



AGENDA

SPC ON COMMUNITY AND PROTECTIVE SERVICES

July 18, 2018, 9:30 AM
IN THE COUNCIL CHAMBER
Members

Councillor D. Colley-Urquhart, Chair
Councillor G-C. Carra, Vice-Chair
Councillor G. Chahal
Councillor S. Chu
Councillor J. Farkas
Councillor R. Jones
Councillor E. Woolley
Mayor N. Nenshi, Ex-Officio

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1 Minutes of the Regular Meeting of the SPC on Community and Protective Services, 2018 June 06
5. CONSENT AGENDA
None
6. POSTPONED REPORTS
(including related/supplemental reports)
None
7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
 - 7.1 Social Wellbeing Advisory Committee Terms of Reference, CPS2018-0870
 - 7.2 Calgary Combative Sports Commission Annual Report, CPS2018-0921

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS
None

8.2 NOTICE(S) OF MOTION
None

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
None

10.2 URGENT BUSINESS

11. ADJOURNMENT



MINUTES

SPC ON COMMUNITY AND PROTECTIVE SERVICES

**June 6, 2018, 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT: Councillor D. Colley-Urquhart, Chair
Councillor G. Chahal, Acting Vice Chair
Councillor S. Chu
Councillor J. Farkas
Councillor R. Jones
Councillor E. Woolley
*Councillor D. Farrell
*Councillor J. Gondek
*Councillor W. Sutherland

ALSO PRESENT: General Manager K. Hanson
Acting City Clerk D. Williams
Legislative Assistant D. Ford

1. CALL TO ORDER

Councillor Colley-Urquhart called the Meeting to order at 9:30 a.m.

2. OPENING REMARKS

Moved by Councillor Chu

That Councillor Chahal be elected, by acclamation, as Acting Vice-Chair of the 2018 June 06 Regular Meeting of the SPC on Community and Protective Services.

MOTION CARRIED

3. CONFIRMATION OF AGENDA

Moved by Councillor Farkas

That the Agenda for the 2018 June 06 Regular Meeting of the SPC on Community and Protective Services be confirmed.

MOTION CARRIED

4. CONFIRMATION OF MINUTES

4.1 Minutes of the Regular Meeting of the SPC on Community and Protective Services, 2018 May 02

Moved by Councillor Chahal

That the Minutes from the Regular Meeting of the SPC on Community and Protective Services, 2018 May 02, be confirmed.

MOTION CARRIED

5. CONSENT AGENDA

5.1 Status of Outstanding Motions and Directions - June 2018, CPS2018-0724

Moved by Councillor Chahal

That with respect to Report CPS2018-0724, the following be approved:

That the SPC on Community and Protective Services receive this report for information.

MOTION CARRIED

5.2 Calgary Police Services Annual Report, CPS2018-0618

A PowerPoint Presentation entitled "Standing Policy Committee on Community & Protective Services", dated 2018 June, was distributed with respect to Report CPS2018-0618.

Speaker

Larry Heather

Moved by Councillor Sutherland

That with respect to Report CPS2018-0618, the following be approved:

That the SPC on Community and Protective Services recommends that Council receive this report for information.

MOTION CARRIED

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 Cannabis Legalization – Festivals and Events, CPS2018-0718

Distribution with respect to Report CPS2018-0718:

- a PowerPoint Presentation entitled "Cannabis Legalization Consumption at Festivals and Events", dated 2018 June 06; and
- a letter from Cindy McLeod, Calgary International Blues Festival, dated 2018 May 30.

Speaker

Sara Leishman

Moved by Councillor Chu

That with respect to Report CPS2018-0718, the following be approved:

That the Standing Policy Committee on Community and Protective Services recommend that:

1. That Council give three readings to the proposed bylaw to amend the Cannabis Consumption Bylaw 24M2018 contained in Attachment 1; and
2. Administration work with stakeholders to monitor cannabis consumption areas at festivals and events and report back to Council through the SPC on Community and Protective Services in 2019 Q4.

Against: Councillor Farrell and Councillor Gondek

MOTION CARRIED

7.2 Recommendation on Amendments to the Corporate Public Art Policy, CPS2018-0359

Distributions with respect to Report CPS2018-0359:

- A PowerPoint Presentation entitled "CPS2018-0359 Report on NOM2017-35 Public Art"; and
- Speaking notes from Larry Heather.

Receive for the Corporate Record with respect to Report CPS2018-0359;

- speaking notes from Katherine Wagner;
- speaking notes from Clara McKeown;
- speaking notes from Shauna Thompson;
- speaking notes from Diana Sherlock;
- speaking notes from Jarvis Hall; and
- speaking notes from Tristan Surtees.

Speakers

1. Joey Stewart
2. Katherine Wagner
3. Tamara Marajh
4. Carrie Phillips-Kieser
5. Teresa Posyniak
6. Larry Heather

Committee recessed at 12:00 p.m. and reconvened at 1:01 p.m. with Councillor Colley-Urquhart in the Chair.

Councillor Chahal assumed the Chair at 1:02 p.m.

Councillor Colley-Urquhart, on behalf of the SPC on Community and Protective Services, recognized the upcoming retirement of Kurt Hanson, General Manager, Community and Protective Services, and thanked him for his 37 years of dedicated service to The City of Calgary.

Councillor Colley-Urquhart resumed the Chair at 1:11 p.m. and Councillor Chahal returned to his seat in Committee.

7. Ciara McKeown
8. Alana Barfield
9. Shauna Thompson
10. Diana Sherlock
11. Karly Mortimer
12. Jarvis Hall
13. Tristan Surtees

A clerical correction was noted on Page 2 of 9, first paragraph, by adding the words "could be" following the words "Therefore, the recommendations point to a single capital program with a four year plan."

Moved by Councillor Chu

Subject to Section 6(1) of Procedure Bylaw 354/2017, Section 77(c) be suspended, to allow Members additional time for questions to Administration.

MOTION CARRIED

Moved by Councillor Chu

That Attachment 2 of Report CPS2018-0359 be amended, on Page 4 of 6, under section "What will be Different", bullet four, by adding the words "including making the final decision." following the words "unique needs of a variety of communities".

ROLL CALL VOTE

For: (3): Councillor Chu, Councillor Farkas, and Councillor Sutherland

Against: (4): Councillor Colley-Urquhart, Councillor Chahal, Councillor Farrell, and Councillor Gondek

MOTION DEFEATED

Moved by Councillor Farkas

That with respect to Report CPS2018-0359, Recommendation 3, be amended, by deleting the words "national and international" following the words "strategy better suited to encourage applications from local."

ROLL CALL VOTE

For: (2): Councillor Chu, and Councillor Farkas

Against: (6): Councillor Colley-Urquhart, Councillor Chahal, Councillor Woolley, Councillor Farrell, Councillor Gondek, and Councillor Sutherland

MOTION DEFEATED

Moved by Councillor Farkas

That Report CPS2018-0359, be amended by adding a new Recommendation 9, as follows, and by renumbering the Recommendations accordingly:

"9. Investigate mechanisms and metrics to adjust Public Art Program spending during times of economic hardship to show financial restraint and act in support of the local economy."

