



## AGENDA

### INTERGOVERNMENTAL AFFAIRS COMMITTEE

April 16, 2026, 9:30 AM  
IN THE COUNCIL CHAMBER

#### Members

Councillor D. McLean, Chair  
Councillor K. Tyers, Vice-Chair  
Councillor A. Chabot  
Councillor H. Clark  
Councillor R. Dhaliwal  
Councillor N. Schmidt  
Councillor R. Ward  
Mayor J. Farkas, Ex-Officio

#### **SPECIAL NOTES:**

*Members of the public are encouraged to follow Council and Committee meetings using the live stream [www.calgary.ca/watchlive](http://www.calgary.ca/watchlive)*

*Committee Members may be participating remotely.*

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
  - 4.1 Minutes of Regular Meeting of the Intergovernmental Affairs Committee, 2026 March 12
5. CONSENT AGENDA
  - 5.1 PROCEDURAL REQUESTS  
None
6. POSTPONED REPORTS  
*(including related/supplemental reports)*  
None
7. ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

- 7.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE
- 7.2 Alberta Municipalities and The City of Calgary - Matters of Mutual Interest (Verbal), IGA2026-0207
- 7.3 Federation of Canadian Municipalities (FCM) Update - April 2026 (Verbal), IGA2026-0241
- 7.4 March 2026 City of Calgary – Rocky View County Intermunicipal Committee Update (Verbal), IGA2026-0303
- 7.5 Proposed Terms of Reference for The City of Calgary–Rocky View County Intermunicipal Development Plan Project, IGA2026-0301
- 7.6 Overview of Bill 28 - The Municipal Affairs and Housing Statutes Amendment Act (Verbal), IGA2026-0355

8. URGENT BUSINESS

9. CONFIDENTIAL ITEMS

9.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

9.2 ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

- 9.2.1 Federal Funding Opportunities Update (Verbal), IGA2026-0328  
Held confidential pursuant to Section 26 (Disclosure harmful to intergovernmental relations) of the *Access to Information Act*.

**Review By: 2028 April 16**

9.3 URGENT BUSINESS

10. BRIEFINGS  
None

11. ADJOURNMENT



**MINUTES**

**INTERGOVERNMENTAL AFFAIRS COMMITTEE**

**March 12, 2026, 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:** Councillor D. McLean, Chair  
Councillor K. Tyers, Vice-Chair  
Councillor A. Chabot (Remote Participation)  
Councillor H. Clark  
Councillor R. Dhaliwal  
Councillor N. Schmidt  
Councillor R. Ward  
Mayor J. Farkas

**ALSO PRESENT:** Chief Operating Officer S. Dagleish  
General Manager D. Hamilton  
Senior Legislative Specialist J. Palaschuk  
Legislative Specialist A. Adegunwa

1. CALL TO ORDER

Councillor McLean called the meeting to order at 9:30 a.m.

ROLL CALL

Councillor Chabot, Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas, and Councillor McLean

2. OPENING REMARKS

Councillor Mclean provided opening remarks.

3. CONFIRMATION OF AGENDA

**Moved by** Councillor Dhaliwal

That the Agenda for today's meeting be amended by setting Item 7.3, Alberta Municipalities Update – March 2026 (Verbal), IGA2026-0047, to be dealt with as the first Item following the Confirmation of Agenda.

For: (8): Councillor Chabot, Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

**Moved by** Councillor Chabot

That the Agenda for the 2026 March 12 Regular Meeting of the Intergovernmental Affairs Committee be confirmed, **as amended**.

For: (8): Councillor Chabot, Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

Committee then dealt with Item 7.3.

4. CONFIRMATION OF MINUTES

4.1 Minutes of Regular Meeting of the Intergovernmental Affairs Committee, 2025 December 11

This Item was dealt with following Item 7.3.

**Moved by** Mayor Farkas

That the Minutes of the 2025 December 11 Regular Meeting of the Intergovernmental Affairs Committee be confirmed.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

5. CONSENT AGENDA

5.1 PROCEDURAL REQUESTS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

7.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

None

7.2 Federation of Canadian Municipalities (FCM) Update - March 2026 (Verbal), IGA2026-0046

A document entitled "Federation of Canadian Municipalities (FCM) Update - March 2026 (Verbal)" was distributed with respect to Verbal Report IGA2026-0046.

**Moved by** Councillor Dhaliwal

That with respect to Verbal Report IGA2026-0046, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and distribution for the Corporate Record.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

Committee then dealt with Item 7.4.

7.3 Alberta Municipalities Update – March 2026 (Verbal), IGA2026-0047

This Item was dealt with following Item 3.

The following documents were distributed with respect to Verbal Report IGA2026-0047:

- A document entitled "Alberta Municipalities Update - March 2026 (Verbal)"; and
- A revised document entitled "Alberta Municipalities Update - March 2026 (Verbal)"

**Moved by** Councillor Chabot

That with respect Verbal Report IGA2026-0047, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and revised document for the Corporate Record.

For: (8): Councillor Chabot, Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

Councillor Chabot (Remote Member) left the meeting at 9:38 a.m.

Committee then dealt with Item 4.

7.4 January 2026 City of Calgary – Foothills County Intermunicipal Committee Update (Verbal), IGA2026-0077

This Item was dealt with following Item 7.2.

A document entitled "January 2026 City of Calgary - Foothills County Intermunicipal Committee Update (Verbal)" was distributed with respect to Verbal Report IGA2026-0077.

**Moved by** Councillor Tyers

That with respect to Verbal Report IGA2026-0077, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and distribution for the Corporate Record.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

7.5 January 2026 City of Calgary – City of Chestermere Intermunicipal Committee Update (Verbal), IGA2026-0078

A document entitled "January 2026 City of Calgary - City of Chestermere Intermunicipal Committee Update (Verbal)" was distributed with respect to Verbal Report IGA2026-0078.

**Moved by** Councillor Schmidt

That with respect to Verbal Report IGA2026-0078, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and distribution for the Corporate Record.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

7.6 Regional Table Update – 2026 February 20 Meeting (Verbal), IGA2026-0202

A document entitled "Regional Table Update - 2026 February 20 Meeting (Verbal)" was distributed with respect to Verbal Report IGA2026-0202.

**Moved by** Councillor Clark

That with respect to Verbal Report IGA2026-0202, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and distribution for the Corporate Record.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

Councillor Dhaliwal introduced a group of Grade 6 students from St. John Paul II School (Ward 5), along with their teacher, Ashley D'Souza.

7.7 Proposed Terms of Reference for The City of Calgary – City of Chestermere Intermunicipal Development Plan Project, IGA2026-0170

The following documents were distributed with respect to Report IGA2026-0170:

- Revised Cover Report; and
- Revised Attachment 4.

**Moved by** Councillor Clark

That with respect to **Revised** Report IGA2026-0170, the following be approved, **after amendment**:

That the Intergovernmental **Affairs** Committee recommend that Council approve the proposed Terms of Reference for the City of Calgary - City of Chestermere Intermunicipal Development Plan project (Attachment 3).

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

7.8 Proposed Foothills County Annexation Update and the Establishment of an Annexation Negotiation Committee, IGA2026-0149

**Moved by Mayor Farkas**

That with respect to Report IGA2026-0149, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council:

1. Give three readings to the proposed bylaw to Establish the Foothills County-City of Calgary Annexation Negotiation Committee Bylaw in Attachment 3.
2. Appoint three Members of Council and one alternate Member of Council to the Foothills County-City of Calgary Annexation Negotiation Committee.
3. Direct Administration to consider the required operating/capital budget requirements as part of the preparation of the 2027-2030 Business Plan and Budget to be discussed in November 2026.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

8. URGENT BUSINESS

None

9. CONFIDENTIAL ITEMS

**Moved by Councillor Dhaliwal**

That pursuant to Sections 26 (Disclosure harmful to intergovernmental relations) and 29 (Advise from officials) of the *Access to Information Act*, Committee move into Closed Meeting, at 10:21 a.m. in the Council Boardroom, to discuss confidential matters with respect to Item 9.2.1, Overview of Regional Water, Wastewater and Stormwater Servicing (Verbal), IGA2026-0107.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

Committee reconvened in public meeting at 11:08 a.m. with Councillor McLean in the Chair.

