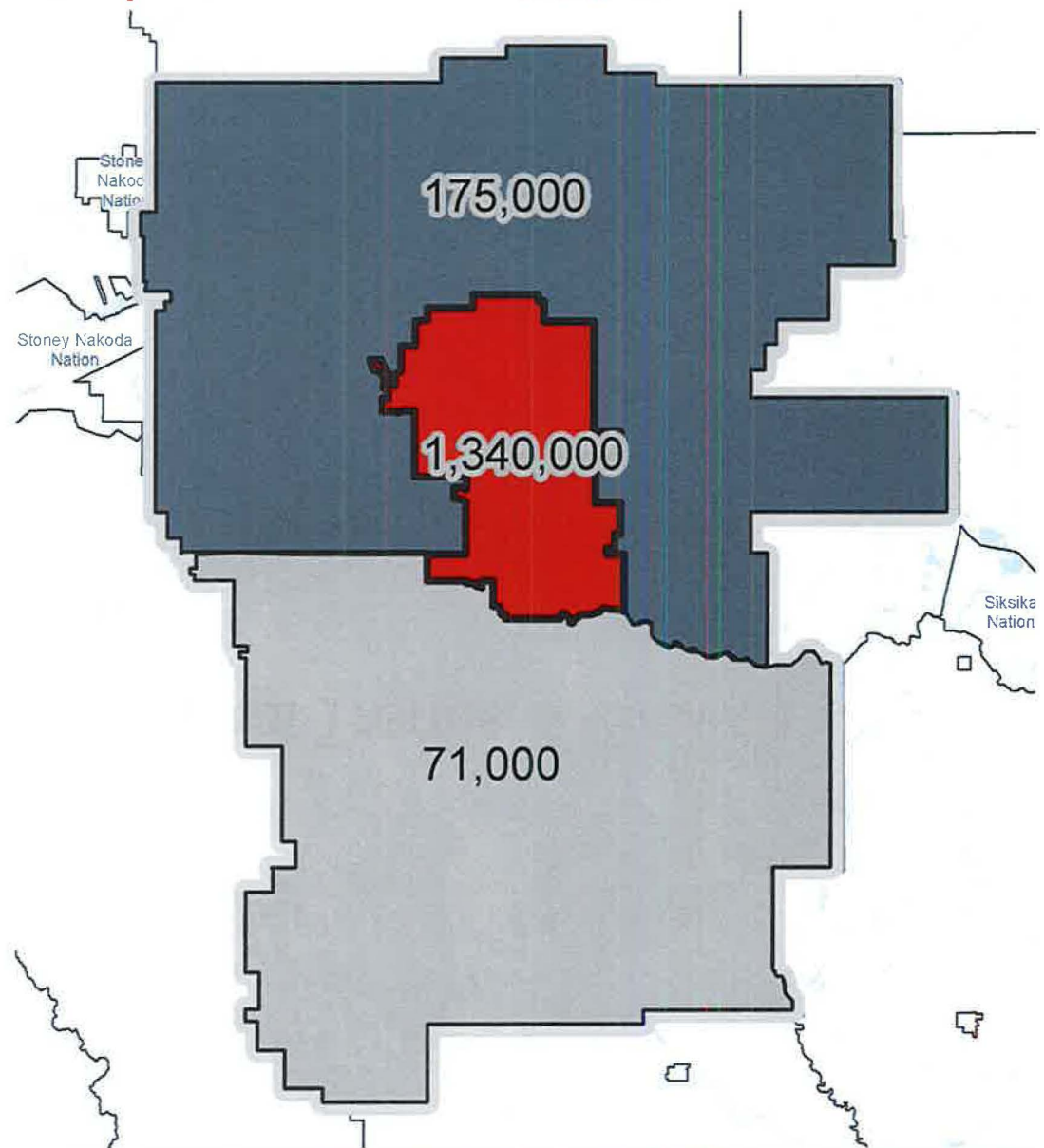
1. Prepare a revised regional strategy, based on feedback received from the 16 September 2019 Strategic Session of Council, considering tools, risks, resources and report back to Intergovernmental Affairs Committee no later than Q2 2020;
2. Defer reporting on a potential Intermunicipal Development Plan review process with Rocky View County (C2018-1373) until Q2 of 2020 and considering the item as part of the revised regional strategy; and
3. That Attachments 3 and 4 to this report, the closed session presentation and discussion remain confidential pursuant to Sections 21, 23 and 24 of the Freedom of Information and Protection of Privacy Act until reviewed by 2029 June 10.



## Snap Shot of Regional Trends & Growth

## 2018 Region Population – 1.6 Million

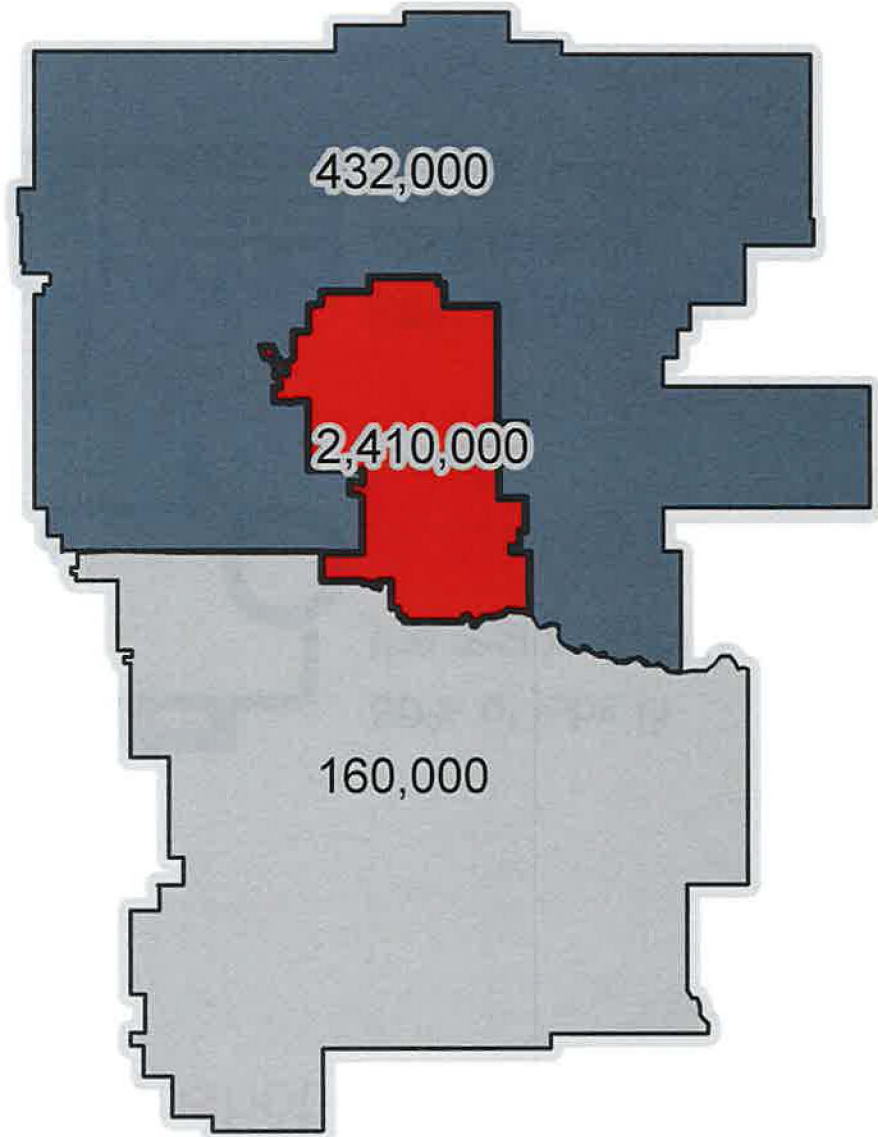
**246,000** people live  
outside Calgary





