



## AGENDA

### INTERGOVERNMENTAL AFFAIRS COMMITTEE

September 5, 2024, 9:30 AM  
IN THE COUNCIL CHAMBER

#### Members

Councillor G-C. Carra, Chair  
Councillor K. Penner, Vice-Chair  
Councillor A. Chabot  
Councillor P. Demong  
Councillor D. McLean  
Councillor R. Pootmans  
Councillor C. Walcott  
Mayor J. Gondek, Ex-Officio

#### **SPECIAL NOTES:**

Public are encouraged to follow Council and Committee meetings using the live stream [Calgary.ca/WatchLive](https://calgary.ca/WatchLive)

Members may be participating remotely.

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
  - 4.1 Minutes of the Regular Meeting of the Intergovernmental Affairs Committee, 2024 July 18
5. CONSENT AGENDA
  - 5.1 DEFERRALS AND PROCEDURAL REQUESTS  
None
6. POSTPONED REPORTS  
(including related/supplemental reports)  
None
7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

- 7.1 Protocol (Relationship) Agreement – Scoping Update, IGA2024-0941
- 7.2 Federation of Canadian Municipalities Update (Verbal) - September 2024, IGA2024-0936
- 7.3 Alberta Municipalities Update (Verbal) - September 2024, IGA2024-0935
- 7.4 2025-2026 Federal and Provincial Budget Recommendations, IGA2024-0741

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS  
None

8.2 NOTICE(S) OF MOTION  
None

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

10.1.1 Canada Public Transit Fund Update (Verbal), IGA2024-0995  
Held confidential pursuant to Sections 21 (Disclosure harmful to intergovernmental relations) and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*.

**Review By: 2034 September 5**

10.2 URGENT BUSINESS

11. BRIEFINGS

11.1 Calgary Metropolitan Region Board – 2024 July Board Meeting Update, IGA2024-0904

11.2 Prairie Economic Gateway Elected Steering Committee July 2024 Update, IGA2024-0984

11.3 Planning Activities in the Calgary Metropolitan Region General Update, IGA2024-0974

12. ADJOURNMENT



**MINUTES**

**INTERGOVERNMENTAL AFFAIRS COMMITTEE**

**July 18, 2024, 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:** Councillor G-C. Carra, Chair  
Councillor K. Penner, Vice-Chair  
Councillor A. Chabot (Remote Participation)  
Councillor P. Demong  
Councillor D. McLean  
Councillor R. Pootmans  
Councillor C. Walcott  
Councillor R. Dhaliwal  
Councillor S. Sharp (Remote Participation)  
Councillor E. Spencer (Remote Participation)  
Councillor T. Wong (Remote Participation)  
Mayor J. Gondek

**ALSO PRESENT:** Chief Administrative Officer D. Duckworth  
General Manager C. Arthurs  
Legislative Coordinator M. A. Cario  
Legislative Advisor K. Picketts

1. **CALL TO ORDER**

Councillor Carra called the meeting to order at 9:32 a.m.

**ROLL CALL**

Councillor Chabot, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Penner, Councillor Pootmans, Councillor Spencer, Councillor Walcott, Mayor Gondek, and Councillor Carra

2. **OPENING REMARKS**

Councillor Carra provided opening remarks and a traditional land acknowledgment.

3. **CONFIRMATION OF AGENDA**

**Moved by** Councillor Penner

That the Agenda for the 2024 July 18 Regular Meeting of the Intergovernmental Affairs Committee be confirmed, **after amendment, by adding Item 10.2.1, Government of Canada Update (Verbal), IGA2024-0899, as an Item of Confidential Urgent**

**Business, and setting Item 10.1.2, Government Relations Update (Verbal), IGA2024-0873, to be dealt with as the first Item of business.**

For: (10): Councillor Carra, Councillor Penner, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Pootmans, Councillor Walcott, Councillor Dhaliwal, Councillor Spencer, and Mayor Gondek

**MOTION CARRIED**

Councillor Wong (Remote Member) joined the meeting at 9:35 a.m.

4. CONFIRMATION OF MINUTES

4.1 Minutes of the Regular Meeting of the Intergovernmental Affairs Committee, 2024 June 20

**Moved by** Councillor Chabot

That the Minutes of the 2024 June 20 Regular Meeting of the Intergovernmental Affairs Committee be confirmed.

**MOTION CARRIED**

5. CONSENT AGENDA

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

**Moved by** Councillor Penner

That pursuant to Sections 21 (Disclosure harmful to intergovernmental relations) and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, Committee now move into Closed Meeting, at

9:40 a.m. in the Council Boardroom, to discuss confidential matters with respect to the following items:

- 10.1.1 Regional Utility Servicing Rates Setting (Verbal), IGA2024-0703
- 10.1.2 Government Relations Update (Verbal), IGA2024-0873
- 10.2.1 Government of Canada Update (Verbal), IGA2024-0899

And further, that Dr. Emily Laidlaw, Ethics Advisor, be authorized to attend the Closed Meeting with respect to Item 10.1.2.

For: (11): Councillor Carra, Councillor Penner, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Pootmans, Councillor Walcott, Councillor Dhaliwal, Councillor Spencer, Councillor Wong, and Mayor Gondek

**MOTION CARRIED**

Councillor Sharp (Remote Member) joined the meeting at 9:45 a.m.

Councillor Wong (Remote Member) left the meeting at 10:33 a.m.

Councillor Sharp (Remote Member) left the meeting at 10:56 a.m.

Councillor Spencer (Remote Member) left the meeting at 11:11 a.m.

Committee reconvened in public meeting at 11:57 a.m. with Councillor Carra in the Chair.

#### ROLL CALL

Councillor Chabot, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Penner, Councillor Pootmans, Councillor Walcott, and Councillor Carra

**Moved by Councillor Penner**

That Committee rise and report.

**MOTION CARRIED**

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Committee suspended Section 78(2)(a) to forego the lunch recess to complete the Agenda.

Committee then dealt with Item 10.1.2.

#### 10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

##### 10.1.1 Regional Utility Servicing Rates Setting (Verbal), IGA2024-0703

This item was dealt with following Item 10.2.1.

