



AGENDA

EXECUTIVE COMMITTEE

February 11, 2025, 9:30 AM
IN THE COUNCIL CHAMBER

Members

Mayor J. Gondek, Chair
Councillor K. Penner, Vice-Chair
Councillor G-C. Carra (Councillor-at-Large)
Councillor J. Mian (Councillor-at-Large)
Councillor S. Sharp (Infrastructure and Planning Committee Chair)
Councillor E. Spencer (Audit Committee Chair)
Councillor C. Walcott (Community Development Committee Chair)

SPECIAL NOTES:

Public are encouraged to follow Council and Committee meetings using the live stream [Calgary.ca/WatchLive](https://calgary.ca/WatchLive)

Council Members may be participating remotely.

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1 Minutes of the Regular Meeting of the Executive Committee, 2025 January 21
5. CONSENT AGENDA
 - 5.1 DEFERRALS AND PROCEDURAL REQUESTS
None
6. POSTPONED REPORTS
(including related/supplemental reports)
None
7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
 - 7.1 Chief Administrative Officer's Year End Report, EC2025-0082

7.2 2025 Capital Budget Recast, EC2025-0138

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS
None

8.2 NOTICE(S) OF MOTION

8.2.1 Notice of Motion - Enabling Cannabis Sales at Minor Prohibited Events, EC2025-0203
Councillor Penner

8.2.2 Notice of Motion - Capital Conservation Grant - Top Up Funding, EC2025-0211
Councillor Chabot, Councillor Penner, Councillor Sharp

8.2.3 Notice of Motion - Restricting Short-Term Rentals for Secondary Suites Developed through Grant Funding, EC2025-0207
Councillor Dhaliwal

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
None

10.2 URGENT BUSINESS

11. BRIEFINGS
None

12. ADJOURNMENT



**MINUTES
EXECUTIVE COMMITTEE**

**January 21, 2025, 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT:

Mayor J. Gondek, Chair
Councillor K. Penner, Vice-Chair
Councillor G-C. Carra (Councillor-at-Large)
(Remote Participation)
Councillor J. Mian (Councillor-at-Large)
Councillor S. Sharp (Infrastructure and
Planning Committee Chair)
Councillor E. Spencer (Audit Committee
Chair)
Councillor C. Walcott (Community
Development Committee Chair)
Councillor A. Chabot
Councillor R. Dhaliwal (Remote Participation)
Councillor D. McLean
Councillor T. Wong

ALSO PRESENT:

Chief Administrative Officer D. Duckworth
Chief Operating Officer S. Dalglish
City Solicitor and General Counsel J. Floen,
KC
A/Chief Financial Officer L. Tochor
A/General Manager S. Fleming
General Manager K. Black
General Manager D. Hamilton
City Clerk K. Martin
Senior Legislative Advisor A. de Grood

1. CALL TO ORDER

Mayor Gondek called the meeting to order at 9:31 a.m.

ROLL CALL

Councillor Carra, Councillor Mian, Councillor Penner, Councillor Sharp, Councillor
Spencer, Councillor Walcott, Councillor McLean, Councillor Wong, and Mayor Gondek

2. OPENING REMARKS

Mayor Gondek provided opening remarks and a traditional land acknowledgement.

Mayor Gondek recognized 2025 January 24 as UN International Day of Education.

3. CONFIRMATION OF AGENDA

Moved by Councillor Spencer

That the Agenda for the 2025 January 21 Regular Meeting of the Executive Committee be confirmed.

MOTION CARRIED

4. CONFIRMATION OF MINUTES

4.1 Minutes of the Regular Meeting of the Executive Committee, 2024 December 5

Moved by Councillor Penner

That the Minutes of the 2024 December 5 Regular Meeting of the Executive Committee be confirmed.

MOTION CARRIED

5. CONSENT AGENDA

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 ENMAX 2025 Borrowing Request, EC2025-0015

Moved by Councillor Spencer

That with respect to Report EC2025-0015, the following be approved:

That the Executive Committee:

1. Forward this report to the 2025 January 28 Regular Meeting of Council.

That the Executive Committee recommend Council:

2. Give first reading to proposed Bylaws 1B2025, 2B2025, 3B2025, 4B2025, authorizing The City to borrow up to the maximum sum of \$224.984 million for financing ENMAX's 2025 capital spending, as further defined by the proposed Bylaws attached to this report and summarized as:
 - a. 1B2025 – 5 Years - \$36.561 million – Acquisition of Technology and Support Services;
 - b. 2B2025 – 10 Years - \$7.806 million – Acquisition of Fleet Equipment and Capital Tools;

- c. 3B2025 – 20 Years - \$7.389 million – Non-Residential Development;
- d. 4B2025 – 25 Years - \$173.228 million – Electric System and Building Improvements;
- 3. Give first reading to proposed Bylaw 4M2025 – Authorizing Municipal Loans to ENMAX up to the maximum sum of \$224.984 million to fund ENMAX's 2025 capital spending in connection with its regulated operations;
- 4. Withhold second and third reading of all proposed Bylaws until the advertising requirements have been met; and
- 5. Should the proposed Bylaws be fully approved by Council, direct Administration to amend any existing agreements between The City and ENMAX, as applicable, and in accordance with the Credit Documentation – Loans and Loan Guarantees Policy and Procedures.

For: (9): Mayor Gondek, Councillor Penner, Councillor Carra, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor McLean, and Councillor Wong

MOTION CARRIED

7.2 Residential Clean Energy Improvement Program Bylaw Amendment, EC2024-1271

Councillor Wong introduced a group of Grades 5 and 6 students from Sunnyside School (Ward 7), along with their teacher, Sally Lang.

Moved by Councillor Spencer

That with respect to Report EC2024-1271, the following be approved:

That the Executive Committee:

- 1. Direct Administration to publicly advertise Proposed Bylaw 3M2025 in Attachment 2 in accordance with sections 390.3(5) and 606 of the *Municipal Government Act*; and
- 2. Forward this report to the 2025 April 8 Public Hearing Meeting of Council.

That the Executive Committee recommend that Council:

- 3. Give three readings to Proposed Bylaw 3M2025, following the advertising and public hearing.

For: (9): Mayor Gondek, Councillor Penner, Councillor Carra, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Chabot, and Councillor Wong

Against: (1): Councillor McLean

MOTION CARRIED

7.3 Commercial Clean Energy Improvement Program Bylaw, EC2024-1272

Moved by Councillor Penner

That with respect to Report EC2024-1272, the following be approved:

That the Executive Committee:

1. Direct Administration to publicly advertise Proposed Bylaw 2M2025 in Attachment 2 in accordance with sections 390.3(5) and 606 of the *Municipal Government Act*; and
2. Forward this report to the 2025 April 8 Public Hearing Meeting of Council.

That the Executive Committee recommend that Council:

3. Give three readings to Proposed Bylaw 2M2025, following the advertising and public hearing.

For: (8): Mayor Gondek, Councillor Penner, Councillor Carra, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Walcott, and Councillor Chabot

Against: (2): Councillor McLean, and Councillor Wong

MOTION CARRIED

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

- 8.2.1 Notice of Motion - Accelerating Housing Development: Bill 20 and Residential Sub-Classes, EC2025-0117

Councillor Dhaliwal (Remote Member) joined the meeting at 10:36 a.m.

Moved by Councillor Walcott

That with respect to Notice of Motion EC2025-0117, the following be approved:

That Notice of Motion EC2025-0117 be forwarded to the 2025 January 28 Regular Meeting of Council for consideration.

For: (11): Mayor Gondek, Councillor Penner, Councillor Carra, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Chabot, Councillor Dhaliwal, Councillor McLean, and Councillor Wong

MOTION CARRIED

- 8.2.2 Notice of Motion - GamePLAN Support for Third Party-Delivered Athletic Facilities, EC2025-0123

Moved by Councillor Carra

That with respect to Notice of Motion EC2025-0123, the following be approved:

That Notice of Motion EC2025-0123 be forwarded to the 2025 January 28 Regular Meeting of Council for consideration.

For: (5): Mayor Gondek, Councillor Carra, Councillor Walcott, Councillor Dhaliwal, and Councillor Wong

Against: (6): Councillor Penner, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Chabot, and Councillor McLean

MOTION DEFEATED

8.2.3 Notice of Motion - Northeast Industrial Area Structure Plan Amendment, EC2025-0121

Moved by Councillor Dhaliwal

That with respect to Notice of Motion EC2025-0121, the following be approved:

That Notice of Motion EC2025-0121 be forwarded to the 2025 January 28 Regular Meeting of Council for consideration.

For: (10): Mayor Gondek, Councillor Penner, Councillor Carra, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Chabot, Councillor Dhaliwal, and Councillor McLean

Against: (1): Councillor Wong

MOTION CARRIED

8.2.4 Notice of Motion - People Living in Recreational Vehicles on Public Roadways, EC2025-0094

Moved by Councillor Chabot

That with respect to Notice of Motion EC2025-0094, the following be approved:

That Notice of Motion EC2025-0094 be forwarded to the 2025 January 28 Regular Meeting of Council for consideration.

For: (11): Mayor Gondek, Councillor Penner, Councillor Carra, Councillor Mian, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Chabot, Councillor Dhaliwal, Councillor McLean, and Councillor Wong

MOTION CARRIED

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

10.2 URGENT BUSINESS

None

11. BRIEFINGS

None

12. ADJOURNMENT

Moved by Councillor Walcott

That this meeting adjourn at 10:49 a.m.

MOTION CARRIED

The following Items have been forwarded to the 2025 January 28 Regular Meeting of Council:

ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

- ENMAX 2025 Borrowing Request, EC2025-0015
- Notice of Motion - Accelerating Housing Development: Bill 20 and Residential Sub-Classes, EC2025-0117
- Notice of Motion - Northeast Industrial Area Structure Plan Amendment, EC2025-0121
- Notice of Motion - People Living in Recreational Vehicles on Public Roadways, EC2025-0094

The following Items have been forwarded to the 2025 April 8 Public Hearing Meeting of Council:

OTHER REPORTS FOR PUBLIC HEARING

- Residential Clean Energy Improvement Program Bylaw Amendment, EC2024-1271
- Commercial Clean Energy Improvement Program Bylaw, EC2024-1272

The next Regular Meeting of the Executive Committee is scheduled to be held on 2025 February 11 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

CHAIR

CITY CLERK

Chief Administrative Officer's Report to
Executive Committee
2025 February 11

ISC: UNRESTRICTED
EC2025-0082

Chief Administrative Officer's Year End Report

PURPOSE

This report informs Council, Calgarians, and employees on The City's various initiatives from Q2 to Q4 2024. It reflects and highlights key milestones, achievements and challenges encountered during this period and provides insights into the ongoing efforts to support Council's direction and advance their priorities. Looking ahead to 2025, this report signals a transition where council can anticipate focused updates that align with our commitment to transparency, accountability, and continuous improvement.

PREVIOUS COUNCIL DIRECTION

Attachment 1 contains background information and previous council direction.

RECOMMENDATIONS:

That Executive Committee recommends, Council receive this report and presentation for the corporate record.

CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS

The Chief Administrative Officer concurs with the recommendation in this report.

HIGHLIGHTS

- The City of Calgary is a large, complex organization, and it is important for Calgarians and members of Council to have line of sight from the Chief Administrative Officer into the work undertaken which advanced 2024 priorities.
- This report contains useful information in multiple attachments:
 - Better Every Day (Attachment 2), featuring a new layout to improve shareability, is a selection of stories that showcase work in priority areas. These stories help showcase the impact that City services have on the lives of Calgarians from the perspectives of citizens, employees, and partner organizations. This edition features three stories highlighting work in the areas of public safety, support for local business and housing.
 - A list of anticipated reports to Committees and Council 2025 (Attachment 3).
 - Previous Council motions from April to December 2024 (Attachment 4).
 - A list of Notices of Motion year-to-date in 2024 (Attachment 5).
 - A list of Administrative Inquiries to-date in 2024 (Attachment 6).
- Attachments 4-6 support increased transparency into the work directed by Council to Administration by providing a single source for sharing back motions and Notices of Motion, and Administrative Inquiries.
- A Full Time Equivalents summary (Attachment 7) includes City Administration and Calgary Police Service information as of 2024 December 31.
- The presentation (Attachment 8) includes reflections on accomplishments, highlights, and challenges including openings and groundbreakings on significant capital projects, as well as updates on priority areas. The presentation also includes forward looking information for 2025.

Chief Administrative Officer's Report to
Executive Committee
2025 February 11

ISC: UNRESTRICTED
EC2025-0082

Chief Administrative Officer's Year End Report

DISCUSSION

Report Attachments

Additional information about the content found within the attachments is outlined below.

Better Every Day Q4 2024 – Attachment 2

This section shares a small selection of stories about City services told from the perspective of our employees, partner organizations, or citizens. The layout has been recently updated to make it easier to read and share. Focus areas include public safety, housing and support for local business.

Reports to Committee and Council 2025 – Attachment 3

The Executive Leadership Team maintains a calendar of reports, that are in development, to be presented to Committee and Council. This document details the schedule of reports and is subject to change. It does not include reports with dates that are still to be determined.

Council Motions April to December 2024 – Attachment 4

This attachment outlines all Motions passed by Council between April to December 2024.

Notices of Motion 2024 – Attachment 5

This attachment outlines Notices of Motion by members of Council to-date 2024.

Administrative Inquiries 2024 – Attachment 6

This attachment outlines Administrative Inquiries to-date in 2024.

Full Time Equivalents Summary – Attachment 7

The document provides an overview of budgeted full-time equivalents (FTEs) in City Administration and Calgary Police Service, for the end of the third and fourth quarters (September 30th and December 31st). An FTE is a full-time position (35 to 40 hours per week) or a combination of positions (in whole or in part) that provides the same number of work hours as a full-time position.

Presentation – Attachment 8

EXTERNAL ENGAGEMENT AND COMMUNICATION

- | | |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken | <input type="checkbox"/> Dialogue with interested parties was undertaken |
| <input type="checkbox"/> Public/interested parties were informed | <input checked="" type="checkbox"/> Public communication or engagement was not required |

Chief Administrative Officer's Report to
Executive Committee
2025 February 11

ISC: UNRESTRICTED
EC2025-0082

Chief Administrative Officer's Year End Report

IMPLICATIONS

Social, Environmental and Economic Implications

This report and its attachments support the advancement of Council's direction by helping to ensure a collective focus on shared priorities and objectives between Council and Administration. Future reporting will be combined with other corporate reporting for improved line of sight.

Service and Financial Implications

No anticipated financial impact

RISK

This report provides the opportunity to share insights on the operation of the organization directly with Council. This report, in combination with other corporate reporting, supports risk reduction by sharing information with Council.

ATTACHMENTS

1. Background and Previous Council Direction
2. Better Every Day Q4 2024
3. Reports to Council and Committee 2025
4. Council Motions April to December 2024
5. Notices of Motion 2024
6. Administrative Inquiries 2024
7. Full Time Equivalent
8. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
David Duckworth	Chief Administrative Officer	Approve

Author: Dawn Lundquist, A/Chief of Staff, Chief Administrator's Office

Background and Previous Council Direction

Background

The Chief Administrative Officer's Quarterly Report is a tool used by the Chief Administrative Officer (CAO) to share information with Council and Calgarians about City services and work underway within the organization to support Council's direction and advance important initiatives. The report supports a modernized government and the delivery of Council's priorities as identified through the Shared Strategic Agenda.

Context

The City of Calgary is a large, complex organization, and it is important citizens and members of Council have line of sight into the work underway to advance Council's priorities from the CAO. This report increases transparency into the work directed by Council to Administration and provides a single source for sharing back motions and Notices of Motion, and outstanding Administrative Inquiries.

Previous Council Direction

Recommendation of Executive Committee, 2024 April 16:

- That Council receive this report and presentation for the corporate record.