**ROLL CALL**

Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas, and Councillor McLean

Absent from Roll Call: Councillor Chabot

**Moved by** Councillor Schmidt

That Committee rise and report.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

9.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

None

9.2 ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

9.2.1 Overview of Regional Water, Wastewater and Stormwater Servicing (Verbal), IGA2026-0107

A confidential presentation was distributed with respect to Confidential Verbal Report IGA2026-0107.

Administration in attendance during the Closed Meeting discussions with respect to Confidential Verbal Report IGA2026-0107:

Clerks: J. Palaschuk and C. Nelson. Law: G. Van Hell. Advice: J. Kapala, N. Newton, M. Van Ham, M. Choi, G. Skeates, K. Holz, K. Cote, O. Shyllon, K. Rowsell, D. Hamilton, K. Davies Murphy, and M. Rice.

**Moved by** Councillor Dhaliwal

That with respect to Confidential Verbal Report IGA2026-0107, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council:

1. Receive the confidential presentation for the Corporate Record; and
2. Direct that the Closed Meeting discussions and confidential presentation be held confidential pursuant to Sections 26 (Disclosure harmful to intergovernmental relations) and 29 (Advice from officials) of the *Access to Information Act*, to be reviewed by 2036 March 12.

For: (6): Councillor McLean, Councillor Tyers, Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, and Councillor Ward

Against: (1): Mayor Farkas

**MOTION CARRIED**

9.3 URGENT BUSINESS

None

10. BRIEFINGS

10.1 Prairie Economic Gateway Oversight Committee Update, IGA2026-0132

11. ADJOURNMENT

**Moved by** Councillor Clark

That this meeting adjourn at 11:11 a.m.

For: (7): Councillor Clark, Councillor Dhaliwal, Councillor Schmidt, Councillor Tyers, Councillor Ward, Mayor Farkas and Councillor McLean

**MOTION CARRIED**

The following Items have been forwarded to the 2026 March 31 Regular Meeting of Council:

**CONSENT AGENDA**

- Federation of Canadian Municipalities (FCM) Update - March 2026 (Verbal), IGA2026-0046
- Alberta Municipalities Update - March 2026 (Verbal), IGA2026-0047
- January 2026 City of Calgary - Foothills County Intermunicipal Committee Update (Verbal), IGA2026-0077
- January 2026 City of Calgary - City of Chestermere Intermunicipal Committee Update (Verbal), IGA2026-0078
- Regional Table Update - 2026 February 20 Meeting (Verbal), IGA2026-0202
- Proposed Terms of Reference for The City of Calgary - City of Chestermere Intermunicipal Development Plan Project, IGA2026-0170
- Overview of Regional Water, Wastewater and Stormwater Servicing (Verbal), IGA2026-0107

**ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES**

- Proposed Foothills County Annexation Update and the Establishment of an Annexation Negotiation Committee, IGA2026-0149

The next Regular Meeting of the Intergovernmental Affairs Committee is scheduled to be held on 2026 April 16 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

\_\_\_\_\_  
CHAIR

\_\_\_\_\_  
CITY CLERK



# Alberta Municipalities & The City of Calgary – Matters of Mutual Interest

April 16, 2026  
IGA2026-0207



 **Alberta  
Municipalities**  
Strength  
In Members

# Participation on Boards and Committees

Calgary Representative	Committee(s)
Councillor Andre Chabot	Board of Directors Executive Committee Infrastructure and Environment Committee
Councillor Landon Johnston	Board of Directors Municipal Governance Committee
Matthew Zabloski	Municipal Governance Committee (observer)
Lee-Anne Bell	EPR Administrative Working Group

# Advocacy Wins

- LGFF Capital
- Grants in Place of Taxes (GIPOT)
- Childcare
- Lending Rates
- Extended Producer Responsibility (EPR)
- Provincial Fire Liaison Committee



# Municipal Affairs and Housing Statutes Amendment Act, 2026

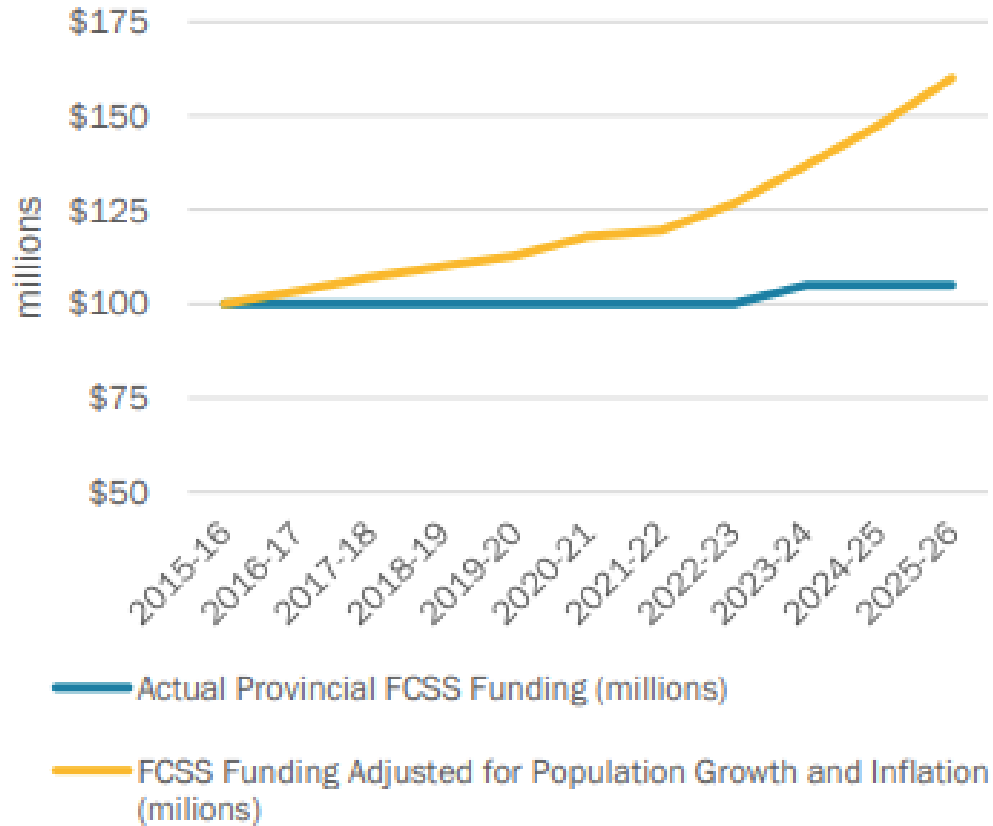
- Accountability Framework
- Approvals and Off-site Levies
- Municipal Utilities
- Lodge Program Review Recommendations
- Business Improvement Areas
- Sunshine List

# Housing

- Building Affordable Housing
- Growing the Supply of Market Housing
- Protecting what works




# Family Community and Support Services

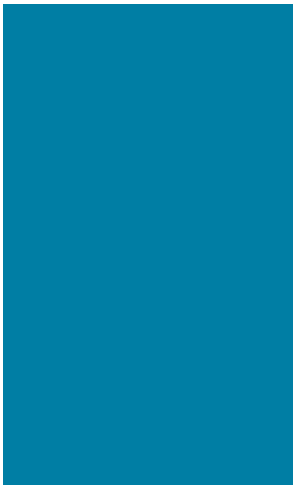
If FCSS funding were adjusted for population growth and inflation, the funding should be at \$160 million instead of the current \$105 million