ROLL CALL VOTE

For: (2): Councillor Chu, and Councillor Farkas

Against: (5): Councillor Colley-Urquhart, Councillor Woolley, Councillor Farrell, Councillor Gondek, and Councillor Sutherland

MOTION DEFEATED

Moved by Councillor Farkas

That Report CPS2018-0359, be amended by adding a new Recommendation 9, as follows, and by renumbering the Recommendations accordingly:

"9. Investigate placement, ownership, and funding approaches to partner with non-government sectors as a means to increase value-for-dollar and accessibility."

ROLL CALL VOTE

For: (5): Councillor Colley-Urquhart, Councillor Chahal, Councillor Chu, Councillor Farkas, and Councillor Sutherland

Against: (3): Councillor Woolley, Councillor Farrell, and Councillor Gondek

MOTION CARRIED

Moved by Councillor Chu

That Report CPS2018-0359, be amended by adding a new Recommendation 10, as follows, and by renumbering the Recommendations accordingly:

"10. Explore options and cost implications of moving the travelling light to another location that is more engaging for the public as a piece of public art."

ROLL CALL VOTE

For: (3): Councillor Colley-Urquhart, Councillor Chu, and Councillor Farkas

Against: (5): Councillor Chahal, Councillor Woolley, Councillor Farrell, Councillor Gondek, and Councillor Sutherland

MOTION DEFEATED

Subject to Section 6(1) of Procedure Bylaw 35M2017, Section 78(2)(b) be suspended, by general consent, to allow Committee to complete today's Agenda prior to the scheduled 3:15 p.m. recess.

Moved by Councillor Woolley

That with respect to Report CPS2018-0359, the following be approved, **after amendment, and as amended:**

That the SPC on Community and Protective Services recommend that Council

1. File the Administration Recommendations; and

Direct Administration to:

2. Pool the per cent for public art from all eligible capital projects and create a capital program for public art to enable flexibility and improved reporting;
3. Develop a parallel procurement strategy better suited to encourage applications from local, national and international artists;
4. Form a Public Art Steering Committee that will include key external stakeholders and one member of Council to develop a Public Art Strategy with a four-year Action Plan, tied in to Infrastructure Calgary's priorities;
5. Engage the external consultant to work with the Public Art Board to review its mandate, in keeping with best practice in other cities, include the skills, attributes and expertise required to serve on the Public Art Advisory Board in time for the 2018 Organization Day, including appointing a member of Council;
6. Implement a suite of engagement strategies to enable public engagement throughout all stages of public art projects;
7. Dedicate communications and engagement resources to maintain to ensure ongoing, timely, information for the public;
8. Direct Administration to work with the external consultant to engage individually and then collectively with members of Calgary's Public Art Alliance;
- 9. Investigate placement, ownership, and funding approaches to partner with non-government sectors as a means to increase value-for-dollar and accessibility; and**
- 10. Report back to Council with refinements based on further engagement and an update on progress toward implementation no later than Q1 2019, at which time if progress is satisfactory, the suspension of the Public Art Policy should be lifted.**

MOTION CARRIED

7.3 Golf Sustainability Work Plan Update, CPS2018-0349

Speaker

Michelle Deacon

Moved by Councillor Chahal

That, subject to Sections 23, 24 and 25 of the *Freedom of Information and Protection of Privacy Act*, Committee now move into Closed Meeting, at 3:32 p.m., in the Council Lounge in order to discuss a confidential matter with respect Item 7.3 Attachment 6 to Golf Sustainability Work Plan Update, CPS2018-0349

MOTION CARRIED

Committee moved into Public Meeting at 3:52 p.m. with Councillor Colley-Urquhart in the Chair.

Moved by Councillor Woolley

That the Committee rise and report.

MOTION CARRIED

Administration in attendance during the Closed Meeting discussions with respect to Verbal Report CPS2018-0349:

Clerk: D.Williams, D. Ford. Advice: J. McLaughlin, G. Steinraths, L. Lanctot, M. Brundson, C. McLean, K. Hanson. Legal: R. Andersen

Moved by Councillor Sutherland

That the Recommendations contained in Report CPS2018-0349 be amended by adding a Recommendation 3, as follows:

"3. Direct that Administration report back to Council through the One Calgary budget process with options that reflect the overall Golf Course Operations to break even in terms of revenue and operating expenses."

MOTION CARRIED

Moved by Councillor Woolley

That with respect to Report CPS2018-0349, the following be approved, **as amended:**

That the SPC on Community and Protective Services recommend that Council:

1. Direct that Administration report back to Council on results, indicators and performance measures by Q2 of the final year of each planning cycle to inform a plan for the next cycle;
2. Direct that Attachment 6 remain confidential pursuant to Sections 23, 24 and 25 of the *Freedom of Information and Protection of Privacy Act* (and that Council consider content therein in camera if requested by Council); and
3. **Direct that Administration report back to Council through the One Calgary budget process with options that reflect the overall Golf Course Operations to break even in terms of revenue and operating expenses.**

MOTION CARRIED

7.4 Green Line City Shaping Implementation Strategy - Deferral, CPS2018-0404

Moved by Councillor Farkas

That with respect to Report CPS2018-0404, the following be approved:

That the SPC on Community and Protective Services recommend that Council defer the report on Green Line City Shaping Implementation Strategy to report back to the SPC on Community and Protective Services no later than Q4 2018.

MOTION CARRIED

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

10.2 URGENT BUSINESS

None

11. ADJOURNMENT

Moved by Councillor Woolley

That this meeting adjourn at 3:56 p.m.

MOTION CARRIED

The following items have been forwarded to the 2018 June 25 Regular Meeting of Council:

Consent

Calgary Police Services Annual Report, CPS2018-0618

Recommendation on Amendments to the Corporate Public Art Policy, CPS2018-0359

Golf Sustainability Work Plan Update, CPS2018-0349

Green Line City Shaping Implementation Strategy - Deferral, CPS2018-0404

Other

Cannabis Legalization – Festivals and Events, CPS2018-0718

The next Regular Meeting of the SPC on Community and Protective Services has been scheduled for 2018 July 18.

CONFIRMED BY COMMITTEE ON

CHAIR

ACTING CITY CLERK

UNCONFIRMED

**Community Services Report to
SPC on Community and Protective Services
2018 July 18**

**ISC: UNRESTRICTED
CPS2018-0870
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Social Wellbeing Advisory Committee Terms of Reference

EXECUTIVE SUMMARY

At the 2018 May 28 Council meeting, Council directed Administration to establish a Social Wellbeing Advisory Committee and return to Community and Protective Services for approval of its terms of reference. The Social Wellbeing Advisory Committee is intended to provide advice to Council and Administration on how to advance the Social Wellbeing Principles of City Services by drawing on the expertise of existing advisory groups, community stakeholders, and their networks. This report proposes terms of reference for this committee and outlines considerations used to inform the development of the roles, responsibilities and membership.