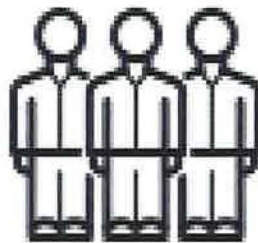
## 2076 Region Population – 3 Million

**592,000** forecast to  
live outside Calgary



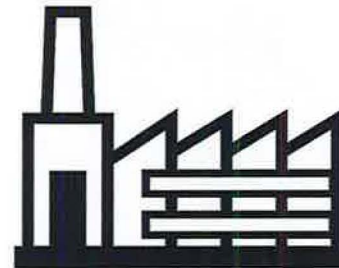
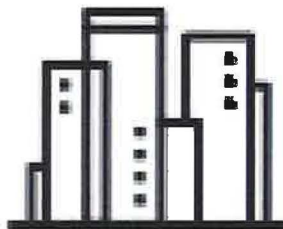
## Social Economic Snapshot - Calgary/Region

85% of the  
regional  
population  
(CMRB)



80% of jobs in  
the region (CER)

69% of single &  
semis, 95% of multi-  
residential housing  
starts (CER)



68% of industrial  
development  
activity (CER)



Canada's 4<sup>th</sup> most populated metropolitan area.

Calgary Metro area was fastest growing in Canada 2011-2016

- Cochrane 47%
- Airdrie 42%
- Chestermere 34%

**CALGARY HERALD** NEWS OPINION SPORTS BUSINESS ARTS LIFE CAREER

## Census shows Calgary still Canada's fastest-growing city, suburbs lead the way

DYLAN ROBERTSON FOR THE CALGARY HERALD  
Updated: February 8, 2017



Calgary's metropolitan area grew 14.6 per cent between 2011 and 2016. GAVIN YOUNG / POSTMEDIA

SHARE | A+ | COMMENT | PRINT

Calgary has kept its spot as Canada's fastest-growing city, while Alberta's booming suburbs are set to have a larger sway in the province's 2019 election, according to [census data released Wednesday](#).

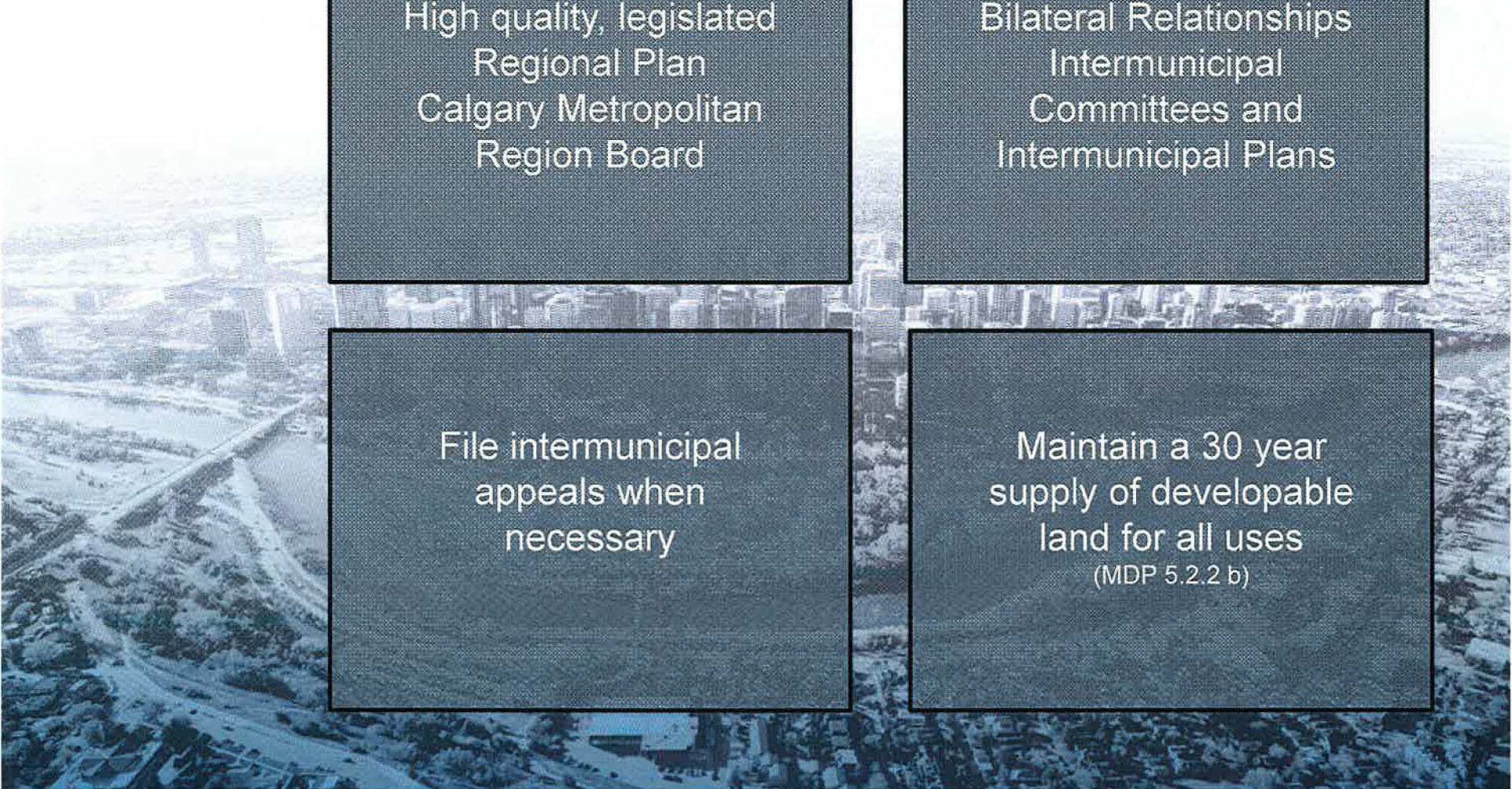
Statistics Canada says Calgary's growth is persisting through the economic downturn that was in full swing during the May 2016 survey. Calgary's metropolitan area grew 14.6 per cent between 2011 and 2016, following a 12.6 per cent growth rate 2006 to 2011. That area spans three satellite communities that report even stronger growth: Cochrane (47.1 per cent), Airdrie (42.3 per cent) and Chestermere (34.2 per cent).

Calgary has now passed the Ottawa-Gatineau area as Canada's fourth most populous urban zone.

## Our Current Regional Approach Our Past



# Our Current Regional Approach

An aerial photograph of the Calgary skyline, showing the city's buildings and the Bow River, serves as the background for the slide.

