MINUTES

PRIORITIES AND FINANCE COMMITTEE

December 5, 2017, 9:30 AM
IN THE COUNCIL CHAMBER

PRESENT:	Mayor N. Nenshi, Chair Councillor S. Chu, Vice-Chair Councillor S. Keating (T&T Chair) Councillor P. Demong (UCS Alternate) Councillor J. Magliocca (PUD Chair) Councillor W. Sutherland (UCS Chair) *Councillor J. Farkas *Councillor D. Farrell *Councillor E. Woolley
ALSO PRESENT:	Chief Financial Officer E. Sawyer City Manager J. Fielding Deputy City Manager B. Stevens General Manager K. Hanson City Solicitor and General Counsel G. Cole Acting City Clerk D. Williams Legislative Recorder L. McDougall

1. CALL TO ORDER

Councillor Chu called the meeting to Order at 9:32 a.m.

2. OPENING REMARKS

Councillor Chu thanked all those in attendance at today's meeting, the first Priorities and Finance Committee of the new Council.

3. CONFIRMATION OF AGENDA

Moved by Councillor Sutherland

CONFIRM AGENDA, that the Agenda for the 2017 December 05 Regular Meeting of the Priorities and Finance Committee, be confirmed.

MOTION CARRIED

4. CONFIRMATION OF MINUTES

4.1 UNCONFIRMED MINUTES OF THE REGULAR MEETING OF THE PRIORITIES AND FINANCE COMMITTEE, 2017 SEPTEMBER 05

Moved by Councillor Sutherland

That the Minutes of the Priorities and Finance Committee held on 2017 September 25, be confirmed.

MOTION CARRIED

Mayor Nenshi assumed the Chair at 9:34 a.m., and Councillor Chu returned to his regular seat in Committee.

5. POSTPONED REPORTS

(No Items)

(includes related/supplemental reports)

6. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

6.1 Economic Development Investment Fund, PFC2017-1081

Distribution with respect to Report PFC2017-1081:

- A PowerPoint Presentation, from M. Moran, entitled "Economic Development Investment Fund (EDIF) Report to Priorities & Finance Committee", dated 2017 December 05.

SPEAKERS

1. Mary Moran, President and Chief Executive Officer, Calgary Economic Development

2. Jim Gray, Chairman of the Energy Group, Brookfield Asset Management

INTRODUCTION

Councillor Farkas introduced a group of students from David Thompson School in Ward 11, along with their teachers, Trista Strickland, Heather Feke and Meagan McMoran, and Tour Guides, Helen Tomicic and Phyllis Hawley.

3. Scott Hutcheson, Executive Chairman, Aspen Properties

4. Barry Munro, Partner, Ernst & Young

Moved by Councillor Woolley

That with respect to Report PFC2017-1081, Recommendation 1, the following be approved:

That the Priorities & Finance Committee recommends that Council:

1. Approve an additional allocation of $90 million for the long-term funding value of the Economic Development Investment Fund (EDIF) for a total of $100 million.

Opposed: Councillor Farkas

MOTION CARRIED

Moved by Councillor Woolley

That with Respect to Report PFC2017-1081, Recommendation 2, the following be approved:

That the Priorities and Finance Committee recommends that Council:

2. Direct Administration and Calgary Economic Development to report to the Priorities & Finance Committee with the EDIF Terms of Reference, including a strong governance structure, no later than 2018-Q1.

MOTION CARRIED

6.2 Silvera for Seniors Budget Review, PFC2017-1106

Distributions with respect to Report PFC2017-1106:

- A PowerPoint presentation, from Administration, entitled "Silvera for Seniors Budget Review", dated 2017 December 05; and
- A PowerPoint presentation, from A. Adamson, dated 2017 December 04.

CLERICAL CORRECTION

A clerical correction was noted to Report PFC2017-1106:

The first sentence on page 4 of 6, by deleting the word "it" following the words "questions which Administration, and by substituting with the word "in".

SPEAKERS

1. Arlene Adamson, Chief Executive Officer, Silvera for Seniors

The Priorities and Finance Committee recessed at 12:12 p.m. and reconvened at 1:07 p.m., with Mayor Nenshi in the Chair.

2. Linda Flanagan, Chief Financial Officer, Silvera for Seniors

Moved by Councillor Woolley

That, subject to Section 197 of the *Municipal Government Act*, and Section 24 of the *Freedom of Information and Protection of Privacy Act*, the Priorities and Finance Committee, now move into Closed Meeting, at 1:27 p.m., in the Council Lounge, to consider a confidential matter with respect to Report PFC2017-1106.

