



AGENDA

2026 OLYMPIC AND PARALYMPIC WINTER GAMES ASSESSMENT COMMITTEE

October 2, 2018, 1:00 PM
IN THE CALGARY POWER RECEPTION HALL
Members

Councillor E. Woolley, Chair
Councillor P. Demong, Vice-Chair
Mayor N. Nenshi
Councillor D. Colley-Urquhart
Councillor D. Farrell
Councillor R. Jones
Councillor J. Magliocca

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1 Minutes from the Regular Meeting of the 2026 Olympic and Paralympic Winter Games Assessment Committee, 2018 September 04
5. POSTPONED REPORTS
(including related/supplemental reports)
None
6. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
 - 6.1 Update from the Chair, Vice-Chair and City Manager (Verbal), OPC2018-1076
 - 6.2 2026 Olympic and Paralympic Winter Games Assessment City Secretariat Update, OPC2018-1137
7. ITEMS DIRECTLY TO COMMITTEE
 - 7.1 REFERRED REPORTS
None

7.2 NOTICE(S) OF MOTION
None

8. URGENT BUSINESS

9. CONFIDENTIAL ITEMS

9.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
None

9.2 URGENT BUSINESS

10. ADJOURNMENT



MINUTES

2026 OLYMPIC AND PARALYMPIC WINTER GAMES ASSESSMENT COMMITTEE

**September 4, 2018, 11:00 AM
IN THE COUNCIL CHAMBER**

PRESENT: Councillor E. Woolley, Chair
Councillor P. Demong, Vice-Chair
Mayor N. Nenshi
Councillor D. Colley-Urquhart
Councillor D. Farrell
Councillor R. Jones
*Councillor G-C. Carra
*Councillor G. Chahal
*Councillor S. Chu
*Councillor J. Farkas
*Councillor J. Gondek
*Councillor S. Keating
*Councillor W. Sutherland

ALSO PRESENT: City Manager J. Fielding
City Solicitor and General Counsel G. Cole
Acting City Clerk D. Williams
Legislative Assistant M. A. Cario
Legislative Assistant D. Ford

1. **CALL TO ORDER**

Councillor Woolley called the Meeting to order at 11:06 a.m.

2. **OPENING REMARKS**

Councillor Woolley provided opening remarks.

3. **CONFIRMATION OF AGENDA**

Moved by Councillor Demong

That the Agenda for the 2018 September 04 Regular Meeting of the 2026 Olympic and Paralympic Winter Games Assessment Committee be confirmed.

MOTION CARRIED

4. **CONFIRMATION OF MINUTES**

4.1 Minutes of the Regular Meeting of the 2026 Olympic and Paralympic Winter Games Assessment Committee, 2018 August 21

Moved by Councillor Colley-Urquhart

That the Minutes of the 2026 Olympic and Paralympic Winter Games Assessment Committee held on 2018 August 21, be confirmed.

MOTION CARRIED

5. POSTPONED REPORTS

None

6. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

6.1 Update from the Chair, Vice-Chair and City Manager (Verbal), OPC2018-1031

Moved by Mayor Nenshi

That with respect to Verbal Report OPC2018-1031, the following be approved:

That the Committee receive this Verbal Report for information.

Against: Councillor Farkas

MOTION CARRIED

7. ITEMS DIRECTLY TO COMMITTEE

7.1 REFERRED REPORTS

None

7.2 NOTICE(S) OF MOTION

None

8. URGENT BUSINESS

None

9. CONFIDENTIAL ITEMS

Moved by Mayor Nenshi

That the 2026 Olympic and Paralympic Winter Games Assessment Committee move into Closed Meeting, at 11:28 a.m., in the Council Boardroom, to consider confidential matters with respect to the following items subject to Sections 16, 21, 23, 24, 25 and 27 of the *Freedom of Information and Protection of Privacy Act*:

- 9.1.1, Report OPC2018-1016; and
- 9.1.2, Report OPC2018-1015.

Against: Councillor Farkas

MOTION CARRIED

Committee reconvened in Public Meeting at 2:49 p.m. with Councillor Woolley in the Chair.

Moved by Mayor Nenshi

That Committee rise and report.

MOTION CARRIED

9.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

9.1.1 Calgary 2026 Draft Hosting Plan Presentation (Verbal), OPC2018-1016

Administration in attendance during the Closed Meeting discussions with respect to Report OPC2018-1016:

Clerk: D. Williams, D. Ford External Advice: M. Moran, S. Hutcheson, M. Conibear. Observer: J. Fielding, K. Ng, C. Male, V. McGrath, M. Perepluk, A. Brown, D. Corbin, K. Sveinunggaard, C. Smillie. Legal: G. Cole, M. Tolfree, S. Steeves. External Observer: F. Duff, D. Coward, J. Storch. D. Fitch, L. Stretch, V. Van Bergen, S. Veres, P. Ballem.

Moved by Councillor Demong

That with respect to Verbal Report OPC2018-1016, the following be approved:

The 2026 Olympic and Paralympic Winter Games Assessment Committee:

1. Receive this verbal report for information; and
2. Direct that the closed session presentation and discussion remain confidential pursuant to Sections 16, 21, 23, 24, 25 and 27 of the *Freedom of Information and Protection of Privacy Act*.

Against: Councillor Farkas

MOTION CARRIED

9.1.2 2026 Olympic and Paralympic Winter Games - City Secretariat Update (Verbal), OPC2018-1015

Administration in attendance during the Closed Meeting discussions with respect to Report OPC2018-1015:

Clerk: D. Williams, D. Ford. Advice: C. Male, S. McMullen, J. Fielding. Observer: V. McGrath, M. Perepluk, A. Brown, D. Corbin, K. Sveinunggaard, C. Smillie. Legal: G. Cole, M. Tolfree, S. Steeves. External Observer: P. Ballem.

Moved by Councillor Colley-Urquhart

That with respect to Verbal Report OPC2018-1015, the following be approved:

The 2026 Olympic and Paralympic Winter Games Assessment Committee:

1. Receive this verbal report for information; and

2. Direct that the closed session presentation and discussion remain confidential pursuant to Sections 23, 24, 25 and 27 of the *Freedom of Information and Protection of Privacy Act*.

Against: Councillor Farkas

MOTION CARRIED

9.2 URGENT BUSINESS

None

10. ADJOURNMENT

Moved by Councillor Colley-Urquhart

That this meeting adjourn at 2:52 p.m.

MOTION CARRIED

The next Regular Meeting of the 2026 Olympic and Paralympic Winter Games Assessment Committee is scheduled to be held on 2018 September 18 at 1:00 p.m.

CHAIR

ACTING CITY CLERK

City Secretariat Report to
2026 Olympic and Paralympic Winter Games Assessment
Committee
2018 October 02

ISC: UNRESTRICTED
OPC2018-1137

2026 Olympic and Paralympic Winter Games City Secretariat Update

EXECUTIVE SUMMARY

As directed by Council on 2018 September 11, the City Secretariat is continuing its due diligence review of Calgary 2026's Draft Hosting Plan Concept ("draft plan").

Council wishes to engage Calgarians on their views around hosting the 2026 Olympic and Paralympic Winter Games (OPWG) and has appointed four distinguished Calgarians to serve as members of an Engagement Advisory Sub-Committee to Council's 2026 Olympic and Paralympic Winter Games Assessment Committee. This report includes information about the public engagement program that will commence next week.

This report also includes responses to some of the questions asked by Council members on 2018 September 11 when considering Report C2018-1005 titled "2026 Olympic and Paralympic Winter Games (OPWG) City Secretariat Update". Responses to additional questions are being developed and further information will be provided during the City Secretariat's 2018 October 9 report to this Committee.

On 2018 September 24, Council directed Administration to prepare a financial due diligence report capable of public release. Attachment 4 to this report includes the financial due diligence information contained in Attachment 8 to Report C2018-1005 that no longer needs to remain confidential.

Negotiations with the Government of Canada and Government of Alberta on a cost-sharing arrangement should a bid to host the OPWG proceed are continuing. The City Secretariat will provide Committee members with a report on the status of these negotiations during the closed session portion of the Committee's meeting.

CITY SECRETARIAT RECOMMENDATIONS:

That the 2026 Olympic and Paralympic Winter Games Assessment Committee:

1. Receive this report for information; and
2. Keep the closed session presentation and discussions confidential pursuant to Sections 23, 24, 25, and 27 of the *Freedom of Information and Protection of Privacy Act*.

PREVIOUS COUNCIL DIRECTION / POLICY

Previous Council Direction is outlined in Attachment 1.

BACKGROUND

On 2018 September 11, the City Secretariat presented report C2018-1005 to Council. That report included the City Secretariat's comprehensive analysis of Calgary's 2026's draft plan. This report shares the result of the City Secretariat's subsequent due diligence, provides responses to some questions asked by Council members on 2018 September 11 and outlines public engagement activities that are underway and upcoming.

City Secretariat Report to
2026 Olympic and Paralympic Winter Games Assessment Committee
2018 October 02

ISC: UNRESTRICTED
OPC2018-1137

2026 Olympic and Paralympic Winter Games City Secretariat Update

INVESTIGATION: ALTERNATIVES AND ANALYSIS

On 2018 September 11, the City Secretariat was asked several questions related to bidding for and hosting the Games. Responses to some of these questions are provided in this report. Other questions will be addressed in the City Secretariat's report to the Committee on October 9. Responses to the following questions are included in this report:

1. What is The City's engagement plan?
2. Is there a chance Calgary 2026's draft plan can change? For example, if a drug testing facility were to be built for the Games, could it be converted into an addictions treatment centre or facility offering mental health supports after the Games?
3. What impacts on the 2026 OPWG could come from geo-political and global relations challenges?
4. Can Attachment 8 to report C2018-1005 (Financial Due Diligence Summary) be made public?
5. How is accessibility represented in Calgary's 2026's draft plan?
6. To what extent could hosting the 2026 OPWG accelerate access to venues and facilities for all Calgarians?

1. What is The City's engagement plan?

Council has approved holding a vote of the electors on 2018 November 13 on the question "Are you for or are you against Calgary hosting the 2026 Olympic and Paralympic Winter Games?"

To ensure that there is public engagement prior to the vote, Council appointed four distinguished Calgarians to serve as an Engagement Advisory Sub-Committee to the 2026 OPWG Assessment Committee. The Sub-Committee has retained a consultant to assist in developing and implementing a thorough and robust public engagement program intended to:

- inform and educate the public about the bid process;
- seek public input into whether or not Calgary should submit a bid; and
- identify issues, concerns and opportunities of a potential bid and respond to questions.

The Sub-Committee has developed an engagement program based on Council-approved guiding principles. It is important to note that this engagement is independent of and separate from Calgary 2026's communications and engagement program and any communications released by the Returning Officer in regard to the vote of the electors.

The Sub-Committee's engagement program is summarized in Attachment 2. It will be delivered at the Listen and Learn level of The City's Engage Policy:

- Listen and Learn Strategy: Stakeholders and The City listen to and learn about each other's views, plans, concerns, and expectations; and
- Listen and Learn Promise: We will listen to stakeholders and learn about their plans, views, issues, concerns and expectations and ideas.