The Chief Administrative Officer's Q1 2024 report EC2024-0386 was added to the Council agenda 2024 April 30 as item 7.17 on the Consent Agenda.

- The Consent Agenda was adopted and carried.

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
16-April-2024	EC2024-0386	Chief Administrative Officer's Quarterly Report Q1 2024
06-Dec-2023	EC2023-1109	Chief Administrative Officer's Quarterly Report Q3-Q4 2023
12-Sept-2023	EC2023-0731	City Manager's Quarterly Report Q2 2023
06-June-2023	EC2023-0315	City Manager's Quarterly Report Q1 2023
24-Jan-2023	EC2022-1229	City Manager's Quarterly Report Q3-Q4 2022
05-July-2022	C2022-0791	City Manager's Quarterly Report Q2, 2022
12-April-2022	C2022-0393	City Manager's Quarterly Report Q1, 2022
12-April-2022	C2022-0472	2023-2026 Service Plans and Budgets – Moving Forward Together
20-Dec-2021	C2021-1573	City Manager's Quarterly Report Q3/Q4 2021
13-Sept-2021	C2021-1056	City Manager's Quarterly Report Q2 2021
12-April-2021	C2021-0446	City Manager's Quarterly Report Q1 2021
29-June-2020	C2020-0699	Administration's Rethink to Thrive Strategy

Better Every Day



THE CHIEF ADMINISTRATIVE OFFICER'S YEAR END REPORT

AN INSIDE LOOK AT THE CALGARY TRANSIT AMBASSADOR PROGRAM

Picture yourself stepping onto the CTrain for your daily commute. In a sea of faces, you catch the eye of another rider who gives you a friendly smile and warm greeting. You wonder for a moment if you've met this person before, as you're taken back by their kindness. A quick glance at their red vest and you realize they're no stranger, they're part of Calgary Transit's Ambassador program.

This dedicated team of over 50 people spend their days helping Calgarians feel safe and welcome while riding the CTrain or waiting at stations. From giving directions and fare information to managing service disruptions and sparking conversations, the Transit Ambassadors help customers navigate routes and solve problems.

Joevis Sumpter is the Supervisor and Lead of the Transit Ambassadors and has been a part of the team since it started in 2022. As part of The City's larger [Public Transit Safety Strategy](#), the ambassadors are trained to create a safe and welcoming environment to help reduce the number of incidents.

"Our main thing is to enjoy people and have positive interactions. We're ensuring that they're safe and well taken care of," explains Sumpter. "The program was designed to improve a sense of safety on Calgary Transit and also to rebuild our community trust between our riders, our drivers and transit overall."

While the team isn't tasked with checking fares or enforcing bylaws, their job is to make people feel safe with a visible presence and support riders when they need it.

"If someone is in trouble, they're welcome to come to us and we will provide them with safety resources by removing them from the situation and asking for the Peace Officers to come and intervene," he explains. "We're there to give a helping hand and guide them where they need to go."



Ambassador Candice Mann hands out a sticker to a young rider



For more information on Calgary Transit's commitment to safety, visit calgary.ca/TransitSafety

As the program celebrates its two-year anniversary, Sumpter says it's clearly having a positive impact on riders. While his top priority is keeping people safe, he's also known for his friendly fist bumps and smiles.

"In our day-to-day travels, we get a lot of feedback sharing that people are happy we're there, in case they are lost or have any questions," says Sumpter. "If you want to tell a joke to us, we're there to listen and share and swap jokes. Anything you want to discuss, we're there for you," he adds.

Nik Vig recently joined the team after working as a Calgary Transit Shuttle Bus Driver and loves having the opportunity to help people and make an impact.

"I've been with the team for over six months now, and I'm loving every second of it," says Vig. "The idea is that we are doing one interaction at a time to try and build the sense that our riders are important to us, and they matter."


"I remember there was a lady by herself during one of the service disruptions late in the evening. It was kind of cold and English wasn't her first language – a definite barrier in communication. I walked her away from the platform, up the walkway, all the way to the shuttle and stood with her until the bus came so she felt better," he adds.

"Before leaving, she said I reminded her of her son. That's something that makes all of this so worth it in terms of the experiences we're able to provide for people. So that stood out with me. And the hugs and the smiles of course, every day. I love it."

Candice Mann also joined the ambassador team after working for Calgary Transit as a driver for 13 years and is known for handing out stickers and tattoos to riders.

"I love to make people happy. Helping somebody get to where they have to go makes my job worth it," she explains. "When I see somebody on their phone and they're looking at a map, I stop and ask if they need directions to get somewhere."

Above all, she agrees interacting with people is the best part of the job.

"We helped a lady who moved here from up North and had nowhere to go, no job or anything. She had a shopping cart full of all her personal belongings. She was so upset and didn't know what to do – everyone had turned her down. We told her about The Alex Centre and escorted her there, and to this day I have not seen her again." 

Members of The City's Transit Ambassador team, left to right: Nik Vig, Joevis Sumpter and Candice Mann ▼

CALGARY TRANSIT AMBASSADORS WORK MULTIPLE SHIFTS BETWEEN 6:30 A.M. AND 9 P.M. EVERY DAY AND CAN BE FOUND AT CTRAIN STATIONS OR RIDING THE SYSTEM.



SECOND ANNUAL HOUSING CONFERENCE HOSTS HUNDREDS



On November 26, City Administration's Housing Team hosted its second annual Housing Conference. The event, held under the theme, Housing Partnerships: Working Together to Address Calgary's Housing Crisis, brought together more than 250 professionals from the housing sector – a diverse mix of builders, non-profits, community members and agencies – to discuss innovative solutions to the city's housing challenges.

The conference began with a moving prayer from Elder Jackie Bromley, a cultural leader, teacher and residential school survivor hailing from the Kainaiwa Nation in southern Alberta. Mayor Gondek followed with opening remarks emphasizing the collective responsibility to addressing the housing crisis, stressing housing affordability impacts everyone in the community, which requires a collaborative and collective community effort to help our fellow Calgarians.

Attendees participated in several panel discussions and presentations, focusing on:

- **Leveraging Partnerships in Mixed-Income Housing**
- **Innovative Approaches to Building Housing in Calgary**
- **Housing Policies & Partnerships That Work: Addressing Calgary's Housing Crisis**
- **Housing for Indigenous People and Equity Deserving Populations**

Another highlight of the day was a fireside chat with Bernadette Majdell, CEO, HomeSpace Society, and Alan Norris, Managing Partner, Real Estate, Brookfield, discussing how public-private partnerships can be leveraged to build more affordable housing.




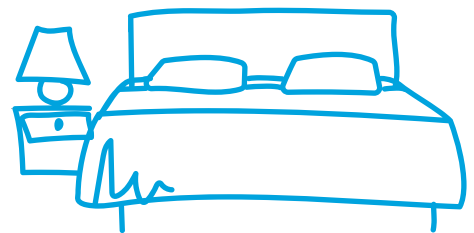


The entire day offered thought-provoking perspectives on how Calgary can move forward with innovative, inclusive, and sustainable housing strategies.

Feedback gathered from participants in a post-event survey revealed overwhelmingly positive responses. Many attendees said the conference left them feeling inspired, informed, and motivated to continue focusing on collaboration and partnerships. They praised the event for its diversity of perspectives, the quality of the discussions, and the tangible steps outlined for moving forward.



OVERALL, THE CONFERENCE SUCCEEDED IN CREATING AN ENVIRONMENT WHERE PROFESSIONALS ACROSS CALGARY'S HOUSING SECTOR COULD UNITE IN THEIR SHARED GOAL OF ADDRESSING THE CITY'S HOUSING NEEDS AND BUILDING A MORE INCLUSIVE FUTURE. 



SUPPORTING NEW ENTREPRENEURS: THE BUSINESS EXPERIENCE PROGRAM

Starting a new business can be a daunting journey for anyone. From understanding licencing to navigating health and safety permits, the information can be overwhelming.

That's where The City's [Business Experience program](#) comes in, giving new entrepreneurs the one-on-one support they need to take ideas from concept to reality.

Launched 2022, the program assigns every new business licence applicant with a file manager who ensures they understand the process and apply for the right permits to create faster outcomes. The file manager is there to guide applicants through each step of the application and answer any questions along the way.

Ann Sager is a Business Experience Representative and has been part of the team since the program began.

"There's a lot of information to sift through, so we're able to break it down into chunks and explain why and how they need to move forward," she explains. "I love helping people and making sure they have the knowledge they need to open a business. It's super rewarding and fun to be part of that journey."

"We advise them and reach out along the way about what's required, what's outstanding and what they can expect. We also field lots of questions about who to contact at Alberta Health Services or the Fire Department, how Alberta Liquor and Gaming Commission (AGLC) works, how Alberta Motor Vehicle Industry Council (AMVIC) licensing works. We pretty much guide the new business through the business licensing process," adds Sager.

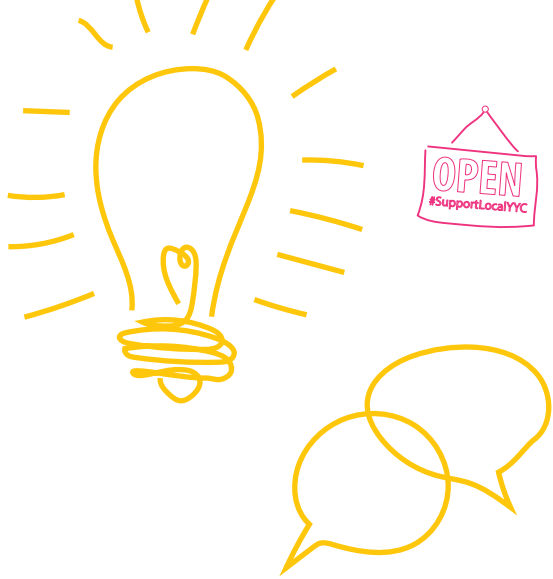
Launching a business can be even more overwhelming when you're new to the city, which is why the Business Experience team also partners with community organizations like the Calgary Catholic Immigration Society (CCIS) to help newcomers understand what it takes to start a business.

Members of the Business Experience team present at CCIS's seminars, which is part of their 10-week [Newcomer Entrepreneur Program](#).

"It's a class for entrepreneurs that are new to Canada, and we have been invited to help students go through the business licencing process. We educate them about the purpose of a business licence, why you need one, and why they're important for public safety," says Sager.

Bibiana Cala is the Entrepreneurship Programs Coordinator for CCIS and says it's been helpful for newcomers to connect directly with The City during the seminars.

"It's been so important, and I know because I'm an immigrant. I was there 16 years ago when I opened my first business as well. It's a little bit intimidating, so seeing a person and having a name makes things way easier," says Cala. "It breaks down a bit of the barrier between a newcomer and the government."



Ann Sager, Business Experience Representative, explains the benefits of The City's Business Experience program. ▶


"They show us the process you need to go through for license and registrations with The City. We're constantly learning about new programs and new services from The City. They provide us with contact information to follow up directly with them because they have a lot of specific questions about their businesses," she explains.

CCIS offers four intakes for their entrepreneurship program each year with around 20 successful applicants in each group. The next intake for January 2025 is already full.



"PEOPLE REALLY APPRECIATE THE PROGRAM. THEY TELL ME, 'I CAN'T BELIEVE THIS IS A FREE PROGRAM!' IT BLOWS THEIR MINDS BECAUSE THAT DOESN'T HAPPEN IN THEIR COUNTRIES. THAT'S WHY I'M SUPER PASSIONATE ABOUT MAKING A GOOD PROGRAM AND HAVING THE CITY INVOLVED IS AMAZING. IT JUST BREAKS THOSE BARRIERS TO KNOW THAT THE GOVERNMENT IS THERE FOR THEM," ADDS CALA.

As for the Business Experience Team, they're happy to play a key part in launching successful businesses.

"What I love about the program is I'm able to develop a relationship with people. It's really fun to see a business owner that had no idea what they're doing in the beginning to get their licence at the end," says Sager. 