MOTION CARRIED

That, subject to Section 197 of the *Municipal Government Act*, the following members of Administration were in attendance, in Closed Meeting: D. Williams (Clerk), L. McDougall (Clerk), E. Sawyer (advice), B. Stevens (advice), K. Hanson (advice), D. Corbin (advice), L. Kerr (advice) S. Woodgate (advice), T. Goldstein (advice), T. Ward (advice) and C. Nkemdirim (advice).

The Priorities and Finance Committee reconvened, in Open Meeting, at 2:02 p.m. with Mayor Nenshi in the Chair.

Moved by Councillor Keating

That the Priorities and Finance Committee rise without reporting.

MOTION CARRIED

Moved by Councillor Sutherland

That with respect to Report PFC2017-1106, the following be approved, **after amendment**:

That the Priorities and Finance Committee recommend that Council:

1. **Review Silvera for Seniors' 2018 capital and operating budgets, for consistency with The City's operating and budgeting principles;**
2. Request Silvera to pursue efficiencies and budget reduction measures to match the funding provided by The City through Action Plan 2015-2018 and the transitional funding provided by the Province;
3. Direct Administration to request that Silvera report annually to the Standing Policy Committee on Community and Protective Services as part of the Civic Partner Annual Report commencing in Q2 2018;
4. Direct Administration to request that Silvera's business plan and budget for the 2019-2022 budget cycle be approved as part of the One Calgary budget and business process. This will include a review of the current lodge portfolio to confirm the transition of aging lodges to new properties and request the removal of lodges that are under contract with Alberta Health Services to provide health services;
5. **Request Silvera for Seniors to submit their 2018 final budget plan once their Board has approved it and return to the Priorities and Finance Committee; and**
6. **Direct that the Closed Meeting discussions remain confidential subject to Section 24 of the *Freedom of Information and Protection of Privacy Act*.**

MOTION CARRIED

6.3 Stampede BMO Expansion Review - Update and Work Plan, PFC2017-1188

Moved by Councillor Sutherland

That with respect to Report PFC2017-1188, the following be approved:

That the Priorities and Finance Committee:

1. Receive this Report for information; and
2. Direct Administration to continue the Stampede BMO Expansion Review Work Plan as outlined in Attachment 1 and report back on findings and next steps no later than Q1 2018.

Opposed: Councillor Farrell

MOTION CARRIED

6.4 Report on Investment in Calgary's Cornerstone Arts Organizations, PFC2017-1202

Distribution with respect to Report PFC2017-1202:

- A PowerPoint presentation, from Administration, entitled "Report on Investment in Calgary's Cornerstone Arts Organizations", dated 2017 December 05.

SPEAKER

1. Patti Pon, President and Chief Executive Officer, Calgary Arts Development

Moved by Councillor Woolley

That the Recommendation contained in Report PFC2017-1202 be amended by adding a new Recommendation 2, as follows:

2. Direct Administration to hire a third party consultant to review the process undertaken to disperse these funds and report back to Council, through the Priorities and Finance Committee, with the review and any recommendations no later than Q2 2018.

ROLL CALL VOTE

For: (3): Mayor Nenshi, Councillor Sutherland, and Councillor Woolley

Against: (4): Councillor Chu, Councillor Keating, Councillor Magliocca, and Councillor Farrell

MOTION DEFEATED

Moved by Councillor Woolley

That the Recommendation contained in Report PFC017-1202 be amended by adding a new Recommendation 3 as follows:

3. Direct that Calgary Arts Development develop an Equity Diversity and Inclusion Framework as a part of their 2019-2022 Strategic Plan and bring forward for approval at the 2018 Shareholder meeting before moving forward on any further initiatives.

ROLL CALL VOTE

For: (1): Councillor Woolley

Against: (6): Mayor Nenshi, Councillor Chu, Councillor Keating, Councillor Magliocca, Councillor Sutherland, and Councillor Farrell

MOTION DEFEATED

Moved by Councillor Keating

That with respect to Report PFC2017-1202, the following be approved:

That the Priorities and Finance Committee recommend that Council:

1. Receive for information this Report on the investment of the funds provided for the Cornerstone arts organizations.

Opposed: Councillor Chu and Councillor Woolley

MOTION CARRIED

6.5 Corporate Workforce Planning Update and Corporate Employee Survey Results (Verbal), PFC2017-1214

Distributions with respect to Report PFC2017-1214:

- A PowerPoint presentation entitled "Corporate Workforce Planning Update", dated 2017 December 05; and
- A PowerPoint presentation entitled "2017 Corporate Employee Survey Results", dated 2017 December 05.

Moved by Councillor Keating

That Section 78(2)(b) of e Procedure Bylaw 35M2017, be suspended in order that the Priorities and Finance Committee complete the remainder of today's Agenda.