Administration in attendance during the Closed Meeting discussions with respect to Confidential Verbal Report IGA2024-0703:

Clerks: M. A. Cario and A. Lennox. Law: C. Van Hell and D. Mercer.  
Advice: C. Arthurs, D. Hamilton, C. Bowen, Q. Brown, M. Choi, K. Cote, K. Holz, N. Newton, K. Rowsell, G. Skeates, F. Snyders, M. Van Ham, and H. Williamson.

A confidential presentation was distributed with respect to Confidential Verbal Report IGA2024-0703.

**Moved by** Councillor Chabot

That with respect to Confidential Verbal Report IGA2024-0703, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council:

1. Receive this verbal report and distribution for the Corporate Record; and
2. Direct that the Closed Meeting presentation and discussions be held confidential pursuant to Section 21 (Disclosure harmful to intergovernmental relations) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed by February 15, 2034.

For: (8): Councillor Carra, Councillor Penner, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Pootmans, Councillor Walcott, and Councillor Dhaliwal

**MOTION CARRIED**

Committee then dealt with Item 12.

#### 10.1.2 Government Relations Update (Verbal), IGA2024-0873

This item was dealt with following Item 10.

People in attendance during the Closed Meeting discussions with respect to Confidential Verbal Report IGA2024-0873:

Clerks: M. A. Cario and A. Lennox. Law: J. Floen and D. Mercer. Chief Administrative Officer: D. Duckworth. Advice: C. Arthurs, C. Male, D. Hamilton, M. Thompson, D. Morgan, A. Brouwer, A. Chan, K. Cote, M. Holland, F. Snyders, and M. Zabloski. External: E. Laidlaw.

**Moved by** Councillor Walcott

That with respect to Confidential Verbal Report IGA2024-0873, the following be approved:

That the Intergovernmental Affairs Committee recommend that Council direct that the confidential presentation and closed meeting discussions be kept confidential pursuant to Section 21 (Disclosure harmful to intergovernmental relations) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed by 2025 July 18.

For: (8): Councillor Carra, Councillor Penner, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Pootmans, Councillor Walcott, and Councillor Dhaliwal

**MOTION CARRIED**

10.2 URGENT BUSINESS

10.2.1 Government of Canada Update (Verbal), IGA2024-0899

Administration in attendance during the Closed Meeting discussions with respect to Confidential Verbal Report IGA2024-0899:

Clerks: M. A. Cario and A. Lennox. Chief Administrative Officer: D. Duckworth. Advice: C. Arthurs, S. Dalgleish, C. Male, D. Morgan, D. Hamilton, J. Cardiff, A. Coon, K. Cote, K. Cote, S. Fleming, L. Goemans, K. Holz, S. Kassa, A. Kurji, C. Piechotta, D. Rogers, F. Snyders, and J. Zukowski.

A confidential presentation was distributed with respect to Confidential Verbal Report IGA2024-0899.

**Moved by** Councillor Dhaliwal

That with respect to Confidential Verbal Report IGA2024-0899, the following be approved:

That Intergovernmental Affairs Committee recommends Council direct that the closed meeting presentation and discussions be kept confidential pursuant to Section 21 (Disclosure harmful to intergovernmental relations) and Section 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed by 2034 June 30.

For: (8): Councillor Carra, Councillor Penner, Councillor Chabot, Councillor Demong, Councillor McLean, Councillor Pootmans, Councillor Walcott, and Councillor Dhaliwal

**MOTION CARRIED**

Committee then dealt with Item 10.1.1.

11. BRIEFINGS

11.1 Calgary Metropolitan Region Board – June 2024 Board Meeting Update, IGA2024-0799

11.2 June 2024 City of Calgary - Rocky View County Intermunicipal Committee Update, IGA2024-0855

11.3 Calgary Metropolitan Region Board – July 2024 Land Use and Servicing Committee Meeting Update, IGA2024-0826

12. ADJOURNMENT

This Item was dealt with following Item 10.1.1.

**Moved by** Councillor Penner

That this meeting adjourn at 12:02 p.m.

**MOTION CARRIED**

The following Items have been forwarded to the 2024 July 30 Regular Meeting of Council:

**CONSENT AGENDA**

- Regional Utility Servicing Rates Setting (Verbal), IGA2024-0703
- Government Relations Update (Verbal), IGA2024-0873
- Government of Canada Update (Verbal), IGA2024-0899

The next Regular Meeting of the Intergovernmental Affairs Committee is scheduled to be held on 2024 September 5 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

---

CHAIR

CITY CLERK

UNCONFIRMED



People, Innovation & Collaboration Services Report to  
Intergovernmental Affairs Committee  
2024 September 05

ISC: UNRESTRICTED  
IGA2024-0941

## **Protocol (Relationship) Agreement – Scoping Update**

---

### **PURPOSE**

This report is a further acknowledgement of the Blackfoot Confederacy's (Siksika, Piikani, Amskaapiikani and Kainai Nations) request to create a Protocol Agreement with The City of Calgary and outlines the recommended approach for co-development. Administration is seeking Council's approval to apply to the Government of Alberta's Alberta Community Partnership fund and direction to proceed with Agreement development.

### **PREVIOUS COUNCIL DIRECTION**

That the Intergovernmental Affairs Committee recommend Council to direct Administration, in support of The City of Calgary's commitment to the Truth and Reconciliation Calls to Action, to: Scope out and identify the resources needed to support Protocol Agreements with Nations; Begin with scoping and identifying the resources for a Protocol Agreement in response to the request made through the Mayor's Office 2023 November 16 by the Blackfoot Confederacy; and Report back to Council on the results of the scoping work and the resources required through the Intergovernmental Affairs Committee no later than the end of Q2, 2024.

### **RECOMMENDATIONS:**

That the Intergovernmental Affairs Committee:

1. Forward Report IGA2024-0941 to the 2024 September 23 Indigenous Focused Regular Council Meeting, as an Item from Committee.

