



AGENDA

INTERGOVERNMENTAL AFFAIRS COMMITTEE

July 16, 2025, 9:30 AM
IN THE COUNCIL CHAMBER

Members

Councillor K. Penner, Chair
Councillor G-C. Carra, Vice-Chair
Councillor A. Chabot
Councillor P. Demong
Councillor D. McLean
Councillor S. Sharp
Councillor C. Walcott
Mayor J. Gondek, Ex-Officio

SPECIAL NOTES:

Members of the public are encouraged to follow Council and Committee meetings using the live stream www.calgary.ca/watchlive

Committee Members may be participating remotely.

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1 Minutes of Regular Meeting of the Intergovernmental Affairs Committee, 2025 June 19
5. CONSENT AGENDA
 - 5.1 DEFERRALS AND PROCEDURAL REQUESTS
None
6. POSTPONED REPORTS
(including related/supplemental reports)
None
7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 Alberta Municipalities Update – July 2025 (Verbal), IGA2025-0691

7.2 2026-2027 Federal and Provincial Budget Recommendations, IGA2025-0731

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS
None

8.2 NOTICE(S) OF MOTION
None

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
None

10.2 URGENT BUSINESS

11. BRIEFINGS

11.1 June 2025 City of Calgary - City of Chestermere Intermunicipal Committee Update,
IGA2025-0714

12. ADJOURNMENT



MINUTES

INTERGOVERNMENTAL AFFAIRS COMMITTEE

**June 19, 2025, 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT: Councillor G-C. Carra, Vice-Chair
Councillor A. Chabot
Councillor P. Demong
Councillor D. McLean
Councillor S. Sharp (Remote Participation)
Councillor C. Walcott

ABSENT: Councillor K. Penner, Chair (Personal)

ALSO PRESENT: General Manager C. Arthurs
Senior Legislative Specialist C. Doi
Legislative Specialist A. Lennox

1. CALL TO ORDER

Vice-Chair Carra called the meeting to order at 9:30 a.m.

ROLL CALL

Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Sharp, Councillor Walcott, and Vice-Chair Carra

Absent from Roll Call: Councillor Penner

2. OPENING REMARKS

Vice-Chair Carra provided opening remarks and a traditional land acknowledgment.

3. CONFIRMATION OF AGENDA

Moved by Councillor Walcott

That the Agenda for the 2025 June 19 Regular Meeting of the Intergovernmental Affairs Committee be confirmed.

MOTION CARRIED

4. CONFIRMATION OF MINUTES

- 4.1 Minutes of Regular Meeting of the Intergovernmental Affairs Committee, 2025 April 9

Moved by Councillor Chabot

That the Minutes of the 2025 April 9 Regular Meeting of the Intergovernmental Affairs Committee be confirmed.

MOTION CARRIED

5. CONSENT AGENDA

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

- 7.1 Federation of Canadian Municipalities (FCM) Annual Conference Summary - June 2025 (Verbal), IGA2025-0542

A document entitled "Federation of Canadian Municipalities (FCM) Annual Conference Summary – June 2025 (Verbal)" was distributed with respect to Verbal Report IGA2025-0542.

Moved by Councillor Walcott

That with respect to Verbal Report IGA2025-0542, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and distribution for the Corporate Record.

For: (6): Councillor Carra, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Sharp, and Councillor Walcott

MOTION CARRIED

- 7.2 Alberta Municipalities Update - June 2025 (Verbal), IGA2025-0562

A document entitled "Alberta Municipalities Update – June 2025 (Verbal)" was distributed with respect to Verbal Report IGA2025-0562.

Moved by Councillor Demong

That with respect to Verbal Report IGA2025-0562, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council receive this verbal report and distribution for the Corporate Record.

For: (6): Councillor Carra, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Sharp, and Councillor Walcott

MOTION CARRIED

7.3 Trilateral Joint Planning Area 1 and 2 Committee Dissolution, IGA2025-0514

Moved by Councillor Demong

That with respect to Report IGA2025-0514, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council:

1. Rescind the Terms of Reference: Context Study Joint Planning Area 1 and the Terms of Reference: Context Study Joint Planning Area 2;
2. Acknowledge that by rescinding the terms of reference that the supporting Joint Planning Area 1 and 2 Trilateral Committees are dissolved, and thank the members for their service; and

For: (5): Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Sharp, and Councillor Walcott

Against: (1): Councillor Carra

MOTION CARRIED

Moved by Councillor Demong

That with respect to Report IGA2025-0514, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council:

3. Direct Administration to use the work completed on the Context Study for JPA 1 (Attachment 2) and Context Study for JPA 2 (Attachment 3) in a trilateral approach to the Intermunicipal Development Plans and Intermunicipal Collaboration Frameworks with The City's municipal neighbours.

For: (6): Councillor Carra, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Sharp, and Councillor Walcott

MOTION CARRIED

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

Councillor Sharp (Remote Member) left the meeting at 10:00 a.m.