MOTION CARRIED

Moved by Councillor Sutherland

That with respect to Report PFC2017-1214, the following be approved:

That the Priorities and Finance Committee receive the Corporate Workforce Planning Update and Corporate Employee Survey Results (Verbal) Reports for information.

The Priorities and Finance Committee recessed at 3:26 p.m. and reconvened at 3:37 p.m., with Mayor Nenshi in the Chair.

Moved by Councillor Chu

That Item 6.12, Report PFC017- 1131, be brought forward and dealt with immediately following Item 6.8, Report PFC2017-1101.

MOTION CARRIED

Moved by Councillor Chu

That Item 9.2, Report PFC2017-1238, and Item 9.3, Report PFC2017-1240, be brought forward and dealt with at this time.

MOTION CARRIED

6.6 Municipal Complex Structural Upgrade, PFC2017-1211

Distribution with respect to Report PFC2017-1211:

- Copies of a PowerPoint presentation, from Administration, entitled "Municipal Complex Structural Upgrade".

Moved by Councillor Woolley

That with respect to Report PFC2017-1211, the following be approved:

That the Priorities and Finance Committee recommends:

That Council approve the transfer of $12.2 million in project costs to be spent in 2017 and 2018 to the Corporate Cost Program 861 for the Municipal Complex Structural Upgrade.

MOTION CARRIED

6.7 Plus 15 Program Implementation Plan, PFC2017-1102

Distribution with respect to Report PFC2017-1102:

- A PowerPoint presentation, from Administration, entitled "Infrastructure Calgary - Plus 15 Program Implementation Plan", dated 2017 December 05.

Moved by Councillor Farrell

That with respect to Report PFC2017-1102, the following be approved:

That the Priorities and Finance Committee recommends that Council:

1. Receive the Plus 15 Program implementation plan in Attachment 1 and the Plus 15 Program Locations in Attachment 3 for information; and
2. Approve the requested capital budget as per Attachment 2 to be funded by corporate capacity identified by Infrastructure Calgary.

MOTION CARRIED

6.8 Corporate Security Capital Request – Implementation Plan, PFC2017-1101

Attachments 2 and 3 held confidential subject to Sections 23 and 24 of FOIP.

Distribution with respect to Report PFC2017-1101:

- A PowerPoint presentation, from Administration, entitled "Corporate Security Implementation Plan", dated 2017 December 05.

Moved by Councillor Chu

That with respect to Report PFC2017-1101, the following be approved:

The Priorities and Finance Committee recommend that Council:

1. Receive for information the Corporate Security Capital Request Implementation Plan in Attachment 1;
2. Approve capital budget as per Attachment 2, to be funded by corporate capacity identified by Infrastructure Calgary;
3. Direct that Attachment 2 remain confidential subject to Section 23(1) and 24(1) of the *Freedom of Information and Protection of Privacy* (FOIP) *Act* until this Report has been approved by Council and the contracts for the projects considered in this Report are awarded, unless it is determined by the Directors of Corporate Security and Supply to be appropriate to release budget information in advance of contracts being awarded; and
4. Direct that Attachment 3 remain confidential subject to Section 23(1) and 24(1) of the *Freedom of Information and Protection of Privacy* (FOIP) *Act*.

MOTION CARRIED

6.9 Assessment and Tax Circumstances Report, PFC2017-1083

Moved by Councillor Chu

That with respect to Report PFC2017-1083, the following be approved:

That the Priorities and Finance Committee recommend that Council under the authority of Section 347 of the *Municipal Government Act:*

1. Cancel 2015 and 2016 property and business taxes that meet Administration's circumstances criteria, for the amounts listed in the Attachment 1.
2. Cancel 2017 municipal property taxes for the qualifying non-profit organizations for the amounts listed in Attachment 2.
3. That Report PFC 2017-1083 be forwarded to the 2017 December 18 Meeting of Council.

MOTION CARRIED

6.10 2018 Business Tax Bylaw, PFC2017-1082

Moved by Councillor Chu

That with respect to Report PFC2017-1082, the following be adopted:

That the Priorities and Finance Committee recommend that Council

1. Give three readings to the proposed 2018 Business Tax Bylaw; and
2. That Report PFC 2017-1082 be forwarded to the 2017 December 18 Meeting of Council.

MOTION CARRIED

6.11 City Assessor Bylaw Amendment, PFC2017-1127

Moved by Councillor Chu

That with respect to Report PFC2017-1127, the following be approved, **after amendment**:

That the Priorities and Finance Committee recommend:

1. That Council Give three readings to the **proposed Bylaw to amend Bylaw 49M2007**; and
2. That Report PFC2017-1127 be forwarded to the 2017 December 18 Regular Meeting of Council.