High quality, legislated  
Regional Plan  
Calgary Metropolitan  
Region Board

Bilateral Relationships  
Intermunicipal  
Committees and  
Intermunicipal Plans

File intermunicipal  
appeals when  
necessary

Maintain a 30 year  
supply of developable  
land for all uses  
(MDP 5.2.2 b)



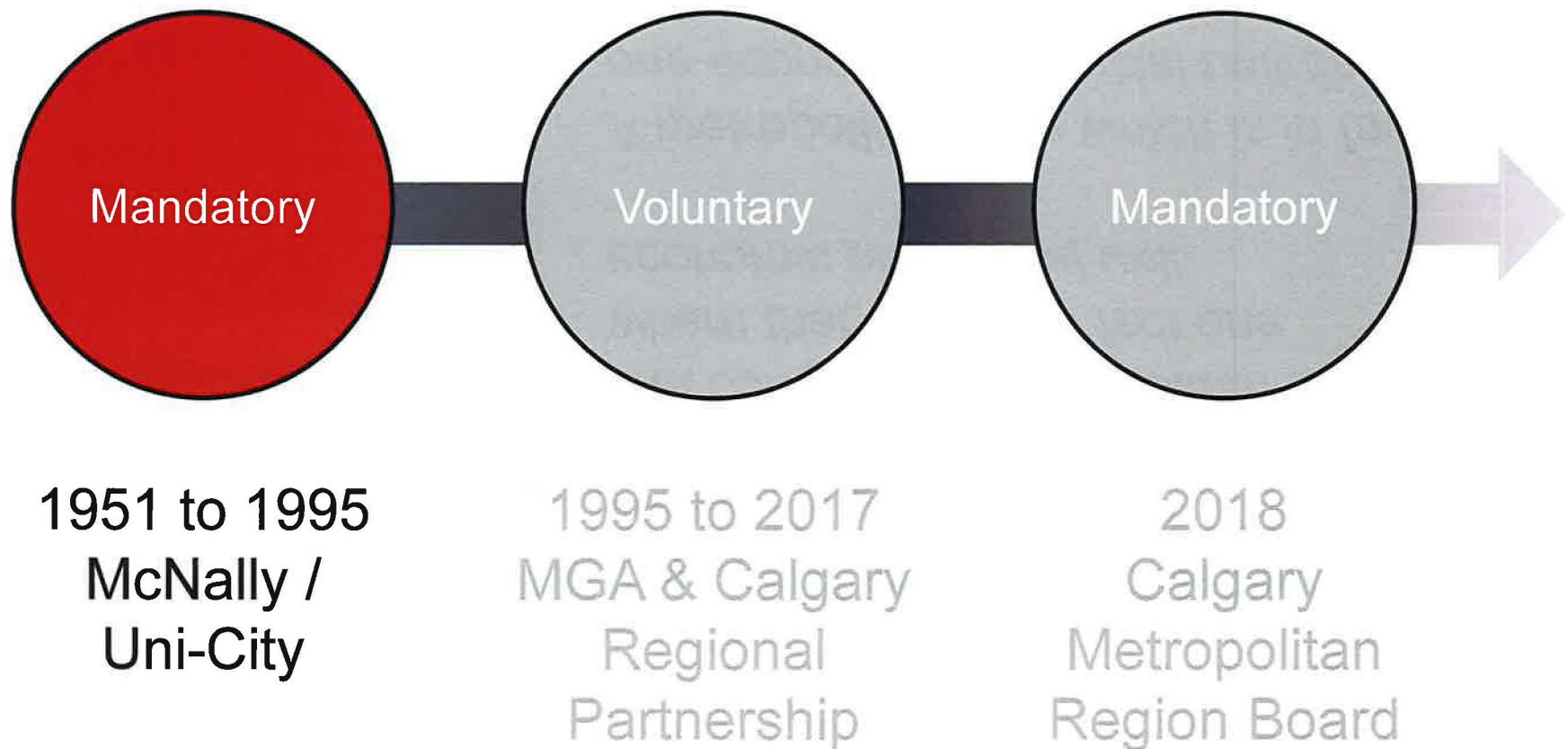
## Regional Approach

### Significant Influencer - The Provincial Government



# Calgary's Eras of Regional Planning

## History and Context





## The Royal Commission on the Metropolitan Development of Calgary and Edmonton (1956)



“ *It is unjust and inequitable that wide variations in the tax base should exist among the local governing bodies that comprise a metropolitan area where that area is in fact one economic and social unit.*

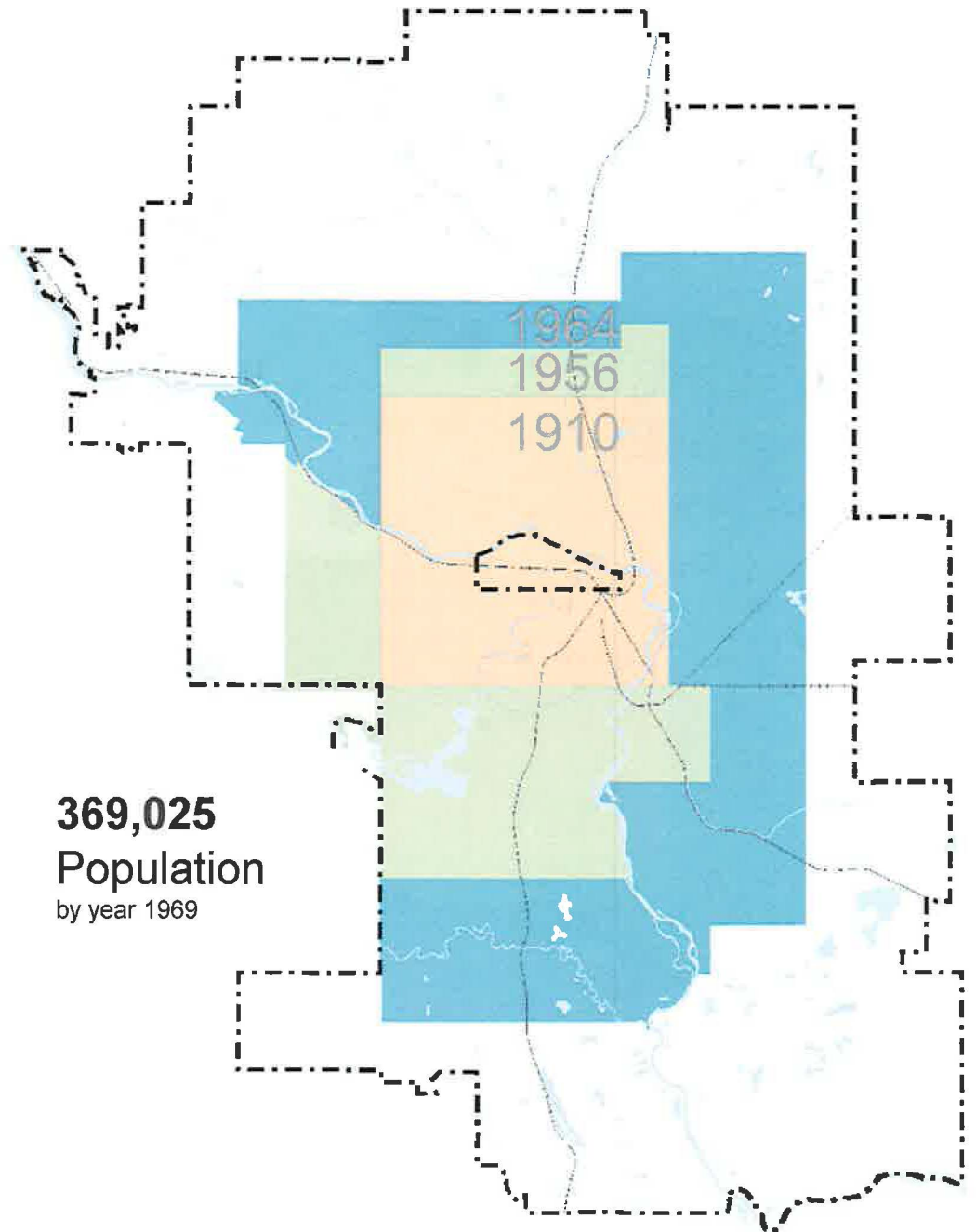
*A metropolitan area which is in fact one economic and social unit can ordinarily be more efficiently and effectively governed by one central municipal authority than by a multiplicity of local governing bodies.* ”