Moved by Councillor McLean

That pursuant to Sections 26 (Disclosure harmful to intergovernmental relations) and 29 (Advice from officials) of the *Access to Information Act*, Committee now move into Closed Meeting, at 10:00 a.m. in the Council Boardroom, to discuss confidential matters with respect to the following Items:

- 10.1.1 Regional Update, IGA2025-0540
- 10.1.2 Interim Update to the Regional Water, Wastewater and Stormwater Servicing Policy, IGA2025-0546

For: (5): Councillor Carra, Councillor Chabot, Councillor Demong, Councillor McLean, and Councillor Walcott

MOTION CARRIED

Committee reconvened in public meeting at 10:25 a.m. with Vice-Chair Carra in the Chair.

ROLL CALL

Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Walcott, and Vice-Chair Carra

Absent from Roll Call: Councillor Penner and Councillor Sharp

Moved by Councillor Walcott

That Committee rise and report.

For: (5): Councillor Carra, Councillor Chabot, Councillor Demong, Councillor McLean, and Councillor Walcott

MOTION CARRIED

10.1. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

10.1.1 Regional Update, IGA2025-0540

Administration in attendance during the Closed Meeting discussions with respect to Confidential Report IGA2025-0540:

Clerks: C. Doi and A. Adegunwa. Law: C. Van Hell. Advice: C. Arthurs, K. Davies Murphy, C. Bowen, K. Holz, N. Newton, M. Van Ham, N. Younger, C. Piechotta, Q. Brown, K. Rowsell, and F. Snyders.

Moved by Councillor Chabot

That with respect to Confidential Report IGA2025-0540, the following be approved, **after amendment**:

That the Intergovernmental Affairs Committee recommend that Council:

1. Receive this report for the Corporate Record;
2. **Direct** that the Closed Meeting report, attachments, and discussions be held confidential pursuant to Sections **26** (Disclosure harmful to intergovernmental relations) and **29** (Advice from officials) of the **Access to Information Act, to be reviewed by 2035 June 19**; and
3. Notwithstanding Recommendation 2, a summary of the discussion will be communicated to affected regional partners in due course.

For: (5): Councillor Carra, Councillor Chabot, Councillor Demong, Councillor McLean, and Councillor Walcott

MOTION CARRIED

10.1.2 Interim Update to the Regional Water, Wastewater and Stormwater Servicing Policy, IGA2025-0546

Administration in attendance during the Closed Meeting discussions with respect to Confidential Report IGA2025-0546:

Clerks: C. Doi and A. Adegunwa. Law: C. Van Hell. Advice: C. Arthurs, K. Davies Murphy, C. Bowen, K. Holz, N. Newton, M. Van Ham, N. Younger, C. Piechotta, Q. Brown, K. Rowsell, and F. Snyders.

The following documents were distributed with respect to Confidential Report IGA2025-0546:

- Revised Cover Report; and
- Revised Attachment 3.

Moved by Councillor Chabot

That with respect to **Revised** Confidential Report IGA2025-0546, the following be approved, **after amendment**:

That the Intergovernmental Affairs Committee recommend that Council:

1. Adopt the Confidential Recommendation 1 contained in **Revised** Confidential Report IGA2025-0546;
2. Direct that the Recommendations, Cover Report, **Revised** Cover Report, Attachments, **Revised Attachment 3**, and Closed Meeting discussions remain confidential pursuant to Sections 26 (Disclosure harmful to intergovernmental relations), and 29 (Advice from officials), of the *Access to Information Act*, to be reviewed by 2035 June 19; and
3. Notwithstanding Recommendation 2, publicly release the Recommendations, **Revised Cover Report**, and Attachments 1 and 2 once Council approves Recommendation 1.

For: (5): Councillor Carra, Councillor Chabot, Councillor Demong,
Councillor McLean, and Councillor Walcott

MOTION CARRIED

10.2 URGENT BUSINESS

None

11. BRIEFINGS

- 11.1 City of Calgary – City of Chestermere Intermunicipal Committee April 2025 Update, IGA2025-0409
- 11.2 Trilateral Joint Planning Area 1 Committee – 2025 April Meeting Update, IGA2025-0541
- 11.3 Trilateral Joint Planning Area 2 Committee – 2025 May Meeting Update, IGA2025-0515
- 11.4 Prairie Economic Gateway Elected Steering Committee June 2025 Update, IGA2025-0644

12. ADJOURNMENT

Moved by Councillor Demong

That this meeting adjourn at 10:27 a.m.

MOTION CARRIED

The following Items have been forwarded to the 2025 July 29 Regular Meeting of Council:

CONSENT AGENDA

- Federation of Canadian Municipalities (FCM) Annual Conference Summary - June 2025 (Verbal), IGA2025-0542
- Alberta Municipalities Update - June 2025 (Verbal), IGA2025-0562
- Trilateral Joint Planning Area 1 and 2 Committee Dissolution, IGA2025-0514
- Regional Update, IGA2025-0540
- Interim Update to the Regional Water, Wastewater and Stormwater Servicing Policy, IGA2025-0546

The next Regular Meeting of the Intergovernmental Affairs Committee is scheduled to be held on 2025 July 16 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

CHAIR

CITY CLERK

UNCONFIRMED

People, Innovation & Collaboration Services Report to
Intergovernmental Affairs Committee
2025 July 16

ISC: UNRESTRICTED
IGA2025-0731

2026-2027 Federal and Provincial Budget Recommendations

PURPOSE

The purpose of this report is to provide recommendations to the Intergovernmental Affairs Committee and Council regarding The City of Calgary's federal and provincial budget submissions.