That the Intergovernmental Affairs Committee recommend that Council:

1. Direct Administration to commence Protocol (Relationship) Agreement development with the Blackfoot Confederacy, and report back to Council through the Intergovernmental Affairs Committee with the agreement for approval, upon completion.
2. Approve Administration's request to apply to the Government of Alberta's 2024-2025 Alberta Community Partnership fund to access matching grant dollars for protocol implementation.
3. Direct Administration to develop a sustainment plan for Protocol (Relationship) Agreements beyond 2026, and report back to Council through the Intergovernmental Affairs Committee in Q1 of 2026.

### **CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS**

General Manager Chris Arthurs concurs with this report and recommendations.

### **HIGHLIGHTS**

- The Blackfoot Confederacy is the first Indigenous group to request a formal relationship agreement with The City of Calgary.
- Protocol (Relationship) Agreements can establish a framework of cooperation on areas that impact social, environmental, and economic areas, such as (but not limited to) areas

## Protocol (Relationship) Agreement - Scoping Update

---

that municipalities may be able to support. Agreements can serve as a commitment from both parties to continuously work together.

- The City of Calgary does not currently have Protocol (Relationship) Agreements with any First Nation or Indigenous group; the Province of Alberta has reached three First Nations agreements since 2019.
- Administration has completed its scoping to identify an approach, timeline and approximate resources needed to respond to this request.
- Administration will support agreement development by using partial funds from the one-time \$1.5 million over 2023-2026 earmarked for operations of the Indigenous Relations Office. For implementation, Administration is requesting Council direction to apply to the Government of Alberta's Alberta Community Partnership grant to leverage \$30,000 of matching dollars.
- In anticipation of future requests, The City is committed to meeting with any local Indigenous Nation who requests a Protocol Agreement with The City. Timelines for development will depend on the number of current requests and the resources available at the time of the request.

## DISCUSSION

### Background

On 2023 November 16, the Mayor's Office received a letter from the Blackfoot Confederacy requesting that The City of Calgary enter negotiations with the Blackfoot Confederacy on the development of a Protocol (Relationship) Agreement (see Attachment 1). Protocol (Relationship) Agreements can establish a framework of cooperation on areas that impact social, environmental, and economic areas, such as (but not limited to) areas that municipalities may be able to support. These agreements are legally non-binding, however, provide parameters and principles for how cities and Indigenous Nations can work together in a good way. To date, only the Blackfoot Confederacy has requested an Agreement, and Administration will consider any future requests received from local Indigenous Nations.

### Agreement Scoping

To better understand the resources required and how Protocol (Relationship) Agreements can be developed, Administration undertook scoping work to inform its recommended guidelines. This included meeting with Canadian cities with established agreements and completing a desk review of additional resources to capture learnings and recommended approaches.

To further tailor and co-develop an approach specific to the Blackfoot Confederacy and City's relationship, Administration met with the Blackfoot Confederacy's intergovernmental staff to identify the following guidelines:

- **Using parallel processes** – This would include inviting an Elder to participate in initial meetings to guide the Agreement's development and hosting a Pipe Ceremony when the agreement is ready for signing.
- **Identifying and understanding mutual areas of interest** – Each party will take time to learn about one another's key areas of interest, which can be included in the agreement.

## Protocol (Relationship) Agreement - Scoping Update

---

- **Leveraging existing templates** – Administration will borrow from the Blackfoot Confederacy’s learnings with the Government of Alberta, to simplify the development process. Should this approach not meet the needs of both parties, other agreement options can be explored or developed.
- **Administrative co-drafting** – Administrative counterparts from the Blackfoot Confederacy and The City of Calgary will work together to draft the agreement with support and advice from their respective leaders.

These guidelines have also been shared with Blackfoot Confederacy’s Chiefs during their August meeting.

### Timeline and Resourcing

Administration anticipates that this Agreement will take approximately six months to develop. Some resources will be required to host an Administrative leader-to-leader information exchange, provide Elder honorarium(s), host a pipe ceremony and translate the completed agreement. Government Relations will use part of its earmarked \$375,000 per year (\$1.5 million over 2023-2026) for the Indigenous Relations Office to fund these expenses.

Anticipated costs for Agreement development are low relative to in-kind and financial costs for Agreement implementation. Implementation will require internal Administrative capacity (beyond Government Relations), to develop and action agreed upon work plans in identified areas of service (see Attachment 2). Administration will also require a hosting budget for convening tables. To support this work, The City would like to apply for the Government of Alberta’s Alberta Community Partnership grant, which provides up to \$30,000 of one-time matching funds for protocol agreement implementation. If successful, the funding will be used to pilot implementation structures, such as working tables or meeting schedules.

If the above resourcing plan is granted and implemented, Administration can sustain its work with the Blackfoot Confederacy until early 2026. This is based on the current pending request for one agreement and will not apply if additional requests are received and supported before year end 2026.

Having funds to sustain this work until 2026 will provide an opportunity to initiate implementation, monitor costs and develop a refined budget for future years. It will also inform resourcing for future requests from other Nations.

### EXTERNAL ENGAGEMENT AND COMMUNICATION

- |  |   |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken        | <input checked="" type="checkbox"/> Dialogue with interested parties was undertaken     |
| <input type="checkbox"/> Public/interested parties were informed | <input checked="" type="checkbox"/> Public communication or engagement was not required |

### IMPLICATIONS

#### Social

## Protocol (Relationship) Agreement - Scoping Update

---

The Federation of Canadian Municipalities states that protocol agreements demonstrate a clear long-term joint vision for community-to-community relationship, a willingness to heal past wrongs and the ability to renew relationships between communities. Agreements can also create a formal commitment that protects the relationship from a change in leadership and signals its importance to Calgarians and staff.

### Environmental

Protocol agreements develop a framework that can support and facilitate joint environmental initiatives and resource sharing, which can result in more effective environmental stewardship.

### Economic

In building and strengthening relationships with Indigenous Nations, agreements offer an opportunity to diversify and expand The City's economy through new businesses and partnerships.