ADMINISTRATION RECOMMENDATION:

That the Standing Policy Committee on Community and Protective Services recommend that Council:

1. Approve Attachment 1 "Social Wellbeing Advisory Committee Terms of Reference"; and
2. Direct Administration to work with the Social Wellbeing Advisory Committee following the appointment of members at the 2018 October Organizational Meeting of Council and return to Standing Policy Committee on Community and Protective Services no later than Q2 2020 with its first annual report.

PREVIOUS COUNCIL DIRECTION / POLICY

On 2018 May 28, Council directed through CPS2018-0362 that Administration "establish an Advisory Committee on social wellbeing and report to Council through the Standing Policy Committee on Community and Protective Services with terms of reference no later than 2018 July; with positions to be filled at the October 2018 Organizational Meeting of Council."

BACKGROUND

Council's recent approval of the Social Wellbeing Principles provides a foundation for decision-making on how The City can deliver effective and efficient City services while responding to the needs of diverse Calgarians. The Principles state that The City will:

- Strive to provide equitable services. This includes removing barriers to access and inclusion.
- Advance the active and shared process of Truth and Reconciliation in collaboration with the community.
- Seek opportunities to support and grow culture in Calgary.
- Aim to stop social problems before they begin using a prevention approach.

To support this work, Council directed the development of a terms of reference (Attachment 1) for an advisory committee to advance social wellbeing. Administration recommended this approach as it identified gaps in how diverse populations are represented through existing Council and Administration advisory committees, and saw an opportunity to build on its current structure.

INVESTIGATION: ALTERNATIVES AND ANALYSIS

The vision for the Social Wellbeing Advisory Committee is to collaborate with community experts to inform City decision making that improves services and helps to achieve quality of life results. It acts as a centralized mechanism for Council and Administration to receive community expertise on how The City can best deliver its services in accordance with the Social Wellbeing Principles while meeting the needs of a diverse population. Community involvement, through

Social Wellbeing Advisory Committee Terms of Reference

the Social Wellbeing Advisory Committee, will ensure community input and shared accountability with the public regarding how The City advances the Social Wellbeing Principles. See Attachment 2 for a diagram on the structure of the Social Wellbeing Advisory Committee and its links to the Social Wellbeing Principles.

To inform the development of the proposed terms of reference, Administration engaged both internal and external stakeholders. This included reviewing the terms of references of advisory committees that exist at The City of Calgary and similar committees in other municipalities (see Attachment 3), engagement with community stakeholders, and consultation with relevant Administrative staff in Calgary and other jurisdictions. The terms of reference were developed in accordance with the Governance and Appointments of Boards, Commissions and Committee Council Policy, the Guide to Preparing Terms of Reference and with the guidance of City Clerk's staff. The following are two critical components of the terms of reference:

1) **Responsibilities:** To summarize the responsibilities outlined in the proposed terms of reference, the Social Wellbeing Advisory Committee will:

- support Administration in the stewardship of the Principles;
- advise on new or revised City strategies, policies or services in alignment with the Social Wellbeing Principles;
- play a coordinating role with Administration and Council Advisory Committees when necessary;
- identify social needs and trends that impact City service delivery; and
- identify when there are gaps in knowledge on the Social Wellbeing Advisory Committee and seek out further community perspectives.

Community stakeholders have reviewed the responsibilities and consider them to be a valuable use of volunteer's time which is critical to ensuring committee members maintain engagement and participation over the long-term. The responsibilities identified are intended to provide Council and Administration with a mechanism for increased transparency and collaboration with the community. The responsibilities are designed to meet a business need to receive comprehensive feedback on how City services can effectively meet the diverse needs of Calgarians; and allows for detailed subject matter expertise from existing advisories or community networks when needed. In addition, the responsibilities included support Council and Administration to better understand and respond to emerging social issues that may impact the delivery of City services.

2) **Composition:** The review of similar successful advisory committees in other municipalities informed much of the composition of the Social Wellbeing Advisory Committee's terms of reference. All municipalities strived to include a membership that represented the diversity of the community but used different approaches to achieve this goal, which included seeking out members with:

- lived experience as a member of a specific population;
- expertise that reflects the committee's goal or purpose;
- connections to community networks; and
- relationships with major institutions or community advocacy groups.

The proposed composition in the terms of reference reflect practices used in other municipalities while building upon the existing structure of current Council and Administration advisory committees in Calgary. Stakeholders identified the importance of including members with a mix of perspectives and knowledge of specific populations and expertise related to the overarching concepts of the Social Wellbeing Principles. The

Social Wellbeing Advisory Committee Terms of Reference

proposed terms of reference balances membership between non-binding members from existing advisories and Council appointed members. Committee size follows the Governance and Appointments of Boards, Commissions and Committee Council Policy recommendations to ensure a manageable number of members for decision making and completing required tasks. The composition also provides opportunity to fill gaps in perspectives and populations that are not the primary focus of existing City advisory groups. The terms of reference allow for additional perspectives through opportunities to revise the terms of reference if needed.

Stakeholder Engagement, Research and Communication

The recommendations were developed through the following:

- Review of relevant existing City of Calgary Council and administration advisory committees;
- Review of similar Council Committees terms of reference and the practices of other Canadian municipalities with similar intent;
- Engagement with community stakeholders including: the Social Policy Collaborative, the FCSS Forum, the Centre for Sexuality (former Calgary Sexual Health Centre), the Women's Centre, Equal Voice, Ask Her, and Vibrant Communities Calgary.
- Engagement and confirmed interest from chairs of existing Council and Administration advisory committees named in the Social Wellbeing Advisory Committee terms of reference.
- Internal engagement with representatives from across departments.

Strategic Alignment

Approving the report recommendations aligns with the following priorities, strategies and results:

- Council Priorities: a prosperous city; a city of inspiring neighbourhoods; a healthy and green city, and; a well-run city.
- Quality of Life Results: Calgary is an inclusive city; Calgary is a city of safe and vibrant neighbourhoods; Calgary is a healthy and equitable city.

Social, Environmental, Economic (External)

- Social: Improved understanding of community needs and communication with diverse populations result in better services for Calgarians. Ultimately, this committee will support The City to advance the Social Wellbeing Principles, contributing to the achievement of the Quality of Life Results through effective City services.
- Environment: This advisory committee can act as a group to inform The City's approach to environmental wellbeing. Environmental policies and initiatives have different impacts based on the diverse needs of the community. This committee can play a role in supporting City environmental initiatives to be successful.
- Economic: The Social Wellbeing Advisory Committee will be an efficient way for City staff to seek diverse perspectives on City services, saving staff time and associated costs. In addition, a focus on prevention of social issues through City service delivery can result in savings in issue response such as emergency services.

Social Wellbeing Advisory Committee Terms of Reference

Financial Capacity

Current and Future Operating Budget:

The administrative costs of this initiative will be funded by the existing Calgary Neighbourhoods operating budget. No other budgetary needs are anticipated.

Current and Future Capital Budget:

There is no anticipated impact on current capital budgets from undertaking the proposed recommendations.