MOTION CARRIED

6.12 Status Update on Project Management Practices and Capital Budget Process, PFC2017-1131

Distribution with respect to Report PFC2017-1131:

- A PowerPoint presentation, from Administration, entitled "Status Update on Project Management Practices and Capital Budget Process", date 2017 December 05.

Moved by Councillor Chu

That with respect to Report PFC2017-1131, the following be approved:

That the Priorities and Finance Committee recommend that Council:

1. Receive this Status Update for information; and
2. Direct that Administration bring further updates on the capital budget process through the One Calgary program.

MOTION CARRIED

6.13 Status of Outstanding Motions and Directions, PFC2017-1080

Moved by Councillor Chu

That with respect to Report PFC2017-1080, the following be approved:

That the Priorities and Finance Committee receive this Report for information.

MOTION CARRIED

7. ITEMS DIRECTLY TO COMMITTEE

7.1 REFERRED REPORTS

7.1.1 Referred Recommendation 10 of Report C2017-1123 (Attachment 11, 2017 Triennial Reserves), PFC2017-1241

Distribution with respect to Report PFC2017-1241:

- A PowerPoint presentation entitled "2017 Triennial Reserve Review Report and 2016 Report on Reserves and Long Term Liabilities", dated 2017 December 05.

CLERICAL CORRECTION

A clerical correction was noted to Report PFC-20171241:

By adding the header "11.2" to pages 1 through 13 of the second sub-attachment contained within the Attachment.

Moved by Councillor Woolley

That with respect Report PFC2017-1241, the following be approved:

That Council:

1. Approve the changes to reserves recommended by the 2017 Triennial Reserves Review as outlined in Attachment 11.1 and Attachment 11.2;
2. Approve the list of reserves to be reviewed in 2018 as outlined in Attachment 11.3;
3. Approve the amendment of the Community Sustainability & Public Art Reserve as outlined in Attachment 11.4; and
4. Receive for information the 2016 Report on Reserves and Long Term Liabilities, contained in Attachment 11.5.

MOTION CARRIED

7.2 NOTICE(S) OF MOTION

(none)

8. URGENT BUSINESS

(No Items)

9. CONFIDENTIAL ITEMS

9.1 Award Presentation to the 2017 December 11 Combined Meeting of Council, PFC2017-1238

Moved by Councillor Chu

That with respect to Report PFC2017-1238, the following be approved:

That the Priorities and Finance Committee recommends:

1. That Award Presentation PFC2017-1238 be added to the Agenda for the 2017 December 11 Combined Meeting of Council; and
2. That this Report is now Public.

MOTION CARRIED

9.2 Award Presentation to the 2017 December 18 Regular Meeting of Council, PFC2017-1240

Moved by Councillor Chu

That with respect to Report PFC2017-1240, the following be approved:

That the Priorities and Finance Committee recommends:

1. That Award Presentation PFC2017-1240 be added to the Agenda for the 2017 December 18 Regular Meeting of Council; and
2. That this Report is now Public.

MOTION CARRIED

10. ADJOURNMENT

Moved by Councillor Chu

That this meeting adjourn at 5:12 p.m.

ROLL CALL VOTE

For: (4): Mayor Nenshi, Councillor Chu, Councillor Keating, and Councillor Demong

MOTION CARRIED

THE FOLLOWING ITEMS HAVE BEEN FORWARDED TO THE 2017 DECEMBER 18 REGULAR MEETING OF COUNCIL:

CONSENT:

6.1 Economic Development Investments Fund, PFC2017-1081

6.2 Silvera for Seniors Budget Review, PFC2017-1106

6.4 Report on Investment in Calgary's Cornerstone Arts Organizations, PFC2017-1214

6.6 Municipal Complex Structural Upgrade, PFC2017-1211

6.7 Plus 15 Program Implementation Plan, PFC2017-1102

6.8 Corporate Security Capital Request – Implementation Plan, PFC2017-1101

6.9 Assessment and Tax Circumstances Report, PFC2017-1038

6.12 Status Update on Project Management Practices and Capital Budget Process, PFC2017-1131

7.1.1 Referred Recommendation 10 of Report C2017-1123 (Attachment 11, 2017 Triennial Reserves), PFC2017-1241

OTHER:

(The following Report contains a Bylaw that requires reading by Council. Accordingly, it should be voted on separately.)

6.10 2018 Business Tax Bylaw, PFC2017-1082

6.11 City Assessor Bylaw Amendment, PFC2017-1127

The next Regular Meeting of the Priorities and Finance Committee has been scheduled to be held on 2018 January 16 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON 2018 JANUARY 16

CHAIR

ACTING CITY CLERK