### Service and Financial Implications

Existing operating funding - one-time

### RISK

- There is a reputational and relational risk for The City if it declines this request or does not invest adequate resources in the process. This may be perceived as disrespectful and erode trust in The City's commitment to Reconciliation and its collaboration with First Nations.
- There is a risk that the project could take longer to complete than estimated since it is the first of its kind. In seeking to co-develop and use parallel processes, this could also lead to delays.
- There is a risk that once this Agreement is complete, other local First Nations may request an agreement, resulting in resource limitations and capacity constraints.

### ATTACHMENTS

1. Blackfoot Confederacy Protocol Agreement Request
2. Implementation Resourcing
3. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Chris Arthurs	People, Innovation & Collaboration Services	Approve

Author: Government Relations



Branch Office: 7535 Flint RD SE | Calgary, AB | T2H 1G3 | 587.287.1100

November 16, 2023

The City of Calgary Office of the Mayor  
 Honorable Mayor Jyoti Gondek  
 PO Box 2100, Station M, #8069  
 Calgary, AB T2P 2M5  
 www.calgary.ca

Dear Mayor Gondek:

**Re: Protocol Agreement Negotiations**

We, the Chiefs of the Blackfoot Confederacy, thank you for allowing us to host you and your staff on April 6 of this year. We were happy you could join and we look forward to continued networks between the City of Calgary and the Blackfoot Confederacy.

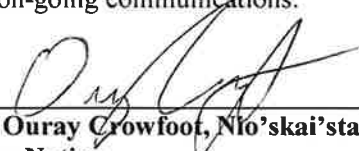
We provide this correspondence to your office, and to City Council, requesting to enter into negotiations leading towards a possible Protocol Agreement between the City of Calgary and the Chiefs of the Blackfoot Confederacy.

We would be honored to work with the City of Calgary on a variety of initiatives and believe this agreement would be the first step in addressing many concerns.

We would direct our staff to work with your office to provide the technical negotiations and submit an agreement for our approval.

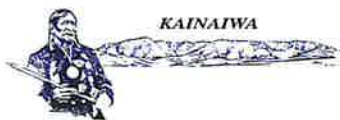
We thank you in advance and look forward to our dialogue and on-going communications.

  
 Chief Roy Fox, Makiinima,  
 Kainai Blood Tribe

  
 Chief Ouray Crowfoot, Nlo'skai'stamik  
 Siksika Nation

  
 Chief Troy Knowlton, Kiaayo tokan  
 Piikani Nation

  
 Chairman Scott Kipp, Natch'kato'pi  
 Blackfeet Tribe





## Implementation Resourcing

The implementation of Protocol (Relationship) Agreements is anticipated to be the most resource intensive phase because it often requires the development and sustainment of working tables that correspond to identified mutual areas of interest. The Blackfoot Confederacy and Government of Alberta's [Protocol Agreement](#) is one example. It outlines seven categories for working tables that are intended to meet semi-regularly.

Below is the anticipated implementation resourcing for The City of Calgary for every agreement reached. This will be refined in 2026 based on lessons learned from agreement development with the Blackfoot Confederacy.

Resource	Purpose/Description
4 City Project Managers or Subject Matter Experts with part-time availability	Staff will represent different service lines that correspond to working table categories. They will co-facilitate table discussions, implement action items or projects within their department, and liaise internally for reporting and approvals.
1 City Intergovernmental Relations Consultant	Staff will be the main point of contact for agreement development and support with organizing working tables or implementation structures. Staff will also be responsible for annual reporting on the Agreement.
City Convening Budget	Budget will be allocated to Elder honorariums, supplies and giftings for ceremonies, venue rentals (if required) and refreshments.







# Protocol (Relationship) Agreement Scoping Update

IGA2024-0941

2024 September 5

That the Intergovernmental Affairs Committee:

1. Forward Report IGA2024-0941 to the 2024 September 23 Indigenous Focused Regular Council Meeting, as an Item from Committee.

That the Intergovernmental Affairs Committee recommend that Council:

1. Direct Administration to commence Protocol (Relationship) Agreement development with the Blackfoot Confederacy, and report back to Council through the Intergovernmental Affairs Committee with the agreement for approval, upon completion.
2. Approve Administration's request to apply to the Government of Alberta's 2024-2025 Alberta Community Partnership fund to access matching grant dollars for protocol implementation.
3. Direct Administration to develop a sustainment plan for Protocol (Relationship) Agreements beyond 2026, and report back to Council through the Intergovernmental Affairs Committee in Q1 of 2026.

# Background

- Protocol (Relationship) Agreements establish a framework of cooperation for social, environmental, and economic areas of mutual interest for municipalities and Indigenous governments.
- In November 2023, The Mayor's Office received a request from the Blackfoot Confederacy to enter negotiations to develop a Protocol (Relationship) Agreement.
- The City of Calgary does not currently have Protocol (Relationship) Agreements with any First Nation or Indigenous group. There is an opportunity for this work to advance municipal Calls to Action in the White Goose Flying Report.
- In March 2024, Council directed Administration to return with a scoping update on the request.

# Scoping and Proposed Approach

To inform the proposed approach, Administration met with other governments to learn from their experience developing Agreements and worked with the Blackfoot Confederacy to develop a collaborative approach. The following guidelines were drafted to support the process:

- Using parallel processes
- Identifying and understanding mutual areas of interest
- Leveraging existing templates
- Administrative co-drafting

# Resourcing

- Administration will fund agreement development through one-time budget earmarked for the Indigenous Relations Office over 2023-2026.
- There is an opportunity for Administration to apply for additional matching dollars through the Government of Alberta's Alberta Community Partnership grant for Agreement implementation.
- These two funding sources will allow the work to be sustained until 2026 at which time a refined budget request may be presented.

# Recommendations

That the Intergovernmental Affairs Committee:

1. Forward Report IGA2024-0941 to the 2024 September 23 Indigenous Focused Regular Council Meeting, as an Item from Committee.

That the Intergovernmental Affairs Committee recommend that Council:

1. Direct Administration to commence Protocol (Relationship) Agreement development with the Blackfoot Confederacy, and report back to Council through the Intergovernmental Affairs Committee with the agreement for approval, upon completion.
2. Approve Administration's request to apply to the Government of Alberta's 2024-2025 Alberta Community Partnership fund to access matching grant dollars for protocol implementation.
3. Direct Administration to develop a sustainment plan for Protocol (Relationship) Agreements beyond 2026, and report back to Council through the Intergovernmental Affairs Committee in Q1 of 2026.

