



AGENDA

EXECUTIVE COMMITTEE

April 14, 2026, 9:30 AM
IN THE COUNCIL CHAMBER

Members

Mayor J. Farkas, Chair
Councillor D.J. Kelly, Vice-Chair
Councillor A. Chabot (Infrastructure and Planning Committee Chair)
Councillor R. Dhaliwal (Community Development Committee Chair)
Councillor J. Pantazopoulos (Councillor-at-Large)
Councillor J. Wyness (Audit Committee Chair)
Councillor A. Yule (Councillor-at-Large)

SPECIAL NOTES:

*Members of the public are encouraged to follow Council and Committee meetings using the live stream:
[Calgary.ca/WatchLive](https://calgary.ca/WatchLive)*

Committee Members may be participating remotely.

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1 Minutes of the Regular Meeting of the Executive Committee, 2026 March 3
5. CONSENT AGENDA
 - 5.1 PROCEDURAL REQUESTS
None
 - 5.2 NOTICE(S) OF MOTION
 - 5.2.1 Notice of Motion - Advocacy on behalf of Calgary Residents related to the Assured Income for the Severely Handicapped (AISH) Act and the Alberta Disability Assistance Program (ADAP), EC2026-0330
Councillor Schmidt, Mayor Farkas

- 5.2.2 Notice of Motion - Amending Community Standards Bylaw - Foxtail Barley, EC2026-0324
Councillor Wyness, Councillor Chabot
- 5.2.3 Notice of Motion - Agent of Change Policy Framework for Music, Arts, and Cultural Venues, EC2026-0346
Councillor Clark
- 5.2.4 Notice of Motion - Building Calgary's Creative Future: A Long-Term Arts, Music, Culture and Creative Economy Strategy, EC2026-0348
Councillor Clark, Councillor Pantazopoulos, Councillor Kelly, Councillor Schmidt, Councillor McLean, Mayor Farkas

6. POSTPONED REPORTS

(includes related/supplemental reports)

None

7. ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

7.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

7.2 2026 Designated Historical Resource Property Tax Cancellations, EC2026-0141

7.3 Waste & Recycling rate structure and funding model, EC2026-0193

8. URGENT BUSINESS

9. CONFIDENTIAL ITEMS

9.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

9.2 ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES
None

9.3 URGENT BUSINESS

10. BRIEFINGS

10.1 Council Innovation Fund and Council Community Fund Status Update, EC2026-0187

10.2 Privacy Management Program 2025 Annual briefing report, EC2026-0329

10.3 Extended Producer Responsibility Update, EC2026-0343

11. ADJOURNMENT



MINUTES

EXECUTIVE COMMITTEE

**March 3, 2026, 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT:

Mayor J. Farkas, Chair
Councillor D.J. Kelly, Vice-Chair
Councillor A. Chabot (Infrastructure and Planning Committee Chair)
Councillor R. Dhaliwal (Community Development Committee Chair)
(Remote Participation)
Councillor J. Pantazopoulos (Councillor-at-Large)
Councillor J. Wyness (Audit Committee Chair)
Councillor A. Yule (Councillor-at-Large)
Councillor M. Atkinson
Councillor M. Jamieson (Partial Remote Participation)
Councillor D. McLean
Councillor K. Tyers
Councillor R. Ward

ALSO PRESENT:

Chief Administrative Officer D. Duckworth
Chief Operating Officer S. Dalglish
City Solicitor and General Counsel J. Floen, KC
Chief Financial Officer L. Tochor
General Manager C. Arthurs
General Manager K. Black
General Manager D. Hamilton
General Manager D. Morgan
General Manager M. Thompson
City Clerk K. Martin
Team Lead, Legislative Services A. de Grood
Legislative Specialist A. Gagliardi
Legislative Specialist C. Nelson

1. CALL TO ORDER

Mayor Farkas called the meeting to order at 9:36 a.m.

ROLL CALL

Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Ward, Councillor Jamieson, Councillor Atkinson, Councillor Tyers, Councillor McLean, Councillor Kelly, and Mayor Farkas

2. OPENING REMARKS

Mayor Farkas provided opening remarks and a traditional land acknowledgement.

Councillor Wyness provided opening remarks regarding International Women's Day.

Councillor Chabot provided opening remarks regarding Francophonie Month in Calgary.

Councillor Pantazopoulos provided opening remarks welcoming his father, Dr. George Pantazopoulos to Council Chamber.

3. CONFIRMATION OF AGENDA

Moved by Councillor Chabot

That the Agenda for today's meeting be amended by adding Item 8.1, Water Transformation Program Quarterly Update, EC2026-0173, as an Item of Urgent Business.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

Moved by Councillor Wyness

That the Agenda for today's meeting be amended by adding Item 8.2, Notice of Motion - Providing Council Direction on the City Building Program, EC2026-0228, as an Item of Urgent Business.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

Moved by Councillor Chabot

That the Agenda for the 2026 March 3 Regular Meeting of the Executive Committee be confirmed, **as amended**.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

4. CONFIRMATION OF MINUTES

4.1 Minutes of the Regular Meeting of the Executive Committee, 2026 February 3

Moved by Councillor Chabot

That the Minutes of the 2026 February 3 Regular Meeting of the Executive Committee be confirmed.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

5. CONSENT AGENDA

Moved by Councillor Yule

That the Consent Agenda be approved as follows:

5.1 PROCEDURAL REQUESTS

None

5.2 NOTICE(S) OF MOTION

5.2.3 Notice of Motion - Executive Compensation Disclosure in City of Calgary Annual Report, EC2026-0227

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

5. CONSENT AGENDA

5.2 NOTICE(S) OF MOTION

5.2.1 Notice of Motion - Municipal Fiscal Gap Report, EC2026-0226

The following documents were distributed with respect to Notice of Motion EC2026-0226:

- Revised Notice of Motion; and
- Revised Attachment 1.

Moved by Councillor Kelly

That with respect to **Revised** Notice of Motion EC2026-0226, the following be approved:

That the Executive Committee forward this Notice of Motion to the 2026 March 31 Regular Meeting of Council for consideration.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

Councillor Dhaliwal (Remote Member) left the meeting at 10:00 a.m.

5.2 NOTICE(S) OF MOTION

5.2.3 Notice of Motion - Executive Compensation Disclosure in City of Calgary Annual Report, EC2026-0227

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

5.2.2 Notice of Motion - Establishing an Intermunicipal Regional Pathway, EC2026-0225

The following documents were distributed with respect to Notice of Motion EC2026-0225:

- Revised Notice of Motion, and
- Revised Attachment 1.

Moved by Councillor Yule

That with respect to **Revised** Notice of Motion EC2026-0225, the following be approved.

That the Executive Committee forward this Notice of Motion to the 2026 March 31 Regular Meeting of Council for consideration.

For: (11): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

7.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

5.2.1 Notice of Motion - Municipal Fiscal Gap Report, EC2026-0226

5.2.2 Notice of Motion - Establishing an Intermunicipal Regional Pathway, EC2026-0225

7.2 Green Line LRT Update, EC2026-0146

A document entitled "Large Capital Programs & Projects" was distributed with respect to Report EC2026-0146.

Councillor Dhaliwal (Remote Member) joined the meeting at 10:17 a.m.

Councillor Wyness introduced a group of Grade 3 students from Kenneth Taylor School (Ward 2), along with their teacher, Jasdeep Mattu.

Moved by Councillor Kelly

That pursuant Sections 28 (Local public body confidences), 29 (Advice from officials), 30 (Disclosure harmful to economic and other interests of a public body), and 32 (Privileged information) of the *Access to Information Act*, Committee move into Closed Meeting, at 11:06 a.m. in the Council Boardroom, to discuss confidential matters with respect to Item 7.2, Green Line LRT Update, EC2026-0146.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor McLean, Councillor Tyers, and Councillor Ward

Against: (2): Councillor Chabot, and Councillor Jamieson

MOTION CARRIED

Administration in attendance during the Closed Meeting discussions with respect to Report EC2026-0146.

Clerks: K. Martin, A. de Grood, and A. Lennox. Chief Administrative Officer: D. Duckworth. Law: J. Floen. Advice: S. Dalgleish, C. Arthurs, K. Black, D. Hamilton, D. Morgan, L. Tochor, M. Thompson, S. Huber, W. Tynan, M. Fursier, A. Kurji, S. James, L. Harris, and B. Gervais.

Committee reconvened in public meeting at 12:03 p.m. with Mayor Farkas in the Chair.

ROLL CALL

Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Ward, Councillor Jamieson, Councillor Atkinson, Councillor Tyers, Councillor McLean, Councillor Kelly, and Mayor Farkas

By Unanimous Consent, Committee modified the lunch recess to begin following the conclusion of Item 7.2.

Moved by Councillor Yule

That Committee rise and report.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor

Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

Moved by Councillor Chabot

That with respect to Report EC2026-0146, the following be approved, **after amendment**:

That the Executive Committee recommend that Council:

1. Receive this report for the Corporate Record; and
2. Direct that the Confidential Attachments 3, 4, **and 5, and Closed Meeting discussions** remain confidential pursuant to Sections 28 (Local public body confidences), 29 (Advice from officials), 30 (Disclosure harmful to economic and other interests of a public body), and 32 (Privileged information) of the *Access to Information Act* until the transaction has been closed, to be reviewed 31 December 2039.

For: (12): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Atkinson, Councillor Jamieson, Councillor McLean, Councillor Tyers, and Councillor Ward

MOTION CARRIED

Committee recessed at 12:06 p.m. and reconvened at 1:06 p.m. with Mayor Farkas in the Chair.

ROLL CALL

Councillor Pantazopoulos, Councillor Yule, Councillor Ward, Councillor Kelly, and Mayor Farkas

Absent from Roll Call: Councillor Chabot, Councillor Dhaliwal, and Councillor Wyness

7.3 2026 Local Improvements Projects, EC2026-0048

The following documents were distributed with respect to Report EC2026-0048:

- Revised Attachment 2; and
- Revised Attachment 3

Councillor Dhaliwal (Remote Member) joined the meeting at 1:08 p.m.

Moved by Councillor Chabot

That with respect to Report EC2026-0048, the following be approved:

That the Executive Committee recommend that Council:

1. Approval of an increase of \$4,417,246.11 in 2026 budget appropriation to Public Services Capital Program 147-148;

- 2. Give three readings to proposed Bylaw 1R2026;

That the Executive Committee:

- 3. Forward this report to the 2026 March 31 Regular Council Meeting.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

7.4 2026 Local Improvement Bylaws for Stephen Avenue Mall and Barclay Mall, EC2026-0049

The following documents were distributed with respect to Report EC2026-0049:

- Revised Attachment 2; and
- Revised Attachment 3.

Moved by Councillor Chabot

That with respect to Report EC2026-0049, the following be approved:

That the Executive Committee recommend that Council:

- Give three readings to proposed Bylaw 1L2026; and
- Give three readings to proposed Bylaw 2L2026.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

7.5 Implementation of Industrial Action Plan C-6: Greenfield Industrial Land Tax Incentive, EC2026-0011

Moved by Councillor Chabot

That with respect to Report EC2026-0011, the following be approved:

That the Executive Committee recommend that Council:

Give three readings to the Proposed Bylaw in Attachment 2 to create and administer a non-residential tax incentive program for industrial land development in greenfield areas.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

Moved by Councillor Kelly

That with respect to Report EC2026-0011, the following be approved:

That the Executive Committee direct the City Clerk's Office to distribute the letters from external industry members with respect to Item 7.5, Implementation of Industrial Action Plan C-6: Greenfield Industrial Land Tax Incentive, EC2026-0011, forward to Council and add them to the Corporate Record.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

The following documents were distributed with respect to Report EC2026-0011:

- A letter from Calgary Economic Development; and
- A letter from NAIOP Calgary.

7.6 Tax Incentive Appeal Board Mandate for Greenfield Industrial Tax Incentive Appeals, EC2026-0014

Moved by Councillor Chabot

That with respect to Report EC2026-0014, the following be approved, **after amendment**:

That the Executive Committee recommend that Council give three readings to the proposed Bylaw in Attachment 1 to grant the Tax Incentive Appeal Board authority to review decisions by the Municipal Assessor to refuse to grant an exemption or deferral from taxation, or to cancel an exemption or deferral from taxation, made under the proposed Greenfield Industrial Land Tax Incentive Bylaw.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

7.7 Administrative Assessment and Tax Bylaw Amendments, EC2026-0091

Moved by Councillor Kelly

That with respect to Report EC2026-0091, the following be approved:

That the Executive Committee recommend that Council give three readings to Proposed Bylaw 12M2026 (Attachment 2) to repeal Bylaw 24M95 and amend Bylaws 18M91 and 8M2002.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

7.8 Delegation of Authority Under the Historical Resources Act, EC2026-0118

The following documents were distributed with respect to Report EC2026-0118:

- Revised Cover Report; and
- Revised Attachment 2.

Moved by Councillor Kelly

That with respect to **Revised** Report EC2026-0118, the following be approved, **after amendment**:

That the Executive Committee recommend that Council:

1. Give three readings to the proposed bylaw to delegate authority under the *Historical Resources Act* (**Revised** Attachment 2); and
2. Revoke all previous delegations of power and appointments authorizing certain individuals under sections 26(2), 26(6), 26(7), and 29(1)(b) of the *Historical Resources Act*.

For: (10): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, Councillor McLean, and Councillor Ward

MOTION CARRIED

7.9 The City's Quarterly Report 2025 Year-End, EC2026-0089

By Unanimous Consent, Committee modified the afternoon recess to begin following the conclusion of Item 7.9.

Moved by Councillor Kelly

That with respect to Report EC2026-0089, the following be approved:

That the Executive Committee recommend Council receive this report and presentation for the Corporate Record.

For: (9): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, Councillor Jamieson, and Councillor Ward

MOTION CARRIED

By Unanimous Consent, Committee modified the afternoon recess from 30 minutes to 15 minutes.

Committee recessed at 3:17 p.m. and reconvened at 3:33 p.m. with Mayor Farkas in the Chair.

ROLL CALL

Councillor Chabot, Councillor Wyness, Councillor Yule, Councillor Ward, Councillor Kelly, and Mayor Farkas

Absent from Roll Call: Councillor Dhaliwal and Councillor Pantazopoulos

Moved by Councillor Kelly

That Committee postpone Item 7.10, Chief Administrative Officer - 2026 Q1 Performance Evaluation Check-in, EC2026-0084 to follow Item 8.2, Notice of Motion - Providing Council Direction on the City Building Program, EC2026-0228.

For: (6): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Wyness, Councillor Yule, and Councillor Ward

MOTION CARRIED

Councillor Jamieson (Remote Member) joined the meeting at 3:45 p.m.

Committee then dealt with Item 8.1.

7.10 Chief Administrative Officer – 2026 Q1 Performance Evaluation Check-in, EC2026-0084

This Item was dealt with following Item 8.2.

Moved by Councillor Kelly

That pursuant Sections 20 (Disclosure harmful to personal privacy), 22 (Confidential evaluations), and 29 (Advice from officials) of the *Access to Information Act*, Committee move into Closed Meeting, at 4:52 p.m., in the Council Boardroom, to discuss confidential matters with respect to the Item 7.10 Chief Administrative Officer – 2026 Q1 Performance Evaluation Check-in, EC2026-0084.

For: (7): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, and Councillor Yule

MOTION CARRIED

Administration in attendance during the Closed Meeting discussions with respect to Report EC2026-0084:

Clerk: K. Martin.

Committee reconvened in public meeting at 5:40 p.m. with Mayor Farkas in the Chair.

ROLL CALL

Councillor Chabot, Councillor Atkinson, Councillor Dhaliwal, Councillor Wyness, Councillor Pantazopoulos, Councillor Yule, Councillor Kelly, and Mayor Farkas

Moved by Councillor Chabot

That Committee rise and report.