## Uni-City in action

- Annexation of Forest Lawn
- Amalgamation of Montgomery & Bowness
- Mandatory regional planning commissions
- Fringe protection

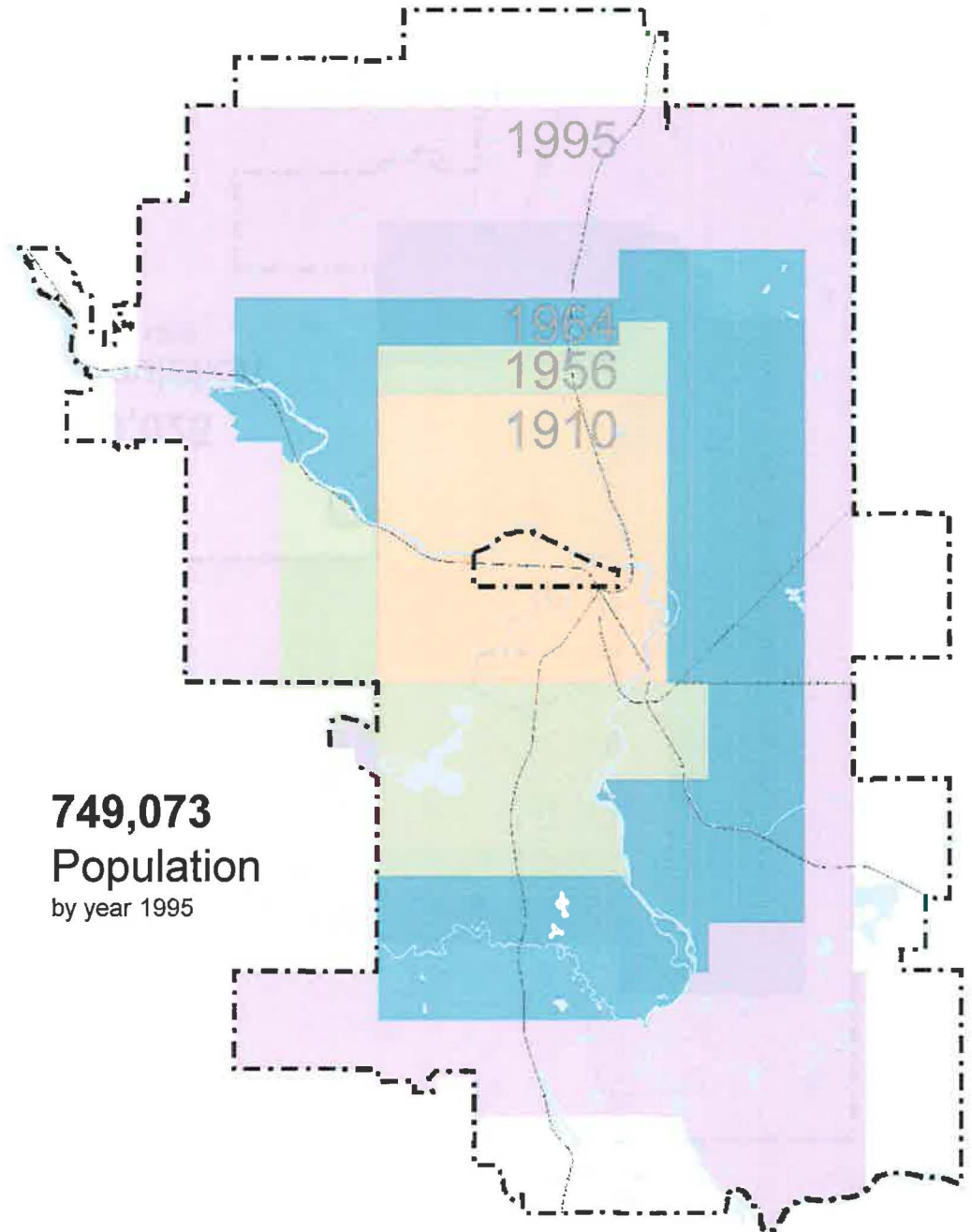




## 1960's – 1995

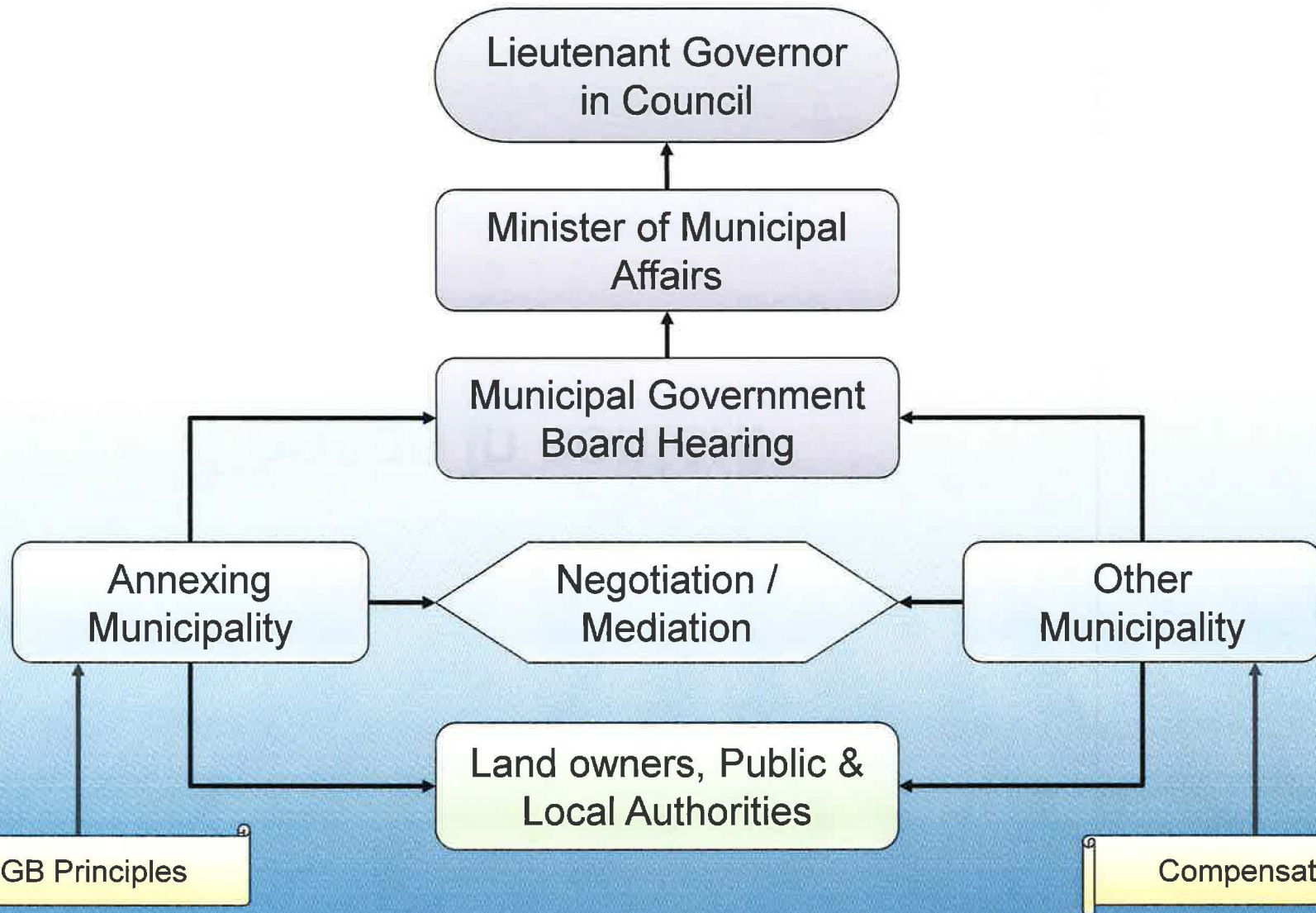
20 Annexations

- Binding Regional Plan
- Calgary Regional Planning Commission