People, Innovation & Collaboration Services Report to  
Intergovernmental Affairs Committee  
2024 September 05

ISC: UNRESTRICTED  
IGA2024-0741

## **2025-2026 Federal and Provincial Budget Recommendations**

---

### **PURPOSE**

The purpose of this report is to provide recommendations to the Intergovernmental Affairs Committee and Council regarding The City of Calgary's 2025 federal and provincial budget submissions.

### **PREVIOUS COUNCIL DIRECTION**

Each year, The City of Calgary prepares written submissions for the pre-budget consultation processes to both the federal and provincial governments. The Intergovernmental Relations team leads this work on behalf of Administration presenting its recommendations to Council.

### **RECOMMENDATION:**

That the Intergovernmental Affairs Committee recommend that Council endorse the pre-budget submissions to the Government of Alberta (Attachment 1) and the Government of Canada (Attachment 2), and request Mayor Gondek to sign and submit on behalf of Council.

### **CHIEF ADMINISTRATIVE OFFICER/GENERAL MANAGER COMMENTS**

General Manager Chris Arthurs concurs with this report and its recommendations.

### **HIGHLIGHTS**

- Decisions made at the federal and provincial levels have significant impact on The City and on Calgarians. The pre-budget consultation process is crucial for The City to signal key areas to the other levels of government where working together will maximize benefits for residents.
- The proposed pre-budget submissions for 2025 focus on key City funding priorities, identify areas for collaboration or partnership, and align with shared interests and priorities as identified by Administration and in keeping with Council's Priorities: Housing, Public Safety, Transit, Social equity, Climate, Downtown revitalization and Land use and local area planning.
- By positioning itself to collaborate with other orders of government and offer opportunities to leverage investment, The City enables more funding to create better outcomes that matter to Calgarians and support the well-being of our city.
- The Intergovernmental Relations team engaged with business units and subject matter experts across The Corporation to inform details included in the recommended submissions.

### **DISCUSSION**

Each year, The City participates in pre-budget engagement with the other orders of government, allowing The City to highlight opportunities to achieve shared objectives through investment and partnership. As the fastest growing major city in Canada, it is only through collaboration and shared investments by all orders of government that we will meet the challenges associated with this unprecedented growth and ensure Calgary retains its position as the most livable city in North America.

**2025-2026 Federal and Provincial Budget Recommendations**

The letters are not identical, but complimentary, focusing on City priorities that align best with each government’s jurisdictional mandate and strategic priorities. The following funding priorities have been identified in the attached draft letters:

<b>Provincial Requests</b>
<b>Recommendation 1:</b> That the Government of Alberta match funding from other orders of government to build and maintain affordable housing.
<b>Recommendation 2:</b> That the Government of Alberta reassess funding tools to enable flexible, consistent, and predictable affordable housing funding for the municipality and its housing partners.
<b>Recommendation 3:</b> That the Government of Alberta support the Calgary Metropolitan Region's Metro-Regional application for the Canada Public Transit Fund application.
<b>Recommendation 4:</b> That the Government of Alberta contribute, through cost-sharing with The City of Calgary, Rocky View County and the Government of Canada, to support utility and transportation infrastructure for the Prairie Economic Gateway.
<b>Recommendation 5:</b> That the Government of Alberta move to Phase 3 of the Bow River Reservoir Options (BRRO) initiative by selecting the most appropriate site and making the corresponding investment.
<b>Recommendation 6:</b> That, on Family and Community Support Services Funding (FCSS), the Government of Alberta allocates an additional \$25 million for a total of \$130 million and indexes its investment to inflation and population growth.
<b>Recommendation 7:</b> That the Government of Alberta continue to support Albertans living with low incomes through \$20.5 million investment in the Low-Income Transit Pass program in Calgary.
<b>Recommendation 8:</b> That the Government of Alberta increase its investment in the prevention and response to the interconnected issues of mental health, addiction, homelessness and health.
<b>Recommendation 9:</b> That the Government of Alberta contribute, through cost sharing with the Government of Canada and The City, \$127 million towards the Foothills Multisport Fieldhouse and \$1 million towards developing a Sports Infrastructure Strategy for The City of Calgary, University of Calgary, Winsport, and McMahon Stadium.
<b>Recommendation 10:</b> That the Government of Alberta continue to support municipalities with the pressures of increasing growth through infrastructure investments and state of good repair funding.

<b>Federal Requests</b>
<b>Recommendation 1:</b> Request that the Government of Canada increase funding for new affordable housing and renewal of the existing housing supply.
<b>Recommendation 2:</b> That the Government of Canada reassess funding tools to enable flexible, consistent, and predictable affordable housing funding for the municipality and its housing partners.
<b>Recommendation 3:</b> That the Government of Canada support The Calgary of Calgary's Metro-Regional application and Baseline application for the Canada Public Transit Fund.
<b>Recommendation 4:</b> That the Government of Canada increase funding mechanisms to support municipalities with infrastructure investment and resiliency.



## 2025-2026 Federal and Provincial Budget Recommendations

---

**Recommendation 5:** That the Government of Canada contribute, through cost-sharing with The City of Calgary, Rocky View County and the Government of Alberta, to support utility and transportation infrastructure for the Prairie Economic Gateway.

**Recommendation 6:** The City looks to the Government of Canada to invest in the Community Drainage Improvement Program and continue to consider City applications.

**Recommendation 7:** That the Government of Canada provides predictable funding to respond to homelessness and encampments.

**Recommendation 8:** That the Government of Canada contribute, through cost sharing with the Government of Alberta and The City, \$127 million towards the Foothills Multisport Fieldhouse.