For: (8): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, and Councillor Atkinson

MOTION CARRIED

Moved by Councillor Kelly

That with respect to Report EC2026-0084, the following be approved:

That the Executive Committee direct that the Closed Meeting discussions remain confidential pursuant to Sections 20 (Disclosure harmful to personal privacy), 22 (Confidential evaluations), and 29 (Advice from officials) of the *Access to Information Act*.

For: (8): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, and Councillor Atkinson

MOTION CARRIED

Committee then dealt with Item 11.

8. URGENT BUSINESS

8.1 Water Transformation Program Quarterly Update, EC2026-0173

This Item was dealt with following Item 7.9.

The following documents were distributed with respect to Report EC2026-0173:

- Cover Report;
- Attachment 1;
- Attachment 2;
- Attachment 3;
- Attachment 4;
- Attachment 5;
- Attachment 6; and
- Attachment 7.

Councillor Dhaliwal (Remote Member) joined the meeting at 3:57 p.m.

Councillor Jamieson (Remote Member) left the meeting at 4:36 p.m.

Moved by Councillor Kelly

That with respect to Report EC2026-0173, the following be approved:

That the Executive Committee:

1. Forward this Report and Attachments to the 2026 March 17th Public Hearing Meeting of Council.

That the Executive Committee recommends that Council:

1. Approve an increase to the capital budget in Infrastructure Services Program 892 (Water Distribution Network) of \$609.5M and funding (Attachment 3 - Table 1).
2. Give first reading to Bylaw 5B2026 (Attachment 5), being the proposed bylaw authorizing The City to amend Bylaw 11B2024 to increase the maximum amount of borrowing authority by \$515.2M.
3. Give first reading to Bylaw 6B2026 (Attachment 6), being the proposed bylaw authorizing The City to amend Bylaw 10B2024 to increase the maximum amount of borrowing authority by \$49.2M.
4. Withhold second and third readings of the attached proposed Bylaws until the advertising requirements set out in the *Municipal Government Act* (Alberta) have been met.
5. Approve the 2026 operating budget adjustments in Water Services of \$21.3M increase in expenditure funded through the Utility Sustainment Reserve (Attachment 3 - Table 2).

For: (7): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, and Councillor Yule

MOTION CARRIED

- 8.2 Notice of Motion - Providing Council Direction on the City Building Program, EC2026-0228

The following documents were distributed with respect to Notice of Motion EC2026-0228:

- Notice of Motion; and
- Attachment 1.

Moved by Councillor Wyness

That with respect to Notice of Motion EC2026-0228, the following be approved:

That the Executive Committee forward Notice of Motion EC2026-0228 to the 2026 March 31 Regular Meeting of Council for consideration.

For: (7): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, and Councillor Yule

MOTION CARRIED

Committee then dealt with Item 7.10.

9. CONFIDENTIAL ITEMS

9.1 CONSENT AGENDA ITEMS SELECTED FOR DEBATE

None

9.2 ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

None

9.3 URGENT BUSINESS

None

10. BRIEFINGS

10.1 2025 Annual Property Tax Exemptions and Tax Relief Expenditures, EC2026-0103

11. ADJOURNMENT

This Item was dealt with following Item 7.10.

Moved by Councillor Kelly

That this meeting adjourn at 5:42 p.m.

For: (8): Mayor Farkas, Councillor Kelly, Councillor Chabot, Councillor Dhaliwal, Councillor Pantazopoulos, Councillor Wyness, Councillor Yule, and Councillor Atkinson

MOTION CARRIED

The following Item has been forwarded to the 2026 March 17 Public Hearing Meeting of Council:

REPORTS NOT REQUIRING PUBLIC HEARING

ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COUNCIL COMMITTEES

- Water Transformation Program Quarterly Update, EC2026-0173

The following Items have been forwarded to the 2026 March 31 Regular Meeting of Council:

CONSENT AGENDA

- Green Line LRT Update, EC2026-0146
- The City's Quarterly Report 2025 Year-End, EC2026-0089

ITEMS FROM OFFICERS OF COUNCIL, ADMINISTRATION AND COMMITTEES

- 2026 Local Improvements Projects, EC2026-0048
- 2026 Local Improvement Bylaws for Stephen Avenue Mall and Barclay Mall, EC2026-0049
- Implementation of Industrial Action Plan C-6: Greenfield Industrial Land Tax Incentive, EC2026-0011
- Tax Incentive Appeal Board Mandate for Greenfield Industrial Tax Incentive Appeals, EC2026-0014

- Administrative Assessment and Tax Bylaw Amendments, EC2026-0091
- Delegation of Authority Under the Historical Resources Act, EC2026-0118
- Notice of Motion - Municipal Fiscal Gap Report, EC2026-0226
- Notice of Motion - Establishing an Intermunicipal Regional Pathway, EC2026-0225
- Notice of Motion - Executive Compensation Disclosure in City of Calgary Annual Report, EC2026-0227
- Notice of Motion - Providing Council Direction on the City Building Program, EC2026-0228

The next Regular Meeting of the Executive Committee is scheduled to be held 2026 April 14 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

CHAIR

CITY CLERK

UNCONFIRMED



Report Number: EC2026-0330

Meeting: Executive Committee

Meeting Date: 2026 April 14

NOTICE OF MOTION

RE: Advocacy on behalf of Calgary Residents related to the Assured Income for the Severely Handicapped (AISH) Act and the Alberta Disability Assistance Program (ADAP)

Sponsoring Member(s) of Council: Councillor Schmidt, Mayor Farkas

WHEREAS the City of Calgary believes that Calgarians with disabilities deserve stable, dignified financial support that lifts the recipients out of poverty and supports their path to independence.

AND WHEREAS effective July 1, 2026, the Government of Alberta will transition the majority of current AISH recipients, approximately 23,000 Calgarians, to the Alberta Disability Assistance Program, a program that reduces benefit levels, removes the legislated guarantee of annual cost-of-living adjustments, and provides no right of appeal for placement decisions.

AND WHEREAS Many people with disabilities fall below deep poverty thresholds, and lower monthly benefits without guaranteed employment increases the risk of food, financial and housing insecurity.

AND WHEREAS This will put increased financial and administrative strain on City programs and City supported community organizations.

AND WHEREAS The City of Calgary, Community organizations, and Calgary taxpayers should not be left to bear the additional costs when provincial program changes create gaps in their jurisdictional coverage.

AND WHEREAS persons with disabilities and disability advocates have noted a significant lack of meaningful consultation in the development of ADAP, and the municipalities of Edmonton, Lethbridge, Camrose, and Red Deer have each formally called on the Province to pause implementation, making this a critical and time-limited opportunity for Calgary to add its voice before the framework is codified into law.

NOW THEREFORE BE IT RESOLVED that the Executive Committee forward this Notice of Motion to the April 28, 2026 Regular Meeting of Council for consideration.

FURTHER BE IT RESOLVED that the Mayor, on behalf of City Council, write a letter to the Government of Alberta advocating for them to:

- 1) Immediately pause implementation of the recent changes to the Assured Income for the Severely Handicapped Act and Alberta Disability Assistance program;
- 2) Undertake meaningful, accessible consultation with persons with disabilities, advocacy organizations, community partners, and municipalities; and,
- 3) Publicly report on the social and economic impacts of these changes for people with disabilities in Calgary and on municipal programs prior to moving forward.

Attachment(s)

1. Notice of Motion Checklist

NOTICE OF MOTION CHECKLIST

The checklist is a tool intended to support the sponsor(s) of a Notice of Motion. The items listed below are important considerations when crafting and submitting a Notice of Motion. It is also intended to support other Members of Council, as the same considerations are important when reaching a decision on a Notice of Motion.

The checklist is therefore an opportunity for the sponsor(s) to:

- consider what advice might be helpful to them in formulating their proposal; and
- share key points about the advice received with their Council colleagues, to inform their deliberations.

This document is recommended to be provided to City Clerks alongside every Notice of Motion and will become part of the corporate record. It is at the discretion of the sponsor(s) to decide with whom to consult and what information to include.

Title of the Motion: Advocacy on behalf of Calgary Residents related to the Assured Income for the Severely Handicapped (AISH) Act and the Alberta Disability Assistance Program (ADAP)

There are two classifications of a Notice of Motion (Check the one that applies):

Regular

Urgent (Include details below)

Is this Notice of Motion Confidential? (Include details in Procedural box below)

Outline any financial and other resource capacity concerns
Not applicable.
What business unit or department did you consult with for any legal or legislative advice?
Community Strategies Recreation & Social Programs
What business unit or department did you consult with about the technical content of this Notice of Motion?

Community Strategies
Recreation & Social Programs

Identify procedural concerns below (including requirements for bring back motions or confidentiality requirements due to specific provisions of the *Access to Information Act*):

None have been identified.

Are there any other considerations?

None have been identified.

Provide your rationale for submitting this Notice of Motion as an Item of Urgent Business

Not applicable.



Report number: EC2026-0324

Meeting: Executive Committee

Meeting Date: 2026 April 14

NOTICE OF MOTION

RE: Amending Community Standards Bylaw – Foxtail Barley

Sponsoring Member(s) of Council: Councillor Wyness, Councillor Chabot

WHEREAS On July 4th, 2023, as a mechanism to address nuisance properties, Council voted to amend the Community Standards Bylaw to require that nuisance properties owners control foxtail barley over 8 cm or face a \$500 fine;

AND WHEREAS Foxtail barley is a native plant that is part of a healthy prairie ecosystem and is not considered a weed in Calgary. It is commonly found in disturbed soils including construction sites, roadsides, boulevards, green spaces, and parks;

AND WHEREAS In 2025, there were 12,134 complaints for long grass and weeds of which 1,533 pertained to foxtail barley. Of the 1 ticket issued since 2023 for foxtail barley, the infraction encompassed long grass and other herbaceous material;

AND WHEREAS As a grass species, foxtail barley is difficult and expensive to manage through regular operations and maintenance practices. According to briefing C2023-1357, managing foxtail barley to the 8 cm standards set out in the bylaw would be a significant change to implement and require a comprehensive approach that would require adding two mowing cycles and site-specific spot treatment. A class 5 estimate at the time for the additional mowing work would be a potential annual increase of \$2 million and for vacant city land parcels, an additional \$200,000. Other implications included more inspection and quality control resource allocations, operational budgetary requirements, environmental impacts, and capacity constraints;

Managing foxtail barley to the same standard set out in the Community Standards Bylaw would be very costly and require permanent and ongoing tax-supported funding;

AND WHEREAS In practice, the City has not been held to the same standards as private citizens relating to the management of foxtail barley. These misaligned rules and practices are unfair and not reasonable.

NOW THEREFORE BE IT RESOLVED that Council direct Administration to bring forward amendments to the Community Standards Bylaw that removes Section 7.2.j relating to foxtail barley to the May 6th, 2026 Community Development Committee to recommend that it be forwarded to the May 26st, 2026 Regular Meeting of Council.

NOTICE OF MOTION CHECKLIST

The checklist is a tool intended to support the sponsor(s) of a Notice of Motion. The items listed below are important considerations when crafting and submitting a Notice of Motion. It is also intended to support other Members of Council, as the same considerations are important when reaching a decision on a Notice of Motion.

The checklist is therefore an opportunity for the sponsor(s) to:

- consider what advice might be helpful to them in formulating their proposal; and
- share key points about the advice received with their Council colleagues, to inform their deliberations.

This document is recommended to be provided to City Clerks alongside every Notice of Motion and will become part of the Corporate record. It is at the discretion of the sponsor(s) to decide with whom to consult and what information to include.

Title of the Motion: Amending Community Services Bylaw – Foxtail Barley

There are two classifications of a Notice of Motion (Check the one that applies):

Urgent (Include details in Urgency Rationale box below)

Is this Notice of Motion Confidential? (Include details in Procedural box below)

Financial and Other Resource Capacity
Legal / Legislative

Technical Content
Consulted and requested input/feedback from Emergency Management & Community Safety
Procedural (Including reasons for confidentiality)
Other Considerations
Urgency Rationale



Report Number: EC2026-0346

Meeting: Executive Committee

Meeting Date: 2026 April 14

NOTICE OF MOTION

RE: Agent of Change Policy Framework for Music, Arts, and Cultural Venues

Sponsoring Member(s) of Council: Councillor Clark

WHEREAS Arts, culture, music, and the creative economy are recognized by The City of Calgary as contributors to economic development, place-making, tourism, and community well-being, as reflected in Council-approved plans and strategies;

AND WHEREAS Cultural use including live music venues, performance spaces, and cultural establishments often pre-exist new residential, hotel, or mixed-use development in established and emerging neighbourhoods;

AND WHEREAS As Calgary continues to grow and intensify, conflicts can arise when new development is introduced near existing venues, particularly related to noise, hours of operation, and land-use compatibility.

AND WHEREAS In the absence of a clear, proactive policy framework, these conflicts are frequently addressed reactively through complaint-driven enforcement mechanisms rather than through planning and design at the development stage;

AND WHEREAS Other Canadian municipalities, such as Toronto, have adopted an “Agent of Change” principle, which assigns responsibility for mitigating land-use impacts to the party introducing change, typically through building design, construction standards, and disclosure measures applied at the time of development approval;

NOW THEREFORE BE IT RESOLVED that the Executive Committee forward this Notice of Motion to the 2026 April 28 Regular Meeting of Council for consideration; and

BE IT RESOLVED that Council direct Administration to report back to the Standing Policy Committee on Infrastructure and Planning no later than Q2 2027 with an assessment of the feasibility and implications of introducing an Agent of Change policy framework applicable to new residential, hotel, or mixed-use development proposed in proximity to existing music, arts, and cultural venues, and

AND FURTHER BE IT RESOLVED that the report include an examination of how an Agent of Change framework could be implemented in Calgary, including consideration of

- a) whether existing planning and policy tools could be used or enhanced to better support both new and longstanding music, arts, and cultural venues as contributors to Calgary’s creative economy,
- b) Available statutory and non-statutory tools that could support implementation, including potential alignment with the Calgary Plan and the Zoning Bylaw,

- b) Appropriate geographic application and proximity, such as defined entertainment, cultural, or mixed-use districts, or other location-based approaches.
- c) How the framework could be applied through the planning and development process, including high level considerations related to building design, site planning, mitigation measures, or disclosure requirements, without prescribing specific technical or acoustic standards at this time; and
- d) How the framework would interact with existing City bylaws, policies, and enforcement tools, including clarity on roles and responsibilities. .