Risk Assessment

By advancing the recommendations, The City may face the following risks:

- Social Wellbeing Advisory Committee overextension of volunteers
 - Mitigation efforts included consulting with participating non-binding Council and Administration advisory committees on their perspective of this issue, allowing for these committees to send designates as needed, and learning from other municipalities with similar committees on how to best address this concern.
- Social Wellbeing Advisory Committee does not have the right composition of members and committee responsibilities in the terms of reference.
 - Mitigation efforts include the ability for the Social Wellbeing Advisory Committee to revise the terms of reference annually.
- The Social Wellbeing Advisory Committee, Council, or Administration does not feel the Committee has meaningful impact, or the Committee's feedback is not being used by Administration.
 - Mitigation efforts include Administration's support in the development of evaluation tools to measure the perceptions of the Social Wellbeing Advisory Committee's impact, allowing for course correction as needed. Administration will work with the Committee to develop appropriate processes to ensure Committee views are understood in relevant reporting, even if Administration and Council choose an alternative decision.

REASON(S) FOR RECOMMENDATION(S):
<p>Recommendation to approve Attachment 1 <i>Social Wellbeing Advisory Committee Terms of Reference</i> will enable The City to advance the Social Wellbeing Principles. The Social Wellbeing Advisory Committee will leverage diverse community perspectives and expertise on concepts such as equity and inclusion. This supports The City to provide effective and efficient delivery of services and contributes to the realization of Citizen Priorities and The City's Quality of Life Results.</p> <p>Approval of the recommendation to return in Q2 2020 allows Administration and the Social Wellbeing Advisory Committee to have a developmental year before its first report to Community and Protective Services. During the Social Wellbeing Advisory Committee's first year, it will support the development of: processes and mechanisms to advance the Social Wellbeing Policy; a process for reporting to the Standing Policy Committee on Community and Protective Services about its annual accomplishments and future work plan; and for its governance structure to mature.</p>

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Social Wellbeing Advisory Committee Terms of Reference

ATTACHMENT(S)

1. Attachment 1 – Social Wellbeing Advisory Committee Terms of Reference
2. Attachment 2 – Social Wellbeing Advisory Committee Structure
3. Attachment 3 – Scan of Similar Council Advisory Committees in Other Municipalities
Advancing Equity, Inclusion or Diversity

Authority

As directed by Council (CPS2018-0362) to “establish an Advisory Committee on social wellbeing and report back to Council through the Standing Policy Committee on Community and Protective Services with Terms of Reference no later than July 2018, with positions to be filled at the October 2018 Organizational Meeting of Council”.

Mandate

The Social Wellbeing Advisory Committee works with Administration to advise Council on Council and Administrative policies, strategies and service delivery in accordance with the Social Wellbeing Principles.

The Social Wellbeing Principles state that The City will:

- Strive to provide equitable services. This includes removing barriers to access and inclusion;
- Advance the active and shared process of Truth and Reconciliation in collaboration with the community;
- Seek opportunities to support and grow culture in Calgary¹; and
- Aim to stop social problems before they begin using a prevention approach.

The Social Wellbeing Advisory Committee’s main purpose is to provide advice using an intersectional approach (meaning to consider how decisions impact people who are members of multiple, overlapping population groups) by drawing on different perspectives of its membership.

Specific Responsibilities

The Social Wellbeing Advisory Committee’s responsibilities include:

1. Develop an annual work plan detailing Social Wellbeing Advisory Committee tasks and actions.
2. Support Administration in the stewardship of the Social Wellbeing Principles including:
 - a. Advising on the development of processes and mechanisms to advance the Social Wellbeing Policy;
 - b. Supporting Administration to report progress related to advancing the Social Wellbeing Principles; and
 - c. Providing input into the revisions of the Social Wellbeing Policy in accordance with the Council Policy review schedule.
3. Advise Council and Administration on opportunities to advance the Social Wellbeing Principles during the development of or revisions to Administration and Council policies, strategies or service delivery. Mechanisms to have the Social Wellbeing Advisory Committee provide Administration with advice include:
 - a. Council direction for the Social Wellbeing Advisory Committee to provide advice on a given policy, strategy or plan related to service delivery;

¹ For the purposes of the Social Wellbeing Advisory Committee, supporting and growing “culture” refers to relevant priorities outlined in the Cultural Plan for Calgary.

TERMS OF REFERENCE

- b. Administration requests support for advice on a given policy, strategy or plan related to service delivery through the chair of the Social Wellbeing Advisory Committee; or
 - c. The Social Wellbeing Advisory Committee and Administration collectively identify policies, strategies or plans related to service delivery that would be enriched from the Social Wellbeing Advisory Committee's advice and as identified in the Social Wellbeing Advisory Committee's annual work plan.
- 4. Play a coordinating role with Administration committees and Council advisory committees (as outlined in 'composition') when necessary. Activities may include but are not exclusive to:
 - a. Provide coordinated advice, across relevant Administration and Council advisory committees, to Administration and Council regarding how City policies (Council and Administrative), strategies and services can better meet the needs of all Calgarians; and
 - b. Identify when further consultation is required through a participating Administration or Council advisory committee with expertise on the needs of a specific population or issue.
- 5. Identify emerging social needs and trends that impact City services or may require municipal response.
- 6. Identify when further community knowledge and perspectives are needed and:
 - a. Seek additional information through connections to existing Administration and Council advisory committees or community networks; and
 - b. Develop subcommittees, if required, that include relevant community stakeholders with expertise on a given subject or lived experience.
- 7. Advise Administration and Council on changes required to future iterations of the Social Wellbeing Advisory Committee's terms of reference to ensure the Social Wellbeing Advisory Committee has the correct mandate, responsibilities, or membership to be effective. The Social Wellbeing Advisory Committee will review the terms of reference and may make recommendations for modifications to the Standing Policy Committee on Community and Protective Services with its annual report.

Reports to

The Social Wellbeing Advisory Committee will report annually to the Standing Policy Committee on Community and Protective Services and may provide ongoing communication by memo to Council and the Administrative Leadership Team as deemed necessary by the Chair and Administration.

Measurable Objectives

The Social Wellbeing Advisory Committee will prioritize short, medium, and long-term actions and outcomes and will be accountable to Council for delivering on stated priorities and outcomes.

Composition

TERMS OF REFERENCE

The Social Wellbeing Advisory Committee seeks to reflect the diversity of Calgarians and will consist of 13 members including:

- Two voting non-binding representatives, or designates, from existing Council advisory committees with:
 - One from the Advisory Committee on Accessibility;
 - One from the Calgary Aboriginal Urban Affairs Committee;
- Five voting non-binding representatives, or designates, from existing Administration committees with:
 - One from Calgary Local Immigration Partnership Council;
 - One from Cultural Leadership Council;
 - One from Family & Community Support Services Calgary Forum;
 - One from Gender Equity and Diversity Strategy Committee; and
 - One from Senior's Age Friendly Strategy Steering Committee.
- Five voting members, appointed by Council at the annual Organizational Meeting of Council with:
 - Three members who have knowledge of the needs of and connections to networks of a diverse population. Consideration will be given to those qualified applicants that fill gaps in subject matter expertise in relation to other members. Lived experience is considered an asset;
 - One member with expertise in social innovation or social determinants of health; and
 - One member that is a faculty member of a post-secondary institution with experience advancing social equity.
- One non-voting member of Administration: the director of Calgary Neighbourhoods or designate.