# Property Taxes Reimagined

## The Cumulative Impact on Municipal Finances

1. Provincial property taxes are going 
2. Provincial funding to municipalities is 
3. New rules and costs created by the province
4. Residents expect councils to spend money on provincial services
5. Inflation is driving costs for municipal governments 



# Summer Municipal Leaders Caucus



## Dates and Locations

- June 10 – Vegreville
- June 12 – Coaldale
- June 24 – Red Deer

Register for Summer MLC  
<https://www.abmunis.ca/events>

# 2026 Convention

September 23-25 in Edmonton

Breakout Sessions

Keynote Speakers

Resolutions Sessions

Dialogues with Ministers

Speeches by the Premier and Official  
Opposition Leader

Networking





300, 8616 51 Avenue NW  
Edmonton, AB T6E 6E6

[abmunis.ca](http://abmunis.ca)

[hello@abmunis.ca](mailto:hello@abmunis.ca)

310-MUNI

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Municipalities**  
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In Members

**Planning & Development Services Report to  
Intergovernmental Affairs Committee  
2026 April 16**

**ISC: UNRESTRICTED  
IGA2026-0301**

## **Proposed Terms of Reference for The City of Calgary–Rocky View County Intermunicipal Development Plan Project**

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### **PURPOSE**

This report seeks Council's approval of the proposed Terms of Reference for The City of Calgary–Rocky View County Intermunicipal Development Plan project. The proposed Terms of Reference outlines how the two municipalities will work together to update and revise the existing Calgary-Rocky View County Intermunicipal Development Plan.

### **PREVIOUS COUNCIL DIRECTION**

There is no previous direction from Council on this item, however Ministerial Order MSD: 025/25 requires bordering municipalities to enter into Intermunicipal Development Plans by 2027 November 30. The current Calgary-Rocky View County Intermunicipal Development Plan was approved by Calgary City Council 2012 January 09.

### **RECOMMENDATION(S):**

That the Intergovernmental Affairs Committee recommend that Council:

1. Approve the proposed Terms of Reference for the City of Calgary–Rocky View County Intermunicipal Development Plan project (Attachment 3).

### **CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS**

General Manager Debra Hamilton concurs with this report. Approving the Terms of Reference enables Calgary and Rocky View County to formally begin updating their Intermunicipal Development Plan, ensuring coordinated growth, legislative compliance, and strengthened collaboration near their shared boundary.

### **HIGHLIGHTS**

- Intermunicipal Development Plans are statutory planning policy documents that guide how neighbouring municipalities grow and develop together near shared boundaries.
- The existing City of Calgary–Rocky View County Intermunicipal Development Plan, approved in 2012, does not fully reflect current legislative requirements or the evolving planning context along the shared boundary.
- Updating the Intermunicipal Development Plan allows alignment with current legislation, regional context, and supports continued intermunicipal collaboration.
- The proposed Terms of Reference has been developed collaboratively with Rocky View County administration, reflecting shared priorities and a joint approach to the update.
- The Intermunicipal Committee has endorsed the proposed Terms of Reference at the 2026 March 20 meeting.
- Approval of the proposed Terms of Reference allows the municipalities to begin the formal Intermunicipal Development Plan update process.

## Proposed Terms of Reference for The City of Calgary-Rocky View County Intermunicipal Development Plan Project

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### DISCUSSION

Intermunicipal Development Plans are statutory planning documents created between two or more municipalities that share a boundary. They are required under section 631 of the Municipal Government Act and sit at the top of the municipal planning hierarchy – which means all statutory and non-statutory municipal planning documents must align with an adopted Intermunicipal Development Plan. See Attachment 1 for background on Intermunicipal Development Plans.

The City of Calgary and Rocky View County currently operate under an Intermunicipal Development Plan approved in 2012, but it does not fully reflect current legislative requirements or the evolving growth and development pressures along the shared boundary.

Updating the Intermunicipal Development Plan allows for compliance with the Municipal Government Act, addresses Ministerial Direction, and better supports coordinated growth and decision-making between the two municipalities. Attachment 2 provides additional detail on Intermunicipal Development Plans and other tools available to support intermunicipal collaboration.

**Benefits:** Coordinated planning with Rocky View County helps align roads, infrastructure, and land use near the boundary—protecting City investments and regional assets, improving mobility, and supporting better planning and development outcomes for Calgarians.

**Value:** Updating the Plan strengthens City of Calgary's working relationship with Rocky View County, ensuring growth is managed collaboratively, disputes are minimized, and regional decisions support Calgary's economic, environmental, and fiscal interests.

### Terms of Reference

The proposed Terms of Reference (Attachment 3) has been developed collaboratively with Rocky View County administration and sets out how The City of Calgary and Rocky View County will work together to prepare the updated Intermunicipal Development Plan. The proposed document outlines shared principles and goals, governance roles and responsibilities, decision-making processes, and dispute resolution mechanisms.

The governance and decision-making framework outlined in the proposed Terms of Reference is structured around three distinct groups with complementary responsibilities: The Joint Administrative Working-group; the Intermunicipal Committee; and Councils.

**The Joint Administration Working-group** is the administrative group that will serve as the operational lead responsible for undertaking the technical work to develop the Intermunicipal Development Plan, leading engagement activities, and advancing the proposed plan through the review and approval process.

**The Intermunicipal Committee** is a joint governance body comprised of elected officials from The City of Calgary and Rocky View County that provides oversight and direction on intermunicipal matters. The Committee will provide strategic oversight, offer advice, recommendations and guidance throughout the Intermunicipal Development Plan process, champion the work with both Councils and the broader public, and assist with the resolution of any issues that may arise.

## Proposed Terms of Reference for The City of Calgary-Rocky View County Intermunicipal Development Plan Project

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**The two Councils** are the final decision-makers, having established the budget for the project and holding authority to approve the final Intermunicipal Development Plan.

While the municipalities have a strong and collaborative working relationship and do not anticipate any major disputes, it is important to establish a clear and well-defined dispute resolution process should issues arise. Disputes will be addressed progressively, as detailed in the proposed Terms of Reference.

As seen in Attachment 3, the proposed Terms of Reference allows administration to make minor administrative changes, while major changes require Intermunicipal Committee consideration.

With both Rocky View County and The City of Calgary Council approval of the proposed Terms of Reference, work on the updated Intermunicipal Development Plan will formally commence. Once completed and approved by both Councils, the province will be notified to confirm compliance with the Ministerial Order.

### EXTERNAL ENGAGEMENT AND COMMUNICATION

- |  |   |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken        | <input type="checkbox"/> Dialogue with interested parties was undertaken                |
| <input type="checkbox"/> Public/interested parties were informed | <input checked="" type="checkbox"/> Public communication or engagement was not required |

Public engagement was not required or undertaken. The proposed Terms of Reference were reviewed and endorsed by the Calgary–Rocky View County Intermunicipal Committee.

### IMPLICATIONS

#### Social

By supporting coordinated growth and connected communities along the shared boundary, an Intermunicipal Development Plan that reflects the current context helps ensure a high overall quality of life for residents on both sides of the border. The proposed Terms of Reference supports the development of a plan that provides transparency for residents by clearly explaining how intermunicipal planning and decision-making will occur.

#### Environmental

There is an opportunity to modernize and advance sustainable planning and environmental outcomes through this plan. The proposed Terms of Reference reflects this by identifying environmental matters as an area of focus.