Report Number: EC2026-0348

Meeting: Executive Committee

Meeting Date: 2026 April 14

NOTICE OF MOTION

RE: Building Calgary's Creative Future: A Long-Term Arts, Music, Culture and Creative Economy Strategy

Sponsoring Member(s) of Council: Cllr Clark, Cllr Pantazopoulos, Cllr Kelly, Cllr Schmidt, Cllr McLean, Mayor Farkas

WHEREAS Calgary is one of Canada's fastest-growing cities and is projected to reach a population of approximately 2 million residents in the coming decades;

AND WHEREAS Calgary's creative sector supports tens of thousands of jobs and contributes significantly to the local economy through creative industries, festivals and major events, cultural tourism, and community programming and initiatives;

AND WHEREAS Calgary's creative economy includes a broad and interconnected ecosystem of organizations, including arts, music, cultural, scientific, heritage, and creative institutions, that contribute to The City's identity, economy, and quality of life;

AND WHEREAS The City of Calgary adopted the *Cultural Plan for Calgary* in 2016 as a ten-year framework to guide arts and culture development; and there is an opportunity to modernize and expand The City's vision to reflect the needs, aspirations, and lived experiences of Calgarians in a growing and evolving city;

AND WHEREAS The City has made significant investments in cultural infrastructure, including Werklund Centre, cSPACE, and public art initiatives; however, long-term planning for operating and capital investments across the cultural sector remains fragmented and project-specific, and lacks a coordinated, transparent, and predictable framework to guide multi-year decision-making;

AND WHEREAS artists, cultural organizations, creative entrepreneurs, and community partners benefit from clear, transparent, and predictable frameworks for municipal investments in cultural infrastructure that align with The City's vision, public benefit, and an evolving arts, music, and culture sector, including consistency across economic cycles to support long-term planning and innovation;

AND WHEREAS arts, music, and culture play a critical role in downtown revitalization, neighbourhood vibrancy, innovation, and economic development, and cities that strategically invest in their creative economies are better positioned to attract talent, foster innovation, and compete globally;

AND WHEREAS specific sectors within the creative economy, including music, represent high-growth opportunities with direct impacts on tourism, employment, and downtown vibrancy;

AND WHEREAS The City has strong partnerships to support the planning and delivery of this vision, including Calgary Arts Development Authority, Calgary Economic Development, Tourism Calgary, and other civic partners;

NOW THEREFORE BE IT RESOLVED that the Executive Committee forward this Notice of Motion to the 2026 April 28 Regular Meeting of Council for consideration; and further,

FURTHER BE IT RESOLVED that Council direct Administration to work, collaborate, and engage with a broad and diverse group of partners to develop a comprehensive strategy for arts, culture, and the creative economy, building on the foundation of the 2016 Cultural Plan, the 2024 Creative Economy Strategy for Calgary, and UpLook: An Economic Strategy for Calgary, to:

1. Establish a clear, long-term cultural vision for Calgary's arts, music, culture, and creative economy, including definitions and scope, developed in close collaboration with key partners and industry experts. This vision will guide future investments, policy, partnerships, and strategies to support long-term growth and success;
2. Create a cross-disciplinary advisory group comprised of key partners and industry experts to assist in the creation, development, and implementation of the comprehensive strategy;
3. Define clear, shared long-term objectives aligned with the approved cultural vision, including specific roles for arts, music, culture, and creative industries in economic diversification, talent attraction, tourism development, and community-building, while supporting collaboration and coordination across organizations to maximize collective impact;
4. Develop a clear framework to guide strategic capital investments in arts, music, culture and creative industries infrastructure, including prioritization criteria for maintenance and modernization of existing City and community assets. This is to include assessing redevelopment projects that integrate arts, music, culture, and creative industries and new facilities that address identified gaps, ensuring balance between large-scale and community-based organizations and between infrastructure renewal and new, innovative offerings;
5. Develop a clear framework to guide decision-making for recurring and predictable operating expenditures for arts, music, culture, and creative-industry organizations, ensuring long-term viability and enabling long-term planning;
6. Explore opportunities to expand access to arts, music, and culture across Calgary's neighbourhoods by supporting and funding community-led cultural programming and creative spaces, and identify any funding needs and gaps;
7. Ensure arts, music, and culture are intentionally integrated into downtown revitalization, economic development initiatives, major-event attraction, and growth planning, with a focus on enhancing Calgary's competitiveness, talent attraction, and ability to attract business investment;
8. Leverage partnerships with other orders of government, the private sector, philanthropic organizations, civic partners (including wholly owned subsidiaries), and community groups to advance shared initiatives;
9. Establish clear, measurable outcomes and performance indicators to track progress toward Calgary's arts, music, culture, and creative economy objectives, ensuring transparency and accountability;

AND FURTHER BE IT RESOLVED that Administration report back to Council with the proposed strategy and report no later than Q4 2027, including recommended policy tools, funding mechanisms, and implementation timelines and options, with semi-annual updates on progress against key deliverables to be provided to Council through the Community Development Standing Committee.

Attachment(s)

1. Notice of Motion Checklist
2. Letters of Support From Industry Partners

NOTICE OF MOTION CHECKLIST

The checklist is a tool intended to support the sponsor(s) of a Notice of Motion. The items listed below are important considerations when crafting and submitting a Notice of Motion. It is also intended to support other Members of Council, as the same considerations are important when reaching a decision on a Notice of Motion.

The checklist is therefore an opportunity for the sponsor(s) to:

- consider what advice might be helpful to them in formulating their proposal; and
- share key points about the advice received with their Council colleagues, to inform their deliberations.

This document is recommended to be provided to City Clerks alongside every Notice of Motion and will become part of the corporate record. It is at the discretion of the sponsor(s) to decide with whom to consult and what information to include.

Title of the Motion:

Building Calgary's Creative Future: A Long-Term Arts, Culture and Creative Economy Strategy

There are two classifications of a Notice of Motion (Check the one that applies):



Regular



Urgent (Include details below)



Is this Notice of Motion Confidential? (Include details in Procedural box below)

Outline any financial and other resource capacity concerns

In conversation with Partnerships, we learned budget impact will be minimal due to the use of existing City resources, such as Engage as well as having civic partners collaborate and participate in the development of the final report and strategy. This collaboration ensures costs are shared across multiple entities.

What business unit or department did you consult with for any legal or legislative advice?
Legislative aspects of this Notice of Motion were discussed and developed in collaboration with Partnerships, Calgary Economic Development, Werklund Centre, Calgary Arts Development Authority, National Music Centre and Calgary Zoo. Legislative advice included: <ul style="list-style-type: none"> - Building the text of the “Therefore Be It Resolved” section to include a path forward for a more thorough and clear reiteration of the 2016 Cultural Plan. - Building more thorough inclusion of local partners. - Implementing a streamlined return of the proposed strategy on a quicker timeline.
What business unit or department did you consult with about the technical content of this Notice of Motion?
Partnerships, Calgary Economic Development, National Music Centre, Calgary Arts Development, Werklund Centre, and the Calgary Zoo were consulted to better understand why this Notice of Motion was needed and what elements were required to be included to meet their needs.
Identify procedural concerns below (including requirements for bring back motions or confidentiality requirements due to specific provisions of the <i>Access to Information Act</i>):
N/A
Are there any other considerations?
N/A
Provide your rationale for submitting this Notice of Motion as an Item of Urgent Business
N/A



April 6, 2026

Dear Members of Council:

Re: Building Calgary's Creative Future: A Long-Term Arts, Culture and Creative Economy Strategy

On behalf of Calgary Economic Development, I am writing to support the Notice of Motion re: *Building Calgary's Creative Future: A Long-Term Arts, Culture and Creative Economy Strategy*.

Across the city, creative industries are diversifying our economy, creating jobs, attracting investment and strengthening Calgary's appeal as a place to build a career. From film and television to digital media, design and lived experiences, the creative economy also plays an important role in downtown revitalization and in building more connected communities.

This motion presents a timely opportunity to establish a more coordinated and long-term cultural vision for Calgary, aligned with broader economic priorities outlined in *Uplink: An Action Plan for Our Economy*. This approach will strengthen how we plan and invest in cultural infrastructure, improve predictability for partners and ensure arts and culture are fully integrated into economic development, tourism and city-building efforts.

We support the focus on measurable outcomes, integrated planning and strong partnerships across sectors — an approach that will help Calgary remain competitive with peer cities investing in their creative economies.

We look forward to working with The City of Calgary and partners to advance this work and support the continued growth of Calgary's creative industries as a key part of the city's economic future.

Sincerely,

Brad Parry
President and CEO, Calgary Economic Development
CEO, Opportunity Calgary Investment Fund



April 3rd, 2026

John Pantazopoulos
Ward 6 Councillor – The City of Calgary
John.pantazopoulos@calgary.ca

Re: Letter of Support – Notice of Motion: Building Calgary’s Creative Future

Dear Councillor Pantazopoulos,

On behalf of the National Music Centre (NMC), I am writing to express our strong support for your Notice of Motion, *Building Calgary’s Creative Future: A Long-Term Arts, Culture and Creative Economy Strategy*.

This motion represents an important and timely step toward establishing a coordinated, forward-looking approach to growing Calgary’s arts, culture, and creative economy, especially as it relates to Calgary emergence as a recognized **music city**. As one of Canada’s fastest-growing cities, Calgary has a significant opportunity to align its cultural vision with broader economic, tourism, and city-building objectives, ensuring that creativity remains a central pillar of its future prosperity.

At NMC, we see firsthand the impact that strategic investment in arts and culture can have on a city. Since opening the National Music Centre in 2016, we have welcomed over one million visitors, created over eighty jobs in the sector, contributed to the revitalization of Calgary’s East Village, and positioned Calgary as a national hub as Canada’s home for music and helped to create the conditions for Calgary’s emergence as an emerging **music friendly city**. Our experience reinforces the importance of long-term planning, coordination, stable investment frameworks, and strong partnerships across government, industry, and community.

We particularly support the motion’s emphasis on developing clear objectives, improving coordination, and establishing measurable outcomes. These elements are essential to building a sustainable and competitive creative ecosystem, especially within the Calgary music ecosystem. We also believe there is a meaningful opportunity within this work to further recognize the music sector and industry as a key economic driver supporting jobs, tourism, as well as national and global city branding to position Calgary as a leading “music-friendly city” in Canada.

Through our work with West Anthem (Alberta Music Cities Initiative) and partners across the province and the country, we have seen growing momentum toward a more coordinated approach to music and creative industry development. This motion provides a strong foundation to build on that momentum and to better align Calgary’s efforts with leading global practices.

NMC stands ready to support the City of Calgary, Administration, and partners in advancing this important work. We would welcome the opportunity to contribute our experience, insights, and national perspective as the strategy is developed.

Thank you for your leadership and vision in bringing this forward.

A handwritten signature in blue ink, appearing to read "Andrew Mosker".

Andrew Mosker
President & CEO – Président et Chef de la Direction
National Music Centre
Centre National de la Musique



April 1, 2026

Calgary City Council
800 Macleod Trail SE
Calgary, Alberta T2G 5E6

Letter of Support: Notice of Motion: Building Calgary's Creative Future

Dear Councillor Pantazopoulos and Members of Council,

On behalf of Werklund Centre, I am writing to express our strong support for the Notice of Motion: Building Calgary's Creative Future: A Long-Term Arts, Culture and Creative Economy Strategy.

Calgary is at a defining moment in its evolution. As one of the fastest-growing cities in Canada, we have an opportunity and a responsibility to ensure that our growth is not only measured in population, but in the strength, vibrancy, and inclusivity of our civic life. Arts and culture are not ancillary to that ambition; they are foundational to it.

Over the past decade, The City of Calgary has demonstrated meaningful leadership through investments in arts and culture. These investments—including Werklund Centre, Glenbow Museum, National Music Centre, Contemporary Calgary, cSPACE, and public art initiatives—have helped position Calgary as a city that understands the value of culture as both a civic asset and an economic driver. This Notice of Motion builds on that momentum and takes an important next step: moving from project-based investment toward a coordinated, long-term strategy.

At Werklund Centre, we see firsthand the impact that arts and culture have on our city. As the steward of Western Canada's largest performing arts centre, and as a Civic Partner of The City of Calgary, we host more than 2,000 events annually and welcome hundreds of thousands of Calgarians and visitors into shared experiences that foster connection, dialogue, and belonging. Through our ongoing transformation—Canada's largest cultural infrastructure project—we are working to create a campus that reflects the scale, diversity, and ambition of this city.

But infrastructure alone is not enough. What brings these spaces to life are the artists, organizations, and communities who animate them. A comprehensive, long-term strategy will help ensure that Calgary's creative ecosystem is supported through clear, transparent, and predictable frameworks. This is essential not only for the sustainability of individual organizations, but for the health of the broader sector.

We are particularly encouraged by the Notice's emphasis on:

- Aligning arts and culture with economic diversification, tourism, and city-building;
- Expanding access to cultural experiences across Calgary's neighbourhoods;
- Integrating culture into downtown revitalization and growth planning; and
- Strengthening partnerships across government, the private sector, philanthropy, and community.

These priorities reflect a deep understanding that culture is not a luxury of successful cities—it is a strategy for becoming one.

Equally important is the commitment to establishing shared outcomes and performance measures. As Calgary continues to grow, it will be critical that we are able to articulate, measure, and communicate the impact of investments in arts and culture—not only in economic terms, but in how they contribute to social cohesion, civic pride, and quality of life.



We commend Council for bringing forward this motion and for recognizing the importance of a coordinated, forward-looking approach. Werklund Centre stands ready to work alongside our many community partners to help shape and realize this vision.

Together, we have an opportunity to ensure that Calgary's creative future is not left to chance, but is intentionally built reflecting the aspirations of all who call this city home.

Sincerely,

A handwritten signature in black ink, appearing to read "ASarian", with a long, sweeping horizontal line extending to the right.

Alex Sarian
President & CEO
Werklund Centre

Corporate Planning & Financial Services Report to
Executive Committee
2026 April 14

ISC: UNRESTRICTED
EC2026-0141

2026 Designated Historical Resource Property Tax Cancellations

PURPOSE

The purpose of this report is to recommend the approval of property tax cancellations for designated Municipal Historic Resource (MHR) properties in accordance with the second year of the two-year pilot program under the Designated Historical Resource Property Tax Cancellation Council Policy.

PREVIOUS COUNCIL DIRECTION

In April 2025 ([EC2025-0274](#)), Council approved the Designated Historical Resource Property Tax Cancellation Council Policy which provides for a two-year (2025 and 2026) tax cancellation pilot program. A one-time budget allocation for this program was approved in November 2024 ([C2024-1094](#)).

RECOMMENDATION(S):

That Executive Committee recommend that Council cancel municipal property taxes for designated Municipal Historic Resource (MHR) properties as specified in Attachment 3, for a total of \$371,528.82.

CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS

Les Tochor, Chief Financial Officer and General Manager of Corporate Planning and Financial Services concurs with this report.

HIGHLIGHTS

- The Designated Historical Resource Property Tax Cancellation program offers a 15 per cent cancellation of municipal property taxes to eligible MHR properties in support of The City's [2008 Heritage Strategy \(LUP007\)](#) goals to support identification, protection and management of Calgary's Historic resources. The program acknowledges the costs to private property owners associated with the maintenance of the city's built heritage and encourages owners of eligible properties to pursue designation of their property as an MHR.
- This program was initiated and funded as a two-year pilot, with Council direction to "use the actual amounts from the 2025 and 2026 pilot to inform the addition of base funding for ongoing property tax cancellation of historic resource properties in the 2027-2030 budget cycle."
- Administration will return to Executive Committee in advance of the 2027-2030 business plans and budgets with a follow-up report on the outcomes of the 2025-2026 pilot program and options for future heritage tax incentives.

DISCUSSION

Municipal Historic Resource (MHR) designation is a legislative process under the Alberta [Historical Resources Act](#). MHR designations serve the goals and benefits of The City's 2008 Heritage Strategy outlined above, as well as the Climate Strategy's goal to re-use and retrofit existing buildings. Section 2.3.3 of the Municipal Development Plan sets the objective of

2026 Designated Historical Resource Property Tax Cancellations

conserving Calgary's heritage resources, including a policy to adopt policies, including financial incentives where appropriate, for their conservation and enhancement. Conservation of historic properties in the Greater Downtown area also supports goals in the Greater Downtown Plan for the integration of historic and cultural assets in the public realm.

Administration reviewed the details of each MHR property to determine the value of the tax cancellations, consistent with criteria outlined in the Designated Historical Resource Property Tax Cancellations Council Policy (Attachment 2). In 2026, there are 106 eligible, taxable MHRs in the city.

EXTERNAL ENGAGEMENT AND COMMUNICATION

- | | |
|---|--|
| <input type="checkbox"/> Public engagement was undertaken | <input type="checkbox"/> Dialogue with interested parties was undertaken |
| <input checked="" type="checkbox"/> Public/interested parties were informed | <input type="checkbox"/> Public communication or engagement was not required |

The tax cancellation will appear on recipients' annual property tax bills or a statement of account when the cancellation is processed. A survey of recipients was utilized to gather feedback to inform recommendations on the program.

IMPLICATIONS

Social

Conservation of the built heritage in the city supports the cultural identity of the city and of the communities that are home to historic properties.