## Overview of Annexation





# Change in context



## Regional Planning Dismantled - 1995

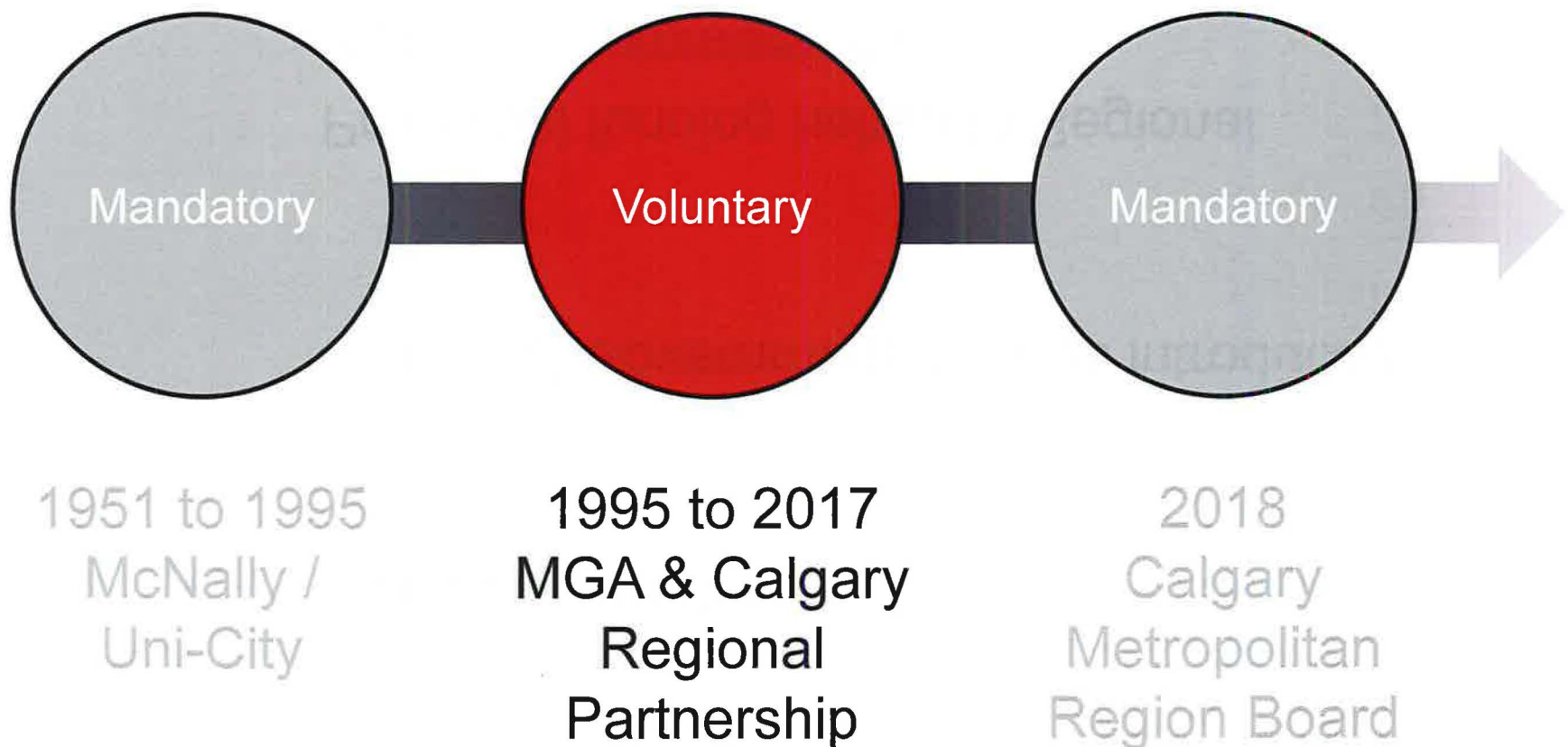
Municipal Frustration

Municipal Government Act was introduced

Provincial funding halted to Regional  
Planning Commissions

# Calgary's Eras of Regional Planning

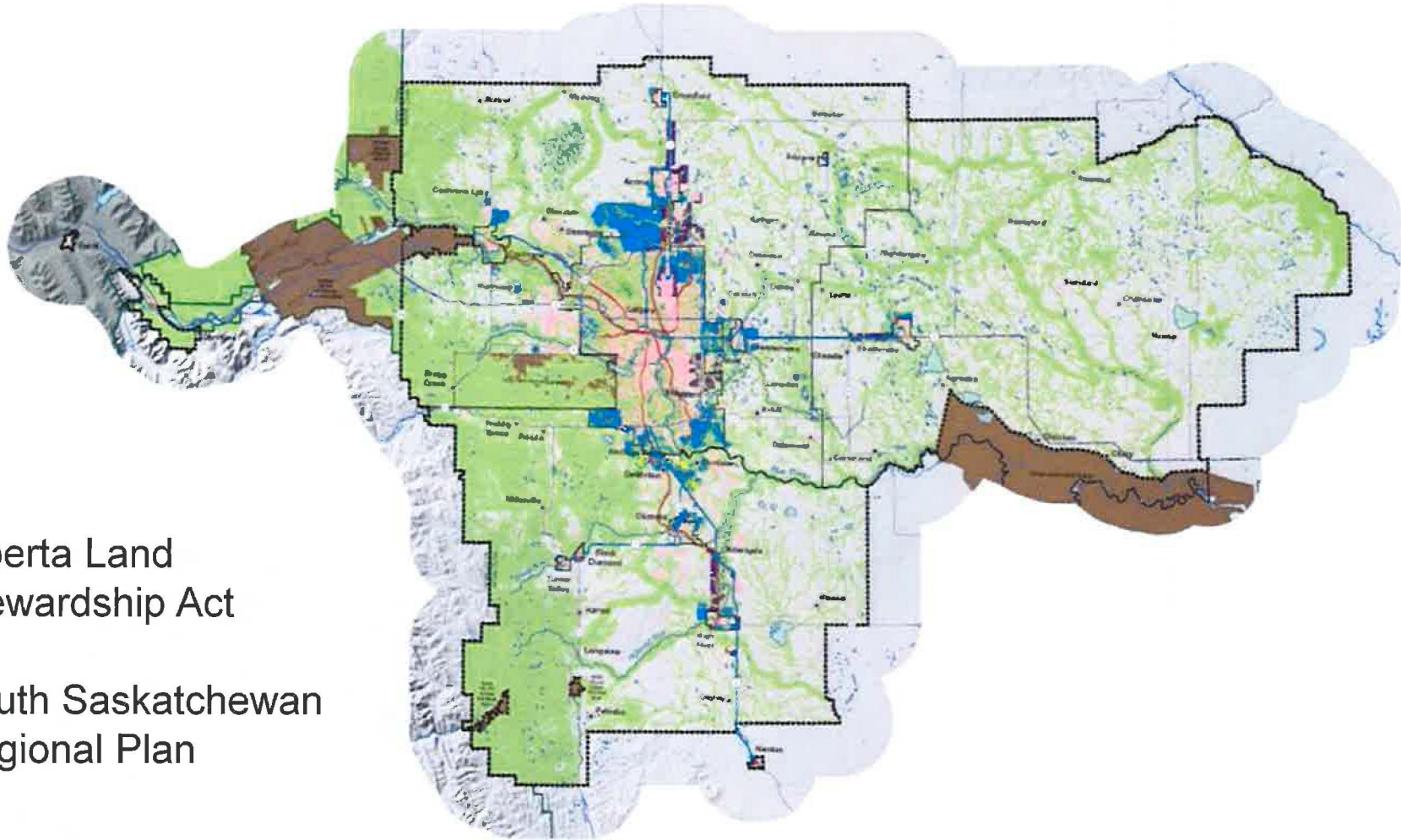