**City Secretariat Report to
2026 Olympic and Paralympic Winter Games Assessment Committee
2018 October 02**

**ISC: UNRESTRICTED
OPC2018-1137**

2026 Olympic and Paralympic Winter Games City Secretariat Update

Engagement has been designed to achieve the following objectives:

1. Proactively inform and educate the public and stakeholders about all publicly available information relevant and accessible by The City regarding the Calgary 2026 draft plan;
2. Identify issues, concerns and opportunities, now and in the future, from a broad range of stakeholders of hosting or not hosting the OPWG; and,
3. Seek public input on why citizens feel that a bid should be submitted or not, and whether submitting a bid would be a positive or negative development for The City.

Calgarians are being provided with multiple channels to provide feedback on the opportunities, benefits, issues, and challenges they see related to a potential bid to host the Games. Citizens are being asked about their views on key theme areas related to Calgary 2026's draft plan (community, venues and facilities, environment, economy, and cost). Targeted communication and engagement will complement broad public initiatives to meet people where they live, work and play, ensuring that the engagement program helps inform, as well as provide a forum to hear from, all Calgarians. The information gathered through this process can be used to advance City priorities whether or not The City chooses to move forward with submitting a bid.

Throughout the engagement process Calgarians will be provided with a summary of what Calgarians are saying. A comprehensive "What we heard" report will also be developed.

2. Is there a chance Calgary 2026's draft plan can change? For example, if a drug testing facility were to be built for the Games, could it be converted into an addictions treatment centre or facility offering mental health supports after the Games?

Calgary 2026's draft plan contains a proposal for the venues, accommodations and operational requirements to host the Games. The Government of Canada, Government of Alberta, Town of Canmore, and the City Secretariat all continue to review the draft plan. While not contemplated at this time, it is possible that changes to enhance the plan could be made.

On 2018 September 11, Councillor Gondek asked if an alternative legacy could be explored for the Games that would see turning a drug testing facility for the Games into an addictions treatment centre and/or facility to provide mental health supports after the Games.

The City Secretariat has been advised that Calgary 2026 considered the cost of building a new drug testing facility in Calgary for the Games but determined that such a facility would be very expensive. Given that a world-class drug testing facility already exists in Montreal, Calgary 2026 decided that it would be more cost-effective to utilize the services of that facility rather than construct a new facility in Calgary.

At this point, the draft plan presented by Calgary 2026 will form the basis for the bid book submission to the International Olympic Committee (IOC) should Council decide to proceed with bidding. However, if Calgary bids for and is awarded the 2026 OPWG, Calgary 2026 will transition to a HostCo within a short time frame and all of the venue plans and costs associated

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with the draft plan will be validated and built out in further detail by HostCo within the first two years after the Games are awarded.

3. What impacts on the 2026 OPWG could come from geo-political and global relations challenges?

On 2018 September 11, the City Secretariat was asked to explore the possibility of conducting a global relations assessment with a view to understanding the geo-political environment and potential impacts on the 2026 OPWG. Attachment 3 provides a summary of information the Secretariat has obtained to date.

4. Can Attachment 8 to report C2018-1005 (Financial Due Diligence Summary) be made public?

On 2018 September 24, Council directed the City Secretariat to prepare a financial due diligence report capable of public release. Attachment 4 includes the information from Attachment 8 to report C2018-0015 that no longer needs to remain confidential.

It should be noted that Attachment 4 refers to the possibility of relocating the bus barns in Victoria Park to accommodate the construction of an athletes village. There are many factors to consider when determining where to locate an athletes village including Games' operations, land use designations, density, proximity to transit, other services and competitive venues, safety, security, and the like. The athletes village is not required to be located in Victoria Park and further analysis is underway to determine whether it is financially feasible to locate it there or whether other locations need to be considered. Calgary 2026 has advised that it will continue to explore all opportunities for the delivery of an athletes village for the Games.

5. How is accessibility represented in Calgary's 2026's draft plan?

Inclusion and accessibility are shared objectives of the Governments of Canada and Alberta, the Town of Canmore, The City, and Calgary 2026. Inclusion and accessibility aligns with the Games Value of "Better Together (Diversity and inclusivity are strengths and we are Better Together)" outlined in the draft plan. Part of Calgary 2026's proposed return on investment in regard to this value is "Ensure Albertans have barrier free access to community facilities regardless of disability, gender, and culture".

Paralympic planning and integration is included in the design, construction and overlay of Games' venues, villages and sites to ensure a high standard of accessibility. The draft plan outlines that the venues used during the Games must meet all national and international accessibility standards. Facilities where there are significant upgrades proposed will see improved accessibility standards and the two proposed new facilities (multi-sport facility/fieldhouse and mid-size/community arena) will be built to meet accessibility standards.

6. To what extent could hosting the 2026 OPWG accelerate access to venues and facilities for all Calgarians?

The City Secretariat reached out to an access and disability subject matter expert in Calgary Neighbourhoods to explore the feasibility of conducting an accessibility environmental scan of City facilities to determine where accessibility standards need to be improved. The Secretariat

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proposed that a corporate-wide report be developed to consolidate accessibility-related information so that planning and prioritization strategies can be developed. Further details about this review will be brought to the Assessment Committee at a future date.

Stakeholder Engagement, Research and Communication

Citizens will be engaged throughout the month of October as part of The City's public engagement program. A summary of this engagement will be provided to Council.

The City Secretariat continues to engage staff in several business units at The City of Calgary, along with external consultants, on the various streams of work associated with this project.

Strategic Alignment

Social, Environmental, Economic (External)

The City Secretariat has continued to ensure alignment between the activities and objectives of the draft plan and Council Directives, policies, plans, and strategies.

Financial Capacity

Current and Future Operating Budget:

Finance staff and external advisors have and will continue to assess financial implications on current and future City operating and capital budgets associated with hosting the Games. This includes an assessment of the potential implications of hosting the Games on The City's debt capacity, particularly in light of other major City initiatives. Return on investment is being assessed and a cost benefit analysis is underway.

Current and Future Capital Budget:

See above.

Risk Assessment

Hosting an Olympic and Paralympic Winter Games is a complex and unique undertaking. In an opportunity of this magnitude there is inherent and significant legal, operational, financial, reputational, and other risk that must be identified and accepted, managed, mitigated, monitored, transferred, or avoided.

Negotiations with other orders of government for a cost-sharing arrangement should the bid proceed are ongoing. As a result, information about some risks and potential risk mitigation strategies needs to remain confidential at this time. These risks will be discussed during the closed session portion of the meeting.

Attachment 5 contains risks and mitigation strategies that can be publicly shared.

City Secretariat Report to
2026 Olympic and Paralympic Winter Games Assessment Committee
2018 October 02

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OPC2018-1137

2026 Olympic and Paralympic Winter Games City Secretariat Update

REASONS FOR RECOMMENDATIONS:

The City Secretariat's mandate is to conduct due diligence regarding the 2026 OPWG project on behalf of The City of Calgary, the 2026 OPWG Assessment Committee and Council. A key objective of the Secretariat is to ensure that the Committee and Council are provided with frequent and comprehensive reports on the status of the Secretariat's work to ensure a clear understanding of the opportunities, benefits, issues, and risks associated with bidding for and hosting the Games.

ATTACHMENTS

1. Attachment 1 – Previous Council Direction
2. Attachment 2 – Public Engagement
3. Attachment 3 – Global Relations Assessment
4. Attachment 4 – Financial Due Diligence Summary
5. Attachment 5 – Risk Register

PREVIOUS COUNCIL DIRECTION

OPC2018-1137
ATTACHMENT 1

Date	Meeting Type	Report Title and Number	Decision
2018 September 24	Combined Meeting of Council	Council's Legislative Obligations under the Freedom of Information and Protection of Privacy Act (Verbal), VR2018-0080	<p>Direction:</p> <ol style="list-style-type: none"> 1. That Council direct that the closed meeting discussions with respect to Verbal Report VR2018-0080 remain confidential pursuant to Sections 23, 24 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i>; and 2. That Council direct Administration to prepare a public financial due diligence Report to be presented at the 2018 October 02 meeting of the 2026 Olympic and Paralympic Winter Games Assessment Committee.
2018 September 11	Combined Meeting of Council	Calgary 2026 Draft Hosting Concept (Verbal), C2018-1045	<p>That with respect to Report C2018-1045, the following be adopted:</p> <p>That Council receive Report C2018-1045 for Information.</p>
		2026 Olympic and Paralympic Winter Games (OPWG) City Secretariat Update, C2018-1005	<p>That with respect to Report C2018-1005, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. In accordance with their decision of 2018 July 30, confirm that the vote of the electors on the matter of whether Calgary should host the 2026 Olympic and Paralympic Winter Games will be held on 2018 November 13. 2. Authorize the City Secretariat to continue its due diligence review of Calgary 2026's Draft Hosting Plan Concept. 3. Authorize the City Manager to negotiate the content of any documents or agreements required to conclude a cost sharing arrangement to host the 2026 Olympic and Paralympic Winter Games provided that such documents and agreements are within the scope and contain the terms and conditions outlined in Attachment 9, Multi-Party Agreement Negotiating Framework. 4. Direct that the closed session discussion and presentations and Attachments 8, 9, 10, and 11 remain confidential pursuant to Sections 16, 21, 23, 24, 25, and 27 of the <i>Freedom of Information and Protection of Privacy Act</i>. 5. Direct that the Report and Attachments 1, 2, 3, 4, 5, 6, 7 and 12 be released as public documents.

PREVIOUS COUNCIL DIRECTION

2018 September 4	2026 OPWG Assessment Committee	Calgary 2026 Draft Hosting Concept (Verbal), C2018-1016	That with respect to Verbal Report OPC2018-1016, the following be approved: The 2026 Olympic and Paralympic Winter Games Assessment Committee: 1. Receive this verbal report for information; and 2. Direct that the closed session presentation and discussion remain confidential pursuant to Sections 16, 21, 23, 24, 25 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i> .
		2026 Olympic and Paralympic Winter Games - City Secretariat Update (Verbal), OPC2018- 0977	That with respect to Verbal Report OPC2018-1015, the following be approved: The 2026 Olympic and Paralympic Winter Games Assessment Committee: 1. Receive this verbal report for information; and 2. Direct that the closed session presentation and discussion remain confidential pursuant to Sections 23, 24, 25 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i> .
2018 August 21	2026 OPWG Assessment Committee	2026 Olympic and Paralympic Winter Games (OPWG) City Secretariat Update, OPC2018-0977	That with respect to Report OPC2018-0977, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee 1. Receive this report for information; and 2. Keep the closed session presentation and discussions and Attachment 3 confidential pursuant to Sections 23, 24, 25, and 27 of the <i>Freedom of Information and Protection of Privacy Act</i> .
2018 July 30	Combined Meeting of Council	2026 Olympic and Paralympic Winter Games (OPWG) City Secretariat Update, OPC2018-0866	That with respect to Report OPC2018-0866, the following be adopted: That Council approve the Secretariat budget included as Amended Attachment 3 to Report OPC2018-0866 with funds to be transferred from anticipated 2018 Corporate Programs intentional savings to the Budget Savings Account for a one-time budget increase in 2018 and 2019 in Law and Legislative Services provided that the release of any funds required for 2019 remain subject to Council deciding to submit a bid for the 2026 OPWG.