For more information on the Business Experience program, visit calgary.ca/Business.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Executive Committee	11-Feb-2025	2025 Capital Budget Recast	Continuation of capital budget adjustments to better align annual budgets with anticipated cash flows.
Executive Committee	11-Feb-2025	Chief Administrative Officer's Year End Report	This report informs Council and Calgarians on key initiatives in 2024, and provides insights into the ongoing efforts to advance Council's priorities.
Infrastructure and Planning Committee	12-Feb-2025	The Calgary Plan	Item referred from December 11 2024 IPC meeting.
Infrastructure and Planning Committee	12-Feb-2025	Multiple Municipal Historic Resource Designations - Winter 2024	Administration recommending that IPC recommend Council approval of two historic buildings (two bylaws) and eight cultural landscapes (condensed into 4 bylaws).
Infrastructure and Planning Committee	12-Feb-2025	Bearspaw South Feeder Main: Service Reliability and Redundancy	As work is ongoing, the team is seeking to bring regular updates to Council
Audit Committee	13-Feb-2025	Audit Committee 2024 Year-End Report	This report is the final update on the activities of Audit Committee for 2024
Audit Committee	13-Feb-2025	City Auditor's 2024 Year-End Report	This report is a retrospective summary of highlights from 2024, reflecting the assurance, advisory and investigative role of the City Auditor.
Audit Committee	13-Feb-2025	External Auditor - Approval Request for Additional Services and Fees for 2024 Audit.	Pursuant to the Audit Committee Bylaw 33M2020 the external auditor must seek approval for any additional services or fees.
Emergency Management Committee	18-Feb-2025	Status of Emergency Preparedness 2024	This report reflects the status of emergency preparedness and includes hazards, trends, EOC activities, and an outlook for the year ahead.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Direct to Council	25-Feb-2025	Prairie Economic Gateway Deal Agreement	This report is the third of three conversations with Council with the goal of receiving approval for the Intermunicipal Agreement (or Deal Agreement).
Direct to Council	25-Feb-2025	Prairie Economic Gateway - Statutory Plan Amendments	This report is a response to Council direction to advance the Prairie Economic Gateway and seeks second and third reading of The City's Municipal Development Plan (MDP) Amendment and Rocky View County and The City's Intermunicipal Development Plan (IDP).
Direct to Council	25-Feb-2025	Boards, Commission and Committee Resignations and Appointments	Routine report for Public Administration Member resignations and appointments.
Infrastructure and Planning Committee	27-Feb-2025	Chinook Communities Local Area Plan	Final Project deliverable: recommendation of approval of the Chinook Communities Local Area Plan.
Infrastructure and Planning Committee	27-Feb-2025	Rezoning for Housing Reporting (Briefing)	Council Directed that Administration begin providing quarterly briefings on the implementation with specific stats.
Infrastructure and Planning Committee	27-Feb-2025	Growth Application in Belvedere (Belvedere Enright GA2024-005)	Report for the Belvedere Enright Growth Application GA2024-005.
Infrastructure and Planning Committee	27-Feb-2025	Growth Application in Belvedere (Belvedere Apex Stoneyview GA2024-006)	Report for the Belvedere Apex Stoneyview Growth Application GA2024-006.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Infrastructure and Planning Committee	27-Feb-2025	Growth Application in Glacier Ridge (Glacier D Jayman Dunn GA2023-005)	Report for the Glacier D Jayman Dunn Growth Application GA2023-005.
Infrastructure and Planning Committee	27-Feb-2025	Growth Application in Glacier Ridge (Glacier A North Qualico GA2024-002)	Report for the Glacier A North Qualico Growth Application GA2024-002.
Infrastructure and Planning Committee	27-Feb-2025	Growth Application in Glacier Ridge (Glacier B Belcourt GA2024-004)	Report for the Glacier B Belcourt Growth Application GA2024-004.
Council Services Committee	5-Mar-2025	2025 Council Orientation	Report to provide Council an update on the 2025 Council Orientation Program.
Infrastructure and Planning Committee	6-Mar-2025	Traction Power Insourcing	Update on traction power control centre functions.
Infrastructure and Planning Committee	6-Mar-2025	2025 Infrastructure Status Report	The Infrastructure Status Report (ISR) is periodically produced to summarize the current state of infrastructure used to provide services to the residents of Calgary.
Infrastructure and Planning Committee	6-Mar-2025	Update on Advancing Business-Friendly Approaches to Construction Update on Advancing Business-Friendly Approaches to Construction	The report will provide a progress update on the Main Streets Business Support Grant Pilot and evaluation process, and on the work to advance a business-friendly construction policy.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Infrastructure and Planning Committee	6-Mar-2025	Connect: Calgary's Parks Plan	The report is intended to provide a broad overview of the major policy changes and operational actions developed in the draft Connect: Calgary's Park Plan. Connect: Calgary's Parks Plan is intended to replace the Open Space Plan and Policy approved by Council in 2002.
Infrastructure and Planning Committee	6-Mar-2025	Real Estate Public Auction - 2025	This report requests approval from Council to set the Reserve Bids for properties that will be on the 2025 public auction.
Executive Committee	11-Mar-2025	2025 Local Improvements Projects	Report requesting Council approve the Local Improvements Borrowing Bylaw to support our Local Improvements program.
Executive Committee	11-Mar-2025	The City of Calgary's Privacy Management Program 2024 Annual Report	The City of Calgary's Privacy Management Program 2024 Annual Report conveys the activities of the Privacy Management Program and highlights key achievements for Calgarians and The City.
Executive Committee	11-Mar-2025	Stephen Ave & Barclay Mall Local Improvement Report	To secure borrowed funds through the Borrowing Bylaw to allow for enhanced maintenance (snow removal & sidewalk clearing) for Stephen Ave & Barclay Malls.
Executive Committee	11-Mar-2025	2021-2024 Council Policy Cycle Wrap Up	In alignment of the Council Policy Program Policy, Corporate Governance service will report on the outcomes of the formal Council policy review, through the Executive Committee, in the first and fourth year of the formal Council policy review.
Community Development Committee	12-Mar-2025	Waste Bylaw Amendments	Waste Bylaw Amendments will be recommended to support the transition to Extended Producer Responsibility. Additional amendments may also be recommended.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Community Development Committee	12-Mar-2025	Securing Calgary's Water Future: Water Efficiency Plan	As a commitment of Calgary's Drought Resilience Plan, this is an updated Water Efficiency Plan to Council for approval in Spring 2025.
Community Development Committee	12-Mar-2025	Response to Notice of Motion - Conservation of Trees on Private Properties	The report will describe recommended options to support the private tree canopy including resources needed to develop and implement options.
Community Development Committee	12-Mar-2025	Amendments to the Truck Routes and Dangerous Goods Bylaws	To recommend changes to the Bylaws, with the intention of allowing the City to provide an efficient and well-connected road network so Calgary can continue to operate as a hub for goods movement.
Audit Committee	13-Mar-2025	Administration Code of Conduct Annual Update	Provide an annual update on the Code of Conduct per the Terms of Reference.
Audit Committee	13-Mar-2025	Whistleblower Program Internal Benchmarking Report	Update to Council on the Whistleblower Program.
Audit Committee	13-Mar-2025	Enmax Corporation Annual Report	That there is assurance that there is appropriate oversight over this partner.
Audit Committee	13-Mar-2025	Confidential - Progress Update on 2024 Annual Financial Report (Verbal)	The CFO provides a closed meeting update to Audit Committee on the progress of the Annual Report.
Direct to Council	17-Mar-2025	Strategic Meeting of Council Budget Process	Discussion on the progression of the budget development and approval process.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Direct to Council	18-Mar-2025	2025 Property Tax Bylaws	Council approval of the 2025 Property Tax Bylaws is required in order to levy and collect property taxes.
Direct to Council	18-Mar-2025	2024 Non-Compliance in Relation to Disclosure Statements	As a result of Bill 20 amendments to the Local Authority Election Act, report required to list candidates who failed to file a disclosure statement reflecting 2024 campaign activities.
Direct to Council	18-Mar-2025	Boards, Commissions and Committees to be considered for disbandment	Report C2023-0762 directed Administration to consider the disbandment of the Mall Programming Funding Committee.
Direct to Council	18-Mar-2025	Calgary Awards: Recommended Award Recipients (Confidential)	This report presents the recommended recipients to be ratified by Council.
Infrastructure and Planning Committee	2-Apr-2025	Inglewood Mixed Use Fire Station Update	This report will provide an update to Council on the Inglewood Mixed Use Fire Station.
Infrastructure and Planning Committee	2-Apr-2025	West Elbow Communities Local Area Plan	Final Project deliverable: recommendation of approval of the West Elbow Communities Local Area Plan.
Infrastructure and Planning Committee	2-Apr-2025	1P2007 Housekeeping Amendments	Housekeeping amendments to address issues identified internally by staff with the 1P2007. Amendments are across the Land Use Bylaw, touching on many sections.
Intergovernmental Affairs Committee	10-Apr-2025	Indigenous Relations Governance Model Update	This report is to provide an update on findings from the Indigenous engagements conducted to date by the Indigenous Relations Office (IRO) and to provide recommendations on alternative Indigenous relations governance approaches.



Reports to Council and Committee 2025

Committee	Committee Date	Report Title	Purpose
Community Development Committee	16-Apr-2025	Calgary Police Service 2024 Annual Report	The Calgary Police Service will present an annual report that highlights accomplishments, challenges, and a brief look ahead.
Community Development Committee	16-Apr-2025	Safer Mobility Plan Annual Briefing 2025 (Briefing)	This briefing provides an update on 2023 and 2024 collision data, and actions taken in the past year, actions planned for 2025.
Direct to Council	29-Apr-2025	CEMA - Bearspaw Feeder Main Review	This report provides an update to Council on the internal review of The City's Bearspaw South Feeder Main response.
Community Development Committee	8-May-2025	Civic Arts Policy Update	The Civic Arts Policy has not been updated since 2004. An update is needed to correct information that is now out of date, also streamline, clarify, and simplify.
Community Development Committee	8-May-2025	Street Bylaw Amendments – Construction Bins on Roadway	The report looks to amend the streets bylaw to require a permit for all construction bins on the roadway.
Infrastructure and Planning Committee	14-May-2025	Redundancy of the Bearspaw South Feeder Main - Implementation Plan	As work is ongoing, the team is seeking to bring regular updates to Council.
Infrastructure and Planning Committee	14-May-2025	Biannual Infrastructure Insights Report Q2 2025	The report provides an overview of ongoing and completed infrastructure projects, shares how we are mitigating industry challenges and identifies how we are optimizing service delivery and value for Calgarians.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Public Hearing Meeting of Council	4/22/2024	Calgary's Housing Strategy 2024-2030 Land Use Amendment Citywide, LOC2024-0017, and Land Use Bylaw Amendments, CPC2024-0213	That with respect to Report CPC2024-0213, the following be adopted, as amended: That Council: 1. Give three readings to Proposed Bylaw 21P2024 for amendments to the Land Use Bylaw 1P2007 (Attachment 3), including: a. Textual amendments (Section 1 and 3, Attachment 3); b. Redesignation (Section 2 and Schedule A, Attachment 3) of parcels located at various addresses from the: i. Residential Contextual Large Parcel One Dwelling (R-C1L(s)), the Residential Contextual One Dwelling (R-C1(s)), the Residential Contextual Narrow Parcel One Dwelling (R-C1N), the Residential Contextual One/Two Dwelling (R-C2) districts, and Residential Grade Oriented Infill (R-CGex) to Residential Grade-Oriented Infill (R-CG) District. ii. Residential One Dwelling (R-1(s)), Residential Narrow Parcel One Dwelling (R-1N), and Residential One/Two Dwelling (R-2) to Residential Low Density Mixed Housing (R-G) District. iii. Residential Contextual Large Parcel One Dwelling (R-C1L(s)), the Residential Contextual One Dwelling (R-C1(s)), the Residential Contextual Narrow Parcel One Dwelling (R-C1N), the Residential Contextual One/Two Dwelling (R-C2) districts, Residential Grade-Oriented Infill (R-CG) District, and Residential Grade Oriented Infill (R-CGex) Districts to Housing Grade Oriented (H-GO) District; c. Procedural amendments to delete redundant districts from the Land Use Bylaw (Section 4, Attachment 3); 2. In order to create a more robust public engagement process for discretionary uses in the R-CG land use district, direct Administration to: a. Review and enhance The City of Calgary Applicant Outreach Toolkit in collaboration with interested community associations, residents and industry to improve transparency in community outreach and engagement for development permit applications in R-CG districts, using this process to either create an incentive or requirement for community engagement prior to a formal application submission, with an update to Council by end of 2024 Q3;

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>b. Create a Rowhouse How-to Guide with input from interested community associations, residents and industry that identifies contextually appropriate design strategies (including but not limited to building height, placement and treatment of windows, air conditioners, waste & recycling bins and landscaping), with an update to Council by end of 2024 Q4 c. Explore incentives for an expedited application timeline for those applications that demonstrate strong collaboration with community and compliance with process (as per the Outreach Tool and Rowhouse How-to Guide), with an update to Council by end of 2024 Q4; and d. Determine the necessary resources and any associated funding required to fully implement and sustain a Community Planning Planner Liaison program as previously discussed with some inner-city communities and report back to Council no later than the end of 2024 Q3 for any resource and budget requests</p> <p>3. Direct Administration to utilize or leverage an existing community and industry working group to mutually seek efficiencies in the development permit process to expedite development permit timelines, while making townhouse and rowhouse development permits more consistent and standardized in RCG areas to create transparency and predictability for applicants and the public;</p> <p>4. Direct Administration to sequence the completion of Local Area Plans in the developed areas of the city by:</p> <ul style="list-style-type: none"> a. Identifying the areas with the most demand based on the number of applications; and b. Prioritizing these areas in the sequencing of future Local Area Plans; <p>5. Direct Administration to consider changes to the Land Use Bylaw, including provisions related to the current R-G, R-CG and H-GO districts, to address issues related to privacy for adjacent neighbours identified through this report as part of its reporting to Council on the City Building Program;</p>

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>6. Direct Administration to review all plans already completed as part of the current Local Area Planning program, and engage with affected communities, to determine whether any amendments to the Local Area Plans are warranted as a result of the proposed rezoning, and report back to Infrastructure and Planning Committee with an interim update no later than 2025 Q1</p> <p>7. Direct Administration to prepare a quarterly briefing on the implementation of the Rezoning for Housing initiative to Infrastructure and Planning Committee beginning 2025 Q1 including:</p> <ul style="list-style-type: none"> a. The effect of Rezoning for Housing on housing supply, including the number of permits issued for new low-density residential units in R-G/R-CG and H-GO districts b. Timelines for permit approvals; and c. A summary of public letters received on development permits enabled by Rezoning for Housing including the overall number in support or opposition and recurring themes of concerns raised; <p>8. Direct Administration to report back annually to Community Development Committee starting no later than 2026 Q2 with a report on the Rezoning for Housing Initiative that includes:</p> <ul style="list-style-type: none"> a. Impacts of the Rezoning for Housing program at increasing housing supply; b. Impacts of the Rezoning for Housing program at speeding up permit approval timelines; c. Community and industry feedback that Administration has received related to Rezoning for Housing; and d. Recommendations to address issues in the Land Use Bylaw, Local Area Planning program, and permit approvals that have arisen from Rezoning for Housing; <p>9. Direct Administration, in alignment with Home is Here recommendation 4.B.2, speed up approval processes as appropriate, in order to continue to support the construction of more housing, to bring forward amendments to Land Use Bylaw 1P2007 that exempts free hold/fee simple townhouse and rowhouse developments, that meet the requirements of land use bylaw 1P2007, within newly developing greenfield communities from the need to obtain a development permit by end of 2024 Q3;</p> <p>10. Direct Administration to review all City-owned parks and evaluate the appropriate district and include a recommendation to rezone with the implementation of the new Zoning Bylaw;</p>

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>11. Direct Administration to research and return to Council before the 2025 Mid-Cycle Budget program with recommendations (including budget and organizational accountability) to resurrect the municipal census program with the intention of conducting a Calgary biennial census in 2027 and thereafter; 12. Direct Administration to investigate and report back on options to improve the public notification systems and information provided to users through the City's planning and development information systems (i.e., DMAP, Calgary.ca, etc.), and report back by 2025 Q4; 13. Direct Administration to: ;a. Include Secondary Suites and Backyard Suites in density calculations in the new Zoning Bylaw, and that minimum density requirements be updated in zones where suites are allowed to reflect this change; and b. Report back to Council in Q1, 2025 with a scoping report that includes: ;i. the overall unit count/density calculation for each community that includes secondary suites and backyard suites as units. ii. a list of all departments that have calculations based off unit count and the implications of unit counting for all other City departments (fee for service, fee calculations); and 14. Direct that Attachment 8 and any Confidential Distributions remain confidential pursuant to Section 17 (Disclosure harmful to personal privacy) of the Freedom of Information and Protection of Privacy Act.</p>



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Public Hearing Meeting of Council	5/14/2024	Calgary's Housing Strategy 2024-2030 Land Use Amendment Citywide, LOC2024-0017, and Land Use Bylaw Amendments, CPC2024-0213	That with respect to Report CPC2024-0213, the following be adopted, as amended: That Council: 1. Give three readings to Proposed Bylaw 21P2024 for amendments to the Land Use Bylaw 1P2007 (Attachment 3), including: ;a. Textual amendments (Section 1 and 3, Attachment 3) b. Redesignation (Section 2 and Schedule A, Attachment 3) of parcels located at various addresses from the: i. Residential Contextual Large Parcel One Dwelling (R-C1L(s)), the Residential Contextual One Dwelling (R-C1(s)), the Residential Contextual Narrow Parcel One Dwelling (R-C1N), the Residential Contextual One/Two Dwelling (R-C2) districts, and Residential Grade Oriented Infill (R-CGex) to Residential Grade-Oriented Infill (R-CG) District. ii. Residential One Dwelling (R-1(s)), Residential Narrow Parcel One Dwelling (R-1N), and Residential One/Two Dwelling (R-2) to Residential Low Density Mixed Housing (R-G) District. ;iii. Residential Contextual Large Parcel One Dwelling (R-C1L(s)), the Residential Contextual One Dwelling (R-C1(s)), the Residential Contextual Narrow Parcel One Dwelling (R-C1N), the Residential Contextual One/Two Dwelling (R-C2) districts, Residential Grade-Oriented Infill (R-CG) District, and Residential Grade Oriented Infill (R-CGex) Districts to Housing Grade Oriented (H-GO) District; c. Procedural amendments to delete redundant districts from the Land Use Bylaw (Section 4, Attachment 3); 2. In order to create a more robust public engagement process for discretionary uses in the R-CG land use district, direct Administration to: a. Review and enhance The City of Calgary Applicant Outreach Toolkit in collaboration with interested community associations, residents and industry to improve transparency in community outreach and engagement for development permit applications in R-CG districts, using this process to either create an incentive or requirement for community engagement prior to a formal application submission, with an update to Council by end of 2024 Q3;

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>b. Create a Rowhouse How-to Guide with input from interested community associations, residents and industry that identifies contextually appropriate design strategies (including but not limited to building height, placement and treatment of windows, air conditioners, waste & recycling bins and landscaping), with an update to Council by end of 2024 Q4; c. Explore incentives for an expedited application timeline for those applications that demonstrate strong collaboration with community and compliance with process (as per the Outreach Tool and Rowhouse How-to Guide), with an update to Council by end of 2024 Q4; and d. Determine the necessary resources and any associated funding required to fully implement and sustain a Community Planning Planner Liaison program as previously discussed with some inner-city communities and report back to Council no later than the end of 2024 Q3 for any resource and budget requests; 3. Direct Administration to utilize or leverage an existing community and industry working group to mutually seek efficiencies in the development permit process to expedite development permit timelines, while making townhouse and rowhouse development permits more consistent and standardized in RCG areas to create transparency and predictability for applicants and the public; ;4. Direct Administration to sequence the completion of Local Area Plans in the developed areas of the city by: ; ;a. Identifying the areas with the most demand based on the number of applications; and ;b. Prioritizing these areas in the sequencing of future Local Area Plans; ; 5. Direct Administration to consider changes to the Land Use Bylaw, including provisions related to the current R-G, R-CG and H-GO districts, to address issues related to privacy for adjacent neighbours identified through this report as part of its reporting to Council on the City Building Program;</p>