Environmental

Preservation of existing structures reduces environmental impact by reducing material and energy usage from demolition and construction, and through the reuse of embedded energy and carbon in existing building materials.

Economic

Heritage conservation incentives may benefit specialized trades and other conservation-focused industries.

Service and Financial Implications

Existing operating funding - one-time

\$1 million one-time operating funding was approved for this two-year pilot program (\$450,000 for 2025; \$550,000 for 2026). A detailed breakdown of 2026 costs per property is included in Attachment 3. Unused funds after 2026 will be returned to the Fiscal Stability Reserve.

2026 Designated Historical Resource Property Tax Cancellations

Class	Properties ¹	2026 Taxable Assessed Value	2026 Tax Cancellation Value ²
Residential	71	\$152,042,790	\$88,730.65
Non-Residential	39	\$104,748,210	\$282,798.17
Total	106	\$256,791,000	\$371,528.82

¹ Properties that contain both residential and non-residential portions are counted in both categories, but as one property in the Total line.

² Final total for 2026 may vary, pending results of Assessment Review Board proceedings.

RISK

- There are no significant identified risks associated with the recommendations.
- Not approving the recommendations mean MHR properties will not receive this incentive to recognize the costs of their MHR status or to pursue MHR designation. This would be contrary to the Council Policy and property owners’ expectations of the two-year pilot program. Insufficient incentive to designate and conserve historic properties could result in deterioration or loss of Calgary’s built heritage over time.

ATTACHMENTS

1. Previous Council Direction, Background
2. Designated Historical Resource Property Tax Cancellations Council Policy, CP2025-01
3. 2026 Historical Resource Property Tax Cancellations List
4. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Les Tochor, CFO/General Manager	Corporate Planning & Financial Services	Approve
Eddie Lee, City Assessor/Director	Assessment & Tax	Approve
Debra Hamilton, General Manager	Planning & Development Services	Inform
Kathy Davies Murphy, Director	City & Regional Planning	Consult

Author: C. Buchanan, Policy & Strategy – Assessment & Tax

Background and Previous Council Direction

Background

The Calgary Heritage Strategy and Policy ([LUP007](#)) includes the goal to support the identification, protection and management of Calgary’s historic resources. Section 2.3.3 of the [Municipal Development Plan](#) (MDP) sets the objective of conserving Calgary’s heritage resources, including a policy to adopt policies, including financial incentives where appropriate, for their conservation and enhancement. The MDP highlights the aesthetic, historic, scientific, economic, cultural, social, natural and/or spiritual qualities and value of heritage resources.

[Calgary’s Greater Downtown Plan](#) also includes the goal of more visibility and integration of heritage and cultural assets within the public realm.

There have been various past instances of Council direction aimed at exploring or creating incentives, including property tax credits, to support conservation of The City’s built heritage, including in [PFC2019-0223](#), [PUD2020-0758](#), and [EC2022-0527](#). These incentive programs were ultimately not funded in the 2023-2026 business plans and budgets.

In 2024, Council approved direction to create a two-year pilot program for 2025 and 2026, granting a 15% reduction in municipal property taxes for designated Municipal Historic Resource (MHR) properties, and to use the information from the pilot programs to inform recommendations to add ongoing funding for a future program.

The first round of tax cancellations for the pilot program was approved by Council in April 2025 (EC2025-0274). Actual program expenditures were below the amount approved by Council because of amended assessed values due to Assessment Review Board proceedings.

Year	Budget	# Properties	Approved	Actual
2025	\$450,000.00	109	\$349,479.07	\$337,482.61

Also in April 2025 report, Council approved a Council policy to govern the program, and recommendations against the use of a property sub-class to apply a differential tax rate to MHR properties. The use of a sub-class would only be able to apply to residential MHR properties, would introduce added complexities into the administration of the property tax system, and would result in The City exceeding the legislative maximum non-residential to residential municipal property tax rate ratio of 5:1.

Additional properties that have been designated as an MHR and meet the criteria under the Council policy in 2025 have been added to the list of recommended cancellations for 2026 in this report.

Previous Council Direction

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2025 April 29	EC2025-0274	<p>Designated Historical Resource Property Tax Cancellations and Sub-class</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the proposed Council Policy in Attachment 2 to create a property tax cancellation pilot program for designated historic resource properties in the 2025 and 2026 taxation years; 2. Cancel municipal property taxes for designated Municipal Historic Resource (MHR) properties as specified in Table 1 of Attachment 3; 3. Cancel municipal property taxes for properties subject to legal agreements to become designated as MHR properties, as specified in Table 2 of Attachment 3; and 4. Not further pursue property assessment sub-classes for MHR properties.
2024 November 05	C2024-1097	<p>Mid-Cycle Adjustments to 2023-2026 Service Plans and Budgets</p> <p>That with respect to Report C2024-1097, the following amendment be adopted:</p> <p>That a new Recommendation be inserted, as follows, and that all Recommendations be renumbered accordingly if necessary:</p> <p>Direct Administration to initiate a two-year pilot to better understand base budget requirements for property tax cancellation of historic resource properties by:</p> <ol style="list-style-type: none"> 1. Allocating one-time operating budget of \$150,000 in each of 2025 and 2026 to City Planning and Policy, and allocating one-time operating budget of \$450,000 in 2025 and \$550,000 in 2026 to Common Revenue services, for a total of \$1,300,000, towards “Designated Historical Resource Property Tax Cancellation and Subclass” in Distribution 1, to be funded from Fiscal Stability Reserve (FSR) which is scheduled to receive an estimated \$38 million favourable year-end variance; and 2. Use the actual amounts from the 2025 and 2026 pilot to inform the addition of base funding for ongoing property tax cancellation of historic resource properties in the 2027-2030 budget cycle.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2024 October 29	EC2024-1116	<p>Notice of Motion - Designated Historical Resource Property Tax Cancellation and Subclass</p> <p>[...] that Council direct Administration to bring forward an amendment to the Mid-Cycle Adjustments to the 2023-2026 Service Plans and Budgets for Council's consideration, which would incentivize Municipal Historic Resource designations through property tax cancellations equivalent to 15 per cent of the municipal property tax levy, requiring a base operating budget of \$600,000 in 2025 and an additional \$100,000 in 2026 to cover the tax cancellation amounts for current designated Municipal Historic Resources, cover an expected 20 new designations per year and administer the incentive;</p> <p>AND FURTHER BE IT RESOLVED that Council direct Administration to bring forward a policy to administer and recommend annual tax cancellations for privately owned properties or portions of properties that are designated as Municipal Historic Resources, returning to Council no later than Q2 2025;</p> <p>AND FURTHER BE IT RESOLVED that Council direct Administration to, as part of future work to review and update assessment and tax systems, identify options for a Municipal Historic Resource subclass.</p>

Bylaws, Regulations, Council Policies

Below is an overview of the associated governance relevant to the content of this report, including legislation, regulations, bylaws, and Council Policies.

Legislation and Regulations

- [Historical Resources Act, RSA 2000, c H-9](#)
 - Section 26 governs the process by which The City may designate a property as a Municipal Historic Resource. This includes requirements to provide notice to the owner of a property that is to be designated, approval of a bylaw detailing the designation, and service of a copy of the bylaw to the property owner and the Land Titles Office.
- [Municipal Government Act, RSA 2000, c M-26](#)
 - Section 347 governs the cancellation, reduction, refund or deferral of property taxes by Council. If Council considers it equitable to do so, it may with respect to a particular property or a class of properties, cancel, reduce, refund or defer taxes, which is the mechanism of providing the tax cancellations under this program.

Bylaws

Municipal Historic Resources are each designated by a bylaw approved by Council, which details the specifics of the property and what portions or historic elements of the property are protected.

Below are some examples of the applicable bylaws to some of the MHR properties included for recommended tax relief under this program.

- Alberta Hotel – [Bylaw 39M2009](#).
- Alyth Lodge – [Bylaw 47M2010](#).
- Barron Building – [Bylaw 42M2022](#).

Designation bylaws for all MHR properties can be found through [The City's Council and Committee Meetings and Bylaws archive search](#), or Heritage Calgary's online [Inventory of Evaluated Historic Resources](#).

Council Policies

- [Calgary Heritage Strategy and Policy, LUP007](#)
- [Designated Historical Resource Property Tax Cancellations Council Policy, CP2025-01](#)
(or see Attachment 2 of this report).



Council Policy

Policy Title: Designated Historical Resource Property Tax Cancellations
Policy Number: CP2025-01
Report Number: EC2025-0274
Adopted by/Date: 2025 April 29
Last Amended: 2025 April 29
Policy Owner: Assessment & Tax

1. POLICY STATEMENT

1.1. The City of Calgary (“**The City**”) will support the conservation of Calgary’s historic resources by offering a tax relief program for privately-owned Municipal Historic Resource designated properties.

2. PURPOSE

2.1. The purpose of this Council policy is to:

- a) Recognize the value to the public of designated Municipal Historic Resource properties, and the costs to private property owners associated with restoring and conserving such properties;
- b) Support the designation and ongoing conservation of The City’s built heritage; and
- c) Incentivize owners of properties that could be eligible for a Municipal Historic Resource designation to pursue designation of their property.

3. DEFINITIONS

3.1. In this Council policy:

- a) “**Property Owner**” means, in respect of the subject property, a person who is the person liable to pay a property tax in accordance with section 331 of the *Municipal Government Act, RSA 2000 c M-26*;
- b) “**Municipal Historic Resource**” means a taxable, privately-owned property, including land and any improvements, that is designated as a Municipal Historic Resource under the *Historical Resources Act RSA 2000, c H-9, s 26*; and
- c) “**Taxation Year**” means the 12-month period beginning on January 1 and ending on the next December 31 in which a tax is levied.

4. APPLICABILITY

4.1. This Council policy applies to Council and Administration.

5. LEGISLATIVE AUTHORITY

5.1. Pursuant to section 201(1)(a) of the *Municipal Government Act, RSA 2000 c M-26* (“*MGA*”), Council is responsible for developing and evaluating the policies and programs of the municipality.

5.2. Pursuant to section 347 of the *MGA*, if Council considers it equitable to do so, it may cancel or refund all or part of a tax.



6. PROCEDURE

6.1. Council is responsible for approving or denying recommendations for tax cancellations pursuant to this policy and Council's decision is final without appeal.

6.2. Administration is responsible for:

- a) Identifying annually a list of properties that meet the criteria in Schedule A;
- b) Determining the value of 15 per cent of the municipal property tax responsibility for each eligible property in each applicable Taxation Year;
- c) Providing to Council recommended tax cancellations for eligible properties in the amounts determined by section 6.2(b);
- d) Processing tax cancellations that are approved by Council; and
- e) Engaging with eligible property owners about this policy, such as to inform them of or request information about their experience with the tax cancellations.

7. SCHEDULE

7.1. Schedule A: Eligibility Criteria

8. AMENDMENT(S)

Date of Council Decision	Report/By-Law	Description
2025 April 29	EC2025-0274	New Council Policy approved

9. REVIEW(S)

Policy Action	Date	Approved by	Description



DESIGNATED HISTORICAL RESOURCE PROPERTY TAX CANCELLATION COUNCIL POLICY

SCHEDULE A: ELIGIBILITY CRITERIA

1. Cancellations under this Policy:
 - a) are not applicable to supplementary assessments; and
 - b) are available no earlier than the 2025 Taxation Year.
2. Properties that meet all the following criteria are eligible for a tax cancellation under this Policy:
 - a) the property must:
 - (i) be a Municipal Historic Resource as of December 31 of the year prior to the Taxation Year for which a tax cancellation is considered; or
 - (ii) be subject to a legal agreement with The City that prevents the demolition of or certain alterations to the property and have been served notice on or after January 1, 2025 by The City that the property will be designated as a Municipal Historic Resource under the *Historical Resources Act* RSA 2000, c H-9, s 26 and be recommended by Administration for inclusion in the list of properties for tax cancellations for that Taxation Year;
 - b) if only a portion of the property is designated as a Municipal Historic Resource, only the portion of the property included in the designation is eligible for a tax cancellation under this Policy; and for greater clarity:
 - (i) if there are multiple improvements on the property, and only one improvement is the subject of a designation as a Municipal Historic Resource (e.g., a designated Municipal Historic Resource residential property that has a contemporary detached garage on the same parcel; or a designated Municipal Historic Resource building on the same parcel as a separate, contemporary building), only the assessed value of the designated improvement is eligible for a tax cancellation; and
 - (ii) if only a portion of a single improvement is designated as a Municipal Historic Resource (e.g., the designation applies exclusively to a building façade or certain other features of an improvement), that entire improvement is eligible for tax cancellation, unless otherwise recommended by Administration, such as in the case of a significant contemporary addition to an improvement.
 - c) the property must be in compliance with the provisions of the Municipal Historic Resource designation or legal agreement;

- d) the Property Owner must not be involved in litigation against The City; and
- e) if the property is the subject of an active Assessment Review Board complaint or a related judicial review or appeals process:
 - (i) that property's tax cancellation may be calculated using the original assessed value as a basis and be included in the recommendations for Council approval, noting that the final value of the cancellation may vary; and
 - (ii) upon the conclusion of the Assessment Review Board or judicial review process, the tax cancellation may be re-calculated using the final assessed value and processed by Administration at that time.

2026 Historic Resource Property Tax Cancellations

#	Resource Name	Roll Number	Address	Assessment Class	2026 Assessment Value	Tax Cancellation
1	Alberta Hotel*	068104801	804 1 ST SW	NR-100	\$11,400,000.00	\$30,777.61
2	Alyth Lodge	201559457	7012 OGDEN RD SE	NR-100	\$116,000.00	\$313.18
3	Anderson Residence	080192404	1013 ROYAL AV SW	RE-100	\$1,320,000.00	\$770.34
4	Arthur Bishop Res	057149304	1401 2 ST NW	RE-100	\$1,130,000.00	\$659.46
5	Baird (Miller) Residence	080047905	635 29 AV SW	RE-100	\$959,500.00	\$559.95
6	Bank of Montreal*	068083609	140 8 AV SW	NR-100	\$11,610,000.00	\$31,344.56
7	Barnhart Apartments	067099408	1121 6 ST SW	RE-100	\$5,850,000.00	\$3,414.00
8	Barron Building	201872637	610 8 AV SW	NR-1.8, RE-98.2	\$5,200,000.00	\$3,232.74
9	Blum Residence	158033407	128 SHANNON RD SW	RE-100	\$699,000.00	\$407.93
10	Burns Block*	069027704	1215 9 AV SE	RE-65.01, NR-34.99	\$12,000,000.00	\$15,888.58
11	Butters Residence	080047806	637 29 AV SW	RE-100	\$1,170,000.00	\$682.80
12	C.C. Snowdon Oils Factory and Office	202853594	2010 11 ST SE	NR-100	\$3,270,000.00	\$8,828.31
13	Calgary Electric Light Co./ Hinds Meat Store	068082205	121 7 AV SW	NR-100	\$1,300,000.00	\$3,509.73
14	Calgary Milling Company/ Pioneer Meat Market Building	068105493	119 8 AV SW	NR-100	\$4,030,000.00	\$10,880.15
15	Calgary Stock Exchange*	068081801	129 7 AV SW	NR-100	\$781,500.00	\$2,109.89
16	Calgary Trend House	089009401	730 47 AV SW	RE-100	\$919,000.00	\$536.32
17	Crandell House	202439329	435 PATINA PL SW	RE-100	\$4,260,000.00	\$2,486.09
18	Crawford Residence	080091002	636 ELBOW DR SW	RE-100	\$2,260,000.00	\$1,318.91
19	Customs House	068114800	130 11 AV SE	NR-100	\$9,500,000.00	\$25,648.01
20	Dafoe Terrace	068144906	1204 3 ST SE	NR-100	\$1,510,000.00	\$4,076.68
21	Delamere Block*	068081991	127 7 AV SW	NR-100	\$1,830,000.00	\$4,940.62
22	Devenish Apartments	067209403	908 17 AV SW	NR-100	\$8,800,000.00	\$23,758.15
23	Dominion Bank*	068088103	200 8 AV SE	NR-100	\$4,520,000.00	\$12,203.05
24	East Calgary Substation	201902046	3115 11 ST SE	NR-100	\$2,480,000.00	\$6,695.48
25	Fairey Terrace	068249705	1111 3 ST SE	NR-100	\$1,120,000.00	\$3,023.76
26	Fire Hall No. 3 (1906)	201890845	1028 9 AV SE	NR-100	\$3,000,000.00	\$8,099.37
27	Fire Hall No. 4	056068406	104 6A ST NE	RE-100	\$1,000,000.00	\$583.59