Administration will arrange venues, agendas and minutes, distribute required materials, and arrange other logistics that may facilitate increased access and inclusion to Social Wellbeing Advisory Committee membership participation.

Resources

City Administration representatives for Calgary Neighbourhoods will act as a resource to the Social Wellbeing Advisory Committee.

Subcommittees

The Social Wellbeing Advisory Committee may establish subcommittees to undertake time bound initiatives as required. Subcommittees shall draw on members of the Social Wellbeing Advisory Committee as well as members recruited from outside the Committee. The Chair of a subcommittee shall be a member of the Social Wellbeing Advisory Committee.

Term

Appointed members may serve two years with a maximum of three consecutive terms. Term expirations will be staggered to ensure an orderly transition of the new members. Partial terms will not be counted towards the term limit. A member may serve more than six consecutive years by a two-thirds vote of Council.

Quorum

TERMS OF REFERENCE

Greater than 50 per cent of voting members, that is, seven members.

Chair

Chair and Vice-Chair are nominated and elected by the Social Wellbeing Advisory Committee and may serve up to two consecutive years in each position.

Meetings

The Social Wellbeing Advisory Committee will meet monthly or as determined appropriate to meet a timeline for a given initiative. A meeting may be called or cancelled at the call of the Chair and notice provided via email.

Procedures

The Social Wellbeing Advisory Committee will follow the Procedure Bylaw and may establish its own procedures. The Social Wellbeing Advisory Committee must pass a resolution to establish its own procedures and the resolution must be documented in the minutes.

Code of Conduct

Citizen members of the Social Wellbeing Advisory Committee members must abide by the Code of Conduct for Citizen Members Appointed to Council Established Boards, Commissions and Committee (CC045) in keeping with the Council Policy.

Social Wellbeing Principles

The City will:

- Strive to provide **EQUITABLE** services. This includes removing barriers to **ACCESS** and **INCLUSION**.
- Seek opportunities to grow and support **CULTURE**.
- Aim to stop social problems before they begin using a **PREVENTION** approach.
- Advance the active and shared process of **TRUTH** and **RECONCILIATION** in collaboration with the community.

Advisory Committee on Accessibility

To make recommendations to Council through the Standing Policy Committee on Community and Protective Services on policy and systems issues impacting people with disabilities.

Social Wellbeing Advisory Committee

To work with Administration to advise Council on policies, strategies and service delivery in accordance with the Social Wellbeing Principles. The SWB Committee's main purpose is to provide advice using an intersectional* approach by drawing on different perspectives of its membership.

Calgary Urban Aboriginal Affairs Committee

To act as a liaison, advisory and support body between The City and Aboriginal people living in Calgary.

Social Wellbeing Advisory Committee Composition

Representatives from =


Advisory Committee on Accessibility (ACA)


Calgary Aboriginal Urban Affairs Committee (CAUAC)


Calgary Local Immigration Partnership Council


Cultural Leadership Council


Family & Community Support Services Forum


Gender Equity and Diversity Strategy Committee


Senior's Age Friendly Advisory Steering Committee

Council Appointed Members=



+ Admin (non-voting)

* Intersectional in this context means to consider how decisions impact people who are members of different or overlapping population groups.

Scan of Similar Council Advisory Committees in Other Municipalities Advancing Equity, Inclusion or Diversity

The purpose of the scan was to gather information to inform the development of the Social Wellbeing Advisory Committee Terms of Reference. The scan included document reviews and/or interviews with staff from Winnipeg, Mississauga, London, and Brampton. Although other municipalities were reviewed, this scan focused on those advisory committees that advance the concepts similar to the Social Wellbeing Principles (i.e.: equity, Inclusion or diversity) broadly across populations.

City Committee Name	Winnipeg Citizen Equity Committee	Mississauga Diversity and Inclusion Advisory Committee	London Diversity, Inclusion, and Anti- Oppression Advisory Committee	Brampton Inclusion and Equity Committee
Mandate/ Responsibility (summarized)	To act as an advisory agent to City Council on equity and diversity issues and emerging trends; <ul style="list-style-type: none"> Identify equity and diversity policy concerns Support community events Community outreach Collaborate with other City committees Monitor the implementation of existing and new diversity and inclusion policies or services Review/recommend changes to by-laws, policies and budgets that relate to issues of equity and diversity Receive referrals from Council and its committees for review and recommendations 	Provides input to the mayor, senior staff, and Council on how to remove barriers to City services <ul style="list-style-type: none"> Achieve greater understanding of the community needs (focus on ethno-cultural communities) Provide input to staff on the development of policy to promote awareness of diversity matters; Research the opinions of residents Facilitate discussion with community groups Review City policies through a diversity lens to ensure they are meeting the needs of all residents in the community. (Focus on master plans for the city) 	Provides leadership on matters of diversity, inclusion, equity and eliminating discrimination <ul style="list-style-type: none"> Advise, report findings, make recommendations to Council Work with community groups, municipal and other government organizations to facilitate a strong understanding of diverse populations Advise on policies and practices that facilitate an inclusive workplace Initiate and participate in the development of new policies and programs related to diversity, inclusion or equity Be a source for information on community resources available regarding discrimination 	Provides advice to Council to promote equity and inclusion in the ways the city delivers programs and services <ul style="list-style-type: none"> Works to ensure its services align with the needs of diverse communities Builds greater understanding of city services in communities Develops and monitors the city's equity and inclusion plan
Number of Members/ Composition	<ul style="list-style-type: none"> 15 members Includes: mayor, 2 councillors, the Chief Administrative Officer, 7-9 individuals from target group communities, with broadest representation, one rep from the provincial and federal government	<ul style="list-style-type: none"> 24 members Includes: 2 councillors, 20 citizens, 4 stakeholders with city -wide representation and ethno-cultural diversity	<ul style="list-style-type: none"> 10 voting members at large 1 French-speaking individual Broad representation of non-voting members from community groups 	<ul style="list-style-type: none"> 5-15 members 3 community association members 3 councillors
Reports to	<ul style="list-style-type: none"> A Council Committee (the Executive Policy Committee) 	<ul style="list-style-type: none"> Council 	<ul style="list-style-type: none"> Council 	<ul style="list-style-type: none"> Council
Additional Council Advisory Committees from other municipalities were reviewed but were not detailed above as they focused on equity for specific populations. These include: Saskatoon's Diversity and Race Relations Committee, Vancouver's Cultural Communities Advisory Committee and Edmonton's Women's Advocacy Voice Edmonton.				