#### Economic

The Calgary region continues to experience significant population growth. An updated Intermunicipal Development Plan that reflects this current context will provide clear and coordinated land use direction, supporting economic resilience. Strengthened collaboration with Rocky View County will also help guide efficient infrastructure planning, provide greater investment certainty, and align growth decisions with broader regional economic initiatives. The

## Proposed Terms of Reference for The City of Calgary-Rocky View County Intermunicipal Development Plan Project

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proposed Terms of Reference affirms this direction by identifying coordinated growth planning as a key focus of the updated Plan.

### Service and Financial Implications

#### Existing operating funding - one-time

No new funding is required. Funding for this project was confirmed in the 2026 Budget Adjustment. An Alberta Communities Partnership Grant (IGA2025-0981), was awarded for both participating municipalities, which will reduce the financial contribution required for the Intermunicipal Development Plan update.

### RISK

Non- approval of the proposed Terms of Reference would pause progress on the Intermunicipal Development Plan update and increase the risk of not meeting legislated and Ministerial requirements by the 2027 November 30 deadline. As the proposed Terms of Reference was developed collaboratively with Rocky View County, non- approval may strain the intermunicipal working relationship and create reputational risk for both Councils by signaling a lack of alignment or commitment to intermunicipal collaboration.

### ATTACHMENT(S)

1. Background and Previous Council Direction
2. Intermunicipal Collaboration Tools Overview
3. The City of Calgary & Rocky View County Intermunicipal Development Plan Terms of Reference
4. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Debra Hamilton	Planning and Development Services	Approve
Kathy Davies Murphy	City and Regional Planning	Approve

Author: Quincy Brown, City and Regional Planning

# Background and Previous Council Direction

## Background

On 2025 May 01, the Calgary Metropolitan Region Board (CMRB) was officially dissolved following a unanimous vote by its eight member municipalities. This decision came after the Alberta government announced membership would become voluntary and annual funding would be ending.

Ministerial Order MSD:025/25 came into effect 2025 May 01, requiring all former CMRB member municipalities with shared boundaries to establish Intermunicipal Development Plans and Intermunicipal Collaboration Frameworks by 2027 November 30. The intent is to provide a transitional framework to support ongoing regional collaboration after the dissolution of the Calgary Metropolitan Region Board.

1. **Intermunicipal Development Plans (IDP):** Statutory land-use planning documents jointly prepared and adopted by two or more municipalities that share a common boundary. They are intended to coordinate land use and development near shared borders, prevent conflicting land uses, align transportation and servicing strategies, address environmental matters and establish dispute resolution mechanisms.
2. **Intermunicipal Collaboration Frameworks (ICF):** Formal agreements between neighbouring municipalities that promote cooperative and efficient service delivery. They address shared services, cost-sharing arrangements, dispute resolution processes, and governance structures for services for which both municipalities have agreed to collaborate.

The City of Calgary shares municipal boundaries with **Rocky View County**, the **City of Chestermere**, and **Foothills County**. Existing Intermunicipal Development Plans are in place with all three municipalities. However, the ones with Rocky View County and the City of Chestermere require updates to better align with current legislative requirements. The one with Foothills County will be updated following the conclusion of the current annexation negotiations.

The Terms of Reference outlines how The City of Calgary and Rocky View County will jointly develop the updated Intermunicipal Development Plan. It references the current Intermunicipal Development Plan area while acknowledging that boundary adjustments will likely be required to support effective intermunicipal planning. It establishes shared principles of **accountability, collaboration, and continuous improvement**, and sets clear goals for the updated Plan, including **coordinated growth management, knowledge-sharing, a defined framework for working together, and proactive approaches to shared challenges**.

The Terms of Reference also defines the decision-making structure, with the **Joint Administration Working-group** leading technical work and engagement, the **Intermunicipal Committee** providing guidance and championing the process, and both **Councils** serving as final approvers. A structured dispute-resolution process is included—beginning with the **Joint Administration Working-group**, escalating to **Project Sponsors**, then to the **Intermunicipal Committee**, and, if needed, to **Chief Administrative Officers, mediation, or arbitration**—with defined timelines to ensure issues are resolved efficiently and do not delay progress.

## Previous Council Direction

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There is no previous direction from Council on this item, however Ministerial Order MSD: 025/25 requires bordering municipalities to enter into Intermunicipal Development Plans by 2027 November 30. The current Calgary-Rocky View County Intermunicipal Development Plan was approved by Calgary City Council 2012 January 09. Report IGA 2025-0981 requested Council Motion of support for an Alberta Communities Partnership Grant application to support the Intermunicipal Development Plan project work, which has since been successful.

# Intermunicipal Collaboration Tools Overview:

## Intermunicipal Development Plans & Intermunicipal Collaboration Frameworks

### Introduction

Effective intermunicipal collaboration is important where municipal boundaries meet and community growth, infrastructure, and services extend beyond a single jurisdiction. Alberta's Municipal Government Act establishes two complementary tools—**Intermunicipal Development Plans** and **Intermunicipal Collaboration Frameworks**—to support cooperation between neighbouring municipalities and promote coordinated decision-making across shared boundaries.

Intermunicipal Development Plans and Intermunicipal Collaboration Frameworks are both legislatively required mechanisms that promote collaboration between municipalities that share a common border. Each tool is intended to help municipalities work together in a predictable and coordinated manner, reduce conflict, and support mutually beneficial outcomes. While they share a common goal of fostering intermunicipal cooperation, they serve distinct but interconnected roles.

### Intermunicipal Development Plans

Intermunicipal Development Plans are **statutory land-use policy documents** that guide how neighbouring municipalities will grow and develop near their shared boundary. They focus on coordinating land use, development patterns, transportation networks, infrastructure, services, and environmental considerations in areas where decisions by one municipality can directly affect the other. In practical terms, Intermunicipal Development Plans help ensure that road networks align, land uses are complementary, and development decisions are coordinated so that growth in one municipality does not negatively impact its neighbour.

### Intermunicipal Collaboration Frameworks

Intermunicipal Collaboration Frameworks, by contrast, are **service delivery and cost-sharing agreements** rather than land-use policy tools. Intermunicipal Collaboration Frameworks outline how two or more neighbouring municipalities will collaborate on providing and funding shared services that benefit residents across municipal boundaries, even when those services are located within only one of the participating municipalities. Under the Municipal Government Act, Intermunicipal Collaboration Frameworks must address roads, water, wastewater, solid waste, emergency services, and recreation – and apply to those services for which both municipalities have agreed to collaborate.

### Conclusion

Together, the Intermunicipal Development Plans and Intermunicipal Collaboration Frameworks form the foundation of intermunicipal collaboration in Alberta. Intermunicipal Development Plans establish the long-term planning and policy framework for coordinated growth, while

Intermunicipal Collaboration Frameworks address how municipalities will work together to deliver and fund the services that support that growth. Used in tandem, these tools help ensure that land-use decisions, infrastructure investments, and service delivery are aligned across boundaries, supporting efficient, sustainable, and cooperative regional development. As work on the Intermunicipal Development Plans and Intermunicipal Collaboration Frameworks proceeds separately but concurrently, opportunities for alignment between both projects will be sought wherever possible.



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The City of Calgary  
&  
Rocky View County

# Intermunicipal Development Plan

## Terms of Reference

March 20, 2026

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## 1.0 Background and Context

Under the *Municipal Government Act*, municipalities with shared boundaries that are not part of a regional growth board must adopt an Intermunicipal Development Plan. Intermunicipal Development Plans establish a coordinated framework for land use, development, and infrastructure planning along shared municipal boundaries.

The City of Calgary and Rocky View County have a long-standing history of cooperation and collaboration. In 2012, the two municipalities adopted an Intermunicipal Development Plan to guide land use, development, and infrastructure decisions near their shared boundaries. Further illustrating their collaborative relationship, the parties have amended the Intermunicipal Development Plan from time to time to reflect changing needs and joint opportunities. During their membership in the Calgary Metropolitan Region Board, regional planning policies provided additional guidance and supported the implementation of the Intermunicipal Development Plan. With the recent dissolution of the Calgary Metropolitan Region Board, The City of Calgary and Rocky View County are now seeking to update and revise the existing Intermunicipal Development Plan, and develop related Intermunicipal Collaboration Frameworks to recognize the growth over the years, reflect current context, and align with provincial legislation.