#	Resource Name	Roll Number	Address	Assessment Class	2026 Assessment Value	Tax Cancellation
28	George C. Cushing Residence	201160108	1313 CENTRE ST SW	NR-100	\$418,500.00	\$1,129.86
29	Gerlitz Residence	069029007	1222 10 AV SE	NR-100	\$700,500.00	\$1,891.20
30	Glenwood Manor	058521006	1 904 MEMORIAL DR NW	RE-100	\$347,000.00	\$202.51
31	Glenwood Manor	058521105	2 904 MEMORIAL DR NW	RE-100	\$384,000.00	\$224.10
32	Glenwood Manor	058521204	3 908 MEMORIAL DR NW	RE-100	\$408,000.00	\$238.10
33	Glenwood Manor	058521303	4 908 MEMORIAL DR NW	RE-100	\$381,000.00	\$222.35
34	Glenwood Manor	058521402	5 904 MEMORIAL DR NW	RE-100	\$352,000.00	\$205.42
35	Glenwood Manor	058521501	6 904 MEMORIAL DR NW	RE-100	\$388,500.00	\$226.72
36	Glenwood Manor	058521600	7 908 MEMORIAL DR NW	RE-100	\$388,500.00	\$226.72
37	Glenwood Manor	058521709	8 908 MEMORIAL DR NW	RE-100	\$352,000.00	\$205.42
38	Glenwood Manor	058521808	9 904 MEMORIAL DR NW	RE-100	\$346,000.00	\$201.92
39	Glenwood Manor	058521907	10 904 MEMORIAL DR NW	RE-100	\$393,000.00	\$229.35
40	Glenwood Manor	058522004	11 908 MEMORIAL DR NW	RE-100	\$393,000.00	\$229.35
41	Glenwood Manor	058522103	12 908 MEMORIAL DR NW	RE-100	\$346,000.00	\$201.92
42	Grant (Jones) Residence	060127503	740 35 ST NW	RE-100	\$937,000.00	\$546.82
43	Gray Residence	077033207	2222 16 ST SE	RE-100	\$670,000.00	\$391.01
44	Gray Residence (Parkdale)	060107505	3106 PARKDALE BV NW	RE-100	\$1,090,000.00	\$636.11
45	Hester Apartments	068223502	1306 4 ST SW	RE-100	\$2,480,000.00	\$1,447.30
46	Holy Cross Hospital	200818904	2210 2 ST SW	NR-35, RE-65	\$19,260,000.00	\$25,505.25
47	Houlton House (Congress) Apartments	067134809	725 13 AV SW	RE-100	\$4,560,000.00	\$2,661.17
48	Imperial Bank*	200176428	100 8 AV SE	NR-100	\$2,950,000.00	\$7,964.38
49	Jackson Residence	080007800	1723 9 ST SW	NR-100	\$1,830,000.00	\$4,940.62
50	James A. Ross Residence	069045508	1421 10 AV SE	RE-100	\$648,500.00	\$378.46
51	John Snow Residence and Studio	080131501	915 18 AV SW	RE-100	\$727,500.00	\$424.56
52	Johnston Residence	066123209	1723 13 AV SW	RE-100	\$860,500.00	\$502.18
53	Jones Residence	080071723	1302 PROSPECT AV SW	RE-100	\$3,890,000.00	\$2,270.17
54	Junior Red Cross Children's Hospital	080572308	1 522 18 AV SW	RE-100	\$329,500.00	\$192.29
55	Junior Red Cross Children's Hospital	080572324	2 522 18 AV SW	RE-100	\$313,000.00	\$182.66
56	Junior Red Cross Children's Hospital	080572340	3 522 18 AV SW	RE-100	\$353,000.00	\$206.01
57	Junior Red Cross Children's Hospital	080572365	4 522 18 AV SW	RE-100	\$313,500.00	\$182.96
58	Junior Red Cross Children's Hospital	080572381	5 522 18 AV SW	RE-100	\$339,000.00	\$197.84

#	Resource Name	Roll Number	Address	Assessment Class	2026 Assessment Value	Tax Cancellation
59	Junior Red Cross Children's Hospital	080572407	6 522 18 AV SW	RE-100	\$340,000.00	\$198.42
60	Kalbfliesch Residence	060053600	2604 TORONTO CR NW	RE-100	\$2,460,000.00	\$1,435.63
61	King Edward Hotel	202619805	850 4 ST SE	NR-100	\$1,060,000.00	\$2,861.78
62	King Edward School	202371167	1721 29 AV SW	NR-100	\$1,080,000.00	\$2,915.77
63	Lawless Residence	077007904	2326 15A ST SE	RE-100	\$625,000.00	\$364.74
64	Lorraine Apartments	067098400	620 12 AV SW	NR-100	\$983,500.00	\$2,655.24
65	Lougheed Building	068075100	604 1 ST SW	NR-100	\$3,180,000.00	\$8,585.33
66	Madden Residence	058105206	640 CRESCENT RD NW	RE-100	\$2,870,000.00	\$1,674.90
67	Magarrell Residence	081065807	1501 25 AV SW	RE-100	\$867,000.00	\$505.97
68	McAdam Residence	066131806	105 SCARBORO AV SW	RE-100	\$1,210,000.00	\$706.14
69	McPherson Ranch House	085135804	7011 SIERRA MORENA BV SW	RE-100	\$656,000.00	\$382.84
70	Merchant's Bank Building*	068105303	121 8 AV SW	NR-100	\$1,800,000.00	\$4,859.62
71	Moodie Residence	066136011	238 SCARBORO AV SW	RE-100	\$1,680,000.00	\$980.43
72	Moxam Apartments	067134908	721 13 AV SW	RE-100	\$3,710,000.00	\$2,165.12
73	Nimmons Residence	203451695	1420 19 AV SW	NR-100	\$1,100,000.00	\$2,969.77
74	Norman and Jo Ann Stewart Residence	082173709	2616 26 ST SW	RE-100	\$727,500.00	\$424.56
75	Orman Residence	058027103	734 MEMORIAL DR NW	RE-100	\$709,000.00	\$413.77
76	Parker Residence	046225710	230 29 AV NW	RE-100	\$456,000.00	\$266.12
77	Petro-Fina Building	067072900	736 8 AV SW	RE-96.7, NR-3.3	\$41,570,000.00	\$27,162.86
78	Plaza Theatre	067222604	1133 KENSINGTON RD NW	NR-100	\$1,490,000.00	\$4,022.69
79	President Apartments	202902607	801 12 AV SW	RE-100	\$4,360,000.00	\$2,544.45
80	Pugh Residence	077043701	2515 17 ST SE	RE-100	\$666,000.00	\$388.67
81	Richard and Annie Taylor Residence	081159709	3216 17 ST SW	RE-100	\$582,000.00	\$339.65
82	Rideout/Sproule	080069602	2209 CARLETON ST SW	RE-100	\$2,060,000.00	\$1,202.20
83	Riviera Apartments	067138404	1310 9 ST SW	RE-100	\$4,160,000.00	\$2,427.73
84	Robert and Mary Taylor Residence	080193303	3423 ELBOW DR SW	RE-100	\$890,500.00	\$519.69
85	Rochons*	068082106	123 7 AV SW	NR-100	\$1,040,000.00	\$2,807.78
86	Scarboro United Church and Manse	202920237	132 SCARBORO AV SW	RE-100	\$1,080,000.00	\$630.28
87	Smith Block/Smith (Cozzubbo) Residence	203451737	1126 KENSINGTON RD NW	NR-100	\$2,190,000.00	\$5,912.54
88	Somerville Duplex	080057102	621 22 AV SW	NR-100	\$1,770,000.00	\$4,778.63

#	Resource Name	Roll Number	Address	Assessment Class	2026 Assessment Value	Tax Cancellation
89	Stewart Livery Stable	903039777	812 14 ST SE	RE-100	\$483,000.00	\$281.87
90	St. Regis (Grunwald) Hotel	202553806	124 7 AV SE	NR-100	\$561,000.00	\$1,514.58
91	Treend Residence	080053705	1933 5 ST SW	RE-100	\$1,900,000.00	\$1,108.82
92	Tribune Block*	202335725	118 8 AV SW	NR-100	\$2,200,000.00	\$5,939.54
93	Turcotte (Caldwell) Residence	080091101	110 GARDEN CR SW	RE-100	\$1,100,000.00	\$641.95
94	Turner Residence	080077407	3210 6 ST SW	RE-100	\$1,430,000.00	\$834.53
95	Underwood Block Annex	201455417	1325 1 ST SW	NR-100	\$488,000.00	\$1,317.50
96	Upshall (Corson) Residence	045046208	602 18 AV NW	RE-100	\$789,000.00	\$460.45
97	Upton Residence	058140203	1035 1 AV NW	RE-100	\$1,570,000.00	\$916.24
98	Victoria Bungalow School	202173068	456 12 AV SE	NR-100	\$535,500.00	\$1,445.74
99	Victoria Sandstone School	202173050	411 11 AV SE	NR-100	\$558,500.00	\$1,507.83
100	Walter Hargrave Residence	203233606	1732 13 AV NW	RE-100	\$1,170,000.00	\$682.80
101	West End Telephone Exchange Building	067143503	1010 14 AV SW	NR-100	\$1,140,000.00	\$3,077.76
102	White Residence	081188401	1524 33 AV SW	RE-100	\$812,000.00	\$473.88
103	William H. Hattel Residence	080079304	3207 6 ST SW	RE-100	\$1,250,000.00	\$729.49
104	William J Gray Residence	058200205	424 11A ST NW	RE-100	\$887,000.00	\$517.64
105	Withrow Residence	060109204	3210 PARKDALE BV NW	RE-100	\$1,730,000.00	\$1,009.61
106	Wright Residence	080077506	3212 6 ST SW	RE-100	\$1,630,000.00	\$951.25
2026 Cancellations Total:						\$ 371,528.82

Notes:

1. In the "Assessment Class" column, "NR" means Non-Residential and "RE" means Residential. For example, a property with an Assessment Class of "NR-60, RE-40" is assessed as 60% Non-Residential, and 40% Residential.
2. There are 23 additional Municipal Historic Resource (MHR) properties that are exempt from taxation in 2026 and therefore will not receive a tax cancellation through this program, including one property that received a tax cancellation in 2025 but is now exempt.
3. Properties indicated with * have an Assessment Review Board (ARB) complaint filed as of the time of this report. An ARB decision may vary the property's assessment value, impacting the final value of the property tax cancellation. Tax cancellations for properties with an ARB complaint will be processed upon the conclusion of the complaint process and any related appeals, when the final value of their tax cancellation can be determined. The 2026 tax cancellation listed in the table above is an estimate based on the property's original 2026 property assessment value.



2026 Designated Historical Resource Property Tax Cancellations

EC2026-0141

2026 April 14



Recommendations

That Executive Committee recommend that Council cancel municipal property taxes for designated Municipal Historic Resource (MHR) properties as specified in Attachment 3, for a total of \$371,528.82.

Previous Council Direction

EC2025-0274 (April 2025)

That Council:

1. Approve the proposed Council Policy in Attachment 2 to create a property tax cancellation pilot program for designated historic resource properties in the 2025 and 2026 taxation years;
2. Cancel municipal property taxes for designated Municipal Historic Resource (MHR) properties as specified in Table 1 of Attachment 3;
3. Cancel municipal property taxes for properties subject to legal agreements to become designated as MHR properties, as specified in Table 2 of Attachment 3; and
4. Not further pursue property assessment sub-classes for MHR properties.



- **Calgary Heritage Strategy and Policy LUP007** - Support the identification, protection and management of Calgary's historic resources.
 - Educational, cultural and environmental benefits of historic buildings.
- **Designated Historical Resource Property Tax Cancellations Program:**
 - 15 per cent cancellation of municipal property taxes for eligible Municipal Historic Resource properties.
 - Greater flexibility than other heritage grant programs.
 - Supports costs of restoration and preservation of privately-owned historic properties.
 - Incentivizes new Municipal Historic Resource designations.



2026 Cancellations

Property Class	# Properties ¹	2026 Taxable Assessed Value	2026 Tax Cancellation Value ²
Residential	71	\$152,042,790	\$88,730.65
Non-Residential	39	\$104,748,210	\$282,798.17
Total	106	\$256,791,000	\$371,528.82

Year	Budget	Actual ²
2025	\$450,000.00	\$337,482.61
2026	\$550,000.00	\$371,528.82
Total	\$1,000,000.00	\$709,011.43

¹ Properties that contain both residential and non-residential portions are counted in both categories, but as one property in the Total line.

² Final total for 2026 may vary, pending results of Assessment Review Board proceedings.



Recommendations

That Executive Committee recommend that Council cancel municipal property taxes for designated Municipal Historic Resource (MHR) properties as specified in Attachment 3, for a total of \$371,528.82.

Operational Services Report to
Executive Committee
2026 April 14

ISC: UNRESTRICTED
EC2026-0193

Waste & Recycling rate structure and funding model

PURPOSE

This report recommends a change to Waste & Recycling's residential cart rate structure and updates to Waste & Recycling's funding model.

PREVIOUS COUNCIL DIRECTION

On 2025 February 25, Council directed Administration to evaluate changes resulting from the implementation of the provincial Extended Producer Responsibility system, assess options to update Waste & Recycling's rate structure and report back to Council no later than Q2 2026. A summary of previous Council direction is provided in Attachment 1.

RECOMMENDATION:

That the Executive Committee recommend that Council:

1. Direct Administration to prepare amendments to Waste Bylaw 4M2020 as part of the 2027 to 2030 Business Plans and Budgets to consolidate the monthly Black, Blue and Green Cart program charges into one integrated charge starting from 2027 January 1.

GENERAL MANAGER COMMENTS

General Manager Doug Morgan concurs with this report.

HIGHLIGHTS

- Consolidating Black, Blue and Green Cart monthly program charges into one monthly program charge will result in a simplified billing structure for single-family households and better represent the integrated and interdependent nature of the cart system and program costs.
- The change will reduce unnecessary complexity in Waste & Recycling's financial model, allowing us to improve financial practices, reduce time spent on lower-value activities, and more clearly convey information on funding and program costs with Calgarians. There will be no impact to service levels or program costs as a result of these changes.
- Waste & Recycling Services has been taking steps to become a fully self-supported business unit and aims to remove its remaining tax support funding by 2030 through internal transfers, cost mitigations, adjustments to fees and charges across waste services, and replacement with funding received through other sources.

DISCUSSION

The residential cart collection program began in 2009 with the introduction of Blue Carts, followed by Black Carts in 2011, and Green Carts in 2017. Although residential cart programs were rolled out individually over several years, they were designed to operate as an integrated waste management service. Operating the cart service as one system has led to efficiencies in service design, operational contingency, and customer education.

Waste & Recycling rate structure and funding model

The gradual introduction of the three cart programs resulted in separate charges being added as they came into service. Per household charges are a more direct way of funding waste collection and management compared to tax support funding, with each household paying the same amount for the same level of service. The charges reflect the cost of delivering the cart service and are charged to the customers benefiting from the service, in alignment with the principles of The City's User Fee Policy.