Scan of Similar Council Advisory Committees in Other Municipalities Advancing Equity, Inclusion or Diversity

**Community Services Report to
SPC on Community and Protective Services
2018 July 18**

**ISC: UNRESTRICTED
CPS2018-0921
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Calgary Combative Sports Commission Annual Report

EXECUTIVE SUMMARY

On 2014 May 20, as part of the Calgary Combative Sports Commission (CCSC) Governance Review, Council directed CCSC to provide an annual report in accordance with the corporate governance framework. Council's direction recognizes CCSC's role in protecting The City's reputation by ensuring combative sporting events are conducted in a safe environment for participants, officials, and spectators. Annual reporting also assists in understanding CCSC's evolution, as the nature of combative sports and societal expectations change.

This report presents activities conducted in 2017 to enhance the safety of combative sporting events held within Calgary in addition to work anticipated in 2018 to continue to reduce risk. In accordance with the Combative Sports Commission Bylaw 53M2006, the report provides a detailed financial statement for 2017, an annual activity summary and proposed 2018-2019 budget.

ADMINISTRATION RECOMMENDATION:

That the Standing Policy Committee on Community and Protective Services receive the 2017 Calgary Combative Sports Commission annual report for information.

PREVIOUS COUNCIL DIRECTION / POLICY

A detailed listing of previous reports is included in Attachment 1.

BACKGROUND

CCSC is the sanctioning body that regulates, governs, and oversees combative sporting events in Calgary. Council direction for CCSC to provide an annual report recognizes that an accessible and competent commission will encourage promoters to run sanctioned events that are conducted in a safe environment for participants, officials, and spectators.

INVESTIGATION: ALTERNATIVES AND ANALYSIS

The 2017 Calgary Combative Sports Commission annual report (Attachment 2) provides the Standing Policy Committee on Community and Protective Services with oversight of the combative sports regulatory function and provides a forum for CCSC to raise issues with the Standing Policy Committee on Community and Protective Services in accordance with the corporate governance framework.

The 2017 annual report highlights rule enhancements, matchmaking policy, and the proactive evaluation of recommendations resulting from the City of Edmonton Combative Sports Review Report.

2017 Accomplishments

Rule Enhancements: To maintain relevance with the combative sports industry, CCSC implemented multiple rules changes in 2017. Mixed Martial Arts rules were updated to enhance overall safety and ensure compliance with industry standards. These changes included comprehensive definitions to enhance clarity, reduce ambiguous scoring criteria language, and new weigh-in procedures to address drastic weight cutting. New rules for kickboxing enhanced clarity, achieving alignment with other CCSC safety standards.

Calgary Combative Sports Commission Annual Report

Matchmaking Policy: Matchmaking in combative sports refers to pairing two contestants in a bout, with the intent of creating a safe match by selecting fighters of comparable ability and experience. Appropriate matchmaking is important as mismatched fights can lead to increased risk of injury. In Calgary, it is the promoter's responsibility to create the fight card with assigned matches, for which the new CCSC matchmaking policy provides strict guidance. Once matches are assigned by the promoter, the policy outlines the CCSC's authority to review and ultimately suspend a fight where the contestants appear to be mismatched.

The City of Edmonton Combative Sports Review Report: In December 2017, MNP consultants released a Combative Sports Review Report (The Edmonton Report), commissioned by the City of Edmonton following the death of boxer Tim Hague, who passed away after participating in a June 2017 boxing match in Edmonton. The purpose of The Edmonton Report was to examine policies and compliance, identifying opportunities to ultimately improve contestant safety.

CCSC independently chose to review the recommendations resulting from The Edmonton Report and, where practical, implement suggested improvements. The review identified that, of the 18 recommendations resulting from The Edmonton Report, CCSC already achieves compliance or has actions underway to achieve compliance with 16 of the recommendations (Attachment 3). Of the two remaining recommendations, licensing of matchmakers and creating a provincial commission, the first requires further investigation by CCSC and Administration regarding industry best practice and the second is outside the CCSC's scope.

Looking Ahead

Recommendations from The Edmonton Report: CCSC demonstrates compliance or has actions underway to achieve compliance with 16 of the 18 recommendations that resulted from The Edmonton Report. Several projects will take place in 2018 to finalize actions to achieve compliance, including developing Key Performance Indicators and finalizing a policy framework.

Encourage the Resumption of Combative Sporting Events in Calgary: The number of combative sporting events within Calgary in 2017 has decreased. The decline in the number of events being held in Calgary could indicate that promoters perceive barriers with CCSC, which compromises the ability for CCSC to achieve their mandate of ensuring combative sporting events are conducted in a safe environment for participants, officials, and spectators. A declining economy, changes to the fee structure and business opportunities in other jurisdictions are all potential factors in the reduced number of combative sporting events held in Calgary.

A review will commence in 2018 to determine possible factors contributing to the overall decline and the development of strategies to encourage resumption of events. An assessment of the feasibility, benefits, and risks of strategies will be performed.

Stakeholder Engagement, Research and Communication

Members of CCSC attend the Association of Boxing Commissions and Combative Sports (ABC) conference annually to keep abreast of industry best practices. Policy updates are conducted after extensive research on industry best practices, input from medical professionals, and Administration.

**Community Services Report to
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Calgary Combative Sports Commission Annual Report

Strategic Alignment

This report aligns with, and contributes to, the following Citizen Priority areas:

- A city of safe & inspiring neighbourhoods
- A prosperous city
- A well-run city

Social, Environmental, Economic (External)

A strong combative sports commission creates an environment where the safety of participants, officials, and spectators is paramount at every event. Supporting combative sporting events serves to facilitate the city's economic development.

Financial Capacity

Current and Future Operating Budget:

CCSC is funded through a cost recovery model, charging a standard event fee based on the facility capacity. CCSC members are volunteers who receive an honorarium and a portion of a City staff position is allocated to support CCSC. 2017 expenditures were covered through event fees and the CCSC contingency fund. The CCSC 2018-2019 budget (Attachment 4) outlines future expense and anticipated funding sources.

Current and Future Capital Budget:

There are no capital budget implications associated with this report.

Risk Assessment

While there are no significant risks associated with the 2017 Calgary Combative Sports Commission annual report, there is inherent risk associated with any combative sporting event. It is the role of CCSC to proactively manage this risk through ongoing monitoring of industry best practices and updating policies and procedures to reflect advancements in safety and regulation.

REASON(S) FOR RECOMMENDATION(S):

Council's direction recognizes CCSC's role in protecting The City's reputation by ensuring events are conducted in a safe environment for participants, officials, and spectators. In accordance with Combative Sports Commission Bylaw 53M2006, the report presents 2017 and anticipated 2018 activities that enhance combative sports safety and provides a detailed 2017 financial statement, an annual activity summary and proposed 2018-2019 budget.

ATTACHMENT(S)

1. Attachment 1 – Previous Council Direction/Policy
2. Attachment 2 – 2017 Calgary Combative Sports Commission Annual Report
3. Attachment 3 – The Edmonton Report Recommendations
4. Attachment 4 – Calgary Combative Sports Commission 2018-2019 Budget

PREVIOUS COUNCIL DIRECTION/POLICY

On 2017 May 3, the Standing Policy Committee on Community and Protective Services received CPS2017-0377 (2016 Calgary Combative Sports Commission Annual Report) for information.