PREVIOUS COUNCIL DIRECTION

		Olympic BidCo Transparency and Accountability Exploration, C2018-0957	That Notice of Motion C2018-0957 be referred to the Law department to return to Council through the 2026 Olympic and Paralympic Winter Games Committee as soon as possible.
		Vote of the Electors Update, OPC2018-0795	<p>That with respect to Report OPC2018-0795, the following be adopted, after amendment and as amended:</p> <p>That Council:</p> <p>1. a) Approve the following question:</p> <p>“Are you for or are you against Calgary hosting the 2026 Olympic and Paralympic Winter Games?</p> <p>___ I am for Calgary hosting</p> <p>___ I am against Calgary hosting.”; and</p> <p>b) Contingent upon Council deciding to proceed with bidding on the 2026 OPWG in 2018 September, approve the vote of electors to be held on Tuesday, November 13, 2018.</p> <p>c) Set aside time in their schedule on Monday, 2018 August 27 for a potential Special Meeting of Council to be called by The Mayor, at 9:30a.m. in the Council Chamber, if necessary, to discuss the 2026 Olympic and Paralympic Winter Games project.</p> <p>2. Direct that the closed meeting discussions and Report OPC2018-0795 remain confidential, with the exception of these Recommendations and the Returning Officer’s need to report in preparation for the Vote, pursuant to Sections 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i>.</p>
		Legal briefing on the 2026 OPWG Project (Verbal), VR2018-0067	<p>That with respect to Verbal Report VR2018-0067, the following be adopted, as corrected:</p> <p>That Council:</p>

PREVIOUS COUNCIL DIRECTION

			<p>1. Direct the Secretariat to continue to evaluate the draft Government Submission and negotiate proposed terms of a Multi-Party Agreement and report to Council on opportunities, issues and risks on 2018 September 10;</p> <p>4. Except as indicated in Recommendation 2, direct that the closed session discussion and presentation be kept confidential pursuant to Sections 24 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i>.</p> <p>That with respect to Verbal Report VR2018-0067, the following be adopted:</p> <p>That Council:</p> <p>2. Direct Administration to further flesh out the risk register and communicate Council members' concerns with risks associated with this project to the other parties involved in the potential Multi-Party Agreement;</p> <p>3. Direct Administration to develop a list of questions as discussed today that Council requires answers to in September 10th, as Council determines whether or not to proceed; and</p>
2018 July 24	2026 OPWG Assessment Committee	2026 OPWG City Secretariat Update, OPC2018-0940	<p>That with respect to Report OPC2018-0940, the following be approved, after amendment:</p> <p>The 2026 Olympic and Paralympic Winter Games Assessment Committee:</p> <ol style="list-style-type: none"> 1. Receive this report for information; 2. Adopt the revisions to the Engagement Advisory Sub-Committee Terms of Reference outlined in Attachment 4; and 3. Direct that the closed session discussions and presentations with respect to Report OPC2018-0940 remain confidential pursuant to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i>.
		Reconsideration of Committee's Decision With Respect to Report OPC2018-0866, Recommendation 1 (Verbal) - OPC2018-0948	<p>That with respect to Verbal Report OPC2018-0948, the following be approved:</p> <p>The 2026 Olympic and Paralympic Winter Games Assessment Committee:</p> <ol style="list-style-type: none"> 1. Reconsider its decision contained in the minutes of the 2018 July 17 Regular Meeting of the 2026 Olympic and Paralympic Winter Games Assessment Committee with respect to Recommendation 1 to Report OPC2018-0866. 2. Recommend that Council approve the Secretariat budget included as Amended Attachment 3 with funds to be transferred from anticipated 2018 Corporate

PREVIOUS COUNCIL DIRECTION

			Programs intentional savings to the Budget Savings Account for a one-time budget increase in 2018 and 2019 in Law and Legislative Services provided that the release of any funds required for 2019 remain subject to Council deciding to submit a bid for the 2026 OPWG.
2018 July 17	2026 OPWG Assessment Committee	2026 OPWG City Secretariat Update, OPC2018-0866	<p>That with respect to report OPC2018-0866, the following be approved after amendment:</p> <p>The 2026 OPWG Assessment Committee recommends:</p> <ol style="list-style-type: none"> 1. That Council approve the Secretariat budget included as Revised Attachment 3 to be funded from anticipated 2018 Corporate Programs Savings; and 2. That the closed session discussions and presentations regarding OPC2018-0866 be kept confidential pursuant to Sections 24 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i>. <p>Further that Revised Attachment 3 to Report OPC2018-0866 be released as a public document.</p>
		Update on the Calgary 2026 CEO Search (Verbal), OPC2018-0907	<p>That with respect to Verbal Report OPC2018-0907, the following be approved:</p> <p>That the 2026 Olympic and Paralympic Winter Games Assessment Committee direct that the closed meeting discussions with respect to Verbal Report OPC2018-0907 remain confidential pursuant to Section 17, 19, 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i></p>
		Vote of the Electors (Plebiscite) Update, OPC2018-0795	<p>That with respect to Report OPC2018-0795, the following be approved:</p> <p>The 2026 Olympic and Paralympic Winter Games Assessment Committee recommends that Council:</p> <p>Approve the recommendations as presented during the Closed Meeting discussions; and</p> <p>Direct that the closed meeting discussions, presentation and Report OPC2018-0795 remain confidential with the exception of the Returning Officer's need to report in preparation for the Vote pursuant to Sections 24 and 25 of the Freedom of Information and Protection of Privacy Act.</p>
2018 June 26	2026 OPWG Assessment Committee	2026 OPWG - Working in Partnership to	That with respect to Report OPC2018-0783, the following be approved, after amendment:

PREVIOUS COUNCIL DIRECTION

		Advance a Cultural Plan, OPC2018-0783	That the 2026 Olympic and Paralympic Winter Games Assessment Committee receive Report OPC2018-0783 for information.
		2026 Olympic and Paralympic Winter Games Public Engagement Update (Verbal), OPC2018-0806	That with respect to Verbal Report OPC2018-0806, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee direct that the Closed Meeting discussions with respect to Verbal Report OPC2018-0806 remain confidential pursuant to Sections 23, 24 and 25 of the Freedom of Information and Protection of Privacy Act.
		Deferral - Vote of the Electors (Plebiscite) Report (Verbal), OPC2018-0829	That the 2026 Olympic and Paralympic Winter Games Assessment Committee defer the Vote of Electors (Plebiscite) Report to no later than 2018 July.
		2026 Olympic and Paralympic Winter Games Government Submission Update (Verbal), OPC2018-0836	That with respect to Verbal Report OPC2018-0836, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee direct that the closed meeting discussions with respect to Verbal Report OPC2018-0836 remain confidential pursuant to Section 23, 24 and 25 of the Freedom of Information and Protection of Privacy Act.
2018 June 25	Regular meeting of Council	2026 OPWG Vision Update, OPC2018-0683	That with respect to Report OPC2018-0683, the following be adopted: That Council: 1. Receive Report OPC2018-0683 for information; and 2. Keep Attachment 3 to Report OPC2018-0683 and the closed meeting discussions confidential pursuant to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i>
		2026 OPWG Bid Book Overview, OPC2018-0738	That with respect to Reports OPC2018-0738 and OPC2018-0784, the following be adopted: That the Committee recommendations contained in Reports OPC2018-0738 and OPC2018-0784 be approved in an omnibus motion.
		2026 OPWG Sustainability, OPC2018-0784	That with respect to Reports OPC2018-0738 and OPC2018-0784, the following be adopted: That the Committee recommendations contained in Reports OPC2018-0738 and OPC2018-0784 be approved in an omnibus motion.

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		2026 Olympic and Paralympic Winter Games Draft Concept, OPC2018-0691	<p>That with respect to Report OPC2018-0691, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Receive Report OPC2018-0691 for information; and <p>Keep Report OPC2018-0691, Attachment 1 (Draft Games Concept) and closed session discussions confidential pursuant to Sections 23, 24, and 25 of the <i>Freedom of Information and Protection of Privacy Act</i>.</p>
		2026 OPWG International Olympic Committee Update (Verbal), C2018-0817	<p>That with respect to Verbal Report C2018-0817, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the recommendations as presented during the Closed Meeting; and 2. Direct that the closed meeting discussions with respect to Verbal Report C2018-0817 remain confidential pursuant to Section 17, 19, 23, 24, 25 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i>.
2018 June 19	2026 OPWG Assessment Committee	Draft Sustainability Framework, OPC2018-0736	<p>That with respect to Report OPC2018-0784, the following be approved, after amendment:</p> <p>That the 2026 Olympic and Paralympic Winter Games Assessment Committee recommends that Council:</p> <ol style="list-style-type: none"> 1. Receive Report OPC2018-0784 for information; 2. Direct that Revised Attachment 3 to Report OPC2018-0784 remain confidential pursuant to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i> until the report is included in the Council Agenda; and 3. Endorse in principle and as a foundation “Draft Sustainability Framework”, as illustrated on Page 14 of the PowerPoint Presentation distributed at today’s meeting. <p>Further, that this report be forwarded to the Consent Agenda on the 2018 June 25 Regular Meeting of Council Agenda</p>
		2026 OPWG Public Engagement Update	<p>That with respect to Verbal Report OPC2018-0736, the following be approved:</p>

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		(Verbal), OPC2018-0736	That the 2026 Olympic and Paralympic Winter Games Assessment Committee receive Verbal Report OPC2018-0736 for information.
		Matters Related to the Review of Government Submission (Verbal), VR2018-0050	That with respect to Verbal Report VR2018-0050, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee direct that the closed meeting discussions with respect to Verbal Report VR2018-0050 remain confidential pursuant to Sections 23, 24 and 25 of the Freedom of Information and Protection of Privacy Act.
2018 June 18	Strategic meeting of Council	Calgary 2026 Olympic Update (Verbal), VR2018-0048	That with respect to Verbal Report VR2018-0048, the following be adopted: That Council: <ol style="list-style-type: none"> 1. Approve Recommendations 1 and 2 as discussed during the Closed Meeting and contained in Confidential Attachment 1; and 2. Direct that the closed meeting discussions, attachment and Recommendations with respect to Verbal Report VR2018-0048 remain confidential pursuant to Sections 17, 19, 23, and 24 of the Freedom of Information and Protection of Privacy Act.
2018 June 12	2026 OPWG Assessment Committee	2026 OPWG City Secretariat Update, OPC2018-0737	That with respect to Report OPC2018-0737, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee: <ol style="list-style-type: none"> 1. Receive this report for information; and 2. Approve Attachment 1 to Report OPC2018-0737 and direct that Attachment 1 and the closed meeting discussions remain confidential pursuant to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i>.
		2026 Olympic and Paralympic Winter Games Bid Book Overview, OPC2018-0738	That with respect to Report OPC2018-0738, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee recommends that Council receive Report OPC2018-0738 for information.
		Confidential Discussion Regarding Directors (Verbal), VR208-0047	That with respect to Verbal Report VR2018-0047, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee: <ol style="list-style-type: none"> 1. Approve Administration Recommendation 1 as discussed during the Closed Meeting; and 2. Direct that the closed meeting discussions with respect to Verbal Report VR2018-0047 remain confidential pursuant to Sections 17, 19, 23, and 24 of the <i>Freedom of Information and Protection of Privacy Act</i>.