## History and Context





## Voluntary Era - Calgary Regional Partnership

### Calgary Metropolitan Plan



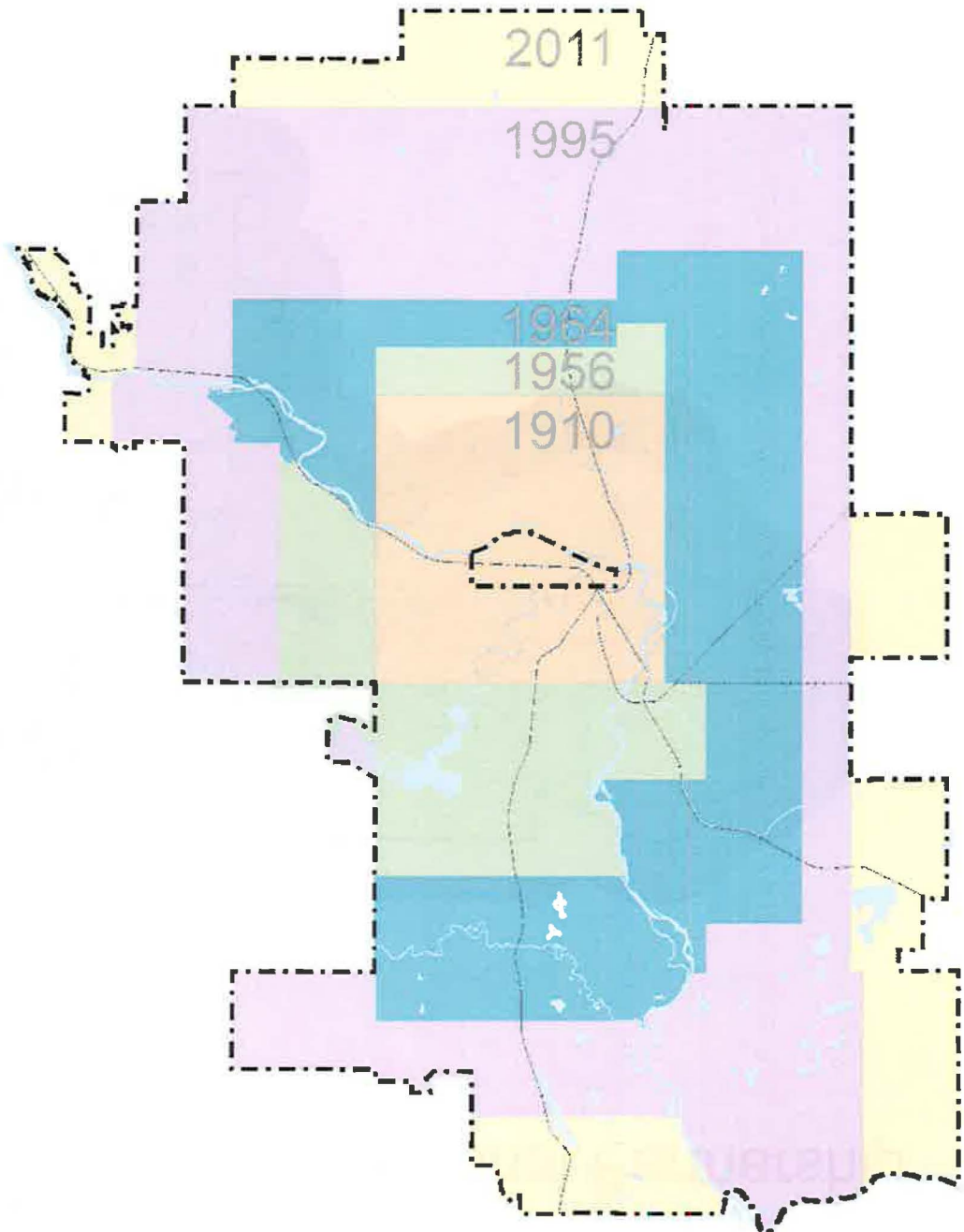
Alberta Land  
Stewardship Act

South Saskatchewan  
Regional Plan



## Calgary's Policy Shifts

- Imagine Calgary (2006)
- Municipal Development Plan & CTP (2009)