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>6. Direct Administration to review all plans already completed as part of the current Local Area Planning program, and engage with affected communities, to determine whether any amendments to the Local Area Plans are warranted as a result of the proposed rezoning, and report back to Infrastructure and Planning Committee with an interim update no later than 2025 Q1; 7. Direct Administration to prepare a quarterly briefing on the implementation of the Rezoning for Housing initiative to Infrastructure and Planning Committee beginning 2025 Q1 including: a. The effect of Rezoning for Housing on housing supply, including the number of permits issued for new low-density residential units in R-G/R-CG and H-GO districts; b. Timelines for permit approvals; and c. A summary of public letters received on development permits enabled by Rezoning for Housing including the overall number in support or opposition and recurring themes of concerns raised; 8. Direct Administration to report back annually to Community Development Committee starting no later than 2026 Q2 with a report on the Rezoning for Housing Initiative that includes: a. Impacts of the Rezoning for Housing program at increasing housing supply; b. Impacts of the Rezoning for Housing program at speeding up permit approval timelines; c. Community and industry feedback that Administration has received related to Rezoning for Housing; and d. Recommendations to address issues in the Land Use Bylaw, Local Area Planning program, and permit approvals that have arisen from Rezoning for Housing; 9. Direct Administration, in alignment with Home is Here recommendation 4.B.2, speed up approval processes as appropriate, in order to continue to support the construction of more housing, to bring forward amendments to Land Use Bylaw 1P2007 that exempts free hold/fee simple townhouse and rowhouse developments, that meet the requirements of land use bylaw 1P2007, within newly developing greenfield communities from the need to obtain a development permit by end of 2024 Q3; 10. Direct Administration to review all City-owned parks and evaluate the appropriate district and include a recommendation to rezone with the implementation of the new Zoning Bylaw;</p>

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>11. Direct Administration to research and return to Council before the 2025 Mid-Cycle Budget program with recommendations (including budget and organizational accountability) to resurrect the municipal census program with the intention of conducting a Calgary biennial census in 2027 and thereafter; 12. Direct Administration to investigate and report back on options to improve the public notification systems and information provided to users through the City's planning and development information systems (i.e., DMAP, Calgary.ca, etc.), and report back by 2025 Q4; 13. Direct Administration to: a. Include Secondary Suites and Backyard Suites in density calculations in the new Zoning Bylaw, and that minimum density requirements be updated in zones where suites are allowed to reflect this change; and b. Report back to Council in Q1, 2025 with a scoping report that includes: i. the overall unit count/density calculation for each community that includes secondary suites and backyard suites as units. ii. a list of all departments that have calculations based off unit count and the implications of unit counting for all other City departments (fee for service, fee calculations); and 14. Direct that Attachment 8 and any Confidential Distributions remain confidential pursuant to Section 17 (Disclosure harmful to personal privacy) of the Freedom of Information and Protection of Privacy Act.</p>
Special Meeting of Council	5/14/2024	Bylaw Tabulation - Third Reading of Proposed Bylaw 21P2024, As Amended, C2024-0675	<p>That with respect to Report CPC2024-0213, the following Motion Arising be adopted: That Council direct Administration to augment Home is Here recommendation 1.C.13.I by tracking Development Permit applications on RC-G parcels city-wide to identify areas where increased densification requires infrastructure investment (including but not limited to water, roads, and parks), and bring forward the most appropriate funding tool to ensure growth is supported with proper infrastructure, with a report back to Council through Infrastructure and Planning Committee once each year at the end of the year.</p>

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	6/18/2024	Notice of Motion - Councillors' Budgets and Expenses - Hosting, EC2024-0715	AND FURTHER BE IT RESOLVED THAT Council direct Administration to bring forward amendments to the hosting provisions of Bylaw 36M2021 through Council Services Committee no later than Q4 2024 that reflect similar rules for hosting as those recently made for meal allowances, namely, that the hosting allowance be applied as a recommended amount and not a restricted amount, and that it is updated to reflect current market conditions.
Regular Meeting of Council	6/18/2024	Notice of Motion - Transitioning the Business Advisory Committee, EC2024-0719	That with respect to Notice of Motion EC2024-0719, the following be adopted:NOW THEREFORE BE IT RESOLVED THAT Council direct Administration to report back to the Business Advisory Committee with a final report and recommendations to disband the Business Advisory Committee and its subcommittees, and to rescind its Terms of Reference, no later than 2024 September 6.
Regular Meeting of Council	6/18/2024	Vehicle-for-Hire Transitional Strategy, CD2024-0660	That with respect to Report CD2024-0660, the following be adopted:That Council:Approve the Vehicle-for-Hire Transitional Strategy as outlined in Attachment 2; and Direct Administration to draft proposed amendments to the Livery Transport Bylaw 20M2021 and report back to Council by Q4 2024.
Regular Meeting of Council	6/18/2024	Vehicle-for-Hire Transitional Strategy, CD2024-0660	That with respect to Report CD2024-0660, the following Motion Arising be adopted: The Council direct Administration to: Explore and consider the opportunity of creating the Vehicle-For-Hire advisory group with the industry membership along with terms of reference; Implement the in person examination requirements, as part of the transitional strategy, for all new driver applicants for all type of Vehicles-For-Hire by end of Q1 2025; and Report back to Council through the Community Development Committee with a progress update by Q1 2025.

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Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	6/18/2024	Wastewater, Stormwater, and Water Utility Bylaw Amendments, EC2024-0674	That with respect to Report EC2024-0674, the following be adopted: That Council refer Report EC2024-0674 back to Administration in order to use learnings and information from the current application of restrictions due to the water feeder main break to make improvements to the current revisions of the bylaws, and to report back to Council no later than Q1 2025.
Regular Meeting of Council	6/18/2024	Securing Calgary's Water Future - City-wide Outdoor Watering Schedule, EC2024-0665	That with respect to Report EC2024-0665, the following be adopted: That Council refer Report EC2024-0665 back to Administration in order to use learnings and information from the current application of restrictions due to the water feeder main break to make improvements to the current revisions of the bylaw, and to report back to Council no later than Q1 2025.
Regular Meeting of Council	6/18/2024	Response to Motion Arising from Rezoning for Housing - Resources and Workplan Implications - EC2024-0692	Reconsider its decision respecting Recommendation 9 in Report CPC2024-0213 from the 2024 May 14 Special Meeting of Council "That Council direct Administration, in alignment with Home is Here recommendation 4.B.2, speed up approval processes as appropriate, in order to continue to support the construction of more housing, to bring forward amendments to Land Use Bylaw 1P2007 that exempts freehold/fee simple townhouse and rowhouse developments within newly developing greenfield communities from the need to obtain a development permit by end of 2024 Q3.
Public Hearing Meeting of Council	7/16/2024	2025 Adjustments to Ward Boundaries, C2024-0513	That Council: Give first reading to Proposed Bylaw 29M2024, to repeal and replace Bylaw 19M91; and Direct the Returning Officer to give statutory notice of Council's intent to give second and third readings of Bylaw 29M2024 at the 2024 October 29 Regular Meeting of Council.

This attachment provides a listing of new direction from Council requiring subsequent reporting from April - December. Please view the Minutes for the official Corporate Record.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	7/30/2024	Event Centre and District Improvement Update (Verbal) - ECC2024-0869	That Council: 1. Receive the Confidential Presentation for the Corporate Record; 2. Direct Administration, once full approval of the Event Centre development permit is released, to report to the Event Centre Committee with a recommendation and proposed bylaw to dissolve the Event Centre Committee; and 3. Direct that the Closed Meeting discussions and Confidential Presentation be held confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials), 25 (Disclosure harmful to economic and other interests of a public body), and 27 (Privileged information) of the Freedom of Information and Protection of Privacy Act, to be released at the sole direction of the Chief Administrative Officer and to be reviewed by July 22, 2029.
Regular Meeting of Council	7/30/2024	Transit Update (Verbal) - C2024-0760	That Council: 2. Direct Administration to advocate for increased provincial funding for the Low Income Transit Pass Program along with a longer duration funding agreement, 3: Direct Administration to bring forward a new operating investment of \$14 million in base operating budget to sustain the Low-Income transit Pass Program to be considered as part of the Mid-Cycle Adjustments process in November.
Regular Meeting of Council	7/30/2024	Future of Biodiversity Advisory, C2024-0803	That Council: Direct Administration to authorize the continuation of the existing and expiring terms of public member appointments to the BiodiverCity Advisory Committee until 2025 Q2 and refrain from appointing new members to the BiodiverCity Advisory Committee in the 2024 annual recruitment for Boards, Commissions and Committees; Direct Administration to return to Council by 2025 Q2 with an update to the Climate Advisory Committee Terms of Reference to explicitly include the mandate of biodiversity and update the member composition to include biodiversity expertise; and Effective 2025 Q2, disband the BiodiverCity Advisory Committee.

This attachment provides a listing of new direction from Council requiring subsequent reporting from April - December. Please view the Minutes for the official Corporate Record.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	7/30/2024	Green Line Development Phase Update, EC2024-0871	<p>That Council: 1(a) Reconsider its decision of 2018 March 19 as it relates to approving Design-Build-Finance (“DBF”) as the delivery model for the Green Line LRT:</p> <p>That Council: Approve Design-Build-Finance (“DBF”) as the delivery model for the Green Line LRT project from 16 Avenue North to 126 Avenue Southeast;9. Direct Administration to prepare cost estimates and an advocacy position for completion of the full Green Line as approved by Council in May 2017 and return to Executive Committee with a scoping report no later than Q2 2025. 1(b) Approve the multi-contracting strategy as outlined in Section 5.0 Attachment 1 EC2024-0871. 2(a) Reconsider its decision of 2020 June 15 as it relates to station alignment and station locations of Phase 1:</p> <p>The Greenline Committee recommends that Council: Reconsider its decision of 2017 June 26 as it relates to approving the alignment and station locations of Stage 1 (16 Avenue N (Crescent Heights) to 126 Avenue S (Shepard)) and approve the updated Stage 1 alignment and station locations outlined in the revised Attachment 3. (For clarity, this is a reconsideration only of the alignment and station locations in Stage 1); 2(b) Approve the updated Phase 1 alignment and station locations outlined in “Building the Core Scenario” Attachment 1 EC2024-0871 (page 124) acknowledging that there are two alignment/station location options for 4 Street S.E. and one option will be chosen by the Green Line Board as management of scope change in accordance with authority under Bylaw 21M2020; 3. Direct the deferral of certain Phase 1 alignment and station locations as outlined in “Building the Core Scenario” Attachment 1 EC2024-0871 (page 124)</p>



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>4. Direct the Green Line Board to:</p> <ul style="list-style-type: none"> a) Advise the Government of Canada and the Government of Alberta of Council’s approval of the recommendations 1, 2 and 3; b) Secure any required amendments to the funding agreement, such amendments to include but not limited to: <ul style="list-style-type: none"> i. new contracting strategy, ii. any Council approved revisions and deferrals to scope, iii. confirmation of full funding despite any revisions and deferrals to scope; and c) Secure any required written waivers related to procurement and the awarding of contracts. <p>All amendments and waivers are to be in content satisfactory to the Chief Financial Officer and form satisfactory to the City Solicitor and General Counsel and amendments executed in accordance with Bylaw 21M2020. Should all amendments and written waivers not be secured by the end of Q1 2025 direct the Green Line Board to report back to Council; and That with respect to Confidential Report EC2024-0871, the following be adopted, as amended:</p> <p>That Council: Recognizing that amendments and waivers are not currently in place with respect to the funding agreement, authorize the entering into of definitive agreements for the new contracting strategy to be executed in accordance with Bylaw 21M2020; and direct the Green Line Board to update the Executive Committee in October, November, and December 2024; Recognizing that definitive agreements will need to be negotiated and executed, and an amended borrowing bylaw passed, authorize the continuation of: current enabling works projects; any contracts entered into pursuant to 2024 June 18 Council direction;</p>



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
		Cont'd	<p>LRV supply agreement phase; and authorize critical path work construction preparation work including: independent safety certification work; pre-construction planning and pre-construction works; testing and investigation (geotechnical and environmental); and, sourcing of long lead items; Give three readings to the bylaw amendments as proposed in Attachment 2 of EC2024-0886 to amend the Green Line Board Bylaw 21M2020; and Direct Administration to confirm cost estimates for the remaining segments of the Green Line as approved by Council in June 2020, and present Council with an advocacy position and proposed funding strategy to include but not be limited to the Government of Canada’s Permanent Transit Fund by Q3 2024; Direct Administration to prepare cost estimates and an advocacy position for completion of the full Green Line as approved by Council in May 2017 and return to Executive Committee with a scoping report no later than Q2 2025; and Direct that the Confidential Report, Attachments, Distributions, and Closed Meeting discussions remain confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials), 25 (Disclosure harmful to economic and other interests of a public body), and 27 (Privileged information) of the Freedom of Information and Protection of Privacy Act.</p>



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	9/17/2024	Administrations Recommendations for the Green Line Wind-Down, Costs and Consequences (Verbal), C2024-1045	That with respect to Verbal Report C2024-1045, the following be adopted, ;as amended:That Council: Direct Administration to: Include the costs of Green Line Program wind down in the Mid-Cycle Adjustments so there is transparency for the public on costs associated with termination of the Program by the Government of Alberta; Return to Council by end of Q4 2024 with a legal opinion on how to transfer costs associated with wind down to the Government of Alberta, as their cancellation of the Green Line Program on September 3, 2024 triggered the termination of the project; Return to council with an option to consider first diverting any funds previously allocated to the Green Line towards presently unfunded Route Ahead priority public transit projects, provided any allocated funds remain following wind down; Draft a clear set of criteria by which the City of Calgary will consider engaging with the Government of Alberta on any future LRT project they propose to replace the Green Line Program, including but not limited to: A commitment from the Government of Canada to act as a funding partner; A commitment to a north-south LRT spine from 160th Avenue North to the community of Seton;A station immediately south of the Bow River in downtown Calgary to accomplish the goal of a contiguous north-south LRT spine;Identification of a bridge design to make the connection between north and south legs of the north-south LRT spine;Meaningful connections/stations serving the Beltline communities, the downtown and Red and Blue Line transfers west of Centre Street, and the Culture and Entertainment District;Use of modern low floor trains and stations for optimal accessibility;A maintenance and storage facility;Responsibility for delivery to be borne by the Government of Alberta; andResponsibility for all risks (financial, contractual, other) to be borne by the Government of Alberta; ande. Report back by end of Q1 2025 on the heritage preservation options for Ogden Block in light of the Government of Albertas termination of the Green Line project;