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2018 June 11	Regular Public Hearing Meeting of Council	Olympic Bid Update (Verbal), C2018-0772	That Council direct that the closed meeting discussions with respect to Verbal Report C2018-0722 remain confidential pursuant to Sections 17, 19, 23, 24 and 25 of the Freedom of Information and the Protection of Privacy Act. (Update on BidCo Chair, short discussion)
2018 June 5	2026 OPWG Assessment Committee	2026 OPWG Draft Games Concept, OPC2018-0691	That with respect to Report OPC2018-0691, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee recommends that Council: 1. Receive Report OPC2018-0691 for information; and 2. Direct that the Report, Attachment, distribution and the closed meeting discussions remain confidential subject to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i> .
2018 May 29	2026 OPWG Assessment Committee	OPWG Financial and Value Proposition Process Overview, OPC2018-0687	That with respect to Report OPC2018-0687, the following be approved: That the 2026 Olympic and Paralympic Winter Games Assessment Committee: 1. Receive this report for information; and 2. Keep the closed meeting discussions confidential pursuant to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i> .
		Consideration of a Non-Statutory Public Hearing on the 2026 OPWG, OPC2018-657	That with respect to Report OPC2018-0657, the following be approved, after amendment: 1. That the 2026 Olympic and Paralympic Winter Games Assessment Committee does not recommend to Council the holding of a non-statutory public hearing at this time; 2. Direct Administration to report back on options for the public input to be heard by the 2026 Olympic and Paralympic Assessment Committee.
		Discussion on Vote of Electors (Plebiscite), OPC2018-0655	That with respect to Report OPC2018-0655, the following be approved, after amendment : That the 2026 Olympic and Paralympic Winter Games Assessment Council Committee ask the Returning Officer to return to Committee no later than June 2018 with the following:

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			<ul style="list-style-type: none"> • potential questions based on the current proposal on the questions and explanations, after consultation with Committee members and the City Manager; • recommendations on a date for the Vote of the Electors, which may include a Saturday; and recommendations for funding.
		OPC2018-0683 (OPWG Vision Update)	<p>That with respect to Report OPC2018-0683, the following be approved:</p> <p>That the 2026 Olympic and Paralympic Winter Games Assessment Committee recommends that Council:</p> <ol style="list-style-type: none"> 1. Receive Report OPC2018-0683 for information; and <p>Direct that Attachment 3 to Report OPC2018-0683 and the closed meeting discussions remain confidential pursuant to Sections 23, 24 and 25 of the <i>Freedom of Information and Protection of Privacy Act</i>.</p>
2018 May 28	Regular meeting of Council	Chair of the 2026 OPWG Assessment Committee Update, (Verbal Report), VR2018-0041	<p>That with respect to Verbal Report VR2018-0041, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Appoint the City Manager to serve as one of directors directly elected by The City on the board of directors of the bid corporation; 2. Authorize the City Manager to take such actions and cast his vote as a director of the bid corporation as he deems necessary to ensure the incorporation and establishment of the bid corporation and thereafter exercise his duties and obligations as a director of the bid corporation as he sees fit; and 3. Authorize the City Manager and City Clerk to sign such documents and agreements as the City Manager determines are required to incorporate, operate and fund the bid corporation provided that, wherever the City Manager deems it appropriate, he shall ensure that such documents and agreements are in form satisfactory to the City Solicitor and General Counsel. 4. Direct that the closed session presentation, distribution and discussion remain confidential pursuant to Sections 21, 23, 24, 25 and 27 of the <i>Freedom of Information and Protection of Privacy Act</i>.

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2018 May 16	Strategic Meeting of Council	2026 OPWG Project Team Revised Governance, OPC2018-0643	<p>That with respect to Report OPC2018-0643, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the 2026 Olympic and Paralympic Winter Games Project Team organizational structure; and 2. Receive the 2026 OPWG Bid Corporation Members Committee for information.
		Amendments to the 2026 OPWG Council Committee Terms of Reference, OPC2018- 0611	<p>That with respect to Report OPC2018-0611, the following be adopted, after amendment:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. That the 2026 Olympic and Paralympic Winter Games Council Committee name be amended to "2026 Olympic and Paralympic Winter Games Assessment Council Committee"; 2. Adopt the revised updated Terms of Reference for the 2026 Olympic and Paralympic Winter Games Council Committee as provided in Revised Attachment 2; 3. Subject to Section 91 (1)(3)(a) and (b), be suspended to allow Council time to Consider Proposed Bylaw 28M2018; 4. Give first reading to Proposed Bylaw 28M2018; 5. Prior to Second Reading amend all references to the title of the Committee throughout the Bylaw and Attachment by removing the name "2026 Olympic and Paralympic Winter Games Assessment Council Committee" and substitute with "2026 Olympic and Paralympic Winter Games Assessment Committee"; and 6. Give second and third reading as amended. <p>That Bylaw 28M2018 be amended, as follows:</p> <p>All references to the title of the Committee throughout the Bylaw and Attachment by removing the name "2026 Olympic and Paralympic Winter Games Assessment Council Committee" and substitute with "2026 Olympic and Paralympic Winter Games Assessment Committee";</p> <ul style="list-style-type: none"> ◦ On page 3 of 6 under section Government i. and ii., first sentence, by adding the words "and adhoc" following the words "Receiving regular"; ◦ On page 4 of 6 amend title E. to Citizen Engagement and Communication.

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		2026 OPWG Council Committee Work Plan Update, OPC-0644	That with respect to Report OPC2018-0644, the following be approved: That Council receive the work plan for information
		2026 OPWG Council Committee Proposed Meeting Agendas, OPC2018-0642	That with respect to Report OPC2018-0642, the following be adopted: That Council receive the 2026 OPWG Council Committee proposed meeting agendas (Revised Attachment 1) for information
		Update on BidCo Chair Recruitment (Verbal), OPC2018-0646	That with respect to Verbal Report OPC2018-0646, the following be adopted: That Council: 1. Adopt the Recommendation, Update on BidCo Chair Recruitment, as discussed at today's closed meeting; and 2. Keep the closed meeting discussions with respect to Verbal Report OPC2018-0646 remain confidential pursuant to Sections 17, 19 and 24 of the <i>Freedom of Information and Protection of Privacy Act</i> .
		Update on Engagement and Advisory Sub-Committee Membership, OPC2018-0645	That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that: 1. Council approve Administration recommendation 1 contained in Report OPC2018-0645; 2. Forward Report OPC2018-0645 to the 2018 May 16 Strategic Meeting of Council as an item of Confidential Urgent Business; and 3. Direct that the closed meeting discussions and distribution with respect to Verbal Report OPC2018-0645 remain confidential pursuant to Sections 17, 19 and 24 of the <i>Freedom of Information and Protection of Privacy Act</i> .
2018 May 15	2026 OPWG Assessment Committee	Amendments to the 2026 OPWG Council Committee Terms of Reference, OPC2018-0611	That with respect to Report OPC2018-0611, the following be approved, as amended and after amendment : That the 2026 Olympic and Paralympic Winter Games Council Committee recommends that Council: 1. Rescind the 2026 Olympic and Paralympic Winter Games Council Committee Terms of Reference Terms as provided in Attachment 1;

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			<p>2. Amend the Committee name "2026 Olympic and Paralympic Winter Games Council Committee" to "2026 Olympic and Paralympic Winter Games Assessment Council Committee";</p> <p>3. Amend Attachment 2 to Report OPC2018-0611 be amended to reflect the new Committee name "2026 Olympic and Paralympic Winter Games Assessment Council Committee" wherever it occurs in Attachment 2 to Report OPC2018-0611; and</p> <p>4. Adopt the proposed updated Terms of Reference for the 2026 Olympic and Paralympic Winter Games Assessment Council Committee as provided in Attachment 2.</p> <p>And further, that Report OPC2018-0611 be forwarded to the 2018 May 16 Strategic Meeting of Council as an item of Urgent Business.</p> <p>That with respect to Report OPC2018-0611, the following Motion Arising be approved:</p> <p>Direct Law to bring forward a bylaw incorporating the Committee's Terms of Reference as discussed at the 2018 May 15 Committee meeting to return to the 2018 May 16 Strategic Meeting of Council.</p>
		2026 OPWG Council Committee Proposed Meeting Agendas, OPC2018-0642	<p>That with respect to Report OPC2018-0642, the following be approved:</p> <p>That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council receive the 2026 OPWG Council Committee proposed meeting agendas (and Revised Attachment 1) for information.</p> <p>And further, that Report OPC2018-0642 be forwarded to the 2018 May 16 Strategic Meeting of Council as an item of Urgent Business.</p>
		2026 OPWG Project Team Revised Governance, OPC2018-0643	<p>That with respect to Report OPC2018-0643, the following be approved, after amendment:</p> <p>That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:</p> <p>1. Approve the 2026 Olympic and Paralympic Winter Games Project Team organizational structure;</p>

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			<p>2. Receive the 2026 OPWG Bid Corporation Members Committee for information; and</p> <p>3. Direct that the closed meeting discussions with respect to Report OPC2018-0643 remain confidential pursuant to Sections 17, 19 and 24 of the <i>Freedom of Information and Protection of Privacy Act</i>.</p> <p>And further that Report OPC2018-0643 be forwarded to the 2018 May 16 Strategic Meeting of Council as an item of Urgent Business.</p>
		2026 OPWG Committee Work Plan Update, OPC-20180644	<p>That with respect to Report OPC2018-0644, the following be approved, after amendment:</p> <p>That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:</p> <ol style="list-style-type: none"> 1. Receive the work plan for information; and 2. Direct that the closed meeting discussions with respect to Report OPC2018-0644 remain confidential pursuant to Sections 17, 19 and 24 of the <i>Freedom of Information and Protection of Privacy Act</i>. <p>And further that Report OPC2018-0644 be forwarded to the 2018 May 16 Strategic Meeting of Council as an item of Urgent Business.</p>
		Update on Engagement and Advisory Sub-Committee Membership, OPC2018-0645	<p>That with respect to Report OPC2018-0644, the following be approved:</p> <p>That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that:</p> <ol style="list-style-type: none"> 1. Council approve Administration recommendation 1 contained in Report OPC2018-0645; 2. Forward Report OPC2018-0645 to the 2018 May 16 Strategic Meeting of Council as an item of Confidential Urgent Business; and 3. Direct that the closed meeting discussions and distribution with respect to Verbal Report OPC2018-0645 remain confidential pursuant to Sections 17, 19 and 24 of the <i>Freedom of Information and Protection of Privacy Act</i>.
		Update on BidCo Chair Recruitment	<p>That with respect to Report OPC2018-0646, the following be approved:</p>