On 2016 May 16, Council received CPS2016-0326 (2015 Calgary Combative Sports Commission Annual Report) for information.

On 2016 February 8, Council received CPS2016-0019 (2016 Calgary Combative Sports Commission Budget) for information. The Report included the 2016 budget and work plan.

On 2015 December 14, Council received CPS2015-0704 (2014 Calgary Combative Sports Commission Annual Report) for information. This was the first annual report following the CCSC governance review and referenced Bylaw changes that supported recommendations resulting from the review.

On 2014 November 3, Council approved PFC2014-0761 (Governance Update – Calgary Combative Sports Commission), which included amendments to the Calgary Combative Sports Commission Bylaw 53M2006. These amendments fulfilled direction provided as part of the 2014 governance review.

On 2014 June 9, Council approved PFC2014-0418 (Governance Review – Calgary Combative Sports Commission), which included nine recommendations to be implemented as part of the governance review. These recommendations detailed the transfer of administrative function from Calgary Combative Sports Commission to Administration, amendments to the Combative Sports Commission Bylaw 53M2006, a new fee structure and Calgary Combative Sports Commission annual reporting.



2017 Calgary Combative Sports Commission Annual Report



Introduction

For over 100 years, the Calgary Combative Sports Commission (CCSC) has been the body that regulates, governs, and oversees combative sporting events in Calgary to ensure events are conducted in a safe environment for participants, officials, and spectators. CCSC duties and governance have evolved as the nature of combative sports and societal expectations have changed.

Combative sporting events carry inherent risks to competitors, spectators, and promoters representing a continual reputation risk for The City. The authority granted to CCSC under Bylaw 53M2006 to establish policies and procedures governing combative sports is intended to minimize these risks.

CCSC functions are performed by volunteers, with support from Administration. In 2014, CCSC underwent a review which resulted in increased Administrative support and a new fee structure which aligns with a self-supported entity, funded from event fees collected from promoters.

The 2017 Calgary Combative Sports Commission annual report highlights rule changes, creation of a matchmaking policy, the proactive evaluation of recommendations resulting from the City of Edmonton Combative Sports Review Report, and an overview of declining combative sporting events within Calgary's jurisdiction.

The report provides an activity summary of sanctioned events held in Calgary in 2017, event trends and a financial overview with a statement of revenues and expenditures.

Calgary Combative Sports Commission Board Members

Member	Role	Current Appointment	Expiry Year
Shirley Stunzi <i>Chair</i>	Member appointed by resolution of Council	2007	2018
TJ Madigan <i>Vice Chair</i>	Member appointed by resolution of Council	2012	2018
Michael Gadde	Member appointed by resolution of Council	2015	2019
Shawn Hiron	Member appointed by resolution of Council	2014	2019
Allison Kavanagh	Member appointed by resolution of Council	2013	2019
Kirstin Morrell	Member appointed by resolution of Council	2012	2018
Shane Moore	Member appointed by resolution of Council	2017	2019
Kent Pallister <i>Non-voting</i>	Chief Licence Inspector	2015	2019
Bob Cameron <i>Non-voting</i>	Chief Licence Inspector Designate	2015	2019



Calgary Combative Sports Commission ensures events are conducted in a safe environment for participants, officials, and spectators



Calgary Combative Sports Commission 2017 Accomplishments

Rule Enhancements

CCSC strives to keep abreast of industry changes and best practices that augment safety, fairness, and consistency, reinforcing Calgary's position as a distinguished venue for combative sports. In order to stay relevant with the combative sports industry, CCSC implemented multiple rule changes in 2017.

Based on recommendations resulting from the Association of Boxing Commission and Combative Sports (ABC) conference of sanctioning bodies, the Mixed Martial Arts rules were updated to keep pace with the evolving sport. These changes include comprehensive definitions to enhance clarity, reduce ambiguous scoring criteria language, and weigh-in procedures which give CCSC new ways to address drastic weight cutting. These changes not only enhance overall safety, they ensure CCSC remains compliant with the highest regulatory and enforcement standards and maintain their reputation as a world class organization.

CCSC introduced new rules for kickboxing and variant sports, including Thai Boxing. The updated rules enhance clarity and achieve alignment with safety standards demonstrated in other CCSC rules.

Matchmaking Policy

Matchmaking in combative sports refers to pairing two contestants in a bout, with the intent of creating a safe match by selecting fighters of comparable ability and experience. Appropriate matchmaking is important as mismatched fights can lead to increased risk of injury. The practice of evenly matching contestants is incredibly complex, with a multitude of elements being taken into consideration and quickly adjusted when the inevitable late substitutions and last-minute changes occur.



In Calgary, it is the promoter's responsibility to create the fight card with assigned matches, for which the new CCSC matchmaking policy provides strict guidance. Once matches are assigned by the promoter, the policy outlines CCSC's authority to review, and ultimately suspend a fight, where the contestants appear to be mismatched.

The matchmaking policies provides a framework that creates mutual responsibility between the promoter and CCSC to enhance fighter safety with matches which are fair, safe, and competitive.

The City of Edmonton Combative Sports Review Report

In December 2017, MNP consultants released a Combative Sports Review Report (The Edmonton Report) that the City of Edmonton commissioned following the death of Tim Hague, a boxer who passed away after participating in a June 2017 boxing match in Edmonton. The purpose of The Edmonton Report was to examine policies and compliance, and compare them to best practices in other jurisdictions to see if revisions were possible to ultimately improve contestant safety.

CCSC independently chose to review the recommendations resulting from The Edmonton Report and, where practical, implement suggested improvements. The review identified that, of the 18 recommendations resulting from The Edmonton Report, CCSC already achieves compliance or have actions underway to achieve compliance with 16 of the recommendations. Of the two remaining recommendations, licensing of matchmakers and creating a provincial commission, the first requires further investigation by CCSC and Administration regarding industry best practice and the second is outside CCSC's scope.

Recommendations resulting from The Edmonton Report focus on improving contestant safety, through actions like applying unified medical suspension rules among different combative sport types, Chair oversight ensuring minimum medical suspensions, and providing a means for concerned citizens to anonymously report information.

The proactive compliance to recommendations resulting from The Edmonton Report ensures CCSC is adhering to industry best practice, protecting the safety of participants, officials, spectators, and the integrity of Calgary's sports industry.



Combative Sporting Events Decline

In 2017, there were a total of eight combative sporting events held within the City of Calgary, which is a slight decrease from previous years. A declining economy, changes to the fee structure, and business opportunities in other jurisdictions are all potential factors in the decline of combative sporting events held in Calgary.

The decline in the number of events being held in Calgary could indicate that promoters find CCSC inaccessible, which compromises the ability of CCSC to fulfil its mandate to preserve the safety of combative sports participants. For these reasons, CCSC will review the current model, with the support of Administration.