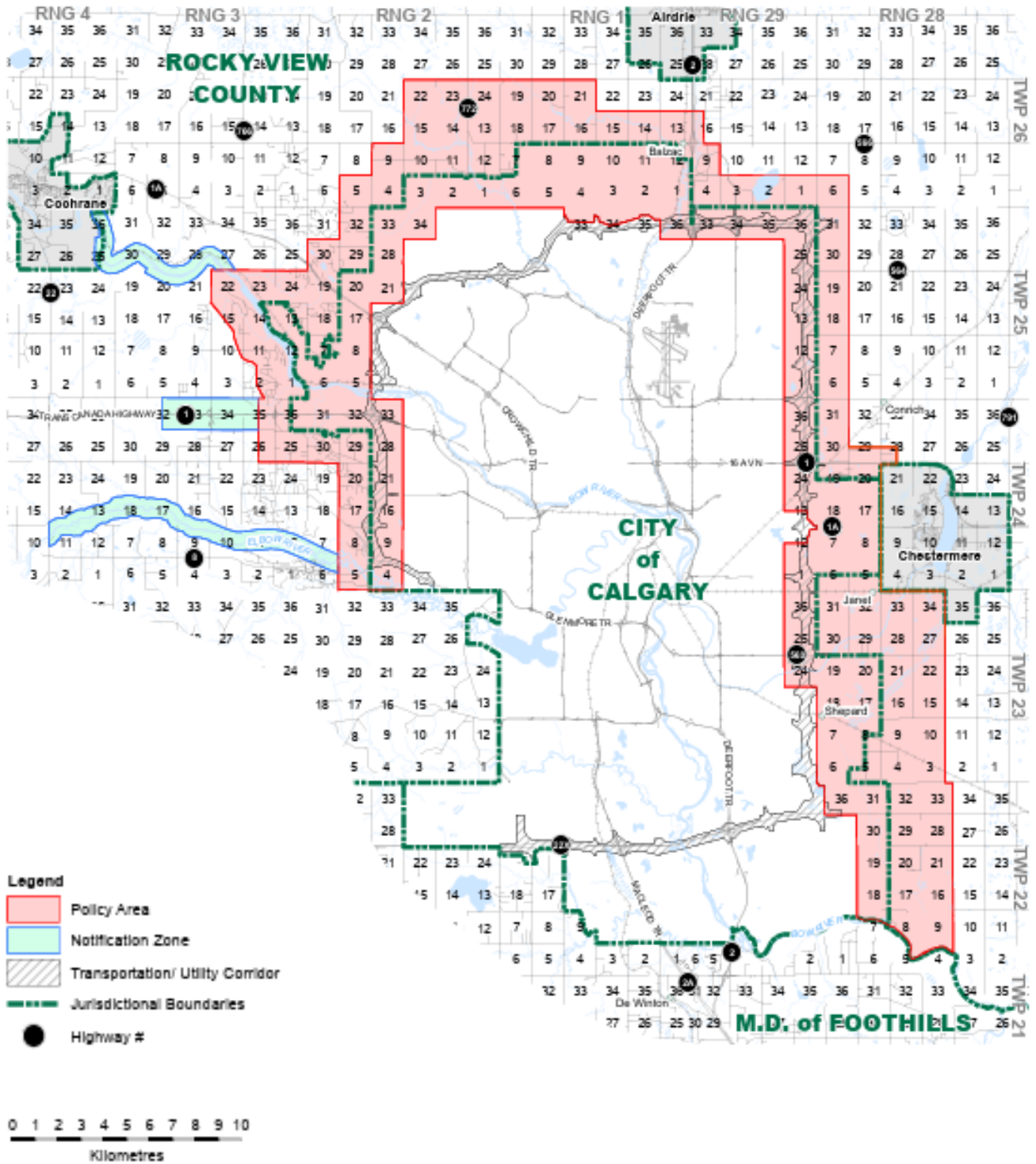
Intermunicipal Development Plans are policy documents that provide direction to align growth and development along shared boundaries, whereas Intermunicipal Collaboration Frameworks are servicing agreements that identify the specific services that neighbouring municipalities choose to collaborate on for the benefit of residents across borders. Intermunicipal Collaboration Frameworks and Intermunicipal Development Plans are tools that together promote cooperation between municipalities. These documents are being developed under separate, but related projects, each with their own terms of reference, with this Terms of Reference being specific to the Intermunicipal Development Plan.

By updating the Intermunicipal Development Plan, both municipalities can align planning frameworks with today's realities and position themselves to respond more effectively to future opportunities and challenges. As a result, subsequent planning documents, such as the Municipal Development Plans, may need amendments to ensure alignment with the higher order Intermunicipal Development Plan.

## 2.0 Intermunicipal Development Plan Study Area

The Plan Study Area shown on Map 1 reflects the boundaries established in the current (2012) Intermunicipal Development Plan. As part of this project, the Study Area will be reviewed and may be adjusted to ensure that all lands with intermunicipal interest are included.

Map 1: Current 2012 Intermunicipal Development Plan Study Area



## 3.0 Principles

The following principles guide the comprehensive review and update of the 2012 Intermunicipal Development Plan. They reflect a shared commitment by The City of Calgary and Rocky View County to accountability, collaboration, and continuous improvement.

### 3.1 Accountability

- a. **Trust:** Conduct all discussions and negotiations in good faith to foster collaborative and productive partnerships.
- b. **Respect:** Acknowledge that each municipality is best positioned to determine its individual priorities while balancing intermunicipal goals for mutually beneficial planning.
- c. **Transparency:** Ensure that both municipalities have access to relevant and timely information throughout the process.
- d. **Mutual Benefit:** Pursue outcomes and decisions that provide value to both municipalities and their residents.
- e. **Planning Excellence:** Ground the Intermunicipal Development Plan in sound planning principles, best practices, and professional standards that support sustainable and responsible growth.

### 3.2 Collaboration

- a. **Effective Communication:** Ensure respectful intermunicipal relationships through timely responses, honest interactions, and realistic expectations.
- b. **Ongoing Communication:** Maintain frequent, open, and deliberate communication at all organizational levels to build awareness and identify shared opportunities.
- c. **Evidence-Based Support:** All interactions between the municipalities should be data-driven and based on evidence.
- d. **Exploration of Opportunities:** Approach emerging issues with openness to collaboration and innovation, recognizing that joint efforts may create new benefits for both municipalities.
- e. **Commitment:** Establish an equitable commitment between municipalities to undertake this project.

### 3.3 Continuous Improvement

- a. **Proactive Approach:** Anticipate and prepare for challenges and opportunities early in the process.
- b. **Resiliency:** Foster resilient relationships that can withstand challenges, adapt to change, and reduce the potential for conflict.
- c. **Efficiency:** Strive for streamlined processes and outcomes that maximize efficiency and effectiveness in governance and service delivery.