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		(Verbal), OPC2018-0646	<p>That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:</p> <ol style="list-style-type: none"> 1. Approve the Recommendation as discussed during the Closed Meeting; 2. Forward Verbal Report OPC2018-0646 to the 2018 May 16 Strategic Meeting of Council as an item of Confidential Urgent Business; and 3. Direct that the closed meeting discussions with respect to Verbal Report OPC2018-0646 remain confidential pursuant to Sections 17, 19 and 24 of the <i>Freedom of Information and Protection of Privacy Act</i>
2018 May 7	Regular Public Hearing Meeting of Council	Review of the 2026 Olympic and Paralympic Winter Games Council Committee Terms of Reference (Verbal), OPC2018-0582	<p>That with respect to Verbal Report OPC2018-0582, the following be adopted:</p> <p>That Council amend the 2026 Olympic and Paralympic Winter Games Council Committee Terms of Reference as follows:</p> <ul style="list-style-type: none"> ◦in Section 4. Quorum, by deleting the words “3 members” following the words “50%, that is,” and substituting with the words “4 members”; and ◦in Section 7, by deleting the words "monthly and reports" following the words “The Committee reports”.
2018 May 1	2026 OPWG Assessment Committee	Review of the 2026 Olympic and Paralympic Winter Games Council Committee Terms of Reference (Verbal), OPC2018-0582	<p>That the 2026 Olympic and Paralympic Winter Games Council Committee:</p> <ol style="list-style-type: none"> 1. Recommend that Council amend the 2026 Olympic and Paralympic Winter Games Council Committee Terms of Reference as follows: <ul style="list-style-type: none"> ◦in Section 4. Quorum, by deleting the words “3 members” following the words “50%, that is,” and substituting with the words “4 members”. ◦in Section 7, by deleting the words "monthly and reports" following the words “The Committee reports” 2. Forward Verbal Report OPC2018-0582 as an item of Urgent Business to the 2018 May 07 Regular Public Hearing Meeting of Council; and 3. Direct Administration to solicit Committee Members' views on updated Terms of Reference to return no later than 2018 May 15.
		Timeline Overview (Verbal), OPC2018-0578	<p>That with respect to Verbal Report OPC2018-0578, the following be approved:</p> <p>That the 2026 Olympic and Paralympic Winter Games Council Committee receive the updated timeline (as of May 1, 2018) for information.</p>
		Work Stream Review (Verbal), OPC2018-0579	<p>That with respect to Verbal Report OPC2018-0579, the following be approved:</p>

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			That the 2026 Olympic and Paralympic Winter Games (OPWG) Council Committee direct Administration to bring regular work stream updates to the OPWG Council Committee.
		Discussion on the Non-statutory Public Hearing of Council on the Olympics (Verbal), OPC2018-0583	That the 2026 Olympic and Paralympic Winter Games Council Committee postpone Verbal Report OPC2018-0583 to the 2018 May 15 Regular Meeting of the 2026 Olympic and Paralympic Winter Games Council Committee.
		Update on BidCo Chair and Director Selection (Verbal), OPC2018-0580	That with respect to Verbal Report OPC2018-0580, the following be approved: That the 2026 Olympic and Paralympic Winter Games Council Committee: 1. Approve the direction discussed in Closed Meeting; and 2. Direct that the closed meeting discussions with respect to Verbal Report OPC2018-0580 remain confidential pursuant to Sections 17, 19 and 24 of the Freedom of Information and Protection of Privacy Act.
		Engagement Advisory Sub-Committee Membership (Verbal), OPC2018-0581	That with respect to Verbal Report OPC2018-0581, the following be approved: That the 2026 Olympic and Paralympic Winter Games Council Committee: 1. Direct Administration to discuss the opportunity with the 6 short-listed candidates as discussed in the closed meeting; 2. That Administration report back with recommendations to the 2026 Olympic and Paralympic Winter Games Council Committee no later than 2018 May 15; and 3. Further direct that the closed meeting discussions remain confidential pursuant to Sections 17, 19 and 24 of the Freedom of Information and Protection of Privacy Act.
2018 April 25	Strategic Meeting of Council	Reconsideration of Council's Decision with Respect to Recommendation 2 to Report C2018-0533 (Verbal), VR2018-0030	That with respect to Verbal Report, VR2018-0030, the following be adopted: That Council reconsider Council's decision as contained in the Minutes of the Regular Meeting of the 2018 April 23 Meeting, with respect to Recommendation 2 as contained in Report C2018-0533, as follows "2. Appoint: Councillor Colley-Urquhart Councillor Woolley

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			<p>Councillor Jones Councillor Demong to serve as members of the 2026 Olympic and Paralympic Winter Games Council Committee with the Mayor, the term of such appointments to expire at the 2018 Organizational Meeting of Council.”</p> <p>That with respect to Verbal Report, VR2018-0030, Recommendation 1 be adopted, as follows: That Council:</p> <ol style="list-style-type: none"> 1. Amend the Terms of Reference by increasing the Membership from 5 to 7 on the 2026 Olympic and Paralympic Winter Games Council Committee. <p>That with respect to Verbal Report, VR2018-0030, Recommendation 2 be adopted, as follows:</p> <ol style="list-style-type: none"> 2. Appoint: Councillor Colley-Urquhart Councillor Demong Councillor Farrell Councillor Jones Councillor Magliocca Councillor Woolley Mayor Nenshi to serve as members of the 2026 Olympic and Paralympic Winter Games Council Committee with the Mayor, the term of such appointments to expire at the 2018 Organizational Meeting of Council.
2018 April 23	Regular Meeting of Council	Updated Olympic Bid Proposed Public Engagement Approach Status Update, C2018-0505	<p>That with respect to Report C2018-0505, Recommendation 1 be adopted as follows: That Council:</p> <ol style="list-style-type: none"> 1. Approve the updated Public Engagement Approach (Attachment 1). 2. Receive for information the Terms of Reference (Attachment 2) for the Engagement Advisory sub-committee; 3. Direct Administration to refer all public engagement updates to newly-established 2026 Olympic and Paralympic Winter Games Council Committee; 4. File Committee Recommendations 2, a and b, as contained in Item 8.2, Report PFC2018-0366, and the Recommendation contained in Item 8.3, Report PFC2018-0373; and

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			<p>5. Direct that the 2026 Olympic and Paralympic Winter Games Council Committee consider holding a non-statutory public hearing of Council on the Olympics.</p> <p>6. Endorse in principle a vote of the electors (plebiscite) on this issue, and direct Administration to commence work on the plebiscite and return to Council through the 2026 Olympic and Paralympic Winter Games Council Committee with details on the question, timing, and funding of the plebiscite no later than June 2018.</p>
		Establishment of an Olympic and Paralympic Winter Games Council Committee, C2018-0533	<p>That with respect to Report C2018-0533, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Adopt the Proposed Terms of Reference for the 2026 Olympic and Paralympic Winter Games Council Committee as provided in Attachment 1; 2. Appoint: Councillor Colley-Urquhart Councillor Woolley Councillor Jones Councillor Demong to serve as members of the 2026 Olympic and Paralympic Winter Games Council Committee with the Mayor, the term of such appointments to expire at the 2018 Organizational Meeting of Council; and 3. Direct that Attachment 2 remain confidential pursuant to Sections 17 and 19 of the <i>Freedom of Information and Protection of Privacy Act</i>.
		Appointments to the Engagement Advisory Sub Committee (Verbal), VR2018-0027	That Council refer the appointment of the Engagement Advisory sub-committee to the 2026 Olympic and Paralympic Winter Games Council Committee.
2018 April 16	Regular Public Hearing Meeting of Council	Olympic Bid Proposed Public Engagement Approach, PFC2018-0366	<p>That with respect to Report PFC2018-0366, the following be adopted:</p> <ol style="list-style-type: none"> 1. Resolve that Council reaffirm its support for the investigation of a bid by Calgary for the 2026 Olympic and Paralympic Winter Games. <p>That with respect to Report PFC2018-0366, the following be adopted, as amended:</p> <ol style="list-style-type: none"> 2. And further resolve, that Council strike a subcommittee, consisting of four Councillors plus the Mayor, to oversee the Olympic process. Further, that Administration be directed to draft the terms of reference for this committee and

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			<p>that the City Clerk's Office be directed to solicit Councillor interest in serving on the committee, returning directly to Council on 2018 April 23.</p> <p>That Council postpone Reports PFC2018-0366 and PFC2018-0373 to the 2018 April 23 Regular Meeting of Council.</p>
		Vote of the Electors (Plebiscite), PFC2018-0373	<p>That Council postpone Reports PFC2018-0366 and PFC2018-0373 to the 2018 April 23 Regular Meeting of Council.</p>
2018 April 10	Priorities and Finance Committee	Olympic Bid Proposed Public Engagement Approach, PFC2018-0366	<p>That with respect to Report PFC2018-0366, the following be approved, as amended and after amendment:</p> <p>That the Priorities and Finance Committee (PFC) recommends that Council:</p> <p>2.Contingent upon the reaffirmation of support by Council with respect to Recommendation 1:</p> <p>a) Postpone the Public Engagement Approach (Attachment 1), dependent on the outcome of Recommendation 1, until further direction is provided by Council;</p> <p>b) Direct Administration to draft a new Terms of Reference (encompassing the Guiding Principles) for the Engagement Advisory Panel, in consultation with Members of Council, and report back directly to Council no later than June 2018, and further direct Administration to incorporate comments received through PFC and Council; and</p> <p>c) Hold a non-statutory public hearing.</p> <p>And further, that this report be forwarded as an item of urgent business to the 2018 April 16 Public Hearing Meeting of Council.</p>

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		Vote of the Electors (Plebiscite), PFC2018-0373	<p>That with respect to Report PFC2018-0373, the following be approved, after amendment:</p> <p>That Priorities and Finance Committee recommend that Council receive this report for information.</p> <p>And further, that this Report be forwarded as an Item of Urgent Business to the 2018 April 16 Public Hearing Meeting of Council.</p>
2018 March 21	Strategic Meeting of Council	Motion Arising with Respect to Olympic Bid Dialogue Stage Update, C2018-0266	<p>That with respect to Report C2018-0266, Council refer the following proposed Motion Arising to the 2018 April 10 Regular Meeting of the Priorities and Finance Committee, to be considered following the Olympic Public Engagement Report and the Returning Officer's report on Vote of Electors:</p> <p>That with respect to Report C2018-0266, the following Motion Arising be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Direct Administration to inquire into the feasibility of the International Olympic Committee providing a bid deadline extension of six (6) months; 2. Direct Administration to conduct a city wide 'Vote of the Electors' on whether electors are in favour of their Council submitting this bid; and 3. Postpone its decision to bid on the 2026 Olympic and Paralympic Winter Games until after the City Clerk reports back with the outcome of the 'Vote of the Electors'."
		Olympic Bid Dialogue Stage Update, C2018-0266	Matter was dealt with at the 2018 March 19-20 Combined Meeting of Council