The introduction of Extended Producer Responsibility (EPR) presented a significant change to Waste & Recycling Services' business and financial operations and offers an opportunity to update the residential rate structure to more closely align with the integrated service offering and operational management.

Options for residential cart charges

Waste & Recycling assessed the options to consolidate the residential cart charges into one integrated charge or maintain the current residential rate structure with three separate cart charges.

Consolidating the three residential cart charges into one charge better represents and communicates the integrated nature of the residential cart service. Sorting materials properly into a three-cart waste system leads to a more efficient operation that minimizes costs of the cart programs overall. Leaving divertible material like food and yard waste and recyclable materials in the Black cart increases landfill costs, takes up valuable landfill space and creates harmful environmental emissions like landfill gas and leachate that are costly to manage. By using the three carts as intended, customers help to achieve environmental and financial benefits by managing their waste responsibly.

Cart program charges are calculated based on the cost of operating the service, including shared costs such as promotion and education, billing, program management, and infrastructure costs. Although shared costs were allocated to each cart service as they were introduced, one residential charge better represents these shared costs in delivering the cart program, and the operational efficiencies achieved by managing the carts as one residential waste service.

There is also similarity in how cart program costs change over time. Labour and vehicle costs, for example, apply across the residential cart system and affect each cart program in a similar way. Moving to one residential cart charge helps to convey these costs more simply and consistently.

Maintaining the current state of separate cart charges would mean maintaining complexity in Waste & Recycling's financial model that resulted from the gradual implementation of the carts. The current rate structure is not as effective at communicating the integrated nature and benefits of the cart system, or as clear when sharing information on funding and program costs with Calgarians.

Evolution of Waste & Recycling's funding model

Waste & Recycling's approach to funding services and financial modelling has matured over time, in alignment with Council direction and policies. The financial model has continuously evolved to more accurately allocate costs, set appropriate charges and fees for Waste & Recycling services, and improve clarity for customers. A residential waste service and financial model timeline is provided in Attachment 2.

Operational Services Report to
Executive Committee
2026 April 14

ISC: UNRESTRICTED
EC2026-0193

Waste & Recycling rate structure and funding model

Waste & Recycling has gradually replaced funding from property taxes with revenue received through program charges and alternative funding sources, such as revenue received through EPR. Waste & Recycling aims to complete the journey to becoming a fully self-supported business unit by 2030. Shifting Waste & Recycling's property tax funding to revenue received through fees and charges better aligns service charges with customer benefit as set out in the User Fee Policy and reduces complexity in Waste & Recycling's funding model.

Currently, funding from property taxes represents approximately 4.5 per cent (\$8.8 million) of total funding for Waste & Recycling Services and supports community programs and education, corporate strategies, and service administration. Waste & Recycling plans to internally transfer \$3.5 million of the remaining tax support. Removing the remaining \$5.3 million may be achieved through cost mitigations, adjustments to fees and charges across waste services, and replacement with funding received through other sources. WRS plans to bring these changes forward through the Business Plans and Budgets process over the course of the 2027-2030 business cycle. The shift in funding from property taxes will be revenue neutral and will have no impact on the cost of operating services.

EXTERNAL ENGAGEMENT AND COMMUNICATION

- | | |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken | <input checked="" type="checkbox"/> Dialogue with interested parties was undertaken |
| <input type="checkbox"/> Public/interested parties were informed | <input type="checkbox"/> Public communication or engagement was not required |

Waste & Recycling Services has begun discussions with Enmax to prepare for a potential rate structure change. Internally, Waste & Recycling Services is supported by Finance, Law, Information Technology and Customer Service & Communications.

A plan to communicate the change to customers is being developed, and if the recommendation is approved, will be implemented. WRS will publish information on how the revenue received from the integrated cart program charge funds the residential cart service, including a breakdown of costs for different parts of the program to ensure the allocation remains transparent.

WRS will continue promotion and education efforts to communicate with customers the benefits of properly diverting material, and the importance of an integrated cart system.

IMPLICATIONS

Social

Single-family households may notice a simplified billing structure on their ENMAX bill with a change from three cart program charges to one overall charge for the cart services.

Environmental

One integrated program charge better represents and communicates to customers the environmental benefits of an interdependent and complementary residential cart system.

Economic

**Operational Services Report to
Executive Committee
2026 April 14**

**ISC: UNRESTRICTED
EC2026-0193**

Waste & Recycling rate structure and funding model

The replacement of funding from property taxes will result in adjustments to fees and charges for customers, however this would be a revenue neutral replacement of funding, meaning any changes to fees and charges would be offset by a reduction in tax supported funding for the service.

WRS will bring forward adjustments to fees and charges to enable this change for consideration as part of the 2027 to 2030 Business Plans and Budgets.

Service and Financial Implications

The change will reduce unnecessary complexity in Waste & Recycling's financial model, allowing us to improve financial practices, reduce time spent on lower-value activities, and more clearly convey information on funding and program costs with Calgarians.

The recommendation to consolidate the residential cart rates will not change service levels or customer service, including the ability for customers to request additional carts.

There will be a one-time financial cost to change the billing administration, which is estimated at \$400,000 and will be accommodated within current budgets.

RISK

Some customers may prefer seeing separate charges for residential carts on their billing information. There may be customer complaints and reputational risk to billing changes. To support this change, Waste & Recycling Services will publish clear explanations of how revenue raised through program charges funds different parts of the cart program.

ATTACHMENTS

1. Previous Council Direction
2. Residential waste service and financial model timeline
3. Council Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Doug Morgan/Julie Radke	Operational Services	Approve
Les Tochor	Corporate Planning & Financial Services	Consult
Jill Floen	Law, Legislative Services & Security	Consult

Authors: Douglas Olley and Lee-Anne Bell, Waste & Recycling Services

Previous Council Direction and Background

Date	Report Number	Direction/Description
2006 July 24	UE2006-23	<p>Curbside Service Delivery Options.</p> <p>Council directed that:</p> <p>Administration to undertake a Request for Proposal (RFP) to design, build and operate a materials recovery facility; an RFP to plan, design and deliver a program to collect recyclables from single-family residences; an RFP to design, build and operate compost facilities; and to plan, design and deliver a program to collect residential organics.</p>
2006 December 04	UE2006-32	<p>Waste and Recycling Services – Financial Sustainability</p> <p>Council directed Administration to report back through the 2007 February Regular Meeting of SPC on Utilities and Environment with a sustainable financial model for Waste & Recycling Services (W&RS) based on cost of service principles including:</p> <ul style="list-style-type: none"> • Costs to provide services are allocated back to customer classes; and • Subsidization across customer classes is minimized.
2007 April 16	UE2007-06	<p>Sustainable Financial Model for Waste & Recycling Services</p> <p>Council received a report presenting a plan to transition some services previously funded through tax base to residential user fee. Administration asked for approval of the following funding changes for Waste & Recycling Services commencing 2009 January 01:</p> <ul style="list-style-type: none"> • Community Recycling Depots and Diversion program moved from disposal fees onto the tax base • Residential waste collection and disposal moved from the tax base to a residential user fee; and • Residential curbside recycling and organics collection and processing to be funded from residential user fees.
2007 April 16	UE2007-07	<p>Curbside Recyclables Collection and Processing Program</p> <p>Council directed Administration to introduce a city-wide residential curbside recycling program in 2009 that included the collection and processing of recyclables (excluding organics) and an associated user fee of up to \$8/household/month (in 2009 dollars) to coincide with the launch of the proposed program.</p>
2013 April 15	C2013-0246	<p>Organics and Biosolids Composting Program</p> <p>Council directed Administration to prepare procurement documents for a City-owned, private sector Design-Build-</p>

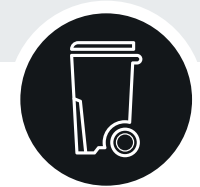
		Operate Composting Facility; and to report back on funding options including indicative rates and fess, for the 2015-2018 Operating Budget, to accommodate net increases to operating costs due to the implementation of a city-wide food and yard waste diversion program.
2014 March 17	UCS2014-0024	<p>Waste & Recycling Services Financial Plan 2015 to 2018</p> <p>Council received the report for information on Waste & Recycling Services Financial Plan 2015 to 2018.</p> <p>Since 2008, following Council commitment to improving the financial sustainability of WRS, progress was made toward self-sustaining funding to support both operating and capital programs. The WRS funding model continued to work toward cost of service principles, such that recipients of a service pay the full cost for that service. Sustainable funding allowed WRS to proceed with a strategic, long range capital plan that underpins the delivery of critical waste and recycling services.</p> <p>The WRS financial plan for 2015 – 2018 included the following elements:</p> <ul style="list-style-type: none"> • Continued tax support for residential garbage collection and community recycling depots • Continued self-sustaining funding for landfill operations through the residential waste management charge and landfill tipping fees • Approved program funding for the green cart residential organics composting program • Fully funded landfill liability • A 10-year capital plan in accordance with the Waste & Recycling Services Infrastructure Investment Plan (WRIIP) • Self-supported debt matched to asset life • A completed Cost of Service Study to determine appropriate funding model for 2019-2022; and • Delivery on the outcomes of the Collection Services Review.
2014 March 17	C2014-0089	<p>2015 to 2018 Waste & Recycling Services Rate Scenarios</p> <p>WRS developed a range of rates and fee scenarios for Council’s consideration for the 2015-2018 Action Plan to ensure that WRS was able: to maintain service levels for existing customers; extend those services to new communities; add new services (i.e: green cart program); maintain the capacity and efficiency of its infrastructure; and respond to inflationary impacts. These rates were then incorporated as part of the Service Plan and Budgeting for 2015-2018 business cycle.</p>

<p>2016 February 24</p>	<p>UCS2016-0136</p>	<p>Waste & Recycling Services Financial Model Overview</p> <p>The SPC on Utilities and Corporate Services received this report for information:</p> <p>Details of the first phase of the financial model review included current state, related financial risks, and a summary of the consultant's external scan of other municipal waste management financial models.</p> <p>The next phase of the Financial Model Review required additional investigation and the creation of an integrated financial tool that will support cost of service and rate development.</p> <p>WRS committed to completing an assessment of the implications of changing to a Self-Sustaining Financial Model, specifically related to funding sources.</p>
<p>2018 March 19</p>	<p>UCS2018-0150</p>	<p>Waste & Recycling Services Financial Plan 2019 -2022</p> <p>Administration was directed to implement the following changes to the WRS funding model for 2019-2022 cycle through a one-year transition plan:</p> <ul style="list-style-type: none"> • Removal of the Waste Management Charge that supported a portion of the Black Cart Program and covered financial needs in operating and capital budgets. This equated to a fee revenue reduction of approximately \$20 million annually. • Introduction of a residential Black Cart Program charge that reflected cost recovery, estimated at \$27 million. • Removal of the \$10.1 million tax support subsidy from shifting to every-other-week black cart collection from the Green Cart Program. • Continuation of a financial model that included some tax support. WRS would use taxes to fund Community Recycling Depots and other community-wide programs and strategic initiatives that were traditionally funded through other sources including the Waste Management Charge. Combined, these programs and initiatives required approximately \$20 million in tax support per year. • Removal of a \$3 million tax subsidy for the segment of condominium customers that had been receiving tax supported garbage collection. • Proposed changes resulted in a neutral financial impact to WRS: an increase in fee revenue of \$20 million balanced by a reduction in tax support of \$20 million annually.
<p>2022 July 5</p>	<p>C2022-0798</p>	<p>Waste & Recycling Charges and Rates</p> <p>Council approved approved the proposed charges and rates for 2023-2026 for the Waste & Recycling service which were developed to ensure the service could:</p>

		<ul style="list-style-type: none"> • continue progress towards waste reduction and diversion objectives; • maintain service levels for existing customers, while extending services to support growth; • preserve capacity and efficiency of its infrastructure as per the Waste & Recycling Infrastructure Investment Plan; • achieve an updated financial reserve target; and • respond to inflationary and demand impacts. <p>Financial objectives for the Waste & Recycling service in 2023-2026 were intended to create a cost structure for residential services that is transparent to the customer, aligns revenue with customer classes and their services, and limits dependency on tax support.</p>
<p>2025 February 25</p>	<p>C2025-0076</p>	<p>Transition to Extended Producer Responsibility</p> <p>Council directed administration to evaluate changes as a result of Extended Producer Responsibility, assess options to update Waste & Recycling’s rate structure and report back to Council no later than Q2 2026.</p> <p>Council also gave three readings to amend the Waste Bylaw to reduce the monthly Blue Cart Program charge and enable Extended Producer Responsibility implementation in Calgary</p>



Evolution of Waste & Recycling Services residential service and financial model



Residential service

The Blue Cart Program is rolled out to single-family households to complement the existing community recycling depot program.

2009

Black carts are introduced to replace garbage bag collection (collected by hand).

2011-12

The number of community recycling depots (CRDs) is reduced from 52 to 17 following updates to diversion bylaws and programs. This lowers program costs while maintaining access for Calgarians.

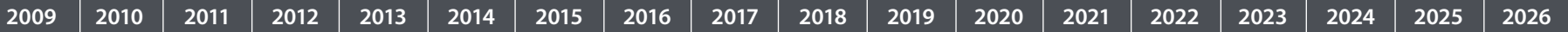
2016-21

The Green Cart Program is rolled out to provide curbside collection and the processing of food and yard waste.

2018

Extended Producer Responsibility is introduced province-wide, shifting the responsibility and costs for recycling to producers. This reduces the costs for municipalities and residents.

2024



Financial model

The Blue Cart Program charge is established based on the cost of providing the cart service, and a waste management fee is established to fund the processing costs for residential garbage.

2009

The WRS sustainment reserve is created (combining four existing reserves into one) to provide contingency for operations.

2011

Separate green cart and black cart charges are introduced, and are calculated based on the cost of operating the services. These charges replace the waste management fee and WRS relinquishes \$20M in property tax funding.

2018-19

WRS relinquishes a total of \$12M in property tax funding by optimizing the CRD program and other efficiencies. WRS sets a new reserve target based on 120 days of operations and maintenance.

2019-23

The Council User Fee policy is amended to better align customer benefits with the fees charged.

2024

As a result of Extended Producer Responsibility, the Blue Cart Program monthly charge is reduced from \$9.34 to \$2.17 (77%) and WRS relinquishes \$0.5M in property tax funding.

2025-26



Waste & Recycling rate structure and funding model

14 April 2026

Recommendation

That the Executive Committee recommend that Council:

1. Direct Administration to prepare amendments to Waste Bylaw 4M2020 for the 2027 to 2030 Business Plans and Budgets to consolidate the monthly Black, Blue and Green Cart program charges into one integrated charge starting from 2027 January 1.

Development of the residential cart service



Black, Blue, and Green carts were introduced individually through a phased approach over the past 17 years.



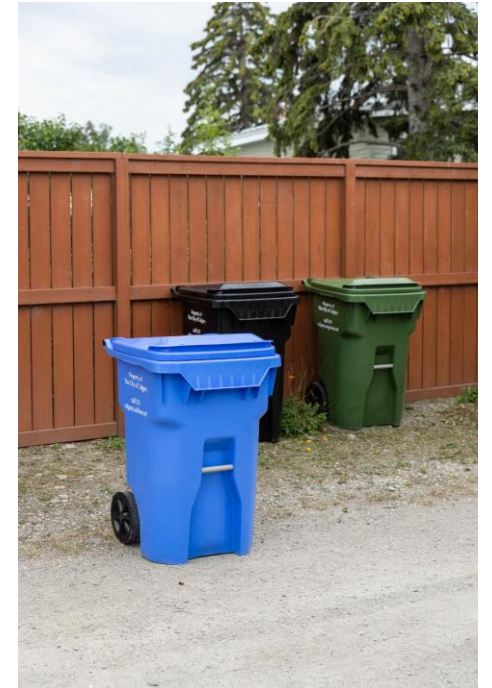
Funding for carts has progressed from being partially supported by property taxes to fully supported by program charges and funding received through Extended Producer Responsibility (EPR) .