## 4.0 Direction

### 4.1 Municipal Government Act

As amended from time to time, Section 631 of the *Municipal Government Act* provides the enabling legislation for the preparation and adoption of an Intermunicipal Development Plan. The *Municipal Government Act* states:

*631(1) Subject to subsections (2) and (3), 2 or more councils of municipalities that have common boundaries and that are not members of a growth region as defined in section 708.01 must, by each passing a bylaw in accordance with this Part or in accordance with sections 12 and 692, adopt an intermunicipal development plan to include those areas of land lying within the boundaries of the municipalities as they consider necessary.*

*(8) An intermunicipal development plan*

*(a) must address*

- (i) the future land use within the area,*
- (ii) the manner of and the proposals for future development in the area,*
- (iii) the provision of transportation systems for the area, either generally or specifically,*
- (iv) the co-ordination of intermunicipal programs relating to the physical, social and economic development of the area,*
- (v) environmental matters within the area, either generally or specifically, and*
- (vi) any other matter related to the physical, social or economic development of the area that the councils consider necessary, and*

*(b) must include*

- (i) a procedure to be used to resolve or attempt to resolve any conflict between the municipalities that have adopted the plan,*
- (ii) a procedure to be used, by one or more municipalities, to amend or repeal the plan, and*
- (iii) provisions relating to the administration of the plan.*

*(9) Despite subsection (8), to the extent that a matter is dealt with in a framework under Part 17.2, the matter does not need to be included in an intermunicipal development plan.*

*(10) In creating an intermunicipal development plan, municipalities must negotiate in good faith.*

## 4.2 Ministerial Order

Ministerial Order No. MSD:025/25 took effect on May 1, 2025. This Ministerial Order requires former participating municipalities of the Calgary Metropolitan Region Board to enter an Intermunicipal Collaboration Framework and Intermunicipal Development Plan where common boundaries are shared by November 30, 2027.

## 4.3 Commitment

While The City of Calgary and Rocky View County have an existing Intermunicipal Development Plan, the municipalities agree to work towards the November 30, 2027, deadline to update and revise their Intermunicipal Development Plan. This is meant to demonstrate a proactive commitment to intermunicipal cooperation and good governance. Both municipalities recognize the value of a current, coordinated plan and are committed to advancing it in a timely manner.

## 5.0 Purpose

The purpose of this Terms of Reference is to guide the update of the Intermunicipal Development Plan between The City of Calgary and Rocky View County in accordance with the requirements of the *Municipal Government Act* and *Ministerial Order No. MSD:025/25* and any other topics either municipality views as important.

## 6.0 Goals

The following goals establish a shared vision for collaboration and long-term prosperity between The City of Calgary and Rocky View County. They provide a strategic framework to guide coordinated planning, foster effective partnerships, and ensure proactive, sustainable decision-making. These goals will direct how both municipalities approach the update and revision of the Intermunicipal Development Plan.

### 6.1 Guide Coordination of Planning and Growth

- a. **Support Coordinated Planning:** Ensure both municipalities can thrive over the long-term through coordinated planning that identifies compatible future land uses, economic opportunities, and development constraints.
- b. **Address Interfaces:** Coordinate the transition between land uses along the municipal boundary to reduce potential conflicts and promote compatible development.
- c. **Support Fiscal Responsibility:** Support responsible and coordinated growth by recognizing the need to align infrastructure, servicing, and fiscal contributions so that the long-term costs and benefits of development are appropriately addressed by both municipalities.
- d. **Protect Environment and Natural Systems:** Collaborate to protect, maintain, and connect our natural environment regionally including ecological networks, parks and pathways.

- e. **Coordinate Transportation Systems:** Collaborate between municipalities on transportation planning to ensure that road networks and active transportation connections function seamlessly across municipal boundaries.
- f. **Align Intermunicipal Programs:** Work collaboratively to align intermunicipal programs, promoting efficiency, reducing duplication and risk, and delivering shared benefits to residents of both municipalities.

## 6.2 Foster Knowledge Sharing and Intermunicipal Collaboration

- a. **Share Knowledge and Data:** Work cooperatively to share regional knowledge, information, and data that facilitates the Intermunicipal Development Plan and Intermunicipal Collaboration Framework projects.
- b. **Encourage Innovation:** Embrace new ideas for innovation, including collaboration on joint projects of mutual benefit.
- c. **Advance Regional Outcomes:** Foster intermunicipal coordination that generates benefits at the regional level, including economic, social, and environmental interests. While the Intermunicipal Development Plan is bi-lateral, Rocky View County and The City of Calgary will engage other municipalities on areas of shared interests and explore opportunities to work, develop and align policy with other parties where appropriate.

## 6.3 Outline Framework for Working Together

- a. **Establish Collaborative Frameworks:** In conjunction with the Intermunicipal Collaboration Framework being developed, establish a comprehensive framework for collaboration between the municipalities, build strong, transparent partnerships over time.
- b. **Strengthen Relationships:** Prioritize long-term, trust-based relationships between the municipalities at all levels.
- c. **Maintain Regular Communication:** Establish intermunicipal meetings between administrations to reinforce a process-oriented approach at a regular interval.
- d. **Establish Communication Protocols:** Develop communication protocols to administer the Intermunicipal Development Plan, identify shared opportunities, and address issues in good faith.
- e. **Formalize Dispute Resolution:** Create formal processes for dispute resolution, plan amendments, and potential repeals.

## 6.4 Proactively Address Shared Challenges

- a. **Anticipate Opportunities and Challenges:** Identify emerging opportunities and challenges to avoid delays.
- b. **Strengthen Dispute Resolution:** Develop forward-thinking guidelines to collaboratively resolve matters of shared intermunicipal interest.

## 7.0 Responsibilities and Decision Making

### 7.1 General Responsibilities

The Intermunicipal Development Plan Review project is a significant undertaking by both municipalities, which will require direction and support from their respective Executive Leadership Teams and Councils throughout the project.

- a. **Required Resourcing:** Both municipalities agree that the project will require dedicated resources and close coordination among subject matter experts from each municipality to ensure effective collaboration and successful outcomes.
- b. **Equity in resource allocation:** Both municipalities commit to equitable resource allocation and cost-sharing.

### 7.2 Administration Responsibilities

The Joint Administrative Working Group will consist of administration project leads from both municipalities and will be responsible for the establishment of a work plan for the project, and for preparation of the Intermunicipal Development Plan with input from the Intermunicipal Committee.

#### 7.2.1 The Joint Administrative Working-group's Responsibilities Include:

- a. The establishment of a workplan for the project.
- b. The preparation of the Intermunicipal Development Plan with input from the Intermunicipal Committee.
- c. Meetings as necessary to complete the Intermunicipal Development Plan.
- d. Regular and consistent communication with each other.
- e. Provide the Intermunicipal Committee and Council with status updates.
- f. Ensuring that there is an equitable distribution of administrative resources and cost-sharing throughout the process of plan preparation and adoption.

#### 7.2.2 Meeting Procedures:

- a. **Frequency:** The Joint Administrative Working-group will meet at regular intervals as agreed upon by both municipalities, with additional meeting schedule as required to advance project milestones.
- b. **Chairing of Meetings:** The role of Chair will rotate between municipalities on a meeting-by-meeting basis, or as otherwise agreed. The Chair is responsible for guiding discussions, ensuring adherence to the agenda and confirming decisions.
- c. **Agendas:** Meeting agendas will be prepared and circulated to all members at least one business day prior to each meeting. The designated Chair of the meeting will be responsible for preparing and circulating the agenda. Agendas will outline discussion items, decisions required, and supporting documentation.

- d. **Record of Meetings:** A written record of each meeting, including key discussion points, decisions and action items will be maintained and distributed to all members within two business days following the meeting. The municipality chairing the meeting will be responsible for preparing the meeting record.
- e. **Decision-making Process:** Decisions will be made by consensus among the Joint Administrative Working-group members. Where consensus cannot be achieved, the matter will be escalated in accordance with the dispute resolution process outlined in this Terms of Reference.
- f. **Information Sharing:** The Joint Administrative Working-group members will share updates and any information relevant to the development of the Intermunicipal Development Plan and Intermunicipal Collaboration Framework projects to ensure coordination and avoid conflicts. Opportunities for collaboration between both the Intermunicipal Development Plan and Intermunicipal Collaboration Framework process will be sought wherever possible.