## Stalemate (2009 – 2016)

Unable to legislate the Calgary  
Metropolitan Plan

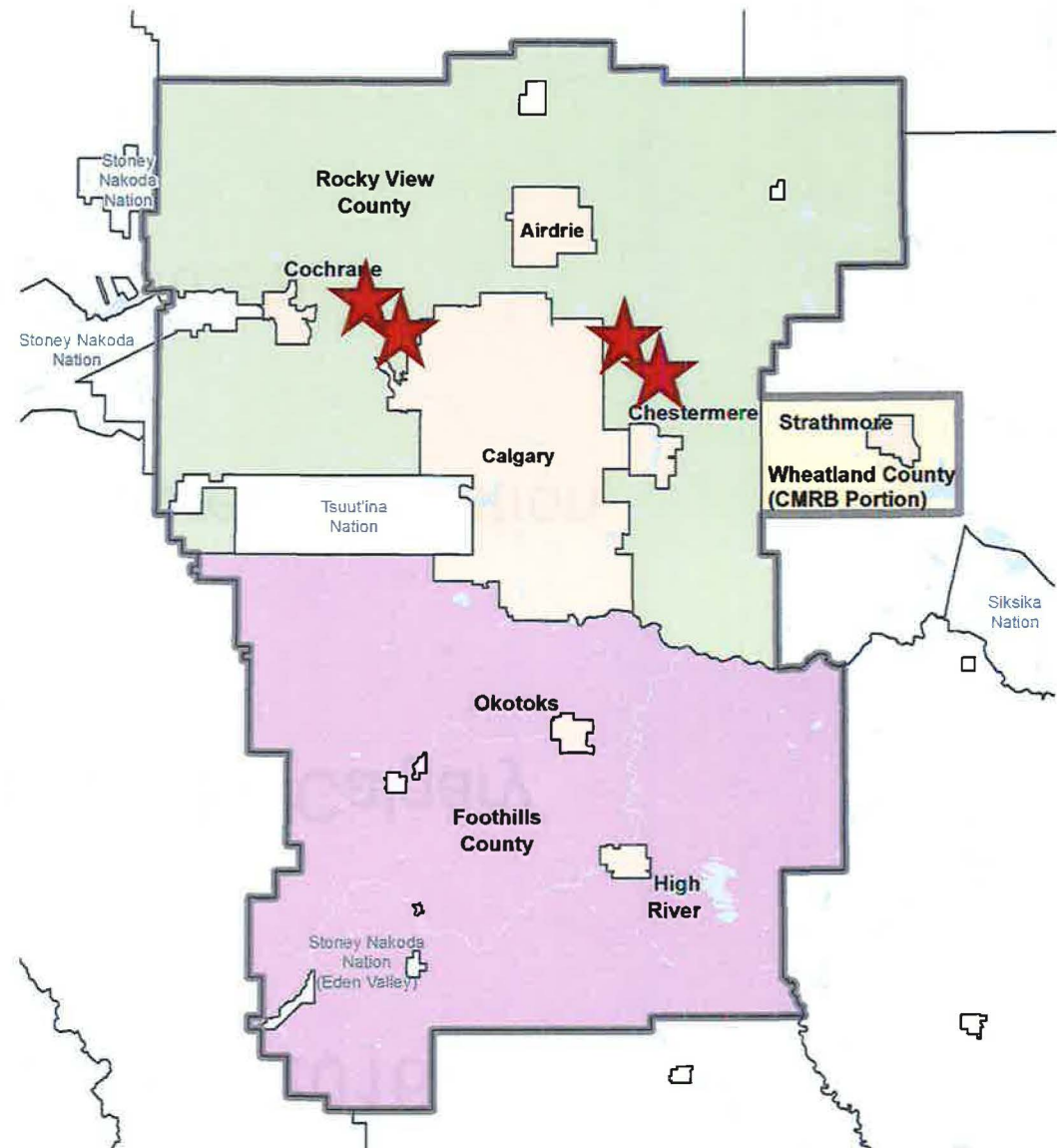
Provincially sponsored mediation

Intermunicipal disputes

# Municipal Government Board Appeals

City concerns over detrimental impact to Infrastructure and services

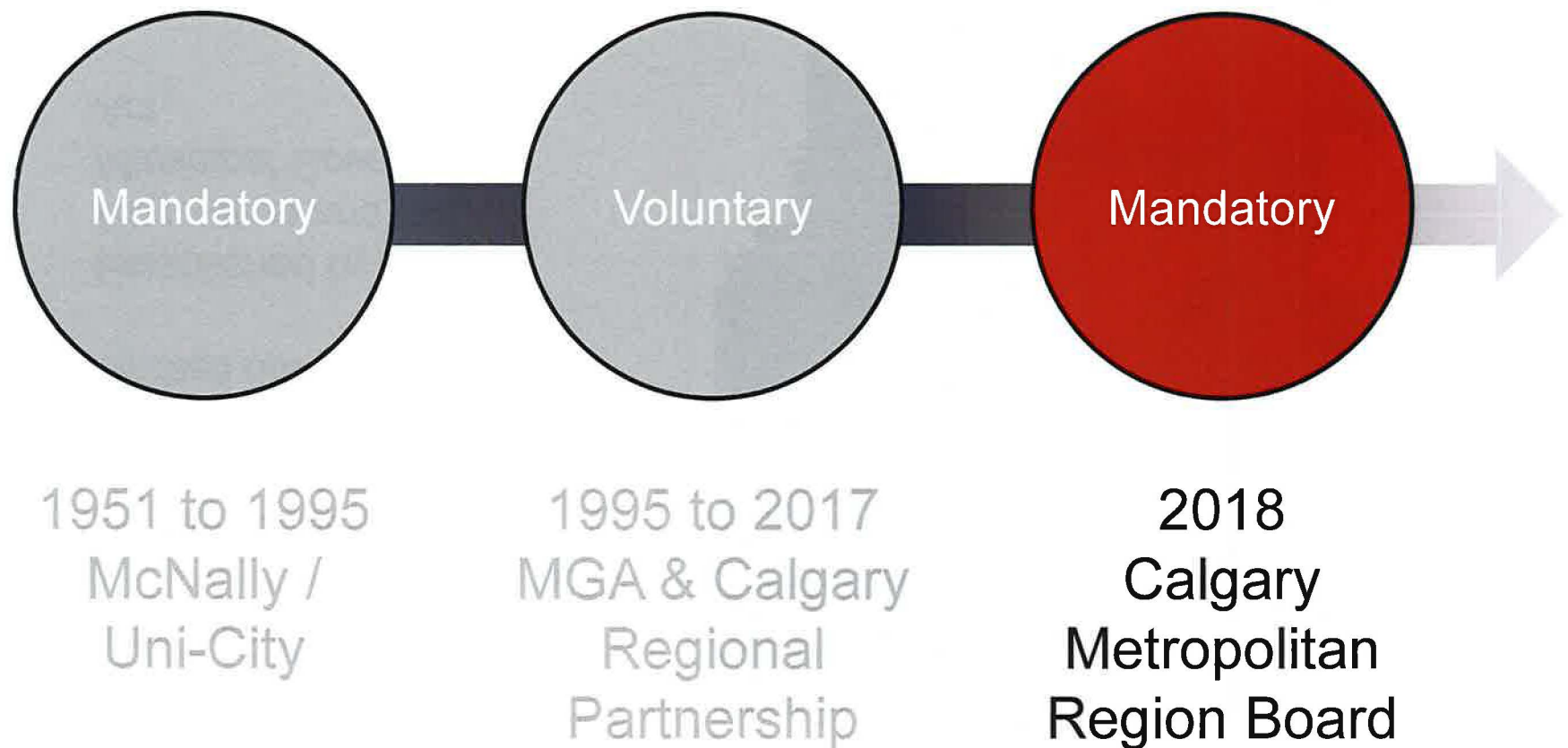
- Omni ASP
- Glenbow Ranch ASP
- Conrich ASP
- Watermark