PREVIOUS COUNCIL DIRECTION

Each year, The City of Calgary prepares written submissions for the pre-budget consultation processes to both the federal and provincial governments. The Intergovernmental Relations team leads this work on behalf of Administration, presenting its recommendations to Council.

RECOMMENDATION:

That the Intergovernmental Affairs Committee recommend that Council endorse the pre-budget submissions to the Government of Alberta (Attachment 1) and the Government of Canada (Attachment 2), and request Mayor Gondek to sign and submit on behalf of Council.

CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS

General Manager Chris Arthurs concurs with this report and its recommendations.

HIGHLIGHTS

- Decisions made at the federal and provincial levels have significant impact on The City and on Calgarians. The pre-budget consultation process is crucial for The City to signal its key priorities to the other orders of government and indicate where working together will maximize benefits for residents.
- The proposed pre-budget submissions focus on key City funding priorities, areas for collaboration or partnership, and align with shared interests and priorities as identified by Administration and in keeping with Council's Priorities: The Prairie Economic Gateway, Housing, Public Safety, Transit, Infrastructure, Climate Resilience and GamePLAN.
- The budget recommendations complement advocacy positions held by both the Federation of Canadian Municipalities (FCM) and Alberta Municipalities (ABmunis). This means that both letters underline the need for infrastructure investment that keeps pace with municipal growth.
- The letters confirm support for FCM's call for a Municipal Growth Framework and ABmunis campaign for an uplift in the Local Government Fiscal Framework (LGFF).
- By identifying areas to collaborate with other orders of government and offer opportunities to leverage investment, The City enables more funding to create better outcomes that matter to Calgarians and support the well-being of our city.
- The Intergovernmental Relations team engaged with business units and subject matter experts across The Corporation to inform recommendations included in the attached letters.

2026-2027 Federal and Provincial Budget Recommendations

DISCUSSION

Each year, The City participates in pre-budget engagement with the other orders of government, allowing The City to highlight opportunities to achieve shared objectives through investment and partnership. As the fastest growing major city in Canada, it is only through collaboration and shared investments by all orders of government that the challenges associated with this unprecedented growth will be met.

The letters are not identical, but complementary, focusing on City priorities that best align with each government's jurisdictional mandate and strategic priorities. The following funding priorities have been identified in the attached draft letters:

Provincial Requests
Recommendation 1: That the Government of Alberta cost-share utility and transportation infrastructure for the Prairie Economic Gateway, working with The City of Calgary, Rocky View County and the Government of Canada.
Recommendation 2: That the Government of Alberta match funding from other orders of government to build and maintain affordable housing.
Recommendation 3: That the Government of Alberta submit the Calgary Metropolitan Region's Metro-Regional Expression of Interest (EOI) application under the Canada Public Transit Fund (CPTF). The City requests that the Government of Alberta contribute predictable and sustained operating funding towards Calgary Transit's \$15 million annual gap and one-third capital funding asks for major capital projects that align with Calgary's RouteAhead Plan.
Recommendation 4: That the Government of Alberta increase its provincial Family and Community Support Services (FCSS) investment to \$161.5 million and index the fund to inflation and population.
Recommendation 5: That the Government of Alberta increase its investment in the prevention and response to the interconnected issues of mental health, addiction, homelessness, and health through a matching \$22 million investment.
Recommendation 6: Increase funding support to \$20.5 million annually and long-term funding agreements for the Low-Income Transit Pass (LITP).
Recommendation 7: That the Government of Alberta contribute, through equal cost sharing with the Government of Canada and The City, at least \$127 million towards the Foothills Multisport Fieldhouse.
Recommendation 8: That the Government of Alberta support The City in its implementation of GamePLAN.

2026-2027 Federal and Provincial Budget Recommendations

Recommendation 9: Increased reliable infrastructure funding through the Local Government Financial Framework (LGFF) to address Calgary's over \$7.73 billion infrastructure funding gap.

Federal Requests

Recommendation 1: That the Government of Canada contribute, through cost-sharing with The City of Calgary, Rocky View County and the Government of Alberta, to support utility and transportation infrastructure for the Prairie Economic Gateway.

Recommendation 2: That the Government of Canada invest \$159 million towards Calgary's affordable housing initiatives.

Recommendation 3: That the Government of Canada reassess funding for affordable housing to be flexible, consistent, and predictable.

Recommendation 4: That the Government of Canada approve The City of Calgary's Metro-Regional Agreement application with the Canada Public Transit Fund (CPTF) and accelerate the CPTF's Baseline stream release before April 2026.

Recommendation 5: That the Government of Canada approve Calgary's Canada Housing Infrastructure (CHIF) direct delivery application for the North Water Servicing Phase 1 project and the Green and Inclusive Community Buildings (GICB) application to retrofit Village Square Leisure Centre.

Recommendation 6: That the Government of Canada support Calgary's resilience, adaptation, disaster mitigation and energy transition.

Recommendation 7: That the Government of Canada contribute, through cost sharing with the Government of Alberta and The City, at least \$127 million towards the Foothills Multisport Fieldhouse.

Recommendation 8: That the Government of Canada support The City in its implementation of GamePLAN.