The review will assist in determining factors contributing to the overall decline in the number of combative sporting events held in Calgary in the past several years, with the aim to encourage events to resume in our municipality.

Activity Summary

Calgary Sanctioned Events History

Year	Total Events	MMA	Boxing	Muay Thai
2017	8	2	6	0
2016	11	7	4	0
2015	16	8	6	2
2014	16	6	7	3
2013	9	4	2	3
2012	18	10	3	5
2011	22	9	6	7
2010	19	7	7	5
2009	9	5	1	3
2008	17	8	4	5



2017 Sanctioned Events

Event	Date	Venue	Gate Fee	Event Type
Hard Knock Events Ltd.	2017-JAN-17	Markin McPhail Centre	\$6000	MMA
Teofista Boxing Club	2017-FEB-04	Deerfoot Inn & Casino	\$6000	Boxing
Dekada Corporation	2017-FEB-18	Genesis Centre	\$6000	Boxing
Hard Knocks Events Ltd.	2017-MAR-17	Markin McPhail Centre	\$6000	MMA
Teofista Boxing Club	2017-APR-01	Deerfoot Inn & Casino	\$6000	Boxing
Dekada Corporation	2017-JUN-24	Genesis Centre	\$6000	Boxing
Dekada Corporation	2017-OCT-14	Genesis Centre	\$6000	Boxing
Teofista Boxing Club	2017-OCT-21	Deerfoot Inn & Casino	\$6000	Boxing

Revenues and Expenditures

Calgary Combative Sports Commission 2017 Statement of Revenues and Expenditures (Dollars in Thousands)		2017 Actual
Revenues/Other Funding Sources:		
Gate Fees		48
Draw from Contingency Fund*		48
		\$96
Expenditures		
<u>Ongoing Operating Expenses</u>		
Salary, Wage and Benefits**		22
Honorarium Expenses (for attending regular CCSC meetings, weigh-in and events)		41
Business Expenses (including parking, meeting supplies, bank service charge, conference etc.)		16
Communication and IT Services (including computer, phone, printing, interpretation services, etc)		10
Drug Testing		0
<u>CCSC Strategic Initiative Project</u>		
Technology Enhancements		7
Staff Training and Knowledge		0
Process Enhancements		0
		\$96
Net Surplus/(Deficit)		\$0

Note:

*As of December 31, 2017, the contingency fund balance was \$100, 092

**A portion of a City staff position is allocated to CCSC support and is cost recovered in relation to the amount of administrative support allocated

THE CITY OF EDMONTON REPORT RECOMMENDATIONS AND CCSC COMPLIANCE

Recommendations	CCSC Compliance
Recommendation #1 Promoters are required to obtain a business license that is available online.	Compliance (or actions underway)
Recommendation #2 Complete documentation of promoter business licence requests, document if requirements are met and approval or denial of the license.	Compliance (or actions underway)
Recommendation #3 Contestants are required to obtain a business license that is available online.	Compliance (or actions underway)
Recommendation #4 A fight is sanctioned if it is conducted under the supervision of a recognized sanctioning body. Unsanctioned events and response to unsanctioned events are clearly defined. The Chair performs an audit for possible contestant's involvement in unsanctioned events.	Compliance (or actions underway)
Recommendation #5 There is a robust physician evaluation of fight and medical suspension history to determine if further medical suspensions are required based on the contestants cumulative injuries. Increased oversight by the Chair to ensure complete Technical Knock Out (TKO) information.	Compliance (or actions underway)
Recommendation #6 Minimum medical suspensions are issued to a fighter following their participation in a combative sports event based on industry standard. The ringside Physician should have the authority to exceed the minimum medical suspension and the Chair should follow up to ensure the minimum medical suspension has always been imposed.	Compliance (or actions underway)

Recommendation #7 The Chair has the power to increase medical suspensions when the minimum suspension was not imposed by the ringside physician.	Compliance (or actions underway)
Recommendation #8 Ensure there is no differentiation between combative sports types and medical suspensions.	Compliance (or actions underway)
Recommendation #9 Ringside Physicians are required to suspend all contestants who sustained head injuries (either winning or losing). Contestants are only cleared to fight when they have provided evidence that they have not sustained brain injuries.	Compliance (or actions underway)
Recommendation #10 The Chief Medical Officer and other physicians should be consulted on policy revisions that impact fighter safety.	Compliance (or actions underway)
Recommendation #11 For events held in Calgary, the Chair is responsible for ensuring results have been accurately reported to the Association of Boxing Commissions and saving screenshots as evidence of the review.	Compliance (or actions underway)
Recommendation #12 Develop and implement a policy for licensing matchmakers. Matchmakers are professionals who match the skill level and experience of opponents.	Future Investigation
Recommendation #13 Anonymous/confidential tip line to advise appropriate officials of concerns with the health and safety of contestants.	Compliance (or actions underway)
Recommendation #14 Increase official regulation by outlining: <ul style="list-style-type: none"> Who is considered an official 	Compliance (or actions underway)

<ul style="list-style-type: none"> • Roles & responsibilities • Qualifications, experience & training • Code of conduct <p>Increase corner man regulation by outlining:</p> <ul style="list-style-type: none"> • Roles & responsibilities • Qualifications, experience & training • Minimum age • First aid training • Declaration that the contestant didn't sustain injuries during training 	
<p>Recommendation #15</p> <p>Have a policy development framework in place.</p>	<p>Compliance (or actions underway)</p>
<p>Recommendation #16</p> <p>Annual reporting to Council includes an overview of how policies are being consistently applied and adhering with other jurisdictions.</p>	<p>Compliance (or actions underway)</p>
<p>Recommendation #17</p> <p>The Chair reports to the appropriate authority on a quarterly basis Key Performance Indicators (KPI) that demonstrate policies to improve fighter safety are being followed.</p>	<p>Compliance (or actions underway)</p>
<p>Recommendation #18</p> <p>Work with the Provincial government and Municipal counterparts to encourage the implementation of a Provincial commission.</p>	<p>Future Investigation (currently not in scope)</p>

2018-2019 Proposed Budget

Calgary Combative Sports Commission 2018/2019 Statement of Anticipated Revenues and Expenditures (Dollars in Thousands)			
		<u>2018 Budget</u>	<u>2019 Proposed Budget</u>
Revenues/Other Funding Sources:			
Gate Fees		112	60
Contingency Fund Draw/(Deposit)		(4)	22
		\$108	\$82
Expenditures			
<u>Ongoing Operating Expenses</u>			
Salary, Wage and Benefits		23	23
Honorarium Expenses (for attending regular Commission meetings, weigh-in and events)		40	30
Business Expenses (including parking, meeting supplies, bank service charge, conference etc.)		12	10
Communication and IT Services (including computer, phone, printing, interpretation services)		4	4
Drug Testing		12	6
<u>CCSC Strategic Initiative Project</u>			
Technology Enhancements		0	3
Staff Training and Knowledge		10	6
Process Enhancements		7	0
		\$108	\$82
Net Surplus/(Deficit)		\$0	\$0