### 7.3 Intermunicipal Committee Responsibilities

The City of Calgary and Rocky View County will employ the Intermunicipal Committee as part of the Intermunicipal Development Plan development process. It is acknowledged that as per their Terms of Reference, the Intermunicipal Committee does not have formal decision-making authority, and as such, their role is to provide direction and provide updates to their respective Councils.

#### 7.3.1 The Intermunicipal Committee's Responsibilities Include:

- a. Providing input and guidance into Intermunicipal Development Plan policy development
- b. Assisting in identifying issues and opportunities with respect to the Intermunicipal Development Plan.
- c. Being a champion for the Intermunicipal Development Plan project with public and political audiences, including other municipalities as appropriate.
- d. Providing periodic updates to their respective Councils on the progress of the Intermunicipal Development Plan.
- e. Assisting with matters where Administration is unable to reach consensus.

#### 7.3.2 Meeting Procedures:

Intermunicipal Committee meeting procedures will be as outlined in the Committee's Terms of Reference.

### 7.4 Council Responsibilities

The respective Councils of each municipality will be responsible for approving the Intermunicipal Development Plan through matching bylaws while ensuring the document aligns with respective Council priorities, as well as approving the expenditure of municipal funds. Each municipality will follow its own internal approval processes, which may differ from one another.

## 8.0 Public and Interested Party Involvement

An engagement strategy will be developed for the Intermunicipal Development Plan. This strategy will outline opportunities to inform the public about the plan and create mechanisms for the public to provide feedback during the process.

### 8.1 Public and Interested Party Input

Both municipalities welcome public feedback to ensure that the Intermunicipal Development Plan reflects the goals of interested parties and area residents. The final project workplan will include a public communications and engagement component that will detail how interested parties and the public within both municipalities will be engaged throughout the project.

### 8.2 Third-party Consultant

Public engagement is required, and a third-party consultant may be procured between the municipalities to ensure consistency. The procurement process will be led by Rocky View County with a joint evaluation of proposals with The City of Calgary.

### 8.3 Joint Communications

Together, the municipalities will develop a project communications plan that will outline consistent messaging for three key audiences: municipal councils, intermunicipal committees, and the public.

Before a municipality makes any public communication respecting the Intermunicipal Development Plan or the intermunicipal relationship contemplated by this Terms of Reference, that municipality will provide advance notice to the other municipality of the intended communication for the purpose of awareness and coordination, where practicable. Where advance notice is not possible, the communicating municipality shall provide notice as soon as practicable following the communication.

### 8.4 Intermunicipal Collaboration

The municipalities may work with the City of Airdrie and the City of Chestermere to coordinate regional corridors such as transportation, active transportation, parks and pathways, utilities, and ecological networks between adjacent Intermunicipal Development Plans.

## 9.0 Dispute Resolution

### 9.1 Principles of Dispute Resolution

- a. Both municipalities will enter into the negotiations in good faith. They will rely on cultivating strong working relationships to complete the Intermunicipal Development Plan.
- b. Disputes and their resolutions shall be documented and shared with appropriate parties to ensure transparency and accountability.

- c. The Parties commit to resolving any disputes in a non-adversarial, informal, and cost-efficient manner.

## 9.2 Dispute Resolution Steps

Notwithstanding 9.1, if both parties cannot reach consensus on matters related to the Intermunicipal Development Plan, or if the Intermunicipal Development Plan is not complete and approved by both municipalities by November 30, 2027, the parties may agree to any of the following steps to facilitate consensus.

- a. Both Parties shall make all reasonable efforts to resolve all disputes by negotiation and agree to provide open and timely disclosure of relevant facts, information and documents to facilitate negotiations.
- b. Any dispute arising from the preparation of the Intermunicipal Development Plan will first be addressed by the joint administrative working group. Where a dispute cannot be resolved to the satisfaction of both parties after thirty (30) calendar days, the dispute will be referred to the Project Sponsors of both Parties.
- c. Where a dispute cannot be resolved to the satisfaction of both Project Sponsors after thirty (30) calendar days, the dispute will be referred to the Intermunicipal Committee.
- d. Where a dispute cannot be resolved to the satisfaction of the Intermunicipal Committee after sixty (60) calendar days, the dispute will be referred to the appropriate delegated authority (Chief Administration Officer or Chief Operating Officer or other senior leader) of both parties, unless the Intermunicipal Committee agrees to extend this timeframe.
- e. Where a dispute cannot be resolved to the satisfaction of the appropriate delegated authority of both parties, the Parties may seek the assistance of a mediator acceptable to both parties. In the event that a municipality needs Council direction to proceed for mediation, that municipality will go to their Council for approval as required. The mediation shall be completed in a timely and efficient manner. The costs of mediation shall be shared equitably among the parties, unless otherwise determined.
- f. In the event that a dispute cannot be resolved through the above noted provisions, the parties may seek arbitration as outlined in the Arbitration Act.

## 10.0 Scope of Work and Project Stages

### 10.1 Project Scope

This Intermunicipal Development Plan project will evaluate and update the existing 2012 plan to reflect current legislative requirements and intermunicipal priorities. This includes reviewing land use compatibility, infrastructure coordination, and fiscal responsibility, while introducing new areas of focus such as environmental matters—elements not addressed in the current Intermunicipal Development Plan but now required by legislation. The updated plan will ensure that intermunicipal interests are comprehensively captured and aligned with coordinated planning and servicing objectives.

## 10.2 Workplan and Timelines

The workplan for completion of the Intermunicipal Development Plan project is organized into four stages, with a legislated completion date of November 30, 2027.

Stages	Description of Stage	Approximate Timeline *subject to change
Project Initiation	Terms of Reference Approval	Q4 2025 – Q2 2026
Stage 1	Planning and Background	Q1 2026 – Q2 2026
Stage 2	Analysis and Concept Development	Q2 2026 – Q4 2026
Stage 3	Draft Plan and Interested Parties Input	Q1 2027 – Q2 2027
Stage 4	Plan Adoption	Q3 2027 – Q4 2027

## 10.3 Amending the Terms of Reference

Minor changes to the scope and workplan are permitted at the administrative level, with major changes being brought to and considered by the Intermunicipal Committee and respective Councils.

## 11.0 Budget

Each municipality will provide an equal portion of the total cost up to \$150,000 per municipality plus adequate staffing and resources to support the project.

Additional budget may be required, and in such case a budget adjustment will be brought to the respective Councils for approval.





# Proposed Terms of Reference for The City of Calgary–Rocky View County Intermunicipal Development Plan Project

IGA2026-0301

2026 April 16

Ministerial Order MSD:025/25 requires bordering municipalities to enter into Intermunicipal Development Plans by 2027 November 30.