Priorities highlighted in each letter were determined through the following advocacy principles:

1. **Focus on existing commitments:** The City will prepare recommendations focused on how existing federal and provincial programs can be structured or allocated to advance shared priorities.
2. **Demonstrate our own commitment:** By signaling priorities through investments and drawing the connections to shared objectives, The City creates an attractive environment where other orders of government can leverage current investments and create a partnership.
3. **Offer solutions:** Rather than appealing to other orders of government for investments to solve local problems, The City will align its goals with other orders of government's and come to the table with solutions to these shared challenges, demonstrating local successes where appropriate.
4. **Move investments quickly:** Recommendations for investments in tested local programs or projects will ensure funding can move into the community quickly, benefitting Calgarians and appealing to other orders of government.
5. **Achieve multiple outcomes:** Programs and projects that achieve multiple outcomes with a single investment will have a better chance of seeing leveraged investment from the federal or provincial governments.
6. **Be replicable elsewhere:** Ideas and approaches that can be duplicated in other jurisdictions are more likely to be viewed favourably and result in a positive outcome when being considered for investment.

### EXTERNAL ENGAGEMENT AND COMMUNICATION

- |  |   |
|--|---|
| <input type="checkbox"/> Public engagement was undertaken        | <input type="checkbox"/> Dialogue with interested parties was undertaken                |
| <input type="checkbox"/> Public/interested parties were informed | <input checked="" type="checkbox"/> Public communication or engagement was not required |

### IMPLICATIONS

#### Social

Strategic partnerships with other orders of government will assist The City in improving public safety and the provision of social services such as affordable housing, mental health and addictions support, as well as investment for low-income transit passes. The submissions call for support from other orders of government to alleviate the impact of high inflation and rapid population growth to ensure that The City can continue to provide services to newcomers and

## **2025-2026 Federal and Provincial Budget Recommendations**

---

existing Calgarians alike. Investments in sport will provide continued access to recreational and amateur sports facilities across the city.

### **Environmental**

Priorities identified in the submissions will have a positive impact on Calgary's environmental resilience including flood mitigation and reducing the risks from seasonal drought. Investments in transit infrastructure will ensure that a greater number of Calgary residents enjoy the benefits associated with public transit and reduced dependency on private vehicles.

### **Economic**

With investment from other orders of government we will continue to strengthen, diversify, and modernize the regional economy, delivering economic prosperity and social equity for Calgarians. Support for innovation will ensure that Calgary continues to prosper as the economic landscape evolves. The Prairie Economic Gateway initiative alone will create more than 6,750 jobs, with \$1.6 billion in economic output.

### **Service and Financial Implications**

#### **Other:**

Intergovernmental transfers support The City's ability to provide services and help to mitigate the financial pressures which otherwise are passed on to residents in the form of property tax increases.

### **RISK**

Annual budget submissions are one tool that The City uses for advocacy, and Intergovernmental Relations will continue to support further advocacy with both orders of government to advance City priorities. If the report recommendations are not approved, The City risks missing opportunities to secure available funding by not submitting recommendations and requests for financial support through this process. The budget process is also an opportunity to confirm our strategic direction and to highlight areas where cross-corporate work is required.

### **ATTACHMENTS**

1. 2025-2026 Provincial Budget Submission
2. 2025-2026 Federal Budget Submission
3. Presentation

Department Circulation

General Manager/Director	Department	Approve/Consult/Inform
Chris Arthurs	People, Innovation and Collaboration Services	Approve
David Duckworth	Chief Administrative Officer	Inform
Stuart Dalgleish	Chief Operating Officer	Inform

People, Innovation & Collaboration Services Report to  
Intergovernmental Affairs Committee  
2024 September 05

ISC: UNRESTRICTED  
IGA2024-0741

**2025-2026 Federal and Provincial Budget Recommendations**

---

Carla Male	Corporate Planning and Financial Services	Inform
Michael Thompson	Infrastructure Services	Inform
Doug Morgan	Operational Services	Inform
Katie Black	Community Services	Inform

Author: Intergovernmental Relations



September X, 2024

The Honourable Nate Horner  
President of the Treasury Board and Minister of Finance  
Office of the Minister  
Treasury Board and Finance  
Alberta Legislature Building  
10800 97 Ave NW  
Edmonton AB, T5K 2B6

Dear Minister Horner,

**RE: The City of Calgary 2025-26 Budget Submission**

---

As the Government of Alberta prepares its 2025-2026 budget, I am writing on behalf of my Council colleagues to share concrete opportunities for The City of Calgary (The City) and the provincial government to work together to build a stronger, safer, and more economically resilient Calgary.

As the fastest growing major city in Canada, Calgary is a vibrant, diverse and highly livable city that is a key driver of economic growth and prosperity in the province. However, with this rapid growth, our city is facing increasing pressures to keep pace with the need for affordable housing, investments in infrastructure, social supports, and weather and climate adaptation measures while continuing to provide services that Calgarians expect and deserve.

The catastrophic watermain break to the Bears paw feeder main in June and our current work to complete repairs demonstrates the importance of reliable water infrastructure in our daily lives. These events underscore the need for increased investment from all orders of government for new and existing infrastructure, as well as better financial levers to respond quickly to events as they occur. Therefore, I support Alberta Municipalities' call for an uplift to the Local Government Fiscal Framework (LGFF). The City firmly believes shared investment in infrastructure is the best way to build thriving communities while maintaining critical services. We therefore ask you to consider the following investments for The City in the upcoming 2025-2026 provincial budget:

**Recommendation 1: That the Government of Alberta match funding from other orders of government to build and maintain affordable housing.**

**Affordable Housing Partnership Program, Capital Maintenance and Renewal Program:** Request a \$228 Provincial contribution.

The housing crisis requires all orders of government to work together to get more homes built and enable affordability for all forms of housing. For affordable housing, equal investments are needed from all governments. The City urges the province to match the federal Housing Accelerator Fund investment of \$228 million announced in fall 2023.

**Recommendation 2: That the Government of Alberta reassess funding tools to enable flexible, consistent, and predictable affordable housing funding for the municipality and its housing partners.**

Historically, affordable housing grants have inflexible conditions, are project-based, and have unpredictable allocations. This can create red tape and barriers to stacking funding sources or leveraging private investments that can slow down the ability to build new homes or maintain and renew existing units. To improve flexibility, consider giving municipalities more autonomy to determine the grant conditions that will meet the needs of the community it serves. To improve funding predictability, consider indexing existing affordable housing funding to inflation and ensure allocations are proportionate to a municipality's population.