Priorities highlighted in each letter were determined through the following advocacy principles:

1. **Focus on existing commitments:** The City prepares recommendations focused on how existing federal and provincial programs can be structured or allocated to advance shared priorities.

2026-2027 Federal and Provincial Budget Recommendations

2. **Demonstrate our own commitment:** By signaling priorities through investments and drawing the connections to shared objectives, The City creates an attractive environment where other orders of government can leverage current investments and create a partnership.
3. **Offer solutions:** Rather than appealing to other orders of government for investments to solve local problems, where appropriate, The City will align its goals with other orders of government and come to the table with solutions to these shared challenges and demonstrate local successes.
4. **Move investments quickly:** Recommendations for investments in tested local programs or projects will ensure funding can move into the community quickly, benefitting Calgarians and appealing to other orders of government.
5. **Achieve multiple outcomes:** Programs and projects that achieve multiple outcomes with a single investment will have a better chance of seeing leveraged investment from the federal or provincial governments.
6. **Be replicable elsewhere:** Ideas and approaches that can be duplicated in other jurisdictions are more likely to be viewed favourably and result in a positive outcome when being considered for investment.

EXTERNAL ENGAGEMENT AND COMMUNICATION

- | | |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken | <input type="checkbox"/> Dialogue with interested parties was undertaken |
| <input type="checkbox"/> Public/interested parties were informed | <input checked="" type="checkbox"/> Public communication or engagement was not required |

IMPLICATIONS

Social

Strategic partnerships with other orders of government will assist The City in improving public safety and the provision of social services such as affordable housing, mental health, and addictions support, as well as investment for low-income transit passes. The submissions call for support from other orders of government to alleviate the impact of high inflation and rapid population growth to ensure that The City can continue to provide services to newcomers and existing Calgarians alike. Investments in sport will provide continued access to recreational and amateur sports facilities across the city.

Environmental

Priorities identified in the submissions prioritize the need for resilience from environmental disasters. Investments in transit infrastructure will ensure that a greater number of Calgary residents enjoy the benefits associated with public transit and reduced dependency on private vehicles.

Economic

With investment from other orders of government, the regional economy will continue to be strengthened, diversified, and modernized, delivering economic prosperity and social equity for

2026-2027 Federal and Provincial Budget Recommendations

Calgarians. Support for innovation will ensure that Calgary continues to prosper as the economic landscape evolves. The Prairie Economic Gateway initiative alone is anticipated to create more than 30,000 jobs and \$7 billion in economic activity.

Service and Financial Implications

Other:

Intergovernmental transfers support The City's ability to provide services and help to mitigate the financial pressures which otherwise are passed on to residents in the form of property tax increases.

RISK

Annual budget submissions are one tool that The City uses for advocacy, and Intergovernmental Relations will continue to support further advocacy with other orders of government to advance City priorities. If the report recommendations are not approved, The City risks missing opportunities to secure available funding by not submitting recommendations and requests for financial support through this process. The budget process is also an opportunity to confirm our strategic direction and to highlight areas where cross-corporate work is required.

ATTACHMENTS

1. Provincial Budget Submission
2. Federal Budget Submission
3. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Chris Arthurs	People, Innovation and Collaboration Services	Approve
David Duckworth	Chief Administrative Officer	Approve
Stuart Dalgleish	Chief Operating Officer	Inform
Reid Hendry	Chief Housing Officer	Inform
Katie Black	Community Services	Inform
Les Tochor	Corporate Planning and Financial Services	Inform
Michael Thompson	Infrastructure Services	Inform
Doug Morgan	Operational Services	Inform
Debra Hamilton	Planning and Development Services	Inform

Author: Intergovernmental Relations

July xx, 2025

The Honourable Nate Horner
President of the Treasury Board and Minister of Finance
Office of the Minister
Treasury Board and Finance
Alberta Legislature Building
10800 97 Ave NW
Edmonton AB, T5K 2B6

Dear Minister Horner,

RE: The City of Calgary Budget Submission

As the Government of Alberta prepares its 2026-2027 budget, I am writing on behalf of my council colleagues to share opportunities for The City of Calgary (The City) and the provincial government to work together to build and strengthen the infrastructure, programs and services relied on by Calgarians and Albertans.

In Calgary, we are doing everything we can to create opportunities and keep our economy moving. We are leading the country in housing starts to keep pace with the population growth. But this growth comes with strain, and homes are only part of the picture. Calgarians also need roads, sidewalks, and reliable transit. Calgary's recent catastrophic water main break reinforced the need for stable and consistent infrastructure funding. The revenue tools available—such as property taxes and user fees—were never designed to fund the scale of investment now required to support modern cities.

We need your continued support to maintain the vibrancy and vitality of the fastest growing city in Canada, and to propel this momentum and growth into the future. The following highlights key opportunities to invest in the future that Calgarians deserve:

Recommendation 1: That the Government of Alberta cost-share utility and transportation infrastructure for the Prairie Economic Gateway, working with The City of Calgary, Rocky View County and the Government of Canada.