This attachment provides a listing of new direction from Council requiring subsequent reporting from April - December. Please view the Minutes for the official Corporate Record.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	9/23/2024	Protocol (Relationship) Agreement Scoping Update, IGA2024-0941	That Council:Direct Administration to commence Protocol (Relationship) Agreement development with the Blackfoot Confederacy, and report back to Council through the Intergovernmental Affairs Committee with the agreement for approval, upon completion;Approve Administrations request to apply to the Government of Albertas 2024-2025 Alberta Community Partnership fund to access matching grant dollars for protocol implementation; andDirect Administration to develop a sustainment plan for Protocol (Relationship) Agreements beyond 2026, and report back to Council through the Intergovernmental Affairs Committee in Q1 of 2026.
Regular Meeting of Council	10/29/2024	Riley Communities Local Area Plan, IP2024-0938	That with respect to Report IP2024-0938, the following be adopted:That Council refer Report IP2024-0938 back to Administration to:Prioritize greater density around Transit Oriented Development (TOD) sites within the Riley Communities Local Area Plan;Focus on planning for growth and change that integrates multi-modal mobility and improved citizen experience of land use development that enables walkability, community connections, and integrated commercial and residential uses for all ages and abilities; andReport back to the Infrastructure and Planning Committee by Q2 2025.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	10/29/2024	Notice of Motion - Strengthening Transparency: Improving Engagement with Calgarians, EC2024-1130	That with respect to Notice of Motion EC2024-1130, the following be adopted: NOW THEREFORE BE IT RESOLVED that City Council direct Administration to contract an independent, third-party consultant accredited in public participation to: conduct an analysis of The City's policy and approach to public participation and engagement through public feedback and validation in contrast to industry best practices in public participation and engagement (e.g., IAP2); and identify lessons learned and develop opportunities to improve public participation and engagement with Calgarians; AND FURTHER BE IT RESOLVED that this work is not resourced and funded currently and therefore Administration bring forward an amendment to the Mid-Cycle Adjustments to the 2023-2026 Service Plans and Budgets for Council's consideration to fund and resource the above work; AND FURTHER BE IT RESOLVED that Administration report back with an update to City Council through Executive Committee no later than Q2 2025.
Regular Meeting of Council	10/29/2024	Notice of Motion - Trellis Society's Renfrew Village Land Disposition, EC2024-1114	That with respect to Notice of Motion EC2024-1114, the following be adopted: NOW THEREFORE BE IT RESOLVED that Council direct Administration to prepare a Non-Profit Method of Disposition Report as approved through Report UCS2018-0912, Proposed Framework Transacting with Non-Profit Organizations and Charities below Market Value, and report back to Council through the Infrastructure and Planning Committee no later than Q2 2025.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	10/29/2024	Notice of Motion - HMCS Calgary 30th Anniversary and Ongoing Calgary Salutes Support, EC2024-1117	That with respect to Notice of Motion EC2024-1117, the following be adopted: NOW THEREFORE BE IT RESOLVED that one-time funding of \$50,000 is directed to the Calgary Salutes Committee for the purposes of planning and executing 30th Anniversary HMCS Calgary events for the fiscal year of 2025 including but not limited to venue rental, entertainment, logistics, and food and beverage costs; AND FURTHER BE IT RESOLVED that one time funding of \$15,000 total (\$1,000 per office) is directed to the Office of the Councillors to be used for travel expenses for the Mayor and Councillors if they choose to attend the 30th Anniversary event in Victoria in June of 2025; AND FURTHER BE IT RESOLVED that Council direct Administration to report back to Council through Executive Committee in Q2 with a recommendation for a yearly budget for the Calgary Salutes Committee to assist in the planning and execution of the aforementioned events and programs on an ongoing basis.
Regular Meeting of Council	11/26/2024	Notice of Motion - Tow Truck Tricks, EC2024-1248	NOW THEREFORE BE IT RESOLVED that Council direct Administration to bring a report to the Community Development Committee no later than Q1 2025 to: Address predatory behaviors by towing companies at vehicle collisions – potentially including amendments to the Business License Bylaw 32M98 and other regulations as appropriate, such as: A prohibition on towing companies or their agents stopping within a recommended radius of a collision unless called upon by Calgary Police Service (CPS), Calgary Fire Department or a party to the collision; and Establish a fine structure that will act as an effective deterrent to chaser or poacher behaviors by towing companies, including escalating fine amounts for repeat offenders.

This attachment provides a listing of new direction from Council requiring subsequent reporting from April - December. Please view the Minutes for the official Corporate Record.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	12/17/2024	Final Report of the Council Compensation Review Committee, C2024-1309	That Council: Adopt recommendations one to three, and six of the Council Compensation Review Committee contained in its Final Report (Attachment 2), effective for the next term of Council; and 2. Refer recommendations four and five of the Final Report (Attachment 2) to Council Services Committee to create a work plan and recommendations regarding Councillor Assistant salary band next steps for the 2027-2030 Budget Cycle.
Regular Meeting of Council	12/17/2024	Notice of Motion - Dogs, Cats, and Rabbits! A Responsible Pet Sales and Ownership Review, EC2024-1336	NOW THEREFORE BE IT RESOLVED that Council direct Administration to bring a report to the Community Development Committee by Q4 2025 that: Reviews the sale of pet dogs, cats, and rabbits that are not sourced from local shelter or rescue organizations – including, but not limited to: a retail sales ban, advocacy to the Government of Alberta, a public education campaign, bylaw updates and additions, or other policy instruments.
Regular Meeting of Council	12/17/2024	Notice of Motion - Reinstatement of the Resilient Roofing Rebate Program, EC2024-1330	NOW THEREFORE BE IT RESOLVED: That Council direct Administration to review the outcomes of the previous Resilient Roofing Rebate Program, including cost-effectiveness and equity in program design, reporting to Council by Q2 2025 with recommendations, timelines and funding options to implement a similar program; and That the proposed Program should take into consideration the most effective monetary and non-monetary ways to reduce maximum risk to households from hail, as well as how incentives could be coordinated with different orders of government and industry.

This attachment provides a listing of new direction from Council requiring subsequent reporting from April - December. Please view the Minutes for the official Corporate Record.



Council Motions April - December 2024

Meeting Type	Meeting Date	Agenda Item	Approved Motion
Regular Meeting of Council	12/17/2024	Next Phase for Short-Term Rentals, EC2024-1305	<p>That with respect to Report EC2024-1305, the following Motion Arising be adopted:</p> <p>In exploring a subclass for short-term rentals located in non-primary residences as outlined in Attachment 3, Council directs Administration to investigate the feasibility of applying the same tax rate that is applied to non-residential property for a short-term rental subclass and return to Council by Q2 2025 with a report outlining the legislative and technical requirements.</p>



Notices of Motion 2024

Date of Council Meeting	Notice of Motion/ Report #	Title	Sponsoring Member of Council	Report Back Date
December 17, 2024 Regular Meeting of Council	EC2024-1336	Dogs, Cats, and Rabbits! A Responsible Pet Sales and Ownership Review	Councillor Walcott	Q4 2025
December 17, 2024 Regular Meeting of Council	EC2024-1330	Reinstatement of the Resilient Roofing Rebate Program	Councillor Dhaliwal	Q2 2025
November 26, 2024 Regular Meeting of Council	EC2024-1248	Tow Truck Tricks	Councillor Demong	Q1 2025
October 29, 2024 Regular Meeting of Council	EC2024-1138	Assessing the "Efficiency and Financing Requirements of the Police Service." The Community Safety Investment Framework and the Calgary Police Service's Proposed Shooting Range	Councillor Walcott	Q1 2025
October 29, 2024 Regular Meeting of Council	EC2024-1130	Strengthening Transparency: Improving Engagement with Calgarians	Councillor Wong Councillor Chabot Councillor Sharp	Q2 2025
October 29, 2024 Regular Meeting of Council	EC2024-1128	Airport Vicinity Protection Area (AVPA) Amendment for Calgary Quest School	Councillor Chabot	N/A
October 29, 2024 Regular Meeting of Council	EC2024-1114	Trellis Society's Renfrew Village Land Disposition	Councillor Carra	Q2 2025
October 29, 2024 Regular Meeting of Council	EC2024-1117	HMCS Calgary 30th Anniversary and Ongoing Calgary Salutes Support	Councillor Carra Councillor Penner	Q2 2025
October 29, 2024 Regular Meeting of Council	EC2024-1116	Designated Historical Resource Property Tax Cancellation and Subclass	Councillor Carra	Q2 2025



Notices of Motion 2024

Date of Council Meeting	Notice of Motion/ Report #	Title	Sponsoring Member of Council	Report Back Date
October 29, 2024 Regular Meeting of Council	EC2024-1106	Nose Creek Park Strategy	Councillor Mian	Q4 2026
June 18, 2024 Regular Meeting of Council	EC2024-0746	2024 Silvera Tax Exemption	Councillor Wong	N/A
June 18, 2024 Regular Meeting of Council	EC2024-0749	Tax Cancellation for Calgary Housing Corporation (CHC) Owned Properties	Councillor Penner	N/A
June 18, 2024 Regular Meeting of Council	EC2024-0719	Transitioning the Business Advisory Committee	Councillor Sharp Councillor Spencer	6-Sep-2024
June 18, 2024 Regular Meeting of Council	EC2024-0715	Councillors' Budgets and Expenses	Councillor Chabot Councillor McLean	Q4 2024
April 30, 2024 Regular Meeting of Council	EC2024-0528	Extending Municipal Voting Rights to Permanent Residents	Councillor Walcott Councillor Wong Councillor Dhaliwal Councillor Mian Councillor Penner	N/A
April 30, 2024 Regular Meeting of Council	EC2024-0546	Doubling Speed Fines in School & Playground Zones	Councillor Mian	N/A
March 19, 2024 Regular Meeting of Council	EC2024-0374	Conservation of Trees on Private Properties	Councillor Wong Councillor Chabot	Q1 2025



Notices of Motion 2024

Date of Council Meeting	Notice of Motion/ Report #	Title	Sponsoring Member of Council	Report Back Date
March 19, 2024 Regular Meeting of Council	EC2024-0371	Managing the Costs Linked to Downloading of Provincial Responsibilities to Municipalities	Councillor Demong	30-Apr-2024
March 19, 2024 Regular Meeting of Council	EC2024-0358	Enhancing Public Discourse at Council and Council Committee Meetings	Councillor Mian	9-Apr-2024
February 27, 2024 Regular Meeting of Council	EC2024-0242	High Complexity Supportive Housing	Councillor Walcott Councillor Penner	N/A
February 27, 2024 Regular Meeting of Council	EC2024-0130	Recognizing St. Mary's University by Renaming a Ctrain Station	Councillor Demong Councillor McLean	Q4 2024
January 30, 2024 Regular Meeting of Council	EC2024-0132	2024 Residential Tax Rebate	Councillor Wong Councillor Chabot Councillor Sharp Councillor Wyness Councillor Chu Councillor McLean	Q3 2024



Administrative Inquiries 2024

Date Submitted	Initiating Member of Council	Summary Topic	Date of Response	Response
17-Dec-24	Councillor Penner	Crosswalk Improvements	28-Jan-25	Response to Administrative Inquiry - Crosswalk Improvements, C2025-0059
30-Jul-24	Councillor Chabot	Municipal Public Transportation Funding	05-Nov-24	Admin Inquiry was addressed in Mid-Cycle Adjustments to 2023-2026 Service Plans and Budgets, C2024-1097. Distribution Document 8, page 30 of 43
28-May-24	Councillor Penner	Speed Limit Reductions and Requests to Lower Them	17-Sep-24	Response to Administrative Inquiry - Speed Limit Reductions and Requests to Lower Them, C2024-0920
19-Mar-24	Councillor Penner	School Traffic Safety	18-Jun-24	Mobility Operations and Safety Improvements Near Schools C2024-0532
19-Mar-24	Councillor Penner	Community Association and Social Recreation Groups - Facility Maintenance	30-Jul-24	Response to Administrative Inquiry - Community Association and Social Recreation-operated facilities C2024-0910



City Administration and Calgary Police Service

Budgeted FTEs

September 30, 2018 – December 31, 2024

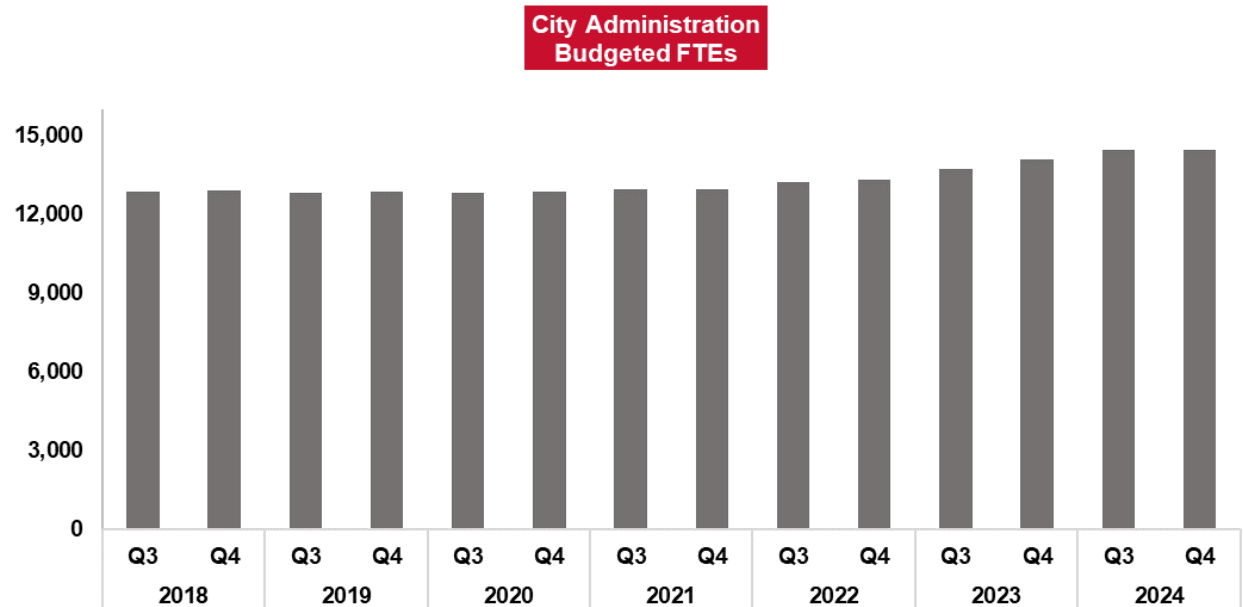
This document outlines the number of approved, budgeted full-time equivalents (FTEs) in City Administration and Calgary Police Service, for the end of the third and fourth quarters (September 30th and December 31st). An FTE is a full-time position (35 to 40 hours per week) or a combination of positions (in whole or in part) that provides the same number of work hours as a full-time position. FTEs provide a standardized comparison over time.

As of December 31, 2024, City Administration’s budgeted FTEs increased by three per cent from December 31, 2023.

Calgary Police Service budgeted FTEs have also been increasing year-over-year from 2021, just to a lesser extent with percentage increases being smaller. For instance, the December 31, 2024 budgeted FTEs only increased by one per cent from the previous year.