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2018 March 19-20	Combined Meeting of Council	Olympic Bid Dialogue Stage Update, C2018- 0266	<p>That with respect to Report C2018-0266, the following be adopted, after amendment:</p> <p>That to allow Administration to continue its work, Council approve in principle the recommendations outlined below and, upon Administration advising Council in writing that it has secured financial commitments from the Government of Alberta and the Government of Canada, for continuing to fund the Olympic bid exploration process:</p> <ol style="list-style-type: none"> 1. Authorize The City of Calgary to become a member of, elect directors, and incorporate a Bid Corporation (BidCo) to continue the exploration of a bid for the 2026 Olympic and Paralympic Winter Games (OPWG); 2. Approve the Deputy City Manager as having the authority to exercise all the powers and voting rights associated with The City's membership interest in BidCo, subject to the Deputy City Manager first seeking Council direction regarding matters that materially affect the legal, business or financial risk for The City; 3. Authorize the Mayor to execute on behalf of The City all BidCo resolutions and related documents required to establish the appropriate membership and governance structure of BidCo substantially in the form described in the report, such documents to be satisfactory in content and form to the Deputy City Manager and the City Solicitor and General Counsel respectively. 4. Release an additional \$1 million (of the \$2 million) of Fiscal Stability Reserve funds that Council approved on 2017 November 20 (C2017-1181); 5. Approve a one-time increase in 2018 to operating budget program #426 of \$2.5 million from the Fiscal Stability Reserve, to complete The City's required \$9.5 million total funding commitment to the BidCo; 6. Return to Council through PFC at its April 10 meeting with an update, including a robust public engagement plan and a proposed reporting structure from BidCo to Council. 7. Direct that the Closed Meeting discussions remain confidential subject to Sections 21 and 23 of the Freedom of Information and Protection of Privacy Act. <p>That Councillor Chu's proposed Motion Arising, with respect to Olympic Bid Dialogue Stage Update, Report C2018-0266, be postponed to the 2018 March 21 Strategic Meeting of Council.</p>
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PREVIOUS COUNCIL DIRECTION

2018 January 29	Regular Meeting of Council	Olympic Bid Update (Verbal), C2018-0114	<p>That with respect to Report C2018-0114, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Receive Verbal Report C2018-0114 for information; 2. Direct Administration to return to Council with an update on the financial commitment towards a Bid Corporation by the other orders of government and a debrief regarding the PyeongChang Observer Program no later than 2018 March.
2017 November 20	Combined Meeting of Council	OLYMPIC BID UPDATE, C2017- 1181	<p>That with respect to Report C2017-1181, Administration Recommendations 1,2,4 and 5 as amended, be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approves a one-time increase in 2018 to operating budget program #426 of up to \$2.0 million from the Fiscal Stability Reserve (FSR) to accomplish project deliverables until either key deliverables related to preparing the Bid Book have transitioned to a BidCo or the International Olympic Committee (IOC) release of the Host City Contract (scheduled for 2018 Q3) or Council decides to no longer pursue a 2026 Olympic Paralympic Winter Games (OPWG) Bid. And further that Council authorize the release of no more than \$1 million until financial commitments to the BidCo are secured from the provincial and federal governments; 2. Directs Administration to move beyond the Calgary Bid Exploration Committee (CBEC) mandate to specifically explore venues outside of Calgary as part of an updated Master Facilities Plan (MFP) in order to reduce the costs of hosting the 2026 OPW; and 4. Directs administration to continue to seek financial participation from the other orders of government in the BidCo. If this is not achieved by January 2018, to return to Council with an update no later than 2018 February. 5. Directs that Attachments 3 and 5 remain confidential pursuant to Section 23, 24 and 25 of the Freedom of Information and Protection of Privacy Act (FOIP) until such time as Council decides not to proceed with a bid or the International Olympic Committee (IOC) has awarded the 2026 and 2030 Olympic and Paralympic Games (OWPG) to another Host City.

PREVIOUS COUNCIL DIRECTION

			<p>That with respect to Report C2017-1181, Administration Recommendation 3 as amended, be adopted:</p> <p>That Council:</p> <p>3. Direct administration to incorporate the work on the five principles into the BidCo work where possible and seek any commensurate cost savings.</p>
2017 November 13	Regular Meeting of Council	Olympic Update Report, C2017-1162	<p>That the Administration Recommendations contained in Report C2017-1162 be amended by adding Recommendation #3, as follows:</p> <p>"3. Direct Administration to seek confirmation from the other orders of government to ascertain their funding commitment on the bid."</p> <p>That Administration Recommendation #1 contained in Report C2017-1162 be adopted in part, as follows:</p> <p>That Council:</p> <p>1. Receive this report for information</p> <p>That Administration Recommendation #2 contained in Report C2017-1162 be adopted in part, as follows:</p> <p>That Council:</p> <p>2. Direct Administration to report back to Council 2017 November 20, with a formal funding request to deliver on the additional work required for the Dialogue Stage.</p> <p>That Administration Recommendation #3 contained in Report C2017-1162, as amended, be adopted in part, as follows:</p> <p>That Council:</p> <p>3. Direct Administration to seek confirmation from the other orders of government to ascertain their funding commitment on the bid.</p>

PREVIOUS COUNCIL DIRECTION

2017 July 31	Combined meeting of Council	Olympic Bid Exploration, C2017-0616	<p>That the Administration Recommendations 1 and 2 contained in Report C2017-0616, be adopted, as follows:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Thank the Calgary Bid Exploration Committee for their commitment to meeting their mandate. 2. Receive for information The City's Evaluation Summary, Attachment 1. 3. Adopt the Option 2 recommendations, as outlined in Attachment 3 which would see The City of Calgary not moving forward with a bid for the 2026 Olympic and Paralympic Winter Games unless certain conditions can be satisfied.
2017 July 24	Regular Meeting of Council	Olympic Bid Exploration, C2017-0599	<p>That the Administration Recommendations contained in Report C2017-0599 be adopted, as follows:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Receive the Calgary Bid Exploration Committee's Recommendation for information. 2. Direct Administration to report back to Council on 2017 July 31 with: <ol style="list-style-type: none"> a) a summary of Administration's review and analysis of Calgary Bid Exploration Committee's Report and Recommendation; and b) Administration's recommendations regarding next steps for a 2026 Winter Olympic and Paralympic Bid Exploration.
2017 June 19	Strategic Meeting of Council	OLYMPIC BID EXPLORATION UPDATE, C2017-0541	<p>That the Administration Recommendation contained in Report C2017-0541, be adopted, as follows:</p> <p>That Council receive this report for information.</p>

PREVIOUS COUNCIL DIRECTION

2017 January 23	Regular Meeting of Council	2026 Winter Olympic and Paralympic Bid Exploration Update, C2017-0097	<p>That the Administration Recommendations 1 and 2 contained in Report C2017-0097 be adopted, as follows:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Endorse Administration's Feasibility Assessment (Attachment 4), and provide Administration's Co-Executive Sponsors, the General Manager of Community Services and the Deputy City Manager with the authority to make content changes, unless they are material in nature, in which case changes will be brought back to Council. 2. Receive for information Administration's project governance structure (Attachment 1) and Calgary Bid Exploration Committee's (CBEC) updates (Attachment 5). 3. (a) Direct that Attachment 4 remain confidential pursuant to Sections 23(1)(b), 24(1)(a), 24(1)(g), 25(1)(b) and 25 (1)(c) of the <i>Freedom of Information and Protection of Privacy Act</i> until such time as the International Olympic Committee (IOC) has awarded an Olympic and Paralympic Winter Games (OWPG) to Calgary or until such time as the attachment is no longer relevant to the City's interest in hosting an OWPG or similar event, whichever is later. (b) Direct that Attachment 7 to the report remain confidential pursuant to Sections 23(1)(b), 24(1)(a), 24(1)(g), 25(1)(b) and 25 (1)(c) of the <i>Freedom of Information and Protection of Privacy Act</i> until such time as the International Olympic Committee (IOC) has awarded the Olympic and Paralympic Winter Games (OWPG) for the year 2026 to a host city or until such time as Council makes a decision not to proceed with a bid for the 2026 OWPG, whichever is sooner.
2016 October 3	Combined Meeting of Council	In-camera Olympic Bid Exploration Update C2016-0810	<p>That the Administration Recommendation contained in Report C2016-0810 be adopted, after amendment, as follows:</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Adopt Administration's recommendation that The City of Calgary assume a controlling interest in Calgary Bid Exploration Committee company (CBEC), with The City holding a 75 per cent shareholder interest and Tourism Calgary holding a 25 per cent shareholder interest;

PREVIOUS COUNCIL DIRECTION

			<p>2. Authorize the General Manager (GM), Community Services to exercise all the powers and voting rights of The City as a shareholder of CBEC when such action is required subject to the GM, Community Services first seeking Council direction in regard to matters that materially affect legal, business or financial risk for The City;</p> <p>3. Authorize the Mayor to execute on behalf of The City all company resolutions and related documents, including a unanimous members' agreement, required to establish the appropriate shareholder and governance structure of CBEC, such documents to be satisfactory in content and form to the GM, Community Services and the City Solicitor respectively; and</p> <p>4(a) Direct that the Report and Attachment 2 are now public documents; and</p> <p>4(b) Direct that Attachment 1 and Attachment 3 to the Report remain confidential pursuant to Sections 23(1)(b), 24(1)(a), 24(1)(g), 25(1)(b) and 27(1) of the <i>Freedom of Information and Protection of Privacy Act</i> until such time as CBEC is wound up.</p>
2016 September 26	Regular Meeting of Council	Olympic Bid Exploration Update, C2016-0738	<p>That with respect to Report C2016-0738, the following be adopted:</p> <p>That Council File Recommendations 1 and 2 contained in Report C2016-0738, and;</p> <p>1. Reconsider its 2016 June 20 decision with respect to portions of Attachment 6, of Report C2016-0537, the fundamental terms and conditions of a funding agreement between The City of Calgary and BIDEXCO, in order to allow for the adoption of the following new Recommendations to Report C2016-0738:</p> <p>2. Adopt new Recommendation 1, as follows:</p> <p>"1. Adopt the amended deliverables, milestones and timelines outlined in Attachment 1 to this report and authorize the General Manager, Community Services to make such further amendments to the deliverables, milestones and timelines as he deems required once the same have been discussed with the Board of Directors for the Calgary Bid Exploration Committee;"</p>

PREVIOUS COUNCIL DIRECTION

			<p>3. Refer the new Recommendations 2 and 3, as follows, to Administration for further consideration in regard to:</p> <ul style="list-style-type: none"> the rationale for the currently proposed governance structure; given Calgarians' interest in this matter, a review of potential alternative structures that would secure a controlling interest for The City of Calgary in any organization that might be established to conduct the bid exploration work; and deliverables that will result from the bid exploration work <p>2. Authorize the General Manager, Community Services to exercise all the powers and voting rights of The City as a member of Calgary Bid Exploration Committee when such action is required subject to the General Manager, Community Services first seeking Council direction in regard to the same if he believes that motions or documents materially affect legal, business or financial risk for The City; and</p> <p>3. Authorize the Mayor to execute on behalf of The City of Calgary all documents required to establish and govern Calgary Bid Exploration Committee, such documents to be satisfactory in content and form to the General Manager, Community Services and the City Solicitor respectively.”</p> <p>4. Direct Administration to report back to Council in regard to the matters outlined in Recommendation 3 (the referral motion) to no later than the 2016 October 03 Combined Meeting of Council.</p> <p>And further, that the In Camera discussions remain confidential pursuant to Sections 24(1)(a), 24(1)(a)(i) and 27(1) of the <i>Freedom of Information and Protection of Privacy Act</i>.</p>
2016 June 20	Regular Meeting of Council	CSTA Update, C2016-0537	<p>That the Administration Recommendations contained in Report C2016-0537 be adopted, after amendment, as follows:</p> <p>That Council:</p> <p>1. Adopt the Calgary Sport Tourism Authority's (CSTA) recommendation that The City of Calgary endorse a Bid Exploration (see Attachment 1) and request that the Mayor send a letter to the Canadian Olympic Committee (COC) expressing</p>