EPR has led to a significant change in Waste & Recycling's business and financial operations.

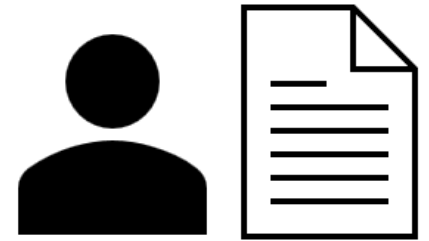
One consolidated cart program charge

- Communicates the integrated nature of the cart system
- Better represents costs of delivering cart services, including shared costs
- Reduces unnecessary complexity in financial model, and improves clarity for customers on program costs and funding



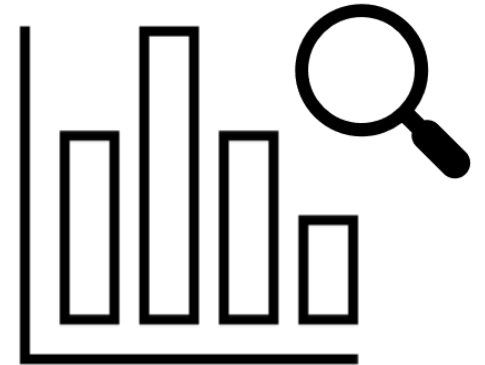
What this means for customers

- Simplified billing structure with single family households receiving one residential program charge for all three cart services on their monthly bill.
- Information on what the program charge pays for will be published.
- No impact on service level and cost, including customer service and business operations.



Waste & Recycling funding model

- Waste & Recycling's approach to funding services has matured over time, in alignment with Council direction and policies
- Waste & Recycling aims to complete the journey of becoming a fully self-supported business unit by 2030



Recommendation

That the Executive Committee recommend that Council:

1. Direct Administration to prepare amendments to Waste Bylaw 4M2020 for the 2027 to 2030 Business Plans and Budgets to consolidate the monthly Black, Blue and Green Cart program charges into one integrated charge starting from 2027 January 1.

Corporate Planning and Financial Services Briefing to
Executive Committee
2026 April 14

ISC: UNRESTRICTED
EC2026-0187

Council Innovation Fund and Council Community Fund Status Update

PURPOSE OF BRIEFING

To provide the financial update of the Council Innovation Fund and Council Community Fund as of 2025 December 31 and provide an overview of the Council approved projects.

SUPPORTING INFORMATION

On 2024 June 11, Council approved the updated terms of reference for the Council Innovation Fund and the Council Community Fund through report EC2024-0694. Administration is required to report back annually to Council on the overall status of the two funds.

This report is in alignment with the Terms of Reference.

These attachments provide a list of the Council approved projects, their status and the balance of both funds as at 2025 December 31 and 2026 February 28.

ATTACHMENT(S)

1. Attachment 1 - Council Innovation Fund
2. Attachment 2 - Council Community Fund

Author: Juan Salazar, Finance

Chief Financial Officer and General Manager Les Tochor concurs with the information in this Briefing.

Council Innovation Fund						
December 31, 2025						
In Canadian Dollars						
						Innovation Fund
Budget Allocation 2011						5,000,000
Budget Allocation 2012						1,000,000
Budget Allocation 2015						1,894,000
Budget Allocation 2019						5,000,000
Budget Transfer to Council Community Fund 2019						(1,085,406)
Budget Transfer to Council Community Fund 2023						(500,000)
Budget Transfer to Council Community Fund 2024						(1,500,000)
Budget Transfer to WCEF Fund 2025						(280,000)
						9,528,594
Approved Projects	Sponsor	Budget Allocated	Actual Expenses	Savings on Completed Projects	Future Commitments	Project Status
Engagement Process	Ald. Lowe	905,874	905,874		-	Completed
Mission Road - Main Street	Ald. Carra	300,000	285,250	14,750	-	Completed
Cut Red Tape (Phase I)	Mayor Nenshi	110,000	110,000		-	Completed
International Ave Pilot Project	Ald. Chabot	41,135	41,135		-	Completed
Airport Express Bus	Mayor Nenshi	336,000	336,000		-	Completed
Bow to Bluff Corridor: Community Spaces	Ald. Farrell	150,000	150,000		-	Completed
Rectangular Rapid Flash Beacon (RRFB)	Ald. Demong/Pootmans	200,000	186,241	13,759	-	Completed
Calgary's Community Addictions Strategy	Ald. Colley-Urquhart	150,000	83,252	66,748	-	Completed
Initiative to Reduce Poverty in Calgary	Mayor Nenshi	200,000	200,000		-	Completed
1st Street SW Underpass	Ald. Mar	100,000	93,823	6,177	-	Completed
Calgary Food System Assessment & Action	Ald. Carra	45,000	41,274	3,726	-	Completed
Cut Red Tape (Phase II)	Mayor Nenshi	125,000	86,613	38,387	-	Completed
Social Innovation Calgary "Community Innovation Hub" (CIH) Project	Ald. MacLeod/Demong	75,000	75,000		-	Completed
Supporting Partnerships for Urban Reinvestment (SPUR)	Ald. Pincott	232,000	202,000	30,000	-	Completed
Cut Red Tape (Phase III)	Mayor Nenshi	150,000	127,264	22,736	-	Completed
S-Park Pilot	Ald. Mar	20,000	12,959	7,041	-	Completed
Roads On-Line Service Requests	Ald. Demong	185,000	98,543	86,457	-	Completed
Soul of Your Community Project	Ald. Mar	225,000	182,347	42,653	-	Completed
Bio-Energy Pilot Project	Ald. Carra	170,000	170,000		-	Completed
School Site Review	Ald. Lowe/Stevenson	150,000	149,137	863	-	Completed
Calgary Energy Efficiency Innovation Lab	Ald. Pincott & Ald. MacLeod	120,000	113,318	6,682	-	Completed
Off-Leash Ambassador Pilot Program	Ald. Macleod & Ald. Hodges	75,000	74,922	78	-	Completed
Neighbourhood Pace Car	Ald. Dale Hodges	5,700	5,700		-	Completed
Calgary Poverty Reduction Initiative-Transition Funding for Implementation	Mayor Nenshi	117,841		117,841	-	Completed
Affordable Housing Energy Efficiency Retrofit Demonstration Project	Ald. MacLeod	124,000	120,565	3,435	-	Completed
Citywide Approach to Retail/Commercial Planning and Development	Ald. Lowe	375,000	358,354	16,646	-	Completed

Approved Projects	Sponsor	Budget Allocated	Actual Expenses	Savings on Completed Projects	Future Commitments	Project Status
Interactive Park Mowing and Roads Map	Cllr. Demong & Cllr. Pincott	300,000	258,198	41,802	-	Completed
Census Online Data Capture	Mayor Nenshi	250,000	224,036	25,964	-	Completed
Legislative Governance Task Force Work Plan Implementation Project	Mayor Nenshi	350,000	350,000		-	Completed
The Heart of the New East - Incubation Project	Cllr. Chabot	98,500	98,500		-	Completed
Medical Response Unit Pilot	Cllr. Colley-Urquhart	175,000	145,444	29,556	-	Completed
Community Representation Framework Project	Cllr. Carra	250,000	250,000		-	Completed
WALK21 Community Microgrants	Cllr. Farrell, Carra, and Pincott	172,500	97,923	74,577	-	Completed
17th Avenue SW Pocket Plaza	Cllr. Woolley	300,000	299,758	242	-	Completed
Improving Budget Transparency	Cllr. Demong	150,000	150,000		-	Completed
Gender Equity and Diversity Baseline Assessment	Cllr. Carra	170,000	148,324	21,676	-	Completed
Calgary Community Court: Pilot Readiness	Cllr. Sutherland	250,000	149,747	100,253	-	Completed
On Demand Transit Service Pilot	Cllr. Gondek and Keating	338,000	338,000		-	Completed
One Calgary Policy Review	Cllr. Demong	525,000	391,601	133,399	-	Completed
Chinatown Cultural Plan and Local Area Plan	Cllr. Farrell and Chui	250,000	250,000		-	Completed
University of Calgary - Citizen Scientist Wearables Program	Cllr. Gondek	57,500	57,500		-	Completed
Greater Forest Lawn Governance and Communications Model	Cllr. Carra	227,000	75,530	151,470	-	Completed
City of Calgary Citizen Privacy Data Practices	Cllr. Colley-Urquhart	75,000	64,800	10,200	-	Completed
Roadside Naturalization Pilot	Mayor Nenshi & Cllr. Farrell	450,000	191,031	258,969	-	Completed
The Future of Stephen Avenue: Activate & Experiment	Cllr. Farrell, Woolley & Davison	300,000	300,000		-	Completed
Downtown Accelerator Program	Cllr. Farrell & Cllr. Woolley	250,000		250,000	-	Completed
Administrative Penalties System Start-up Costs	Cllr. Woolley	275,000		275,000	-	Completed
Virtual Reality Fire and Life Safety Education Pilot	Cllr. Gondek	75,000	75,000		-	Completed
Mount Royal University - Artificial Intelligence Digital Twin for Trucks	Cllr. Chahal	50,000		50,000	-	Completed
Heritage Calgary naming, Renaming & Commemoration Process Design	Cllr. Colley-Urquhart	162,000	153,715	8,285	-	Completed
Calgary Economic Development Learning CITY Community Pilot	Cllr. Gondek	43,400	43,400		-	Completed
Clear Justice Guided Police Complaints App	Cllr. Woolley	45,000	45,000		-	Completed
A Planning Model for Grass Roots Park Space Development	Mayor Gondek	100,000	100,000		-	Completed
Short Term Rental Economy	Cllr. Demong	324,070	324,070		-	Completed
Total		10,700,520	8,791,149	1,909,371	(0) *	
Total Budget		9,528,594				
Actual Expenses		(8,791,149)				
Future Commitments		-				
Remaining Uncommitted Budget at Dec 31, 2025		737,445				
2026 Approved Adjustments						
No approved projects for 2026						
Remaining Uncommitted Budget at Feb 28, 2026		737,445				

*Note: All CIF projects identified as completed have fulfilled the associated reporting requirements to Council, in line with the approved Terms of Reference.

Council Community Fund						
December 31, 2025			Community Fund Balance			
In Canadian Dollars						
	Budget Allocation 2019		1,085,406			
	Budget Transfer to Council Community Fund 2023 C2023-1148		500,000			
	Budget Transfer to Council Community Fund 2024 C2024-1097		1,500,000			
			3,085,406			
Approved Projects	Sponsor	Budget Allocated	Expenses to Date	Savings on Completed Projects	Future Committed	Project Status
Hawkwood Outdoor Recreation Facility Project	Cllr. Magliocca	500,000	500,000	-	-	Completed
Silver Springs Community Association	Cllr. Sutherland	300,000	300,000	-	-	Ongoing
Coach Hill/Patterson Heights Community Association	Cllr. Pootmans	250,000	-	-	250,000	Ongoing
Sandstone MacEwan Community Association	Cllr. Mian	300,000	300,000	-	-	Completed
Calgary Parkland Community Association Outdoor Gathering Hub	Cllr. Demong	110,000	110,000	-	-	Completed
Varsity Community Association	Cllr. Sharp	300,000	-	-	300,000	Ongoing
Symons Valley Leisure and Amenities Society	Cllr. Wyness	500,000	-	-	500,000	Ongoing
Auburn Bay Community Association	Cllr. Spencer	125,000	-	-	125,000	Ongoing
Total as at December 31, 2025		2,385,000	1,210,000		1,175,000	
Total Budget			3,085,406			
Actual Expenses			(1,210,000)			
Future Commitments			(1,175,000)			
Remaining Uncommitted Budget at Dec 31, 2025			700,406			
2026 Approved Adjustments						
No approved projects for 2026						
Remaining Uncommitted Budget at Feb 28, 2026			700,406			

Law, Legislative Services and Security Briefing to

Executive Committee

2026 April 14

ISC: UNRESTRICTED

EC2026-0329

Privacy Management Program 2025 Annual briefing report

PURPOSE OF BRIEFING

At the 2020 January 27 Strategic Meeting of Council, Council directed that the City Clerk/FOIP Head provide an annual report to the Executive Committee (formerly Priorities and Finance Committee) on the Privacy Management Program. The City of Calgary's ("The City's") Privacy Management Program 2025 Annual Report conveys the activities of the Privacy Management Program and highlights key achievements for Calgarians and The City.

SUPPORTING INFORMATION

Attachment 1, *2025 Privacy Management Program Annual Report*, provides information on The City's key privacy statistics in addition to privacy trends and outlines the status of the *Privacy Program Strategic Plan*.

On June 11, 2025, the *Access to Information Act* ("ATIA") and the *Protection of Privacy Act* ("POPA") came into force in Alberta, along with their accompanying Regulations. Together, these Acts replace the *Freedom of Information and Protection of Privacy Act* ("FOIP Act"). Intended to modernize and strengthen access and privacy in Alberta's digital age, ATIA and POPA introduce changes to how City employees manage access to information requests and protect personal information.

POPA builds on existing personal information protections and introduces some new requirements for how The City handles personal information, data derived from personal information and non-personal data.

The focus for 2025 was to begin aligning The City's privacy practices with new legislative requirements. The City took a phased approach introducing changes to the Protection of Privacy Administration Policy to ensure that City employees are aware of their responsibilities and that they are equipped to meet their obligations under the legislation.

Next Steps

2026 will bring the expansion of The City's Privacy Management Program as per the obligations of POPA. The City must develop policies, procedures and tools to ensure privacy is protected and ensure The City's internal policies and procedures align with POPA and promotes accountability and transparency, giving individuals the opportunity to understand how their personal information is managed by The City.

ATTACHMENT

Attachment 1 – 2025 Privacy Management Program Annual Report

Author: Nicole Dengis, Law, Legislative Services & Security – Information & Privacy Services

The City Solicitor and General Counsel, Jill Floen concurs with the information in this Briefing.



2025 Privacy Management Program Annual Report

THE YEAR IN NUMBERS

The City of Calgary (“The City’s”) Privacy Management Program consists of two main functions: Privacy Incident Management and Privacy Compliance and Risk Assessment (“PCRA”) Engagement. Privacy Incident Management is a reactive process that investigates and addresses privacy complaints after they have been reported. PCRA Engagement is a proactive process that identifies and assesses potential privacy risks associated with the collection, use, disclosure, storage, security, retention and destruction of personal information for a new or modified administrative practice, program, project or service.

2025 Privacy Incident Management Highlights

New Privacy Incidents Received

121

A 36% increase from 2024.

Closed Privacy Incident Investigations

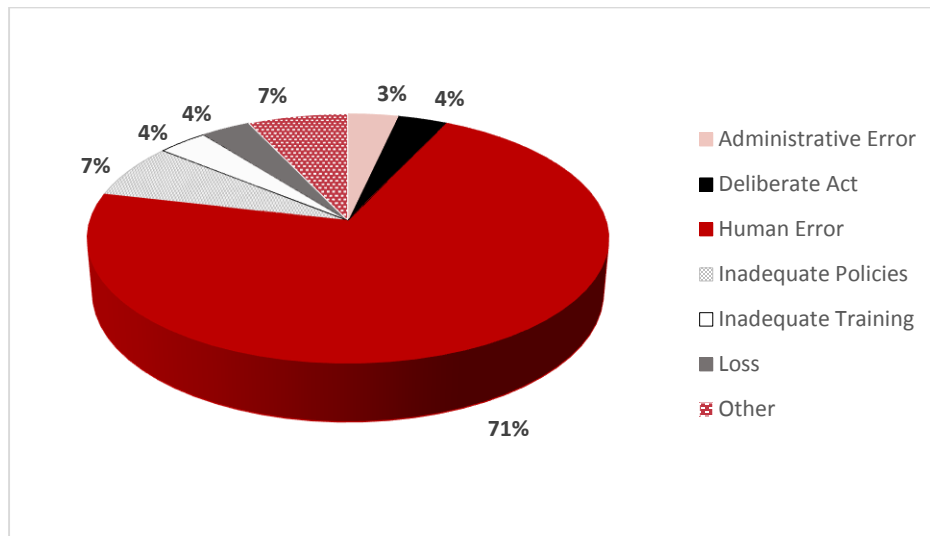
40

A 54% increase from 2024.