# Calgary's Eras of Regional Planning

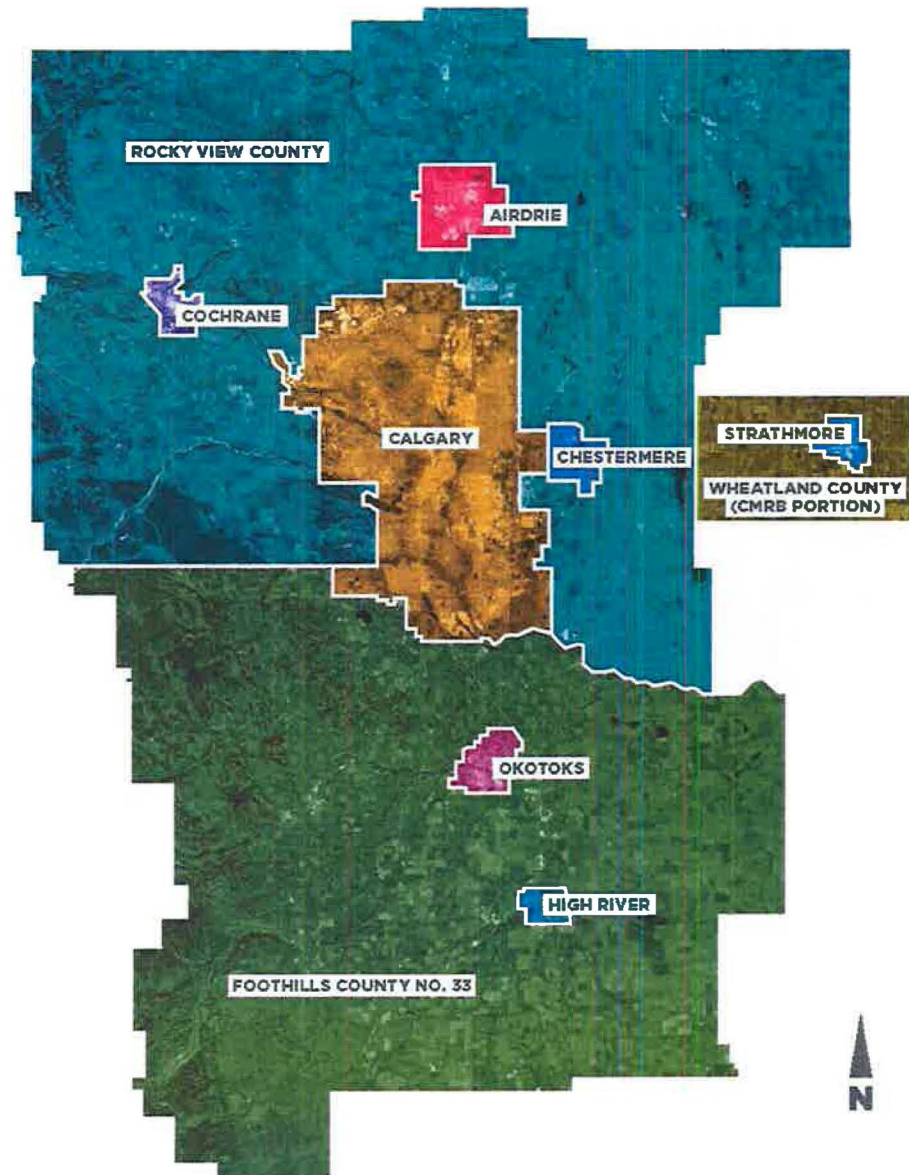
## History and Context





Provincially mandated:

- 10 municipal members
- Board members are elected officials
- Established by *CMRB Regulation* and the *Municipal Government Act*







# Board Governance Model

Established by Regulation

**2/3**

+

**2/3**

=



**MUNICIPALITIES**

**POPULATION**

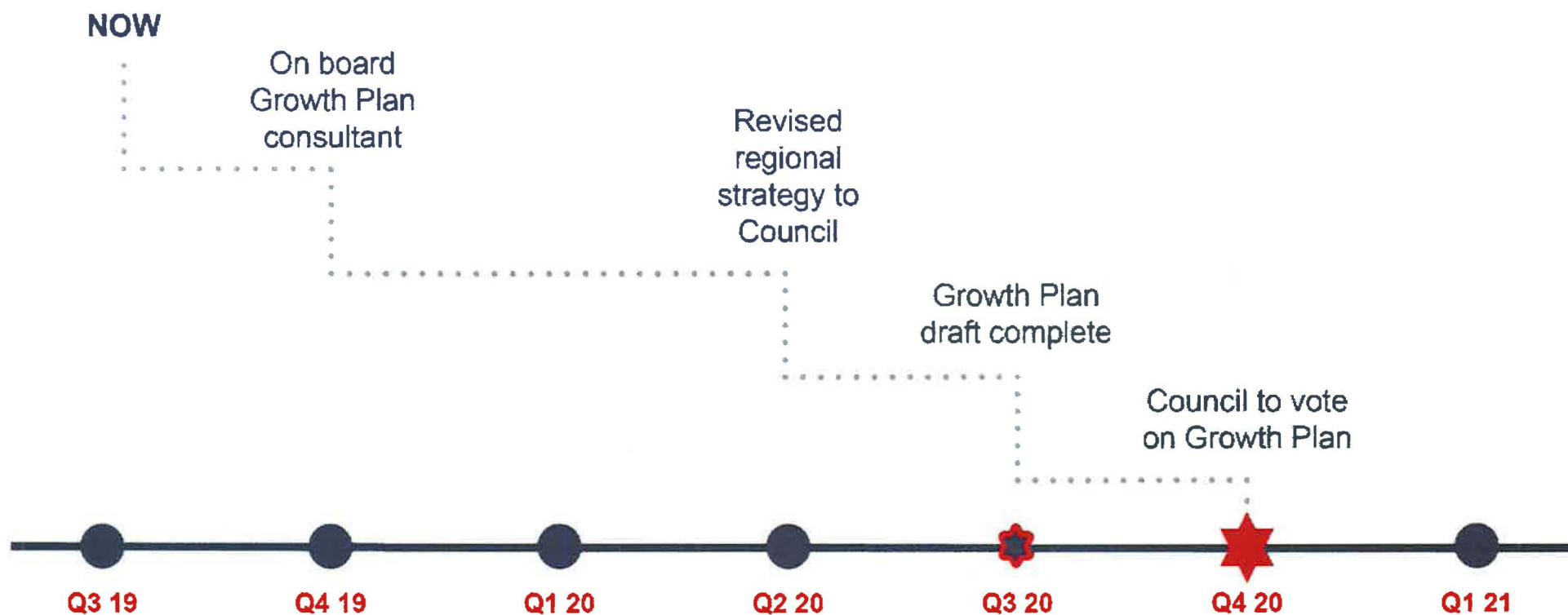
**APPROVAL**

## Calgary Metropolitan Region Board Mandate

- Promote long-term sustainability
- Promote economic well being and competitiveness
- Ensure environmentally responsible land use planning, growth management and efficient use of land
- Develop policies for coordination of regional infrastructure and service delivery
- Develop policies to engage the public on the Growth and Servicing Plan
- **Growth Plan and Servicing Plan - 2021**



# Growth and Servicing Plan Timeline



## Corporate Considerations - MGA

- Municipal actions must conform to the Growth Plan (public works/improvements, statutory plans, bylaws/resolutions, agreements)
- Board can order City to stop municipal action that conflicts with or is inconsistent with the Growth Plan





## Monitoring



## September 16 Strategic Meeting of Council

### Next Steps

- |          |   |
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Questions?





Calgary



PEACE OFFICER

POLICE

TRANSIT  
PEACE  
OFFICER

## CMRB Voluntary Policing Services Subcommittee

C2019 – 0903

Background





## CMRB Voluntary Policing Services Subcommittee

### C2019-0903

1. Decide if The City of Calgary should participate on the CMRB voluntary policing services subcommittee as part of discussions on report C2019-0868 Calgary's Evolving Role in Our Changing Region – Our Past, Present and Future; and
2. If participation is warranted, direct Administration to:
  - a. Further engage the Calgary Police Commission on matters of representation and governance.
  - b. Determine additional City representation.
3. That the closed session discussion remain confidential pursuant to Sections 21, 23 and 24 of the Freedom of Information and Protection of Privacy Act until reviewed by 2029 June 10.

## CMRB Intermunicipal Servicing Committee

Approved June 6, 2019

*WHEREAS, the delivery of policing services is a municipal responsibility;*

*AND WHEREAS, the mandate of the Calgary Metropolitan Region Board empowers the Members to coordinate regional service delivery;*

*NOW THEREFORE, THE FOLLOWING MOTION IS PROPOSED: That the CMRB form a **voluntary subcommittee of the Intermunicipal Servicing Committee to examine differing models of delivering policing services in the Calgary Metropolitan Region.** Further that CMRB Administration provide coordinating services to strike the subcommittee and that this work be separate from the delivery of the Servicing Plan, outlined in the Calgary Metropolitan Region Board regulation 190/2017.*



## Subcommittee Details

- Subcommittee will report to the CMRB Intermunicipal Services Committee
- Separate from delivery of the CMRB Servicing Plan
- Comprised of both elected officials and municipal administration
- Terms of reference not yet established

## Scan of Issues

- Challenges to policing in rural areas
- AUMA priorities for the Alberta Police Act Review
- Provincial police funding grants status
- RCMP unionization
- NEW: Provincial police funding model draft changes

## Council Discussion

- Will continue discussion this afternoon, during the Closed Session of Council







# QUESTIONS

Moving into Closed Session after Q & A