**Recommendation 3: That the Government of Alberta support the Calgary Metropolitan Region's Metro-Regional application for the Canada Public Transit Fund application.**

The City of Calgary is committed to completing an Expression of Interest application for the Canada Public Transit Fund through two funding streams: the Metro-Region Agreements (MRA) and Baseline Stream. Through partnerships with neighbouring municipalities, Calgary's MRA application will include alignment to regional mobility hubs to connect regional employment centres and education facilities, and will advance the region's mobility connections to housing and employment. The Baseline application will include state-of-good repair projects such as improving accessibility, and critical lifecycle upgrades for transit technology, buildings, and fleet.

Current unfunded transit infrastructure projects include:

**The Blue Line Extension:** Requests a \$10 million provincial contribution.

The Blue Line Light Rail Transit (LRT) extension enables the Blue Line to connect to the Calgary International Airport and its surrounding industrial-commercial lands via the Airport Transit Connector. This \$160 million project requires investment from all orders of government (\$53 million each). The City thanks the Government of Alberta for their \$43 million funding allocation towards this project in the 2024-25 budget.

**The Airport Transit Connector:** Requests a \$391 million provincial contribution.

The Airport Transit Connector (Blue Line to Calgary International Airport) will facilitate transit access from the airport to the wider city and provide a key network connection to the Government of Alberta's Passenger Rail Master Plan. The estimated cost of the eastern leg is currently \$1,172 million. The City, in collaboration with the Government of Alberta, is undertaking an Airport Rail Connection study, followed by a functional planning phase scheduled for completion in 2024. An updated cost estimate and funding request will follow.

**MAX 301 North Central/MAX Green Bus Rapid Transit (BRT):** Requests a \$166 million provincial contribution.

This project will bring fast, frequent, and reliable transit service to North Calgary, connecting communities, employment hubs, tourist destinations, and essential services.

While planning continues for future Green Line LRT service, the North Central Corridor/MAX Green (BRT) offers immediate transit options and begins to prepare a route for LRT service. The project is estimated to cost \$500 million.

**Green Line Phase 2:** Federal funding request will be considered for the CPTF application.

**Recommendation 4: That the Government of Alberta contribute, through cost-sharing with The City of Calgary, Rocky View County and the Government of Canada, to support utility and transportation infrastructure for the Prairie Economic Gateway.**

The Prairie Economic Gateway project is a proposed 1,500-acre development with access to high-quality rail and truck services to increase the region's logistics capacity and increase access to continental and global markets. This initiative will prepare the Calgary region for the modern industrial economy and create more than 6,750 jobs, with \$1.6 billion in economic output. The City is seeking the province's support to create an infrastructure funding framework targeting:

- **Utility Infrastructure:** Linear and non-linear utility infrastructure will enable the delivery of water, wastewater, and stormwater services that will connect the Prairie Economic Gateway industrial lands on the East side of the provincial Stoney Trail Highway to the remainder of the City's network on the West. Providing regional service from Calgary enables efficient servicing, the opportunity to leverage existing major infrastructure such as treatment plants and the Shepard Ditch, and alignment with a globally competitive designated industrial zone.
- **Transportation Infrastructure:** Provincial Highway 560 requires additional lanes, a Western Irrigation District (WID) canal crossing, and an interchange to facilitate the movement of goods from the rail-served industrial lots to achieve final-mile transportation connectivity within the Calgary region. It will complement municipal transportation investments on 114 Avenue and the links to Stoney Trail and Highway 560.

**Recommendation 5: That the Government of Alberta move to Phase 3 of the Bow River Reservoir Options (BRRO) initiative by selecting the most appropriate site and making the corresponding investment.**

The City is seeking commitment from the Government of Alberta in Budget 2025-2026 to Phase 3 of the Bow River Reservoir Options study. A new reservoir on the Bow River will significantly reduce the flood risk of all communities downstream of it, including key economic areas like Calgary's downtown, and could mitigate the risk of seasonal drought caused by shifts in precipitation caused by climate change. The Phase 3 study is a key milestone in ensuring a new reservoir becomes a reality.

**Recommendation 6: That, on Family and Community Support Services Funding (FCSS), the Government of Alberta allocates an additional \$25 million for a total of \$130 million and indexes its investment to inflation and population growth.**

**Family and Community Support Services (FCSS):** Request a \$130 million provincial contribution across the province.

Given rapid population growth and high inflation, there is sustained pressure on the non-profit sector undermining their ability to meet the needs of Calgary's most vulnerable residents. The City and the Government of Alberta have a joint goal of ensuring individuals foster their resiliency while supporting community diversity and inclusion. To demonstrate our dedication, The City commits 25 per cent which exceeds the 20 per cent contribution requirement in the FCSS regulation.

**Recommendation 7: That the Government of Alberta continue to support Albertans living with low incomes through \$20.5 million investment in the Low-Income Transit Pass program in Calgary.**

**Seniors, Community and Social Services Alberta:** Request a \$20.5\* million provincial contribution with multi-year funding agreements. *\*\$20.5 million = \$6.5 million currently provided by the Government of Alberta and \$14 million is the estimated total that The City of Calgary will run as an operating shortfall in 2025-2026.*

Affordability continues to be top of mind for many Albertans. The Low-Income Transit Pass (LITP) enables residents of Calgary living with low incomes to increase employment, volunteer and educational opportunities, while reducing health care costs and reliance on other social support agencies for transportation. With demand for the LITP continuing to rise and increasing costs for The City, long-term funding agreements would provide program stability not only for both orders of government, but program recipients as well.

**Recommendation 8: That the Government of Alberta increase its investment in the prevention and response to the interconnected issues of mental health, addiction, homelessness and health.**

**Ministry of Mental Health & Addiction & Ministry of Ministry of Public Safety & Emergency Services:** Request a \$22 million provincial contribution.