City Administration

Date	Budgeted FTEs
September 30, 2018	12,876.2
December 31, 2018	12,883.6
September 30, 2019	12,829.1
December 31, 2019	12,839.6
September 30, 2020	12,832.1
December 31, 2020	12,842.1
September 30, 2021	12,946.1
December 31, 2021	12,950.1
September 30, 2022	13,235.1
December 31, 2022	13,295.1
September 30, 2023	13,697.1
December 31, 2023	14,102.7
September 30, 2024	14,460.6
December 31, 2024	14,460.6





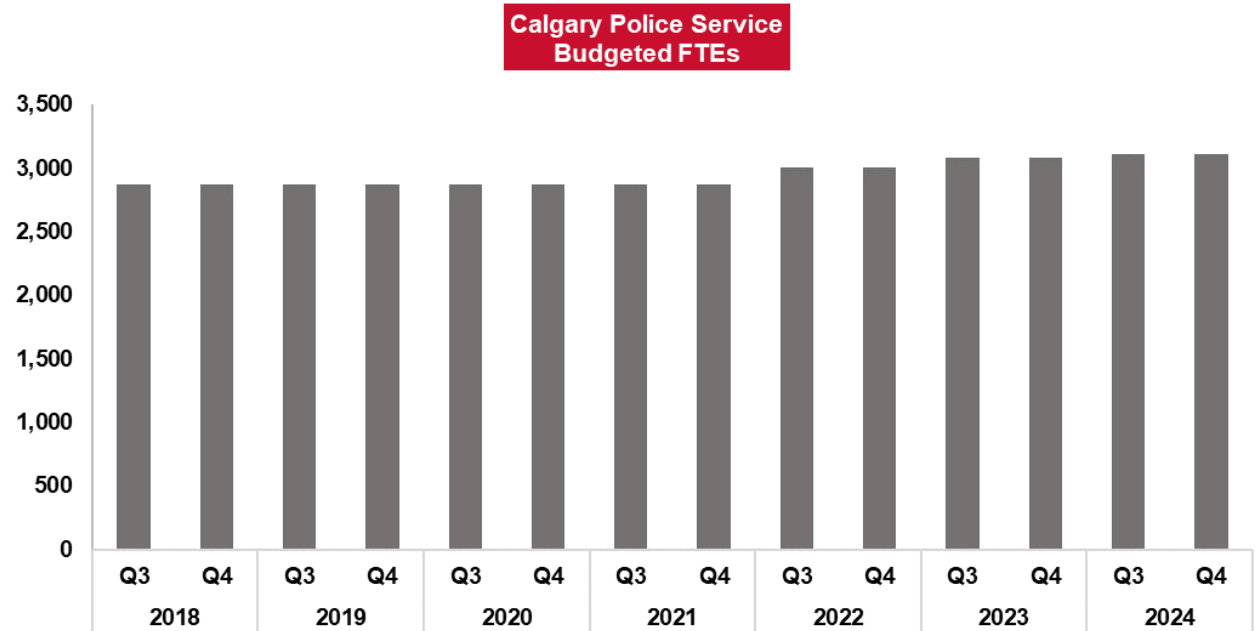
City Administration and Calgary Police Service

Budgeted FTEs

September 30, 2018 – December 31, 2024

Calgary Police Service

Date	Budgeted FTEs
September 30, 2018	2,873.0
December 31, 2018	2,873.0
September 30, 2019	2,873.0
December 31, 2019	2,873.0
September 30, 2020	2,873.0
December 31, 2020	2,873.0
September 30, 2021	2,873.0
December 31, 2021	2,873.0
September 30, 2022	3,006.5
December 31, 2022	3,006.5
September 30, 2023	3,081.5
December 31, 2023	3,081.5
September 30, 2024	3,111.5
December 31, 2024	3,111.5

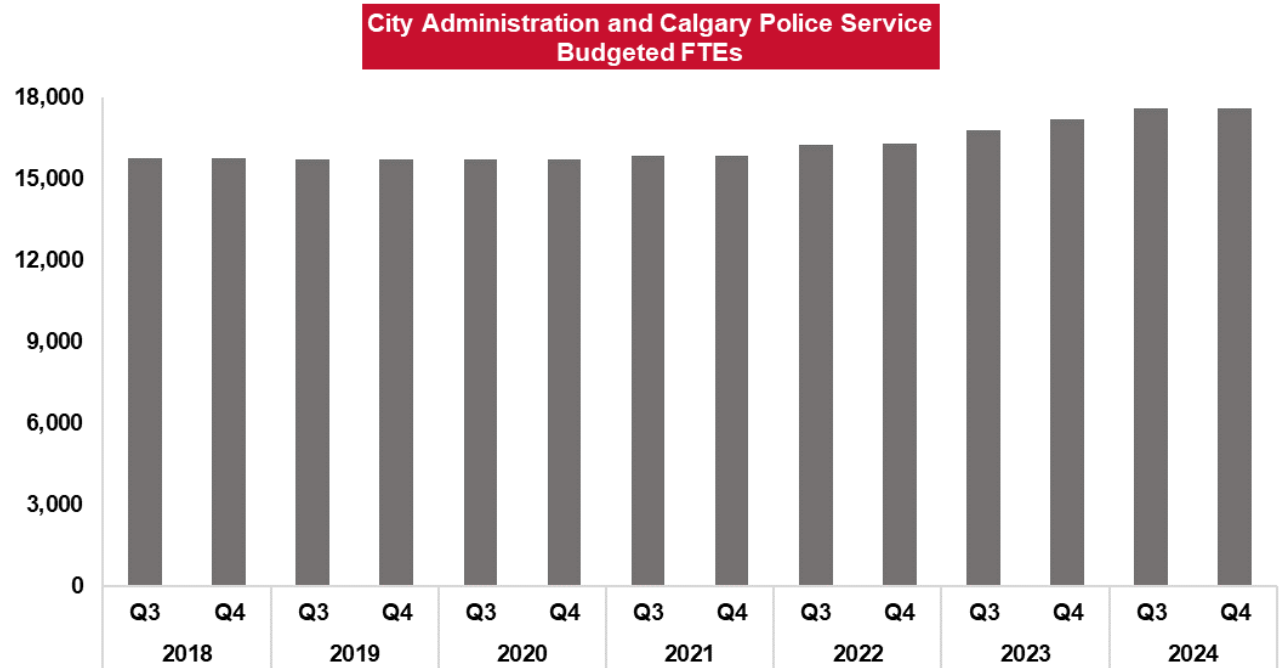




City Administration and Calgary Police Service
Budgeted FTEs
September 30, 2018 – December 31, 2024

City Administration and Calgary Police Service

Date	Budgeted FTEs
September 30, 2018	15,749.2
December 31, 2018	15,756.6
September 30, 2019	15,702.1
December 31, 2019	15,712.6
September 30, 2020	15,705.1
December 31, 2020	15,715.1
September 30, 2021	15,819.1
December 31, 2021	15,823.1
September 30, 2022	16,241.6
December 31, 2022	16,301.6
September 30, 2023	16,778.6
December 31, 2023	17,184.2
September 30, 2024	17,572.1
December 31, 2024	17,572.1



Budgeted FTEs retrieved from the Budget Control Book (Finance)
 Data excludes Civic Partners.



EC2025-0082 - Chief Administrative Officer's Year-End Report
2025 February 11

Recommendation

That Executive Committee recommends Council receive this report and presentation for the corporate record.

Anything is possible

5th Most Livable
City in the World

Photo courtesy of Tourism Calgary. Photographer Kelly Hofer

Growth

Fastest Growing Census
Metropolitan Area in Canada

Infrastructure

More than \$100B in
Infrastructure Assets

Bearspaw South Feeder Main

Resilience in Action

BMO Centre Expansion

Western Canada's Largest
Convention Centre

Arts Commons Transformation

Calgary's Premier
Performing Art Space

Composting Facility Expansion

Modernizing Core Services

Scotia Place Event Centre

Combining Our History
and Natural Beauty

Canada's Housing
Solutions Leader

Housing



Public safety

A Safer Community for All



Great Cities Have Great Transit

Transit



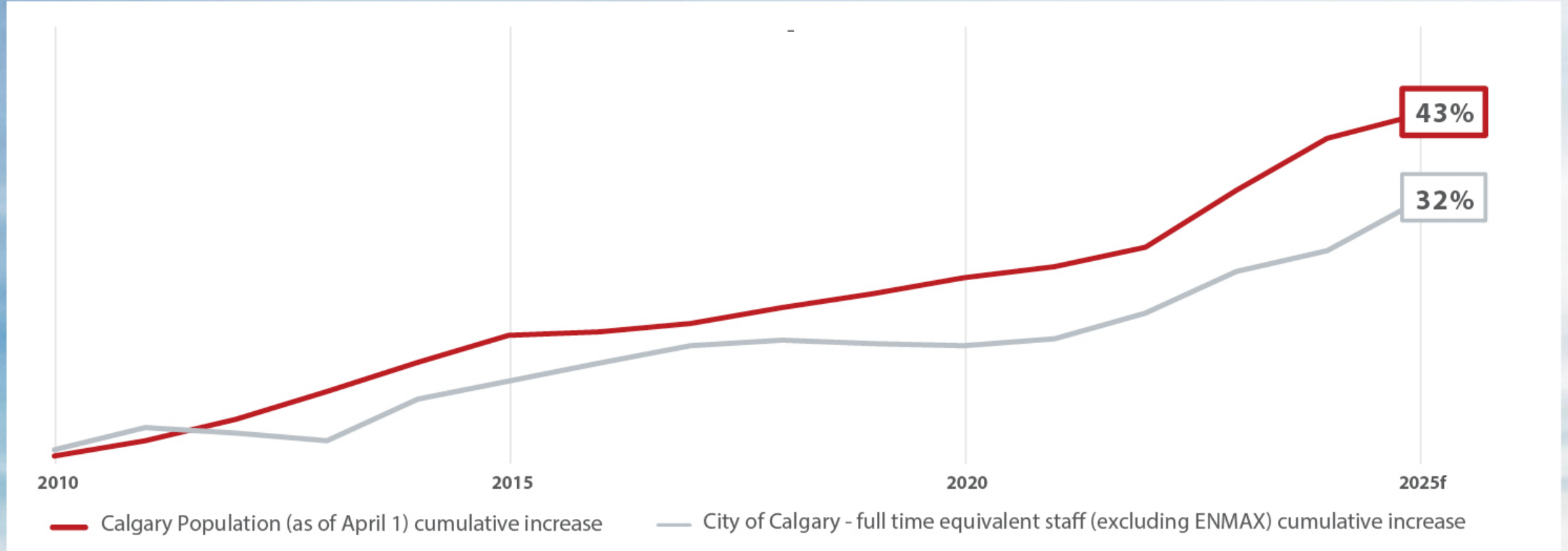
Top employer

Being an Employer of Choice

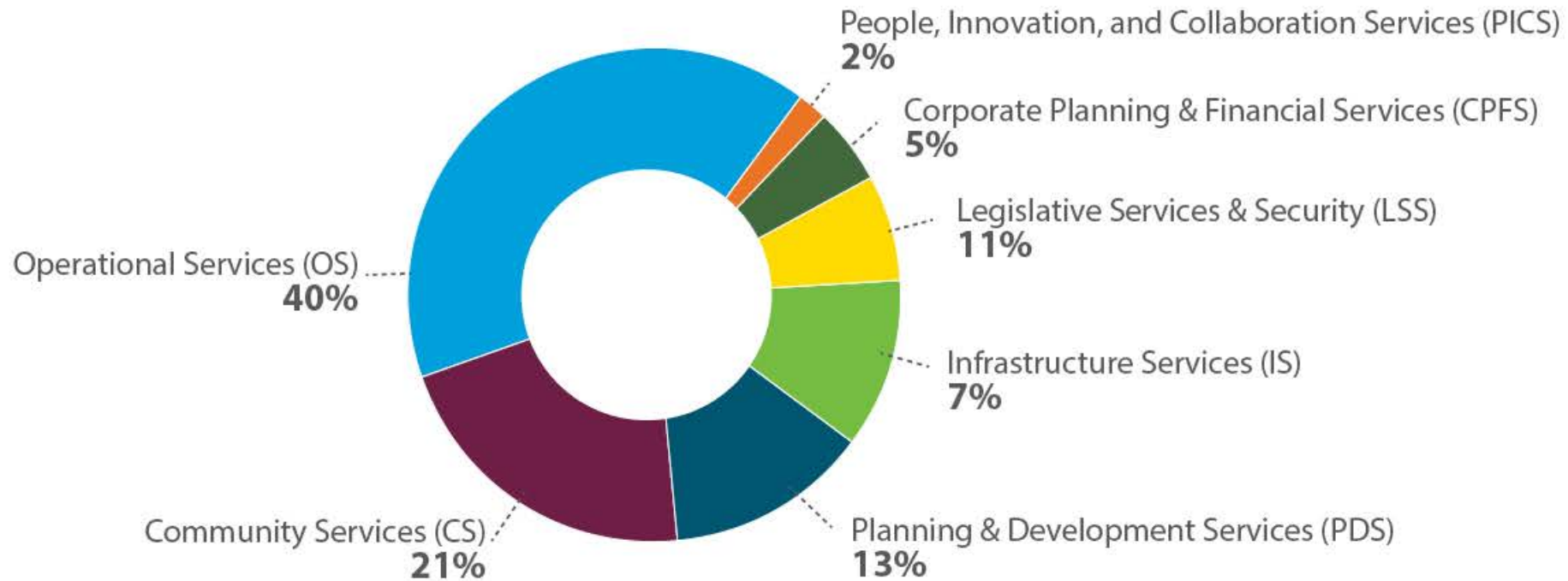


Calgary Population Growth vs. FTEs

Calgary Population and FTEs - Cumulative Growth



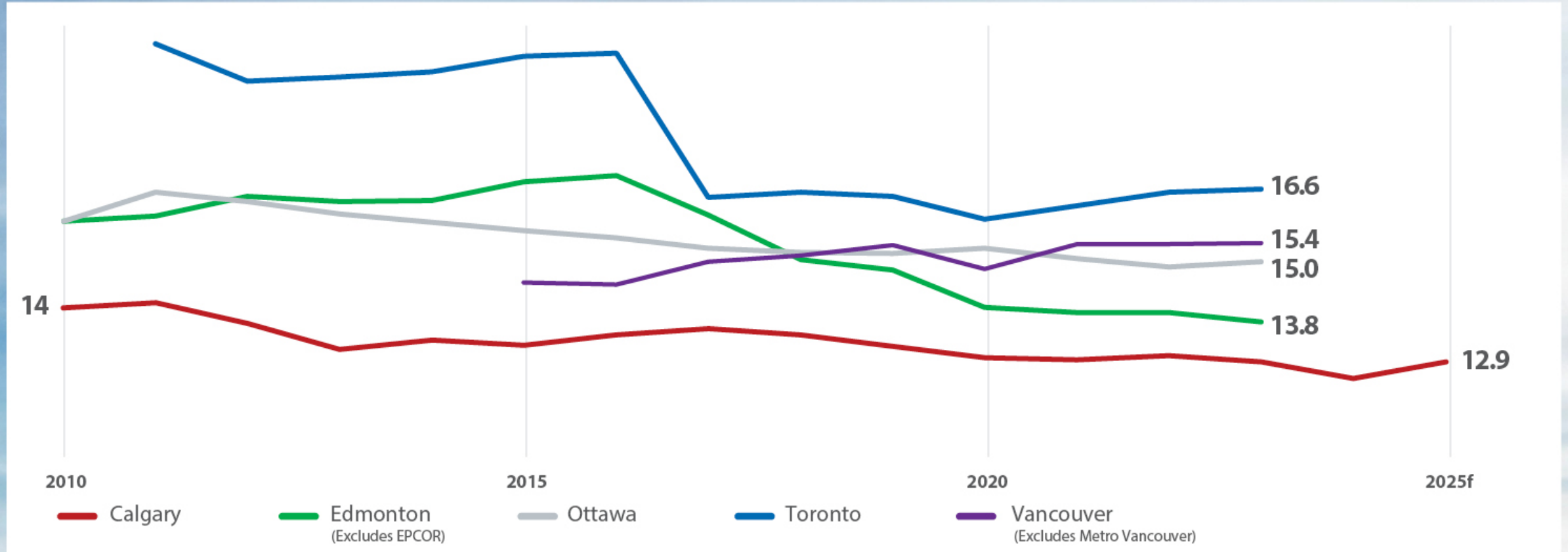
Percent of total Administration FTE* growth 2022 – 2025 *Excludes Calgary Police



Equals to 99%



Full Time Equivalents (FTEs) per Capita – Canadian Cities (1,000 people)



Looking ahead

Advancing What
Matters Most

Recommendation

That Executive Committee recommends Council receive this report and presentation for the corporate record.

Corporate Planning & Financial Services Report to
Executive Committee
2025 February 11

ISC: UNRESTRICTED
EC2025-0138

2025 Capital Budget Recast

PURPOSE

This report provides the recommended 2025 Capital Budget Recast with the goal to better align existing annual capital budgets to anticipated spending throughout the budget cycle. It also includes a capital budget transfer related to the Glenbow Museum Project.

PREVIOUS COUNCIL DIRECTION

On 2022 November 25 Council approved the 2023-2026 Service Plans and Budgets (C2022-1051) including the capital budget by year.