# Recommendation

That the Intergovernmental Affairs Committee recommend that Council:

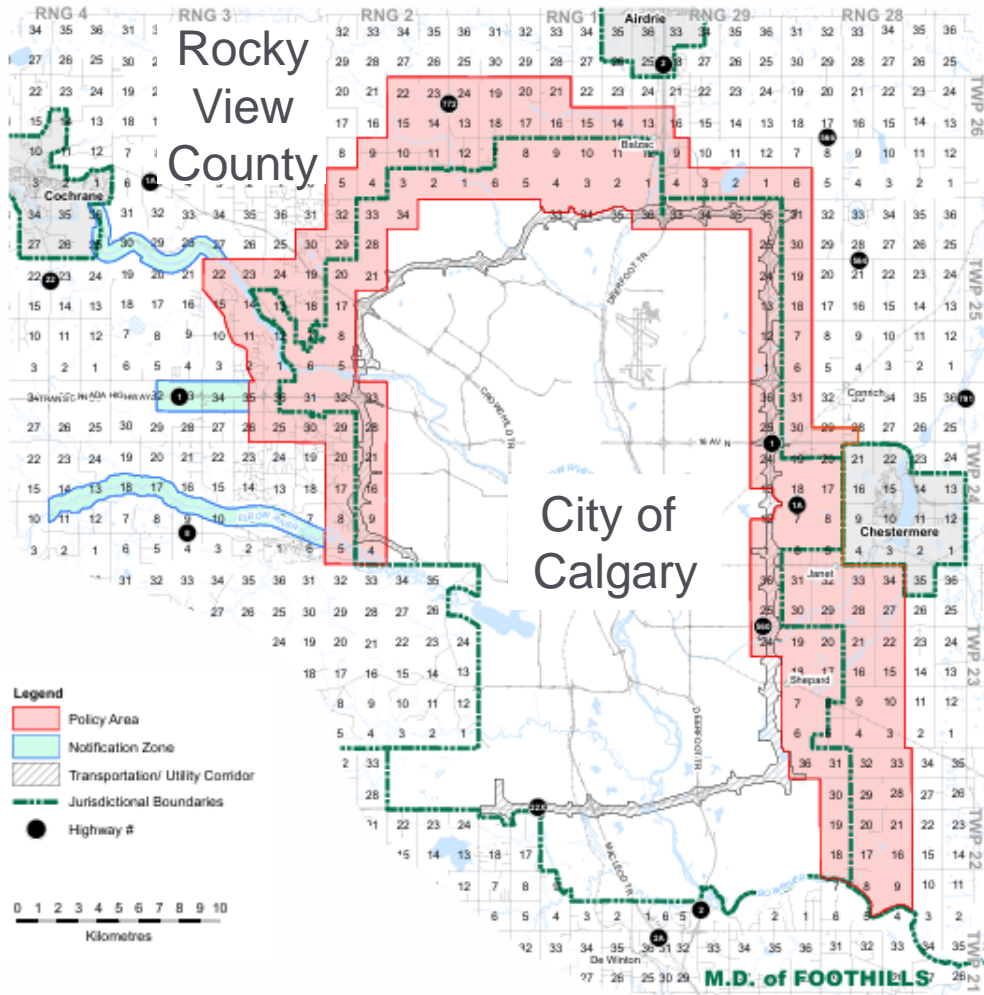
1. Approve the proposed Terms of Reference for the City of Calgary–Rocky View County Intermunicipal Development Plan Project (Attachment 3).



# Intermunicipal Development Plans (IDPs)

- IDPs are statutory planning documents that guide growth near a shared boundary
- Benefits:
  - Reduce impacts from adjacent municipalities
  - Improve mobility & connectivity
  - Identify efficiencies
  - Strengthen relationships with our neighbours

# The City of Calgary – Rocky View County Intermunicipal Development Plan



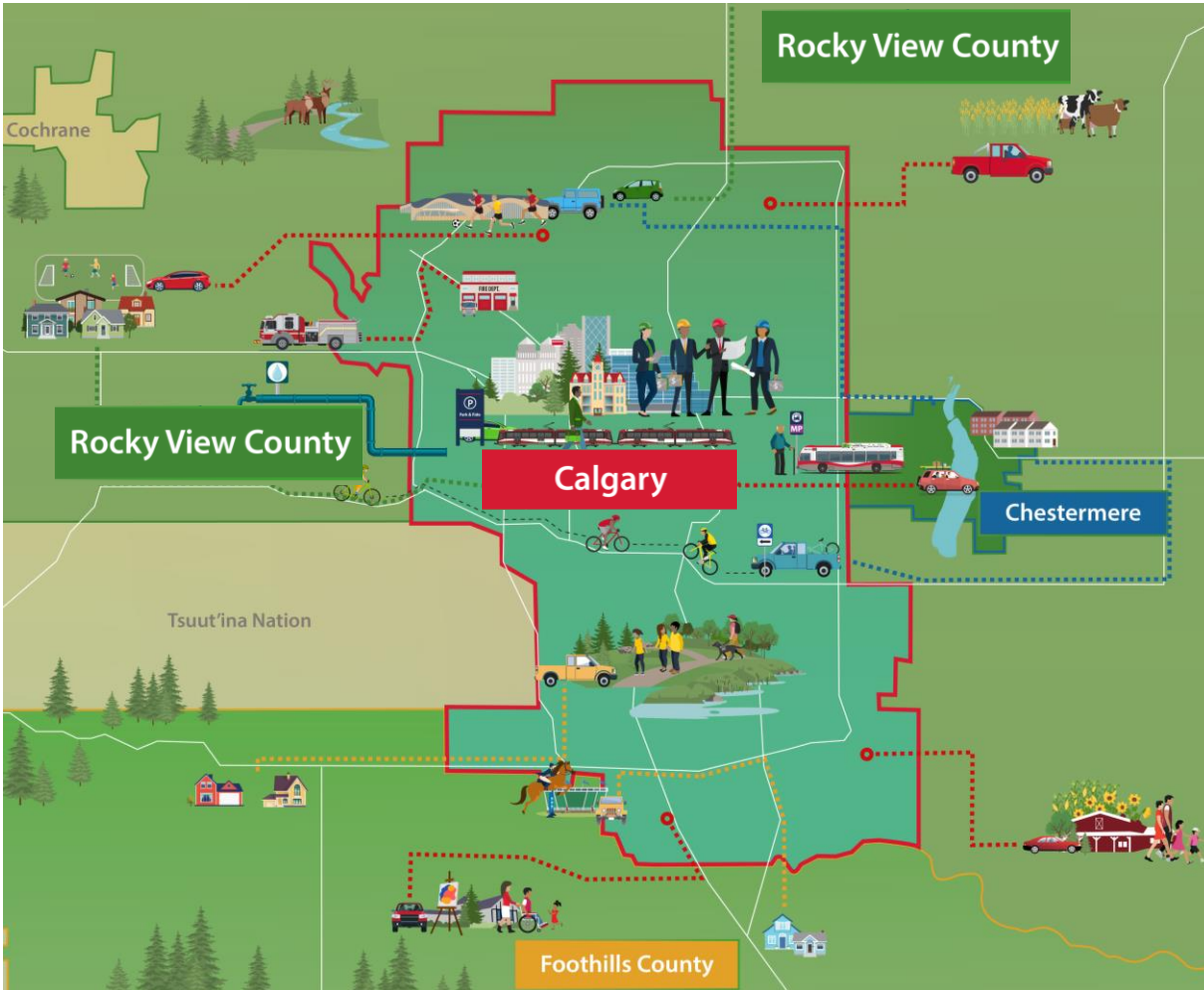
Municipalities that share a boundary require an Intermunicipal Development Plan by 2027 November 30.



The existing Intermunicipal Development Plan (2012) does not meet current needs.



The Terms of Reference outline how Calgary and Rocky View County will work together to update the Intermunicipal Development Plan.



- Developed collaboratively with Rocky View County
- Endorsed by the Intermunicipal Committee on 2026 March 20
- Outlines:
  - Shared principles & goals
  - Governance roles & responsibilities
  - Decision-making processes
  - Dispute resolution mechanism

# Terms of Reference: Decision-Making

## WORKING GROUP

### THE WORKER BEES

- Administrative members
- Work together to draft the IDP
- Lead engagement activities
- Shepherd draft through approval process

## INTERMUNICIPAL COMMITTEE

### THE GUIDING LIGHT

- Elected members
- Provide advice, recommendations, and guidance
- Champion the work
- Assist with disputes

## CITY COUNCILS

### THE APPROVERS

- Set the budget
- Approve the final draft



# Recommendation

That the Intergovernmental Affairs Committee recommend that Council:

1. Approve the proposed Terms of Reference for the City of Calgary–Rocky View County Intermunicipal Development Plan Project (Attachment 3).