The City of Calgary and Rocky View County have partnered to enable the private sector development of the Prairie Economic Gateway (the Gateway), a new inland port to reduce trade vulnerabilities through improved supply chain efficiencies to enhance the region's resilience to trade disruptions. With a 2,190-acre industrial development and logistics hub at its core, the Gateway will generate more than \$7 billion in economic activity and create more than 30,000 jobs in the Calgary region during the construction phase alone. Leveraging nearly nine dollars of private sector investment for every public dollar spent, the Gateway will generate greater interprovincial and international trade with proximity to two Class 1 rail lines, road access to Stoney Trail, and air transportation via the Calgary International Airport, one of Canada's leading freight-handling distribution centres. The Gateway has the potential to advance the interests of Indigenous peoples through investment opportunities and economic reconciliation.

Key provincial ministers have already described the Gateway as a "game-changer," strengthening the province's role as "a key logistics and distribution hub". With the agreement between The City and Rocky View County now approved, we are asking the Government of Alberta to invest in the needed infrastructure improvements to unlock the Gateway's potential. We are asking each of the federal and provincial governments to match The City and County's contribution. This will support:

- **Utility Infrastructure:** Linear and non-linear utility infrastructure will enable the delivery of water, wastewater, and stormwater services that will connect the Prairie Economic Gateway industrial lands on the east side of the provincial Stoney Trail Highway to the remainder of The City's network on the west. Providing regional service from Calgary enables efficient servicing, the opportunity to leverage existing major infrastructure such as treatment plants and the Shepard Ditch, and alignment with a globally competitive designated industrial zone.
- **Mobility Infrastructure:** Mobility infrastructure investment will enable grade separation over rail and waterbodies; leveraging prior provincial investment in the Stoney Trail Highway and connecting it to the Prairie Economic Gateway industrial lands on the East side; road widening to accommodate increased goods movement and traffic volumes for this major industrial hub; and interchanges on Glenmore Trail that enhance the regional road network.
- **Emergency Response Infrastructure:** Emergency response infrastructure investments will provide capacity to address the proposed development's unique, above-normal height vertical features and ensure compliance with the National Building Code and National Fire Code Alberta Edition, ensuring the safety of workers and residents while optimizing the use of fire and emergency response assets once operational.

In addition to these financial commitments, we are also asking the Government of Alberta to champion the Gateway in discussions with the Government of Canada, particularly in consideration of major, nation-building projects. The Gateway is a ready-made project that matches all the federal government's criteria for new investment and provides an opportunity to demonstrate the ability of Canada's governments at all levels to work together in the shared interest, while ensuring that Alberta receives its fair share of federal funding.

Recommendation 2: That the Government of Alberta match funding from other orders of government to build and maintain affordable housing.

Calgary is leading the nation in housing starts while still falling behind in affordable housing, with waitlists growing. The solution requires equal investments from all governments. The City urges the province to match the federal Housing Accelerator Fund investment of \$251.3 million. The City has already delivered on over 98 per cent of its HAF commitment and is well positioned to rapidly allocate additional funds to support the development of more affordable housing. Predictable funding allows The City to efficiently create and maintain affordable housing streams and enable the sector to deliver its goal of 3,000 non-market homes per year.

Recommendation 3: That the Government of Alberta submit the Calgary Metropolitan Region's Metro-Regional Expression of Interest (EOI) application under the Canada Public Transit Fund (CPTF). We ask that the Government of Alberta contribute predictable and sustained operating funding towards Calgary Transit's \$15 million annual gap and one-third capital funding asks for major capital projects that align with Calgary's RouteAhead Plan.

Calgary is Canada's fastest-growing major city, and its population and ridership demands surpass the existing transit network and fleet capacity. Provincial funding is requested to close Calgary Transit's service gap by building a fast and frequent transit network accessible to one million Calgarians from their homes and 66 per cent of Calgary's jobs. Fast and frequent transit service encourages housing development and increases economic productivity. To build the fast and frequent transit network, Calgary requires:

- \$15 million annually over ten years to grow service operations,
- \$45 million annually over ten years for new bus purchases, and
- \$500 million for a new maintenance and storage facility.

The City of Calgary thanks the Government of Alberta for its \$53 million investment in the Blue Line extension and \$5 million to the Airport Transit Connector East-Leg engineering and design. The provincial government can further support The City by submitting the EOI for the Metro-Regional agreement, allowing access to additional funding for critical transit infrastructure.

Current unfunded transit infrastructure projects include:

- Airport Transit Connector – Eastern Leg: Request an estimated \$391 million provincial contribution.
- MAX 301 North Central/MAX Green Bus Rapid Transit (BRT): Requests a \$166 million provincial contribution.

Recommendation 4: That the Government of Alberta increase its provincial Family and Community Support Services (FCSS) investment to \$161.5 million and index the fund to inflation and population.

Given Calgary's unprecedented population growth, there is significant pressure on the non-profit sector to provide critical programming. FCSS provides long-term, sustainable investment to community organizations delivering preventative services that help Albertans adopt healthy lifestyles, improve their quality of life, and build capacity to prevent and deal with crises. This funding is a lifeline to vulnerable Albertans, and through its prevention approach provides savings over the long-term.

Recommendation 5: That the Government of Alberta increase its investment in the prevention and response to the interconnected issues of mental health, addiction, and homelessness through a matching \$22 million investment.

The City has responded to rising mental health, addiction and community safety needs through its \$22 million annual investment in early intervention and crisis responses related to mental health and addiction. The fund addressing this provincial responsibility is heavily oversubscribed. A matching \$22 million provincial investment will reduce multi-system impacts and the need for costly interventions.