PREVIOUS COUNCIL DIRECTION

			<p>Calgary's interest in hosting the 2026 Olympic and Paralympic Winter Games (OPWG);</p> <p>2. Approve a one-time increase in 2016 to operating budget program # 426 of up to \$5.0 million (\$4.7 million – BIDEXCO work, \$0.3 million – Administration support) from the Fiscal Sustainability Reserve (FSR);</p> <p>3. Subject to BIDEXCO signing a funding agreement with The City of Calgary that:</p> <ul style="list-style-type: none"> (a) contains the fundamental terms and conditions outlined in Attachment 6; (b) includes such other terms and conditions as may be deemed required by the General Manager, Community Services; and (c) is in content and form satisfactory to the General Manager, Community Services and City Solicitor, respectively; <p>Approve funding in an amount of up to \$5 million to BIDEXCO for the purpose of carrying out the Bid Exploration.</p> <p>4. Authorize the General Manager, Community Services to negotiate and the General Manager, Community Services and City Clerk to execute the agreement referred to in recommendation 3;</p> <p>5. Direct the General Manager of Community Services, to advise Council when the Funding Agreement is executed and to report to Council on the status of this initiative on a quarterly basis commencing 2016 September which includes progress of the Bid Exploration no later than Q1 2017 and, with a recommendation regarding the notice of intent to bid for 2026 OPWG by 2017 April (stage gates to be outlined in a Funding Agreement);</p> <p>6. Direct that the Report, Attachment 1, Attachment 2 and Attachment 3 are now public documents.</p> <p>7. Direct that Attachment 4 and Attachment 5 remain confidential pursuant to Section 16(1) of the Freedom of Information and Protection of Privacy Act until such time as the International Olympic Committee (IOC) has awarded an Olympic and Paralympic Winter Games (OWPG) to Calgary.</p> <p>8. Direct that Attachment 6 remains confidential pursuant to Section (23)(1)(b), 24(1)(a), 24(1)(g) and 25(1)(b) of the <i>Freedom of Information and Protection of</i></p>
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PREVIOUS COUNCIL DIRECTION

			<p><i>Privacy Act</i> until such time as a Funding Agreement between The City and BIDEXCO is signed.</p> <p>And further, that the In Camera discussions remain confidential pursuant to Sections 27(1)(a) of the Freedom of Information and Protection of Privacy Act.</p>
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**2026 OLYMPIC AND PARALYMPIC WINTER GAMES
PUBLIC ENGAGEMENT**

**OPC2018-1137
ATTACHMENT 2**

The City is engaging Calgarians to help Council decide whether or not to proceed with a bid to host the 2026 Olympic and Paralympic Winter Games. The goals of the engagement program are to:

- Inform and educate the public about the bid process;
- Seek public input into whether or not Calgary should submit a bid; and
- Identify issues, concerns and opportunities of a potential bid, and respond to questions.

There are a number of ways citizens can participate in the engagement activities:

- **Online:** through The City of Calgary's official engagement platform;
- **In-person:** at open houses or pop-up events; and
- **Engagement toolkit:** start a conversation with your friends, family or colleagues by downloading the toolkit.

A listing of the Open house dates is outlined below and can be found on the City of Calgary's website at www.calgary.ca.

Date (2018)	Time	Location
October 16	5:00pm – 8:00pm	Dalhousie Community Association 5432 Dalhart Rd NW
October 17	5:00pm – 8:00pm	Hotel Blackfoot 5940 Blackfoot Trail SE
October 18	5:00pm – 8:00pm	Cardel Rec South 333 Shawville Blvd SE #100
October 20	10:00am – 1:00pm	Killarney Glengarry Community Association 2828 28 Street SW
October 23	5:00pm – 8:00pm	The Genesis Centre 7555 Falconridge Blvd NE #10
October 24	5:00pm – 8:00pm	Marlborough Community Association 636 Marlborough Way NE

Citizens can also visit calgary.ca/GamesBid for information about the bid process, and engagement opportunities.

2026 OLYMPIC AND PARALYMPIC WINTER GAMES PUBLIC ENGAGEMENT

The engagement work program includes the following:

Phase 1

Objectives & overview

- Ensure clear delineation between Calgary 2026 information and The City's official engagement program information;
- Let people know the website will be a future site for up-to-date information; and
- Provide an opportunity to begin building a distribution list for email marketing.

Phase 2

Objectives & overview

- Increase transparency by outlining when and where engagement opportunities will occur and how Calgarians' feedback will be used; and
- Increase awareness of upcoming engagement opportunities.

Phase 3

Objectives & overview

- Inform Calgarians about the bid process;
- Gather stakeholder, public and targeted community input; and
- Draw people into conversations about the Olympics and address and correct misinformation and misunderstandings as appropriate.

Phase 4

Objectives & overview

- Inform Calgarians about the breadth and depth of feedback gathered through the public engagement program;
- Communicate back to Calgarians about how their feedback will be used; and
- Promote awareness of the November 13 plebiscite.

The objectives of the program are to be achieved throughout the course of the program.

GLOBAL RELATIONS ASSESSMENT

Background

On 2018 September 11, the City Secretariat was asked to explore the possibility of conducting a global relations assessment with respect to understanding geo-political and global relations challenges that may impact the Games.

Conclusion

After discussions with financial advisors, the City Secretariat concluded that it is virtually impossible to predict the geo-political landscape eight years prior to an event given that global relations are dynamic and will continue to change and evolve. Aside from consulting global risk information that is already available, conducting a global relations assessment at this time would not be a prudent use of City resources and budget. A changing geo-political landscape and changing global relations can be opportunities or risks and these will have to be continuously assessed as the date for the Games nears.

Alternatives and Analysis

There is publicly available information that helps assess the current geo-political landscape and the current impact of global relations. For example, each year the World Economic Forum (WEF) produces a Global Risks Report. This publication is reviewed and circulated by The City's Integrated Risk Management Program on an annual basis. The WEF works with experts and decision-makers from around the world to identify and analyze current and emerging risk.

The Global Risks Report 2018 is available on the WEF website at www.weforum.org. The 2018 report covers more risks than ever before and focuses on four key areas: environmental degradation, cybersecurity breaches, economic strains, and geopolitical tensions.

The 2018 report also presents the results of the WEF's latest Global Risks Perception Survey, in which nearly 1,000 experts and decision-makers assess the likelihood and impact of 30 global risks over a 10-year horizon. Over this medium-term period, environmental and cyber risks predominate. However, the survey also highlights elevated levels of concern about risk trajectories in 2018, particularly in relation to geopolitical tensions.

This and other resources would continue to be consulted in the lead up to the Games. The City Secretariat would also work with The City's Chief Resilience Officer and team to identify potential shocks and stressors and assess ways to mitigate risks associated with those.

NOTE: This attachment includes financial due diligence information that was included in Attachment 8 to Report C2018-1005 titled “2026 Olympic and Paralympic Winter Games (OPWG) City Secretariat Update” that can now be publicly released.

A great deal of financial information has been generated throughout the various stages of work completed to assess the feasibility and ultimately, the prudence to bid on the 2026 OPWG. The financial information can be grouped into two main categories: all costs associated with hosting the Games themselves as well as the numbers that relate to the cost of performing the work to evaluate and submit a bid to host the Games. A challenge to properly evaluating these numbers is that the assumptions behind them have shifted significantly over time.

Calgary Bid Exploration Corporation (CBEC) Phase:

The CBEC phase carried out the work associated with the exploration of whether hosting the Games would be feasible. CBEC was formed to carry out this work with a budget of \$5 million from the Fiscal Sustainability Reserve (approved by Council in 2016 June).

A total of \$3.3 million was spent by CBEC during the phase that spanned from 2016 June to 2017 July. A major output of the CBEC phase (in addition to identifying potential venues, associated costs and a conceptual operating budget for the Games) was the formulation of the Five Principles that were approved by Council on 2017 July 31. The summarized principles below have guided The City of Calgary's due diligence analysis.

“On 2017 July 24 the Calgary Bid Exploration Committee presented five principles to Council. Administration supports these principles as amended below as critical criteria to be addressed prior to The City of Calgary moving beyond the International Olympic Committee's (IOC) Invitation Phase for the 2026 Olympic and Paralympic Winter Games (2026 OPWG). These principles may be further modified as additional information becomes available and are not meant to be exhaustive”.

Total Costs for The City associated with hosting the Games:

Calgary 2026's Draft Hosting Plan Concept identifies certain capital, operating, security, and essential services costs that make up the total Draft Hosting Plan Budget. In addition to the costs included in the Draft Hosting Plan Concept, The City must also contemplate other additional costs in conjunction with those included in the Draft Hosting Plan Concept. These are costs that The City is compelled to spend as a result of agreeing to host the Games. A final category of costs are Discretionary Budgets, which are items that will arise in the years closer to the Games related to live sites, programming and other potential discretionary infrastructure investments that Council may determine are desirable to consider in light of hosting the Games.

Calgary 2026 Draft Hosting Plan Concept – Capital and Operating Budgets:

Calgary 2026's Draft Hosting Plan Concept includes a capital budget for all venues and accommodations and was prepared for each specific site. The total cost of venues (both new builds and upgrades of existing facilities) is \$1,582 million and includes contingencies at the facility level as well as a general capital program contingency of \$90 million. An allowance of \$4 million was also included for capital program management.

The operating budgets (both revenues and expenses) for the Games were also included in the Draft Hosting Plan Concept. The budgets were prepared in detail and included over 50 work

CITY OF CALGARY FINANCE – FINANCIAL DUE DILIGENCE SUMMARY

packages of budgetary line items. The budgets were prepared from the bottom up but were then also compared to both VANOC and CBEC to assess reasonableness and completeness.

While the budgets were being prepared, the IOC released the New Norms and Calgary 2026 included the implications of these new standards in their budget preparation and cost savings were noted in certain areas due to reduced requirements from the IOC.

Calgary 2026 Draft Hosting Plan Concept - Security Budgets:

In the past, security budgets for Olympic and Paralympic Winter Games have been viewed as excessive and a barrier for any country to be able to host future Games. As a result of the IOC's New Norms and past experiences, a concerted effort to re-evaluate the approach to security for the Games was made by all Canadian policing agencies including but not limited to the RCMP (both federally and provincially), the Calgary Police Service and the Calgary Emergency Management Agency (CEMA).

Calgary 2026 Draft Hosting Plan Concept - Essential Services:

All orders of government would be responsible for delivering essential services to support hosting the Games. These are costs that are directly attributable to the Games and are incremental to the business as usual services provided by The City – these costs would not be incurred if the Games were not being hosted. Examples of direct, incremental City essential services are those related to transportation, waste and recycling, policing, bylaw enforcement, permitting, and licensing. The delivery of these services will have to be adjusted to support a successful Games.