On 2023 November 22 Council approved the 2024 Adjustments to the 2023-2026 Service Plans and Budgets (C2023-1148) including a recast of the capital budget.

On 2024 June 25 Council approved the 2024 Capital Budget Recast (C2024-0618).

RECOMMENDATIONS:

That Executive Committee recommend that Council:

1. Approve the changes to the capital budget presented in Attachment 1.
2. Approve the capital budget transfer of \$11 million from City Planning and Policy (Budget ID A463920) to Economic Development & Tourism (Budget ID P633_002) to support the Glenbow Museum Project.

CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS

Acting Chief Financial Officer and General Manager Les Tochor concurs with this report.

HIGHLIGHTS

- Every year, The City adjusts its capital and operating budgets through the Budget Adjustment Process. As part of this process, the capital budget recast provides an opportunity to right-size annually allocated capital budgets to better align them with anticipated spending.
- While the capital budget recast is typically part of the annual budget adjustments process, it was not included in the Mid-Cycle Adjustments report approved by Council in 2024 November as additional time was required to ensure that the revised 2025 capital budget better reflected expected spending for the year.
- The net result of the recast is a total of \$893 million reduced from the 2025 capital budget and moved into future years, bringing the expected 2025 capital budget to \$2.4 billion before 2024 carry forwards.
- As part of this report, the approval for the Capital Budget Transfer of \$11 million from Downtown Strategy to support the Glenbow Museum Project (Budget ID P633_002) is being brought forward.

2025 Capital Budget Recast

DISCUSSION

- Council approves capital budgets by Budget ID by year for all projects, even those spanning multiple years.
- The desired goal of the recast is to right-size the annual capital budgets to more accurately reflect the expected spending plans.
- This helps provide Council and Calgarians with more transparency around expected spending plans, enhancing credibility while allowing better planning and management of financial resources.
- Budget recasts do not lead to any reductions or increases in approved total budgets but are intended to simply facilitate a more accurate representation of the timing of spend of the existing capital budgets.
- Services moved budget totaling \$954 million for 98 capital initiatives out of 2025 primarily due to:
 - **Budget Realignment:** Adjusting the budget to better align with future project timelines, investments and construction schedules.
 - **Project Delays/Deferrals:** Delays or deferrals due to issues with land purchases, procurement limitations, and construction activities.
 - **Competing Priorities:** Addressing organizational capacity constraints and prioritizing projects that are deemed critical.
- 17 capital initiatives brought budget to 2025, totaling \$61 million mainly due to accelerated timelines and advancements in planning and development stages of project delivery
- Administration recommends the transfer of \$11 million from Downtown Strategies to complete the transformation of the Glenbow Museum (Glenbow Reimagined). This investment will significantly enhance downtown vibrancy by rejuvenating a key landmark and its surroundings, attracting visitors, boosting local businesses and creating a more dynamic environment. The project will include street level and +15 level programmable, publicly accessible spaces, as well as a 6th floor outdoor terrace. This funding will also help leverage other additional funding from other sources. Together, this will help align the Glenbow re-opening with the reconstruction of Stephen Avenue to create a complete Stephen Avenue experience on opening day. Both Glenbow and the Downtown Strategies contribute to shared goals of downtown vibrancy, and many of the latter's projects are in the design phase so funds can be easily reallocated.

EXTERNAL ENGAGEMENT AND COMMUNICATION

- | | |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken | <input checked="" type="checkbox"/> Dialogue with interested parties was undertaken |
| <input type="checkbox"/> Public/interested parties were informed | <input checked="" type="checkbox"/> Public communication or engagement was not required |

Administration in collaboration and conjunction with Services, encouraged right-sizing of the annual capital budgets and expected cash flow timing to ensure better capital management. Regular review of the capital portfolio, including reprioritizing investments and identifying opportunities for funding relinquishments, transfers and new investments is part of intentional

2025 Capital Budget Recast

management of capital to optimize funding, respond to new opportunities and provide value for Calgarians.

IMPLICATIONS

Social

Council has several priorities that focus on the advancement of socially important areas, such as housing or public transit that support equitable outcomes for all Calgarians. Better aligning budgets with actual project planning and anticipated spending helps The City employ its resources more efficiently, helping to fulfill priorities and enhance quality of life for Calgarians. The transfer to the Glenbow Museum Project will enhance community vibrancy by rejuvenating a key landmark in the city center.

Environmental

A substantial portion of capital budgets focuses on either maintenance or upgrade of environmentally consequential municipal infrastructure.

Economic

Infrastructure – including water, waste management, and roads – is the backbone on which Calgary's economy is built. Achieving timely progress on infrastructure investments is critical to maintaining an economically viable city where businesses can thrive.

Service and Financial Implications

Other:

Capital Budget

The recommendation in this report results in \$893 million being shifted out of the 2025 capital budget into future years, as indicated in Attachment 1, bringing the 2025 capital budget to approximately \$2.4 billion. There is no change to the total 2025 – 2029+ capital budget.

RISK

The recast recommended in this report represents Administration's current estimate for the capital budget spend. Re-aligning the capital budget to expected spending as circumstances change and more information becomes available helps manage reputational risk facing the organization related to capital budget management.

ATTACHMENTS

1. 2025 Capital Budget Recast
2. Presentation

**Corporate Planning & Financial Services Report to
Executive Committee
2025 February 11**

**ISC: UNRESTRICTED
EC2025-0138**

2025 Capital Budget Recast

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
David Duckworth, Chief Administrative Officer	Chief Administrator's Office	Approve
Les Tochor, Acting Chief Financial Officer and General Manager	Corporate Planning & Financial Services	Approve

Author: Corporate Budget Office and Capital Investment Planning

CAPITAL BUDGET RECAST - FOR APPROVAL
(\$000s)

Purpose: To provide capital budget timing changes for Council approval, in order to better align budget with updated expected project cash flows.

Service Category	Service	Budget ID	Budget ID Name	2025 Increase/ (Decrease) ¹	2026 Increase/ (Decrease) ¹	2027 Increase/ (Decrease) ¹	2028 Increase/ (Decrease) ¹	2029 Increase/ (Decrease) ¹
Building, Planning and Business								
	City Planning & Policy	A446455	Local Area Plan amenities	(9,138)	(2,000)	5,138	6,000	-
	City Planning & Policy	A446457	TOD Development Program	(8,000)	-	5,100	2,900	-
	City Planning & Policy	A463920	Downtown Strategy Capital	(19,000)	19,000	-	-	-
	City Planning & Policy	P152_002	Downtown Improvements	(1,000)	-	1,000	-	-
	City Planning & Policy	P616_000	DT Public Realm	(2,000)	(3,000)	2,000	3,000	-
			Total	(39,138)	14,000	13,238	11,900	-
	Development Approvals	P064_001	Working Space Initiative	(5,000)	5,000	-	-	-
	Economic Development & Tourism	A414090	Event Centre	(294,461)	106,897	183,564	4,000	-
	Economic Development & Tourism	P515_001	Aircraft Restoration	(50)	50	-	-	-
	Economic Development & Tourism	P639_010	Arts Commons Transformation	(7,000)	(11,250)	18,000	250	-
			Total	(301,511)	95,697	201,564	4,250	-
	Land Development & Sales	A480851	Srvc Connections-Driveways	(1,500)	-	1,500	-	-
	Land Development & Sales	A480854	South Hill Station TOD	(2,000)	2,000	-	-	-
	Land Development & Sales	P696_BD1	Aurora Business Park	500	(500)	-	-	-
	Land Development & Sales	P697_G68	Glenmore and 68th Intersection	750	(750)	-	-	-
	Land Development & Sales	P697_GPS	Great Plains Starfield	27,000	(27,000)	-	-	-
	Land Development & Sales	P697_PTT	Point Trotter	250	(250)	-	-	-
	Land Development & Sales	P699_001	Land Acquisition	5,000	(5,000)	-	-	-
	Land Development & Sales	P705_MHP	Midfield Mobile Home Park	(5,600)	5,600	-	-	-
	Land Development & Sales	P705_PDV	OLSH Pre-Development	1,000	(1,000)	-	-	-
			Total	25,400	(26,900)	1,500	-	-
	Real Estate	A480856	Enhanced Rationalization	(300)	300	-	-	-
	Real Estate	P695_001	Land Acquisition Other Civic	(5,000)	5,000	-	-	-
			Total	(5,300)	5,300	-	-	-
Total - Building, Planning and Business				(325,549)	93,097	216,302	16,150	-
Information and Communication								
	Records Management, Access & Privacy	P796_001	Content Suite (Phase 2)	(500)	500	-	-	-
Total - Information and Communication				(500)	500	-	-	-
Parks, Recreation and Culture								
	Arts & Culture	A446510	Public Art 2019-2022	(600)	-	600	-	-
	City Cemeteries	P504_631	Cemetery Development	-	110	(110)	-	-
	Library Services	A414095	Clgry Pub Library Invest Prog	(500)	150	350	-	-
	Parks & Open Spaces	A419700	Parks Proj Development Prgm	(239)	422	(183)	-	-
	Parks & Open Spaces	P500_004	Park Development	(8,492)	(9,760)	5,375	12,877	-
	Parks & Open Spaces	P500_006	Park Upgrades	(4,149)	(11,830)	4,049	11,930	-
	Parks & Open Spaces	P500_008	Park Lifecycle	(710)	710	-	-	-
			Total	(13,590)	(20,458)	9,241	24,807	-

CAPITAL BUDGET RECAST - FOR APPROVAL
(\$000s)

Purpose: To provide capital budget timing changes for Council approval, in order to better align budget with updated expected project cash flows.

Service Category	Service	Budget ID	Budget ID Name	2025 Increase/ (Decrease) ¹	2026 Increase/ (Decrease) ¹	2027 Increase/ (Decrease) ¹	2028 Increase/ (Decrease) ¹	2029 Increase/ (Decrease) ¹
	Recreation Opportunities	A446551	Recreation Amenity LC	(17,703)	17,703	-	-	-
	Recreation Opportunities	A446552	Athletic Park LC	1,300	(1,300)	-	-	-
	Recreation Opportunities	A446553	Ernest Manning AT LC	(400)	400	-	-	-
	Recreation Opportunities	A447999	Foothills Fieldhouse Redevelopment	100	(25,475)	25,375	-	-
	Recreation Opportunities	A448000	Capital Investment Strategy	(60,373)	(16,723)	16,838	56,377	3,881
	Recreation Opportunities	A480353	Repsol Centre Flood Resiliency	(500)	500	-	-	-
	Recreation Opportunities	A480781	Rec M&E Lifecycle	(498)	498	-	-	-
	Recreation Opportunities	A480782	SS Pool OSI GroundH2O Mit	100	(100)	-	-	-
	Recreation Opportunities	P505_643	Golf Course Lifecycle	(600)	600	-	-	-
	Recreation Opportunities	P519_130	Facility Lifecycle	(2,532)	2,532	-	-	-
Total				(81,106)	(21,365)	42,213	56,377	3,881

Total - Parks, Recreation and Culture (95,796) (41,563) 52,294 81,184 3,881

Public Safety and Bylaws								
	Fire & Emergency Response	A480502	Facilities Privacy Renos	(500)	500	-	-	-
	Fire & Emergency Response	A480505	Livingston Emerg Resp Stn	(1,950)	(1,750)	3,700	-	-
	Fire & Emergency Response	A480508	New Fire Stations	(500)	500	-	-	-
	Fire & Emergency Response	A480510	Haskayne Emerg Resp Stn	(1,000)	1,000	-	-	-
	Fire & Emergency Response	P041_171	NE Industrial Station	(2,544)	(10,601)	13,145	-	-
	Fire & Emergency Response	P041_175	East Macleod Emergency Response Station	-	(3,000)	3,000	-	-
	Fire & Emergency Response	P041_178	Cornerstone Emergency Response Station	(2,800)	2,800	-	-	-
	Fire & Emergency Response	P041_180	West Macleod Emergency Response Station	1,250	(13,750)	12,500	-	-
	Fire & Emergency Response	P044_D02	Replace Emergency Units	5,000	(9,000)	4,000	-	-
Total				(3,044)	(33,301)	36,345	-	-
	Police Services	P038_381	Facilities Construction	(22,500)	-	12,500	10,000	-

Total - Public Safety and Bylaws (25,544) (33,301) 48,845 10,000 -

Social programs and services								
	Affordable Housing	A414040	Close to Home Indigenous-focus	(1,000)	1,000	-	-	-
	Affordable Housing	A482000	Increased Affordable Housing	(12,400)	(35,000)	47,400	-	-
	Affordable Housing	A482002	Lev Cap thru Fed & Prov Pgm	(37,000)	-	37,000	-	-
	Affordable Housing	A482004	Housing Accelerator Fund	(21,000)	-	21,000	-	-
	Affordable Housing	P489_000	Affordable Housing Redevelopment	8,000	(8,000)	-	-	-
Total				(63,400)	(42,000)	105,400	-	-

Total - Social programs and services (63,400) (42,000) 105,400 - -

Tax and Property Assessment								
	Taxation	A480100	Tax System Modernization	(3,233)	3,233	-	-	-

Total - Tax and Property Assessment (3,233) 3,233 - - -

CAPITAL BUDGET RECAST - FOR APPROVAL
(\$000s)

Purpose: To provide capital budget timing changes for Council approval, in order to better align budget with updated expected project cash flows.

Service Category	Service	Budget ID	Budget ID Name	2025	2026	2027	2028	2029
				Increase/ (Decrease) ¹	Increase/ (Decrease) ¹	Increase/ (Decrease) ¹	Increase/ (Decrease) ¹	Increase/ (Decrease) ¹
Transportation								
	Public Transit	A446554	Airport Transit Conn(East)	(5,000)	-	5,000	-	-
	Public Transit	A446555	Blue Line Extension to 88 Ave NE	(11,303)	7,303	4,000	-	-
	Public Transit	A446556	Max301 North Central BRT	(27,950)	(15,000)	20,000	19,950	3,000
	Public Transit	A446560	Max Purple Extension	(500)	(1,500)	2,000	-	-
	Public Transit	P563_001	Primary Transit Network Optimization	(550)	550	-	-	-
	Public Transit	P564_002	Transit Customer Service Tech. (Lifecycle)	(825)	825	-	-	-
	Public Transit	P566_001	RouteAhead Rapid Transit Corridors	(200)	200	-	-	-
	Public Transit	P655_14W	LRT Lifecycle Asset Management	(1,303)	1,303	-	-	-
	Public Transit	P657_02W	LRV Refurbishment	(2,000)	2,000	-	-	-
	Public Transit	P659_01W	Stoney Transit Facility	(4,603)	4,603	-	-	-
	Public Transit	P664_07W	LRVs for LRT	(10,000)	10,000	-	-	-
	Public Transit	P665_02W	Big Buses Community Shuttle Bu	(10,297)	(295,744)	230,000	76,041	-
	Public Transit	P668_01W	Fare Collection Equipment	(200)	200	-	-	-
	Public Transit	P869_000	Green Line Transitway	(16,000)	16,000	108,895	18,337	(127,232)
			Total	(90,731)	(269,260)	369,895	114,328	(124,232)
	Sidewalks & Pathways	A446454	5A Network Development Acceler	(5,000)	(2,500)	(3,000)	10,500	-
	Sidewalks & Pathways	A446456	Public Realm Investments	(13,021)	(2,578)	12,115	3,484	-
	Sidewalks & Pathways	A446558	Timber Stair Replacement	(1,000)	1,000	-	-	-
	Sidewalks & Pathways	A481350	Plus 15 Rehabilitation	(1,200)	1,200	-	-	-
	Sidewalks & Pathways	A481400	Comm Mobility Imp-Sidewalks	(1,500)	1,500	-	-	-
	Sidewalks & Pathways	P223_000	Pedestrian Bridge Replacement and Upgrading	(12,000)	8,500	3,500	-	-
	Sidewalks & Pathways	P569_001	Centre City Mobility Program	(500)	500	-	-	-
	Sidewalks & Pathways	P583_001	Douglasdale McKenzie Slope	180	-	(180)	-	-
	Sidewalks & Pathways	P612_000	Main Streets	(7,000)	(7,000)	12,000	2,000	-
			Total	(41,041)	622	24,435	15,984	-
	Specialized Transit	P564_001	Access Calgary Technology	(750)	750	-	-	-
	Streets	A446452	Dev Infrastructure - NC	(2,486)	-	2,486	-	-
	Streets	A446453	Development Infrastructure	(1,772)	-	1,772	-	-
	Streets	A446557	Retaining Wall Replacement	(1,000)	1,000	-	-	-
	Streets	A446559	Country Hills Blvd Widening	(4,500)	4,000	500	-	-
	Streets	A481351	Sound Wall Lifecycle	711	(711)	-	-	-
	Streets	A481406	Stoney Trail Improvements	(10,418)	(33,000)	30,000	2,000	11,418
	Streets	A481407	144 AV NW at W Nose Creek	(1,225)	(275)	1,500	-	-
	Streets	A481408	88 Street SE Extension	(16)	16	-	-	-
	Streets	P129_143	Subdivision Construction	(700)	(200)	450	450	-
	Streets	P129_145	Slope Stabilization	(11,900)	11,900	-	-	-
	Streets	P129_204	Development of Access Roads	(81)	81	-	-	-
	Streets	P202_000	Noise Attenuation Retrofit	(3,191)	3,191	-	-	-
	Streets	P221_000	Future Land	5,000	(2,500)	(2,500)	-	-
	Streets	P543_001	Connectors/Improv - Prov Ring Rd Project	(107)	-	107	-	-
	Streets	P568_001	Banff Trail-Stadium	(237)	237	-	-	-
	Streets	P570_001	SW-West Ring Rd Connections	(3,000)	3,000	-	-	-
	Streets	P575_001	Vehicle Bridge Replacement - 9th Ave	(627)	627	-	-	-
	Streets	P575_002	Vehicle Bridge Replacement - 12th Street (Zoo)	(294)	294	-	-	-
	Streets	P832_001	Pre-Engineering Studies	(700)	700	-	-	-
	Streets	P854_000	Major Road Reconstruction	(200)	200	-	-	-
	Streets	P859_001	Airport Trail NE Phase II	(1,751)	1,751	-	-	-
			Total	(38,494)	(9,689)	34,315	2,450	11,418