- 16 Closed Investigations – Confirmed not a Privacy Incident
- 24 Closed Investigations – Confirmed Privacy Incident
- 83 Recommendations Issued

Type of Confirmed Privacy Incidents by Percentage



THE YEAR IN NUMBERS

2025 Privacy Compliance and Risk Assessment (“PCRA”) Highlights

New PCRA Engagements Received

221

A **51% increase** from 2024.

PCRA Engagements Completed

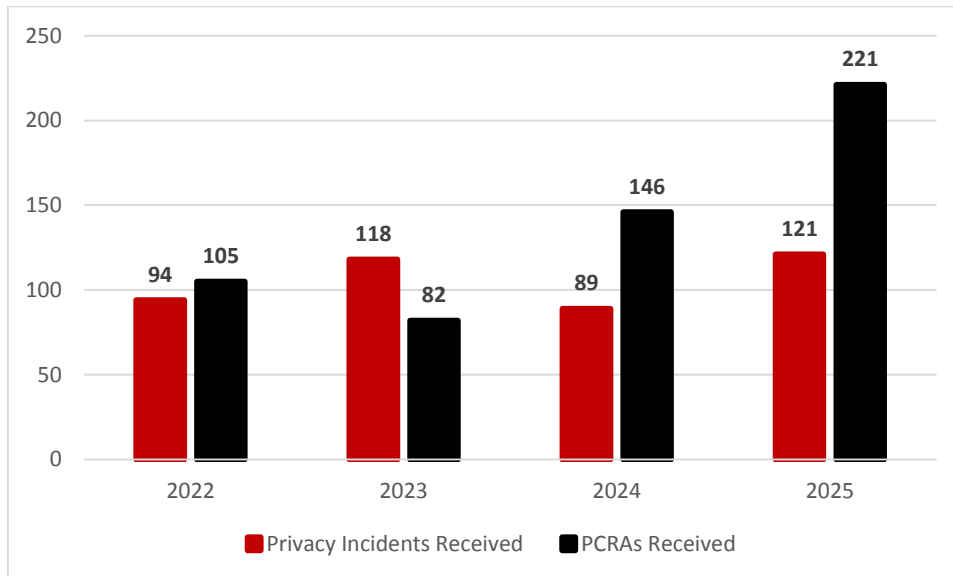
226

A **45% increase** from 2024.
(Note: 5 PCRA engagements were carried over from 2024 and completed in 2025)



34% of PCRA engagement received were for IT-related projects.

Privacy Incidents and PCRA Engagements Received by Year



PRIVACY MANAGEMENT PROGRAM HIGHLIGHTS

2025 ACCOMPLISHMENTS

The City continues its commitment towards advancing the Privacy Management Program.

Made amendments to The City's **PROTECTION OF PRIVACY POLICY** to align with the requirements of the *Protection of Privacy Act* ("POPA").

Formalized the **PRIVACY COMPLIANCE AND RISK ASSESSMENT ENGAGEMENT PROCESS** for business units and working groups.

Introduced the **PRIVACY RISK QUESTIONNAIRE ("PRQ")**; a new assessment tool to assist in determining privacy compliance and risk that may occur in the project.

Established a **CROSS-CORPORATE PRIVACY MANAGEMENT PROGRAM WORKING GROUP** with members from Access to Information and Corporate Privacy, Law, Corporate Security and Information Technology.

EXPANDED WORKING RELATIONSHIPS with Human Resources, AI Working Group and Cloud, Open Source Computing, Data and Analytics, and Whistleblower Program.

UPDATED AND MODERNIZED TRAINING MATERIALS, TEMPLATES and RESOURCES to align with POPA requirements.

SUPPORTED THE 2025 GENERAL ELECTION to ensure The City took reasonable security safeguards to protect and manage personal information during the electoral process.

1947 Employees completed privacy-related **ONLINE TRAINING**.

1102 Employees received **TARGETED PRIVACY AWARENESS TRAINING**.

Operational Services Briefing to

Executive Committee

2026 April 14

ISC: UNRESTRICTED

EC2026-0343

Extended Producer Responsibility Update

PURPOSE OF BRIEFING

This briefing provides an update on the transition to Extended Producer Responsibility (EPR).

SUPPORTING INFORMATION

Extended Producer Responsibility (EPR) is a provincial policy that transfers responsibility and cost for managing certain recyclable and hazardous materials from local governments to producers (e.g. manufacturers, brand holders). Implementation of the EPR system began on 2025 April 1. A summary of previous Council direction is included in Attachment 1 and an EPR Info Sheet can be found in Attachment 2.

EPR implementation is proceeding well in Calgary. With respect to Blue Cart recycling and Hazardous and Special Products, Calgarians experienced a seamless service transition and continue to receive the same high quality collection services they had prior to EPR. Monthly Blue Cart program charges were reduced from \$9.34 to \$2.17 on 2025 April 1. Funding received from producers for the collection of Hazardous and Special Products resulted in Waste & Recycling Services relinquishing \$500,000 in property tax funding as part of 2026 budget adjustments.

EPR has also led to expanded access to battery recycling for Calgarians. Call2Recycle, the Producer Responsibility Organization for batteries, has worked with retail businesses and The City's household hazardous waste depots to establish 159 battery collection sites across Calgary, resulting in 92,925 kilograms of batteries collected for recycling in 2025. New drop-off locations continue to be added, and The City has established more than 200 collection points for City operations and staff. In February 2026, Call2Recycle named The City of Calgary as a Leaders in Sustainability Award recipient for our leadership in battery recycling and commitment to environmental stewardship. Beyond the environmental and economic benefits of battery recycling, keeping batteries out of regular waste streams will reduce fires and other hazards in collection vehicles, waste processing facilities and landfills.

2026 Updates

Multi-family developments will see EPR implementation for packaging and paper recycling starting 2026 October 1. Recycling costs will be covered by producers, resulting in lower costs for multi-family properties. Circular Materials, a Producer Responsibility Organization (PRO), will be responsible for managing recycling collection for multi-family properties. Property owners and managers may voluntarily register directly with Circular Materials to coordinate service delivery. As of mid-February, multi-family developments representing more than 50 per cent of multi-family households in Calgary had registered to receive service under EPR. Service start dates depend on when a property registers. Circular Materials is hiring recycling collection contractors through a competitive procurement process.

Also on 2026 October 1, a unified material list will be implemented province-wide, resulting in the same materials being accepted in recycling systems across Alberta. Calgarians will be able to put more materials in their Blue Carts, such as flexible plastics like chip bags and snack wrappers. Waste & Recycling Services is preparing for operational changes and customer communications to support this change.

Waste & Recycling Services continues to collaborate and advocate for a strong system that meets the needs of Calgarians and improves over time, building on productive relationships with the Government of Alberta, the Alberta Recycling Management Authority and Producer Responsibility Organizations. We continue to coordinate with Alberta Municipalities, the City of Edmonton, and other municipalities across Alberta and Canada to share learnings and advance common interests in EPR system design and implementation.

Responsibilities as a Producer

The City is also a 'producer' in the Extended Producer Responsibility system because we produce and distribute packaging and paper products such as receipts, tax assessments, transit tickets, notices and door hangers. As a producer, The City provides regular reporting and pays fees to the Alberta Recycling Management Authority and to a Producer Responsibility Organization to manage those materials on our behalf. The City is preparing for new reporting and verification requirements that will come into effect in 2026. In 2026, the cost to fulfill producer responsibilities is estimated at \$127,000, which is minimal compared to the overall financial benefit of Extended Producer Responsibility. Fees may change over time based on changes to fee-setting methodologies established by the Producer Responsibility Organization and other factors.

ATTACHMENT(S)

1. Attach 1 – Summary of Previous Council Direction
2. Attach 2 – Extended Producer Responsibility Info Sheet 2026

Author: Lee-Anne Bell, Waste & Recycling Services

General Manager Doug Morgan concurs with the information in this Briefing.

Previous Council Direction and Background

Date	Report Number	Direction/Description
2018 February 15	IGA2018-0148	<p>Advocacy for Extended Producer Responsibility.</p> <p>Council directed that:</p> <ol style="list-style-type: none"> 1. The Mayor, on behalf of Council write a letter to the Province on the importance of legislation for Extended Producer Responsibility; and 2. Administration develop a request for decision for the Alberta Urban Municipalities Association (AUMA) Municipal Leaders' Caucus (March 14-15, 2018) to advocate that the Government of Alberta develop and implement legislation to establish Extended Producer Responsibility (EPR) in Alberta.
2019 February 04	C2019-0129	<p>Notice of Motion C2019-0129-Extended Producer Responsibility</p> <p>Council adopted a Notice of Motion directing that:</p> <p>Council allocate funding from the Fiscal Stability Reserve (FSR) not to exceed \$50,000, to contribute to the work described below, which will require additional funding partners to carry out;</p> <p>and that Council direct Administration to cooperate with other Alberta municipalities, AUMA, producers and recyclers of packaging and paper products, and the Province of Alberta to develop a baseline that can inform the design of a provincial EPR program by researching:</p> <ul style="list-style-type: none"> • The benefits, challenges, and risks of an EPR program in Alberta for these groups and their constituents; • The current recycling systems and supply chains across the province, and potential impacts of an EPR program in Alberta; <p>And report back through the SPC on Utilities and Corporate Services no later than 2019 October.</p>
2019 December 16	PFC2019-1529	<p>Notice of Motion – Rallying Support for Extended Producer Responsibility</p> <p>Council approved a Notice of Motion directing that the Federation of Canadian Municipalities further call on the Government of Canada to create a harmonized regulatory framework for Extended Producer Responsibility (EPR) across Canada including all packaging and paper products (PPP), in cooperation with all orders of government, industry and affected stakeholders, allowing for regional considerations and respect for Provincial authority.</p>

<p>2020 June 15</p>	<p>PFC2020-0666</p>	<p>Council adopted Notice of Motion PFC2020-0666 directing that Council endorse proposal of the following resolution to the Alberta Urban Municipalities Association, and by doing so reaffirm its support for the development of Province-wide Extended Producer Responsibility Legislation:</p> <p>That should the Government of Alberta adopt EPR legislation, every member municipality shall do everything in its power to pass any and all savings directly back to taxpaying and/or ratepaying Albertans.</p>
<p>2020 October 05</p>	<p>UCS2020-0887</p>	<p>Alberta Collaborative Extended Producer Responsibility Study Report</p> <p>Council received the Alberta Collaborative Extended Producer Responsibility Study Report</p> <p>Council reaffirmed its support for Extended Producer Responsibility (EPR) and directed Administration to continue advocating for EPR in collaboration with other Alberta municipalities, industry and affected stakeholders.</p> <p>A Motion Arising was also adopted that Council request that The Mayor send a letter on behalf of Calgary City Council to MLA Turton re-stating Council's support from the implementation of a province-wide Extended Producer Responsibility program and stating Council's support for MLA Turton's sponsored Motion 510. The Motion Arising stated that Council supports the Alberta Legislature and the Government of Alberta investigating the feasibility of implementing province-wide EPR and, should it be feasible, its timely adoption.</p>
<p>2023 December 12</p>	<p>C2023-1363</p>	<p>Extended Producer Responsibility Update</p> <p>Council received a Briefing note which provided an overview of Alberta's Extended Producer Responsibility program and how an EPR program may impact the Blue Cart and Household Hazardous Waste Programs.</p>
<p>2024 June 26</p>	<p>CD2024-0701</p>	<p>Extended Producer Responsibility Update</p> <p>The Community Development Committee received a Briefing Note providing an update on the status of the Extended Producer Responsibility (EPR) transition. The briefing outlined the roles and responsibilities of different groups under this new recycling framework, including Waste & Recycling Services plans to continue delivering front-line services to ensure that Calgarians experience a seamless transition.</p>
<p>2024 December 18</p>	<p>C2024-1366</p>	<p>Extended Producer Responsibility Verbal Update</p> <p>Council received a confidential verbal update regarding the transition to Extended Producer Responsibility.</p>



<p>2025 February 6</p>	<p>CD2026-0076</p>	<p>Transition to Extended Producer Responsibility Council approved amendments to the Waste Bylaw to reduce the monthly Blue Cart Program charge and enable Extended Producer Responsibility implementation in Calgary. Council directed Administration to evaluate changes as a result of Extended Producer Responsibility, assess options to update Waste & Recycling's rate structure and report back to Council no later than Q2 2026.</p>
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Extended Producer Responsibility (EPR)

This provincial policy enhances efficiency, performance and consistency of recycling for Alberta municipalities and residents.

What is EPR?

Under Extended Producer Responsibility, producers (manufacturers and brands) are responsible for the management of their materials once they become waste. It **shifts the responsibility** of recycling from municipalities to the producers that make the goods.

Benefits of EPR

- Empowers producers to:
 - ▶ choose packaging that can be recycled more easily
 - ▶ design and produce less packaging waste
 - ▶ take advantage of economies of scale to make recycling more effective and efficient.
- Standardizes the list of recyclable materials accepted across the province and creates consistent recycling outcomes for all municipalities.

EPR covers three streams of materials:

Material: Packaging and paper products which you know as blue cart materials.



Start date (single-family): **April 2025**
Start date (multi-family): **October 2026**

Material: Hazardous and special products, some of what we call household hazardous waste.



Start date : **April 2025**

Material: Household batteries



Start date : **April 2025**

EPR highlights

April 1, 2025


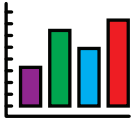


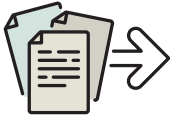
- ▶ Reduced blue cart program charge for single-family homes
- ▶ Continued high-quality blue cart collection and customer service from The City of Calgary

October 1, 2026

- ▶ Inclusion of multi-family buildings to also provide recycling collection savings for registered properties*

Roles and Responsibilities

Prior to EPR, The City of Calgary and Waste & Recycling Services oversaw all aspects of the single-family residential recycling service. In this new provincial system, WRS continues to provide blue cart collection while the other responsibilities have transitioned to other authorities and organizations to lead.

Recycling role	Previous state Prior to April 1, 2025	Current state Effective April 1, 2025
 <p>Regulator Mandates regulations including recycling targets</p>	Council	The Province – Alberta Environment and Protected Areas (AEPA)
 <p>Oversight Ensures compliance and measures performance</p>	Committee / Council	Alberta Recycling Management Authority (ARMA) <i>Accountable to The Province to provide oversight for EPR systems as EPR administrator</i>
 <p>Funder Pays for recycling</p>	Calgarians <i>Through user fees</i>	Producers – manufacturers, brands and companies that create EPR waste <i>Some blue cart program aspects are not required to be funded by producers.</i>
 <p>Service Design Establishes how recycling programs will operate</p>	Waste & Recycling Services	Producer Responsibility Organizations (PROs) <i>PROs act on behalf of producers to collect, process, and market EPR material streams.</i>
 <p>Service Delivery Collection, processing, promotion and education</p>	Waste & Recycling Services	Service providers contracted by PROs <i>Waste & Recycling Services provides blue cart collection services and education for Calgary.</i>

For more information about Extended Producer Responsibility, visit calgary.ca/epr.

*Service providers for registered multi-family buildings are still being determined by the PRO.