Annually, The City spends an estimated \$20.6 million on Calgary Fire's medical and overdose response, bylaw response to unhoused populations, Community Outreach Teams, and the day space network. The City welcomes additional provincial investments in permanent supportive housing, medical respite for unhoused populations, and shelter safety improvements.

Recommendation 6: Increase funding support to \$20.5 million annually and long-term funding agreements for the Low-Income Transit Pass (LITP).

Investing in the LITP aligns with provincial priorities, including increasing affordability for citizens and fostering economic growth through increased public transit use. The City would like to thank the Government of Alberta for its renewed funding partnership for the LITP until March 2026.

While the existing provincial funding helps to ease the financial pressure on Calgary Transit's operating budget, it only covers approximately 12 per cent of the \$58 million program cost. Increased financial support through long-term funding agreements will enable Albertans living with low incomes to have assurance that the program will be there for them when they need it most.

Recommendation 7: That the Government of Alberta contribute, through equal cost sharing with the Government of Canada and The City, at least \$127 million towards the Foothills Multisport Fieldhouse.

Calgary is the only major city in Canada without a fieldhouse. Through investment partnerships with the governments of Alberta and Canada, the Multisport Fieldhouse will be a competition-capable indoor track and field facility comprising multi-activity courts and a FIFA-regulation indoor soccer field. The Foothills Multisport Fieldhouse will provide Calgarians with 338,603 square feet of much-needed year-round space to play, train, compete and gather while providing the opportunity to showcase Calgary and Alberta on the national and international stage by hosting major sporting events. The facility will fill a gap in elite athletic training and competition spaces in Southern Alberta while providing a wide range of recreational and amateur sports uses for the community.

Recommendation 8: That the Government of Alberta support The City in its implementation of GamePLAN.

GamePLAN is Calgary's long-term recreation strategy to address aging infrastructure and unprecedented population growth in part, due to the success of the Alberta is Calling campaign. It will deliver the critical recreation infrastructure Albertans in the region need to stay active, healthy and connected. GamePLAN's detailed capital investment and funding strategy incorporates contributions from all levels of government, philanthropic, private and partner contributions to fund an estimated \$250 million per year over 25 years. The City looks forward to collaboration with all parties, including the province, to bring this vision to life.

Recommendation 9: Increased reliable infrastructure funding through the Local Government Financial Framework (LGFF) to address Calgary's over \$7.73 billion infrastructure funding gap.

The City's 2020 Infrastructure Status Report flagged an estimated \$7.73 billion infrastructure funding gap and recommends more than \$500 million in annual maintenance and operating investments by 2030. Increased financial levers for municipalities are critical to addressing the economic gap. Local governments manage over 60 per cent of public infrastructure and only receive eight to ten cents of every tax dollar. The LGFF provides an example of what is possible with direct and reliable infrastructure funding.

The City of Calgary appreciates the collaborative relationships between our orders of government and looks forward to our continued partnership.

I look forward to discussing these investments further with you.

Sincerely,

Jyoti Gondek Mayor
The City of Calgary

cc: The Honourable Danielle Smith, Premier
Calgary City Council
David Duckworth, Chief Administrative Officer, The City of Calgary

July XX, 2025

The Honourable François-Philippe Champagne, P.C., M.P.
Minister of Finance and National Revenue
Department of Finance Canada
90 Elgin Street
Ottawa, ON
K1A 0G5

Dear Minister Champagne,

RE: The City of Calgary Budget Submission

On behalf of my Council colleagues and all Calgarians, I have the privilege and responsibility of submitting this budget submission for your consideration.

Recognizing your Government's focus on addressing a generational challenge, I was pleased to see the Prime Minister's Mandate Letter emphasizing the importance of nation-building projects, making housing more affordable, building the economy, advancing reconciliation and caring for those experiencing vulnerability.

Calgarians share the values emphasized in the Prime Minister's letter and I ask your consideration of the following investments reflecting our shared priorities:

Recommendation 1: That the Government of Canada contribute, through cost-sharing with The City of Calgary, Rocky View County and the Government of Alberta, to support utility and transportation infrastructure for the Prairie Economic Gateway.

The Prairie Economic Gateway (the Gateway) is a collaboration between The City of Calgary (The City) and Rocky View County to enable the private sector development of a new inland port with access to high-quality rail and truck services and proximity to the Calgary International Airport. The City is calling on the Government of Canada to fast-track its support of the Prairie Economic Gateway as it meets all of the Government's criteria for projects of national significance.

- With access to two Class 1 railways, major highways and one of the Country's most important air cargo facilities, the Gateway will diversify trade corridors and bolster the integrity of critical supply chains, strengthening Canada's autonomy, resilience and security.
- The Gateway will provide economic and other benefits to Canada, including \$7 billion in economic activity and 30,000 jobs in the Calgary region during the construction phase alone.
- With a joint commitment from The City and Rocky View County for one-third of the needed infrastructure improvements, supportive messaging from the provincial government, and designation of "gold-tier" status in CPKC's site selection process, the Gateway has a high likelihood of success. This likelihood is amplified by private sector investment which is expected at a rate of nearly nine dollars for every dollar of public investment.
- The Gateway has the potential to advance the interests of Indigenous peoples through investment opportunities and economic reconciliation.
- With the transport of goods by rail eight times cleaner than transport by truck, the Gateway will contribute to clean growth and meeting Canada's objectives regarding climate change.