Draft essential services budgets have been developed by all three orders of government and these budgets have been evaluated with government partners and Calgary 2026 to ensure that these services and costs are truly essential and directly incremental to the Games and that no gaps or overlaps have occurred.

What is due diligence?

As the Draft Hosting Plan Concept budgets were prepared by Calgary 2026, The City has undertaken a due diligence process to assess their work. In general, completing a due diligence analysis supports Council and the Administrative Leadership Team by enabling these key governance bodies to:

- make informed decisions;
- gain knowledge of the proposal;
- determine the value of the proposal to the organization, to Calgarians and to stakeholders;
- confirm or deny statements and other representations made in the proposal; and
- understand and evaluate benefits, opportunities, costs, and risks associated with the proposal.

Although a great deal of work is completed during a due diligence process, it must be remembered that “due diligence” is a process and not an outcome and therefore, due diligence is ongoing. As assumptions or key information changes, The City's analysis will need to be reassessed and risk indicators updated where appropriate.

CITY OF CALGARY FINANCE – FINANCIAL DUE DILIGENCE SUMMARY

In the event that a bid is submitted in 2019 January and in the event that Calgary is awarded the 2026 OPWG in 2019 September, Calgary 2026 as BidCo will transition to HostCo within a short time frame. All of the costs associated with the previously drafted budgets under BidCo will be validated and built out in further detail by HostCo within the first two years after the Games are awarded.

The results of the external review will be shared during the closed session discussion with Council.

As a result of the due diligence process, items were highlighted by the City Secretariat as key risks that need to be monitored and mitigated and these items remain confidential at this time as they are commercially sensitive. The categories of risk identified include:

- Revenue projections,
- Expense projections,
- Capital budget projections,
- Guarantees, and
- Contingencies and inflation adjustments

Non-Hosting Plan Operating and Capital Budgets:

These budgets relate to items that are not recorded within the budgets of the Draft Hosting Plan Concept. However, from The City's perspective, these are items that The City is compelled to do in order to facilitate the Games occurring. As examples - the complete costs associated with the moving of the bus barns (portion not included in the Draft Hosting Plan), site remediation and preparation costs also not included in the Draft Hosting Plan and financing costs associated with paying for the City share.

It must be noted that the athletes village is not required to be located in Victoria Park. As indicated in response to question 4 in the cover report, there are many factors to consider when determining where to locate an athletes village including Games' operations, land use designations, density, proximity to transit, other services and competitive venues, safety, security, and the like. Further analysis is underway to determine whether it is financially feasible to locate the athletes village in Victoria Park or whether other locations need to be considered. Calgary 2026 has advised that it will continue to explore all opportunities for the delivery of an athletes village for the Games.

Non-Hosting Plan - Discretionary Budgets:

A final category of costs are Discretionary budgets which are items that will arise in the years closer to the Games related to live sites, programming and other potential discretionary infrastructure investments that Council may determine are desirable to consider in light of hosting the Games.

CITY SECRETARIAT RISK REGISTER (PUBLIC)

Risk Profile

OPC2018-1137

ATTACHMENT 5

Low	Willing to accept and monitor these risks since they have low likelihood of occurrence however with minor consequences.
Medium	Recognizes these risks will probably occur and will have moderate consequences. Management will monitor and manage risks by implementing contingency plans to reduce the likelihood and impact of their occurrence.
High	Recognizes these risks are top priorities of critical importance to the organization. Management is spending more effort to manage and monitor these risks by implementing risk mitigation strategies to reduce the likelihood and impact of their occurrence.

Risk Category	#	Potential Risk Identified	Risk Rating	Mitigation	Risk Rating
			9/10/2018		10/2/2018
Financial	1	Ability of the City Secretariat to validate and assess costs in the Draft Hosting Plan Concept.	Low	<ul style="list-style-type: none"> The City Secretariat and an independent third-party have reviewed the capital and operating expenditures and projected revenue included in the Draft Housing Plan Concept. Financial information has been compared with: (a) CBEC report (b) City of Vancouver, Vancouver 2010 reports, and (c) other Olympic host cities. 	Low
	2	Draft Hosting Plan Concept is still being finalized.	Low	<ul style="list-style-type: none"> The Draft Hosting Plan Concept has been finalized except for one sport venue (e.g. curling) however costing for the curling venue has been included in the plan. 	Low
	3	Impact of any potential City investment for the Olympic and Paralympic Winter Games (OPWG) on The City's debt capacity.	Medium	<ul style="list-style-type: none"> Analysis of debt impact is underway. Other orders of governments' contributions are under negotiation. 	Medium
	4	Alignment of the Draft Hosting Plan Concept with The City's capital investments and operating budget priorities.	Low	<ul style="list-style-type: none"> The City Secretariat is working to ensure alignment with The City's Investment Plans, including sport infrastructure and affordable housing. 	Low
	5	Alignment of Draft Hosting Plan Concept with sport, recreation and event hosting priorities of the City's Recreation Investment plan (e.g. field house and mid-size arena).	Low	<ul style="list-style-type: none"> A review has been completed to ensure alignment with The City of Calgary's long-term capital investment priorities. 	Low

CITY SECRETARIAT RISK REGISTER (PUBLIC)

Risk ProfileOPC2018-1137
ATTACHMENT 5

Low	Willing to accept and monitor these risks since they have low likelihood of occurrence however with minor consequences.
Medium	Recognizes these risks will probably occur and will have moderate consequences. Management will monitor and manage risks by implementing contingency plans to reduce the likelihood and impact of their occurrence.
High	Recognizes these risks are top priorities of critical importance to the organization. Management is spending more effort to manage and monitor these risks by implementing risk mitigation strategies to reduce the likelihood and impact of their occurrence.

Risk Category	#	Potential Risk Identified	Risk Rating	Mitigation	Risk Rating
			9/10/2018		10/2/2018
Financial	6	Clarifying the timing of GoA and GoC approvals for cost sharing arrangements.	Medium	<ul style="list-style-type: none"> The Government of Alberta (GOA) has committed to release information on the provincial cost share contribution a minimum of 30 days prior to the plebiscite. The Government of Canada (GOC) is working to determine whether approval of the GoC cost share contribution can be secured a minimum of 30 days prior to the plebiscite. 	High
	7	Provision of comprehensive economic analysis of Draft Hosting Plan Concept.	Low	<ul style="list-style-type: none"> Independent cost benefit analysis is underway. 	Low
	8	Ability to reach final agreement on cost sharing and other key issues between all parties within appropriate timelines.	Medium	<ul style="list-style-type: none"> Negotiations continue between the City, the GoA and the GoC. 	High
	9	Confidence that The City's essential services amounts are adequate.	Low	<ul style="list-style-type: none"> Subject matter experts were engaged across the corporation to build City Essential Services' budgets. Contingencies and escalation have been included in totals. 	Low

CITY SECRETARIAT RISK REGISTER (PUBLIC)

Risk Profile

OPC2018-1137

ATTACHMENT 5

Low	Willing to accept and monitor these risks since they have low likelihood of occurrence however with minor consequences.
Medium	Recognizes these risks will probably occur and will have moderate consequences. Management will monitor and manage risks by implementing contingency plans to reduce the likelihood and impact of their occurrence.
High	Recognizes these risks are top priorities of critical importance to the organization. Management is spending more effort to manage and monitor these risks by implementing risk mitigation strategies to reduce the likelihood and impact of their occurrence.

Risk Category	#	Potential Risk Identified	Risk Rating	Mitigation	Risk Rating
			9/10/2018		10/2/2018
Reputational	10	Alignment of communications with other orders of government and Calgary 2026.	Low	• Overarching communication strategy has been developed for all partners.	Low
	11	November 13, 2018 has been established by Council as the date for the vote of the electors.	Low	• A Draft Hosting Plan Concept has been received from Calgary 2026 which outlines relevant information related to the Games. • A communication roll-out strategy has been developed with all partners and specifically for The City to ensure the public engagement program has comprehensive information to provide Calgarians.	Low
	12	Meeting the GoA's requirement and the commitment to Calgarians to provide information at least 30 days prior to the November 13, 2018 vote of the electors.☐	Low	• The City of Calgary, under the leadership of the Engagement Advisory Sub-committee, has developed a fact-based, neutral engagement program for all citizens. Beginning in October Calgarians will be provided with multiple channels to provide feedback on the issues, opportunities and challenges.	Medium
	13	Adequate return on investment (ROI) for Calgarians including economic, social and environmental return.	Medium	• The City of Calgary has engaged a financial consultant to conduct a cost benefit analysis of the Draft Hosting Plan Concept.	Medium

CITY SECRETARIAT RISK REGISTER (PUBLIC)

Risk Profile

OPC2018-1137

ATTACHMENT 5

Low	Willing to accept and monitor these risks since they have low likelihood of occurrence however with minor consequences.
Medium	Recognizes these risks will probably occur and will have moderate consequences. Management will monitor and manage risks by implementing contingency plans to reduce the likelihood and impact of their occurrence.
High	Recognizes these risks are top priorities of critical importance to the organization. Management is spending more effort to manage and monitor these risks by implementing risk mitigation strategies to reduce the likelihood and impact of their occurrence.

Risk Category	#	Potential Risk Identified	Risk Rating	Mitigation	Risk Rating
			9/10/2018		10/2/2018
Operational	14	Conducting a thorough and comprehensive due diligence review of the Draft Hosting Plan Concept within tight timeframes.	Low	<ul style="list-style-type: none"> A thorough review and analysis was completed on all aspects of the Draft Hosting Plan Concept. Calgary 2026 officially released a Draft Hosting Plan Concept to the public on September 11, 2018. 	Low
	15	Ensuring alignment with The City of Calgary's Vision and Quality of Life Results, long-range plans (e.g. MDP/CTP, Affordable Housing, Climate Resilience, Cultural Plan) and policies.	Low	<ul style="list-style-type: none"> The Draft Hosting Plan Concept has been reviewed and assessed for alignment with The City's vision, long-range plans, strategies, and policies. Confirmation has been received that the Draft Hosting Plan Concept is well aligned. 	Low
Legal	16	The City of Calgary, Law and Legal Services Department has completed a preliminary review of the currently anticipated legal risks to The City of Calgary arising from bidding for and, if awarded by the IOC, hosting the 2026 OPWG. Bidding for the 2026 OPWG means agreeing to provide certain Guarantees (legally binding commitments) to the IOC and, if The City of Calgary's bid is successful, signing the IOC's Host City Contract. Unless mitigating measures are put into place, significant legal risks arise from signing the current version of the Host City Contract and providing the current versions of the required Guarantees.	High	<p>The Law and Legal Services Department and Finance is continuing to conduct due diligence and identify measures to mitigate the risk to The City posed by the Host City Contract and Guarantees, including:</p> <ul style="list-style-type: none"> negotiating a Multi-party Agreement and potentially other agreements with other key stakeholders to address risk; ensuring appropriate contingencies and project management measures are in place re: construction and capital projects; carefully considering the terms of the IOC Guarantees to be submitted by The City; seeking to amend or establish applicable legislation, policies, bylaws and protocols; and investigating the availability and scope of insurance 	High

Note: Specific legal and financial risk are not included in the public register as the bid process is competitive in nature and the City Secretariat is engaged in negotiations.