CAPITAL BUDGET RECAST - FOR APPROVAL
(\$000s)

Purpose: To provide capital budget timing changes for Council approval, in order to better align budget with updated expected project cash flows.

Service Category	Service	Budget ID	Budget ID Name	2025 Increase/ (Decrease) ¹	2026 Increase/ (Decrease) ¹	2027 Increase/ (Decrease) ¹	2028 Increase/ (Decrease) ¹	2029 Increase/ (Decrease) ¹
Total - Transportation				(171,016)	(277,577)	428,645	132,762	(112,814)
Utilities & Environment								
	Climate & Environmental Management	A410751	Centralized Climate Fund	(2,527)	2,527	-	-	-
	Stormwater Management	P897_000	Facilities and Network	(6,588)	6,588	-	-	-
	Wastewater Collection & Treatment	P894_000	Wastewater Treatment Plants	(60,961)	60,961	-	-	-
	Wastewater Collection & Treatment	P895_000	Wastewater Collection Network	(56,553)	56,553	-	-	-
Total				(117,514)	117,514	-	-	-
	Water Treatment & Supply	P892_000	Water Distribution Network	(47,316)	47,316	-	-	-
Total - Utilities & Environment				(173,945)	173,945	-	-	-
Enabling Services								
	Corporate Security	A481070	Risk Assessment & Mitigation	(2,000)	2,000	-	-	-
	Data Analytics & Information Access	A480703	Corporate GIS Upgrades	(200)	200	-	-	-
	Data Analytics & Information Access	A480708	CAD Technology Modernization	226	75	(301)	-	-
	Data Analytics & Information Access	A480709	Modernizing Commerce	-	850	(850)	-	-
Total				26	1,125	(1,151)	-	-
	Facility Management	A480757	Forest Lawn Civic Centre	(620)	620	-	-	-
	Facility Management	A480771	Bld-Symons V Multi-Srvc Cnt	(14,701)	2,620	3,844	8,237	-
	Facility Management	A480774	Walden Fire Station	(920)	920	-	-	-
	Facility Management	A480775	Facility Climat Sustainment	(1,500)	1,500	-	-	-
	Facility Management	P498_001	Capital Conservation Grant	5,000	-	(5,000)	-	-
	Facility Management	P777_001	Varsity Multi-Service Centre	(1,667)	(2,000)	3,667	-	-
Total				(14,408)	3,660	2,511	8,237	-
	Fleet Management	A414470	Green Fleet Strategy	(1,105)	(2,120)	3,225	-	-
	Fleet Management	A480810	Facilities Machinery LC UP	(610)	610	-	-	-
	Fleet Management	P871_000	Replacements	(10,000)	10,000	-	-	-
Total				(11,715)	8,490	3,225	-	-
	Infrastructure & Engineering	A482153	Advance Design to Shovel Ready	(6,000)	6,000	-	-	-
Total - Enabling Services				(34,097)	21,275	4,585	8,237	-
Total Recast				(893,080)	(102,391)	856,071	248,333	(108,933)

Note:
1. Figures may not add due to rounding



2025 Capital Budget Recast

2025 February 11



That Executive Committee recommend that Council:

1. Approve the 2025 Capital Budget Recast as presented in Attachment 1
2. Approve the Capital Budget Transfer of \$11 million from City Planning and Policy (Budget ID A463920) to Economic Development & Tourism (Budget ID P633_002) to support the Glenbow Museum Project



- Capital budget recast refers to **advancements/deferrals** between budget years.
- Budget recasts **do not lead to any reductions in approved budgets**
 - They are intended to more accurately reflect timing of anticipated spending.



- The goal is to have budgets **more accurately reflect** the expected **spending plans**.



- **\$893 million in total recast funding**, bringing the **expected 2025 capital budget to \$2.4 billion**.



Reasons behind 2025 Capital Budget Recast



- **Budget Realignment:** Adjusting the budget to better align with future project timelines, investments and construction schedules.
- **Project Delays/Deferrals:** Delays or deferrals due to issues with land purchases, procurement limitations and construction activities.
- **Competing Priorities:** Addressing organizational capacity constraints and prioritizing projects that are deemed critical.

Total Capital Budget (\$ M)	2024	2025	2026	2027+	Total
Approved Budget (MCA)	2,092	3,288	4,991	4,557	14,927
Recast	-	(893)	(102)	995	-
Proposed Revised Budget	2,092	2,395	4,888	5,553	14,927



Budget ID Name	2025 Recast	Reason for Adjustment
Water Distribution Network	(\$47.3M)	Updated cost projections and timelines. Also to reflect unforeseen circumstances such as material delays and resource constraints.
Wastewater Treatment Plants	(\$61M)	
Wastewater Collection Network	(\$56.6M)	
Capital Investment Strategy	(\$60.4M)	Six major investments for recreation aligning budgets with updated project schedules.
Event Centre	(\$294.5M)	Alignment with project tendering and construction activity schedule. Anticipated completion is still expected to be Q3 2027.
Top 5 Budget IDs	(\$519.7M)	



- **Transfer of \$11 million** from City Planning and Policy (Budget ID A463920) to Economic Development & Tourism (Budget ID P633_002) to support the Glenbow Museum Project due to project reprioritization, namely to:
 - **Enhance** downtown vibrancy
 - **Contribute** towards the completion of the Glenbow Project
 - **Leverage** additional funding from other sources.
 - **Align** Glenmore re-opening with the reconstruction of Stephen Avenue



That Executive Committee recommend that Council:

1. Approve the 2025 Capital Budget Recast as presented in Attachment 1
2. Approve the Capital Budget Transfer of \$11 million from City Planning and Policy (Budget ID A463920) to Economic Development & Tourism (Budget ID P633_002) to support the Glenbow Museum Project



Report Number: EC2025-0203

Meeting: Executive Committee

Meeting Date: 2025 February 11

NOTICE OF MOTION

RE: Enabling Cannabis Sales at Minor Prohibited Events

Sponsoring Member(s) of Council: Councillor Penner

WHEREAS On January 31, 2024, the AGLC (Alberta Gaming Liquor Cannabis) amended policy to permit cannabis sales at minors prohibited events;

AND WHEREAS Permits can only be issued for existing retail cannabis stores with an approved AGLC licence;

WHEREAS Per AGLC Policy in order to extend licenses to minor prohibited events, municipal bylaws and permits must also allow for sales of Cannabis at minors prohibited events;

AND WHEREAS Without onsite sales, patrons of minor prohibited festivals are purchasing cannabis for delivery to consume in designated areas;

AND WHEREAS The current process allows for cannabis delivery to events however this is an unsecure and unsafe practice;

AND WHEREAS Edmonton made changes to their policies and bylaws in advance of 2024 festivals;

AND WHEREAS this change would affect less than 10 major events a year in Calgary.

NOW THEREFORE BE IT RESOLVED that administration amend all relevant bylaws, permitting processes, and festival applications to allow for the sale of cannabis at minors prohibited events to align with AGLC regulations and compliance, and that any such changes be brought to the 15 April 2025 Executive Committee.

Attachments:

1. Notice of Motion Checklist

Notice of Motion Checklist

The checklist is a tool intended to support the sponsor(s) of a Notice of Motion. The items listed below are important considerations when crafting and submitting a Notice of Motion. It is also intended to support other Members of Council, as the same considerations are important when reaching a decision on a Notice of Motion.

The checklist is therefore an opportunity for the sponsor(s) to:

- Consider what advice might be helpful to them in formulating their proposal; and
- Share key points about the advice received with their council colleagues, to inform their deliberations.

This document is recommended to be provided to City Clerks alongside every Notice of Motion and will become part of the Corporate record. It is at the discretion of the sponsor(s) to decide with whom to consult and what information to include.

Title of the Motion: Cannabis

There are two classifications of a Notice of Motion (Check the one that applies):

Regular

Urgent (Include details in Urgency Rationale box below)

Is this Notice of Motion Confidential? (Include details in procedural box below)

Financial and Other Resource Capacity Minimal requirements through bylaw, law, and business permitting to update existing policies and bylaws.
Legal/Legislative Law and bylaw will ensure all amendments are compliant to match AGLC regulations and have agreed to the timelines in the notice of motion.

Technical Content
n/s
Procedural (Include reasons for confidentiality)
n/a
Other Considerations
n/a
Urgency Rationale
n/a



Report Number: EC2025-0211

Meeting: Executive Committee

Meeting Date: 2025 February 11

NOTICE OF MOTION

RE: Capital Conservation Grant – Top Up Funding

Sponsoring Member(s) of Council: Councillor Chabot, Councillor Penner, Councillor Sharp

WHEREAS close to 200 community associations and social recreation organizations (volunteer-led) rely on Capital Conservation Grant (CCG) funding to maintain and repair City-owned and community-operated facilities;

AND WHEREAS the budget of the CCG has remained constant and without increase despite the rise in life-cycle costs due to both the cost of goods and the increasing age of facilities;

AND WHEREAS the change of the CCG application process in November 2024 to a grant round process reflects best practice in fund allocations and allows for prioritizing investment, but also creates unintended impacts to the planning and progress of facility improvements in the near term;

AND WHEREAS postponing life-cycling of assets and improvements could be more expensive in the coming years due to increasingly challenging market conditions such as inflation, making dollars invested now more impactful;

AND WHEREAS without additional CCG funding in the short term community partners may be required to fund more infrastructure improvements and may not have the ability to do so;

AND WHEREAS in the longer-term City Administration has already begun exploring the relationship and funding model between The City and its community partners through a community spaces investment program including the approach to building maintenance and operations, and intends to bring forward a budget request as part of the 2027-2030 budget cycle for Council consideration;

NOW THEREFORE BE IT RESOLVED: That Council approve a capital budget increase of \$15M to the Capital Conservation Grant program (P498_001) funded from the Reserve for Future Capital in 2025;

AND FURTHER BE IT RESOLVED: That Council direct Administration to delay the implementation of the CCG grant round application intake until 2026.

Attachments:

1. Notice of Motion Checklist

NOTICE OF MOTION CHECKLIST

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- consider what advice might be helpful to them in formulating their proposal; and
- share key points about the advice received with their Council colleagues, to inform their deliberations.

This document is recommended to be provided to City Clerks alongside every Notice of Motion and will become part of the Corporate record. It is at the discretion of the sponsor(s) to decide with whom to consult and what information to include.

Title of the Motion: Capital Conservation Grant – Top Up Funding

There are two classifications of a Notice of Motion (Check the one that applies):

- Regular
- Urgent (Include details in Urgency Rationale box below)

Is this Notice of Motion Confidential? (Include details in Procedural box below)

Financial and Other Resource Capacity
The Chief Financial Officer has been consulted and has no concerns.
Legal / Legislative
Law has reviewed the Notice of Motion and their comments have been considered.
Technical Content

Procedural (Including reasons for confidentiality)
Other Considerations
Facilities and Partnerships provided input.
Urgency Rationale



Report Number: EC2025-0207

Meeting: Executive Committee

Meeting Date: 2025 February 11

NOTICE OF MOTION

RE: Restricting Short-Term Rentals for Secondary Suites Developed through Grant Funding

Sponsoring Member(s) of Council: Councillor Raj Dhaliwal

WHEREAS secondary suites provide an important source of affordable, long-term housing for Calgary residents, contributing to the City's affordable housing strategy;

AND WHEREAS the City of Calgary has implemented a Secondary Suite Incentive Program to incentivize the development of legal and safe secondary suites;

AND WHEREAS these grant programs are funded by public resources to ensure that secondary suites are used to support Calgary's housing needs, not for profit-maximizing short-term rental operations;

AND WHEREAS short-term rentals reduce the availability of affordable long-term housing stock, increasing pressure on the rental market;

AND WHEREAS regulatory clarity is required to ensure that secondary suite grant recipients do not undermine the objectives of the grant by converting these suites to short-term rentals;

NOW THEREFORE BE IT RESOLVED that Council direct Administration to develop and implement a policy that:

1. Restricts short-term rentals (as defined under current municipal bylaw) in secondary suites developed or upgraded through the City of Calgary's secondary suite incentive program for a pre-defined period of time;
2. Requires applicants to the incentive program to acknowledge and agree to this restriction as a condition of receiving funding;
3. Establishes a monitoring and enforcement mechanism to ensure compliance with this restriction;

AND BE IT FURTHER RESOLVED that Administration report back to Council with a policy framework for implementation no later than May 31, 2025

Attachments:

1. Notice of Motion Checklist

Notice of Motion Checklist

The checklist is a tool intended to support the sponsor(s) of a Notice of Motion. The items listed below are important considerations when crafting and submitting a Notice of Motion. It is also intended to support other Members of Council, as the same considerations are important when reaching a decision on a Notice of Motion.

The checklist is therefore an opportunity for the sponsor(s) to:

- Consider what advice might be helpful to them in formulating their proposal; and
- Share key points about the advice received with their council colleagues, to inform their deliberations.

This document is recommended to be provided to City Clerks alongside every Notice of Motion and will become part of the Corporate record. It is at the discretion of the sponsor(s) to decide with whom to consult and what information to include.

Title of the Motion: Restricting Short-Term Rentals for Secondary Suites Developed through Grant Funding

There are two classifications of a Notice of Motion (Check the one that applies):

Regular

Urgent (Include details in Urgency Rationale box below)

Is this Notice of Motion Confidential? (Include details in procedural box below)

Financial and Other Resource Capacity
None
Legal/Legislative
None
Technical Content
None
Procedural (Include reasons for confidentiality)

Other Considerations
Urgency Rationale –