With this in mind, we are asking each of the federal and provincial governments to match The City and County's contribution. This will support:

- **Utility Infrastructure:** Linear and non-linear utility infrastructure will enable the delivery of water, wastewater, and stormwater services that will connect the Prairie Economic Gateway industrial lands on the East side of the provincial Stoney Trail Highway to the remainder of the City's network on the West. Providing regional service from Calgary enables efficient servicing, the opportunity to leverage existing major infrastructure such as treatment plants and the Shepard Ditch, and alignment with a globally competitive designated industrial zone.
- **Mobility Infrastructure:** Mobility infrastructure investment will enable grade separation over rail and waterbodies; leveraging prior provincial investment in the Stoney Trail Highway and connecting it to the Prairie Economic Gateway industrial lands on the East side; road widening to accommodate increased goods movement and traffic volumes for this major industrial hub; and interchanges on Glenmore Trail that enhance the regional road network.
- **Emergency Response Infrastructure:** Emergency response infrastructure investments will provide capacity to address the proposed development's unique, above-normal height vertical features and ensure compliance with the National Building Code and National Fire Code Alberta Edition, ensuring the safety of workers and residents while optimizing the use of fire and emergency response assets once operational.

Recommendation 2: That the Government of Canada invest \$159 million towards Calgary's affordable housing initiatives.

In 2023, The City submitted a \$380 million plan to the Housing Accelerator Fund to create 11,000 new homes in Calgary. The \$251.3 million received from the Housing Accelerator Fund has enabled the creation of safe and affordable homes for Calgarians. Calgary has moved quickly, already delivering over 98 per cent of the homes committed through HAF. However, more resources are required to respond to the pressures of our growing city, and I urge the Government of Canada to continue investing in the Housing Accelerator Fund, including the allocation of the remaining \$129 million outlined in The City's application.

Between 2024-2026, as part of the Home is Here Housing Strategy, The City will allocate \$30 million for our partners to build housing for Indigenous populations. We are seeking a matching \$30 million from the Urban, Rural, and Northern Indigenous Housing and Affordable Housing Fund.

Recommendation 3: That the Government of Canada reassess funding for affordable housing to be flexible, consistent, and predictable.

Historically, affordable housing allocations have been inflexible, project-based, and unpredictable. This creates barriers to stacking funds or leveraging private investment and slows the occupation of homes. To improve flexibility, consider giving municipalities more autonomy to determine grant conditions. To improve predictability, consider indexing existing affordable housing funding to inflation and ensure municipal allocations are proportionate to population.

Recommendation 4: That the Government of Canada approve The City of Calgary's Metro-Regional Agreement application with the Canada Public Transit Fund (CPTF) and accelerate the CPTF's Baseline stream release before April 2026.

The City of Calgary appreciates the federal government's CPTF baseline funding, which will provide 10 years of sustainable financing for state-of-good repairs. However, access to funding

needs to be immediate so transit agencies can move quickly to support the federal government's priorities for housing and the economy.

Calgary is Canada's fastest-growing major city, and its population and ridership demands surpass the existing transit network and fleet capacity. Federal funding is requested to close Calgary Transit's service gap by building a fast and frequent transit network accessible to one million Calgarians from their homes and 66 per cent of Calgary's jobs. Fast and frequent transit service encourages housing development, achieve climate objectives, and increase economic productivity. To build the fast and frequent transit network, Calgary requires:

- \$15 million annually over ten years to grow service operations,
- \$45 million annually over ten years for new bus purchases, and
- \$500 million for a new maintenance and storage facility.

Additionally, Federal support must match the urgency and scale of Calgary's growth with funding key transit infrastructure projects:

- Blue Line Extension: Requesting a \$53 million federal contribution (The Government of Alberta has already provided \$53 million towards the project).
- Airport Transit Connector-Eastern Leg: Requesting an estimated \$391 million federal contribution.
- MAX 301 North Central/MAX Green Bus Rapid Transit (BRT): Requesting a \$166 million federal contribution.

Recommendation 5: That the Government of Canada approve Calgary's Canada Housing Infrastructure (CHIF) direct delivery application for the North Water Servicing Phase 1 project and the Green and Inclusive Community Buildings (GICB) application to retrofit Village Square Leisure Centre.

From water systems to public transit to community facilities, The City's ability to keep up with demand is reaching a tipping point. Local governments manage over 60 per cent of public infrastructure and only receive eight to ten cents of every tax dollar. The City of Calgary's 2020 Infrastructure Status Report flagged an estimated \$7.73 billion infrastructure funding gap and recommended more than \$500 million in annual maintenance and operating investments by 2030.

- The North Calgary Water Servicing Project is shovel ready. It will support the development of 18,000 new housing units over the next five years and provide redundancy in the system to avoid catastrophic events, such as the feeder main break of 2024.
- The Village Square Leisure Centre is Calgary's highest-use recreational centre in Calgary, benefiting both local and regional populations. The City's application to GICB will make the facility more inclusive, climate resilient, and energy efficient.

Recommendation 6: That the Government of Canada support Calgary's resilience, adaptation, disaster mitigation and energy transition.

Enhanced investment in the Disaster Mitigation and Adaptation Fund (DMAF) for predictable and long-term funding to reduce the impacts of natural disasters is paramount. Calgary has faced, and will continue to face, some of the costliest natural disasters in Canada's history. Despite our diligent efforts to mitigate future disasters and our compliance with all eligibility criteria, Calgary has not yet secured funding from the Disaster Mitigation and Adaptation Fund (DMAF).

Calgary also recommends increased investment in energy efficient building retrofits, low-carbon

vehicles and infrastructure through Canada Infrastructure Bank and Natural Resources Canada.

Recommendation 7: That the Government of Canada contribute, through cost sharing with the Government of Alberta and The City, at least \$127 million towards the Foothills Multisport Fieldhouse.

Calgary is the only major city in Canada without a fieldhouse. Through investment partnerships with the governments of Alberta and Canada, the Multisport Fieldhouse will be a competition-capable indoor track and field facility comprising multi-activity courts and a FIFA-regulation indoor soccer field. The Foothills Multisport Fieldhouse will provide Calgarians with 338,603 square feet of much-needed year-round space to play, train, compete and gather while providing the opportunity to showcase Calgary and Alberta on the national and international stage by hosting major sporting events. The facility will fill a gap in elite athletic training and competition spaces in Southern Alberta while providing a wide range of recreational and amateur sports uses for the community.

Recommendation 8: That the Government of Canada support The City in its implementation of GamePLAN.

GamePLAN is Calgary's long-term recreation strategy to address aging infrastructure and unprecedented population growth. It will deliver the critical recreation infrastructure Albertans in the region need to stay active, healthy and connected. GamePLAN's detailed capital investment and funding strategy incorporates contributions from all levels of government, philanthropic, private and partner contributions to fund an estimated \$250 million per year over 25 years. The City looks forward to collaboration with all parties, including the federal government, to bring this vision to life.

Like Canada, Calgary's challenges are not small, but they can be met with a renewed sense of action and collaboration. I welcome the opportunity to meet with you or your Cabinet colleagues to discuss these investments further.

Sincerely,

Jyoti Gondek Mayor
The City of Calgary

cc: The Right Honourable Mark Carney, Prime Minister
Calgary City Council
David Duckworth, Chief Administrative Officer, The City of Calgary

Calgary



2026-2027 Federal and Provincial Budget Recommendations

IGA2025-0731

2025 July 16



Previous Council Direction

Pre-budget submissions are:

- A long-standing practice to engage with other orders of government;
- A way to highlight City priorities; and
- A method for proposing investments and partnerships to achieve shared objectives.

Recommendation

That the Intergovernmental Affairs Committee recommend that Council endorse the pre-budget submissions to the Government of Alberta (Attachment 1) and the Government of Canada (Attachment 2), and request Mayor Gondek to sign and submit on behalf of Council.



Submission Themes



Prairie Economic Gateway



Affordable Housing



Transit



Supports



GamePLAN



Fieldhouse



Infrastructure Funding Gap



Budget Advocacy Highlights

Recommendation Value	Portfolio
\$410 million (and ↑ flexibility)	Affordable Housing
\$1,167 million	Transit
\$161.5 million (province-wide)	Family & Community Support Services
\$22 million	Early Intervention
\$20.5 million	Low-Income Transit Pass
\$127 million	Foothills Multisport Field House
Matched funding	Prairie Economic Gateway
↑ and reliable funding	Local Government Fiscal Framework
↑ funding sources	Infrastructure Investment and Resiliency
Funding and Collaboration	GamePLAN

Recommendation

That the Intergovernmental Affairs Committee recommend that Council endorse the pre-budget submissions to the Government of Alberta (Attachment 1) and the Government of Canada (Attachment 2), and request Mayor Gondek to sign and submit on behalf of Council.

Planning and Development Services Briefing to
Intergovernmental Affairs Committee
2025 July 16

ISC: UNRESTRICTED
IGA2025-0714

June 2025 City of Calgary - City of Chestermere Intermunicipal Committee Update

PURPOSE OF BRIEFING

The purpose of this briefing is to update Intergovernmental Affairs Committee on the discussions of the City of Calgary - City of Chestermere Intermunicipal Committee meeting held on 2025 June 26.

SUPPORTING INFORMATION

Councillor Gian-Carlo Carra represented The City of Calgary at the meeting, while Mayor Shannon Dean and Councillor Rob Wawrzynowski represented the City of Chestermere. Councillor Carra chaired the meeting.

The agenda included a recreation update from the City of Chestermere, outlining recent direction from Chestermere Council which will inform ongoing recreation collaboration between the two cities. This was followed by roundtable discussions focused on key transportation topics, including Belvedere / 100th Street, the 17th Avenue / Chestermere Boulevard Corridor and Range Road 284 / 116th Street (Interface Street).

The committee also discussed potential agenda items for the next meeting, scheduled for 2025 December 01, which will be hosted by The City of Calgary.

ATTACHMENTS

None

Author: Shelly Ohama, City and Regional Planning.

General Manager Debra Hamilton concurs with the information in this Briefing.