The City has responded to rising mental health, addiction and community safety needs through funding prevention, early intervention and intervention of mental health and addiction. The Mental Health & Addiction Framework (\$6 million) and Community Safety Investment Framework (\$16 million - \$8 million contributed by both The City and Calgary Police Service) support this response. However, community funding requests have exceeded City capacity to respond to this provincial responsibility.

**Seniors, Community and Social Services Alberta and Ministry of Mental Health & Addiction:** Request a \$10 million provincial contribution.

Addressing encampments is a priority for the Government of Alberta and other orders of government. The province has an opportunity to leverage the federal government's upcoming allocation of \$250 million for encampment response. The City encourages matching provincial funding to respond to this urgent need for encampment response and more permanent supportive housing.

**Seniors, Community and Social Services Alberta, Ministry of Mental Health & Addiction, and Ministry of Health:** Request a \$20.6 million provincial contribution.



Annually, The City spends an estimated: \$14.6 million on Calgary Fire's medical and overdose response; \$3.7 million on bylaw response to unhoused populations (e.g. encampment enforcement, safety cleaning and welfare checks) and \$2.3 million on Community Outreach Teams. In general, the City welcomes more provincial investments in permanent supportive housing, medical respite for unhoused populations, and shelter safety improvements to reduce reactionary costs.

**Recommendation 9: That the Government of Alberta contribute, through cost sharing with the Government of Canada and The City, \$127 million towards the Foothills Multisport Fieldhouse and \$1 million towards developing a Sports Infrastructure Strategy for The City of Calgary, University of Calgary, Winsport, and McMahon Stadium.**

**Foothills Multisport Fieldhouse:** Request a \$127 million provincial contribution.

The Multisport Fieldhouse will be Calgary's only competition-capable indoor track and field facility, comprising multi-activity courts and a FIFA-regulation indoor soccer field. The facility will fill a gap of elite athletic training and competition spaces in Southern Alberta, while providing a wide range of recreational and amateur sports uses for the community. The estimated total cost is \$380 million and requires investment partnerships with the Governments of Alberta and Canada to bring Calgary in alignment with its counterparts (it is the only major city in Canada without a fieldhouse).

**Sports Infrastructure Strategy:** Request a \$1 million provincial contribution.

In 2023, a City Council-approved Multisport Fieldhouse Amenity Refinement Study confirmed that the planned mix of amenities and usage is the right way to service the community. These types of strategies inform decisions about the future development and growth of sporting infrastructure in our city. The Province has also shared the need for such a strategy. The City of Calgary and our partners in sport are well positioned to conduct this work for the Province.

**Recommendation 10: That the Government of Alberta continue to support municipalities with the pressures of increasing growth through infrastructure investments and state of good repair funding.**

The City's catastrophic water main break in June 2024 is a stark reminder of water infrastructure's critical role in our economy and daily lives. It underscores the urgent need for stable funding to support population growth and adaptation to a drier climate. The cost of the repairs will be significant, and municipalities need more financial resources to respond to these events, upgrade existing water infrastructure, and invest in new technologies.

The City of Calgary appreciates the collaborative relationships between our orders of government and looks forward to our continued partnership to support the Government of Alberta's Strategic Plan 2024-27.

I look forward to discussing these investments further with you.

Sincerely,

Jyoti Gondek  
Mayor  
The City of Calgary

cc: The Honourable Danielle Smith, Premier  
Calgary City Council  
David Duckworth, Chief Administrative Officer, The City of Calgary

DRAFT

September X, 2024

The Honourable Chrystia Freeland  
Deputy Prime Minister and Minister of Finance  
Office of Department of Finance Canada  
90 Elgin Street  
Ottawa, ON K1A 0G5

Dear Minister Freeland,

**RE: The City of Calgary 2025-26 Budget Submission**

---

As the Government of Canada begins deliberations for the 2025-2026 budget, I am writing on behalf of my Council colleagues to share how we believe The City of Calgary (The City) and the federal government can work together to grow the economy while making life more affordable for Calgarians. As the fastest growing major city in Canada, Calgary is rising to the challenges of unprecedented growth while remaining a vibrant, diverse, and highly livable city. From energy to innovation, I am committed to maintaining Calgary's diverse and globally oriented economy as a powerhouse within the Canadian economy.

The catastrophic watermain break to the Bearspaw feeder main in June and our current work to complete repairs demonstrates the importance of reliable water infrastructure in our daily lives. These events underscore the need for increased investment from all orders of government for new and existing infrastructure. I support the Federation of Canadian Municipalities in its efforts to call for a Municipal Growth Framework and firmly believe that the best way to build thriving communities is through shared investment by all orders of government. In light of the work ahead of us, I ask you to consider the following investments for The City in the upcoming 2025-2026 federal budget:

**Recommendation 1: Request that the Government of Canada increase funding for new affordable housing and renewal of the existing housing supply.**

**Housing Accelerator Fund:** Request a \$152 million federal investment.

In 2023, The City of Calgary submitted a \$380 million plan to the Housing Accelerator Fund to create 11,000 new homes in Calgary. The \$228 million received from the Housing Accelerator Fund enables the creation of safe and affordable homes for Calgarians. However, more resources are required to respond to the pressures of our growing city and urge the Government of Canada to continue investing in the Housing Accelerator Fund, including the allocation of the remaining \$152 million outlined in The City's application.

**Urban, Rural, and Northern Indigenous Housing Strategy and Affordable Housing Fund - Black-led Organizations:** Request \$30 million to match The City's investment.

Between 2024-2026, as part of the Home is Here Housing Strategy, The City will allocate \$30 million for our partners to build housing for Indigenous and equity-deserving populations. We are seeking \$30 million (\$10 million annually over a three-year period) in matching federal funds to finance our community partners to create targeted housing solutions.

**Recommendation 2: That the Government of Canada reassess funding tools to enable flexible, consistent, and predictable affordable housing funding for the municipality and its housing partners.**

Historically, affordable housing grants have inflexible conditions, are project-based, and have unpredictable allocations. This can create red tape and barriers to stacking funding sources or leveraging private investments that can slow down the ability to build new homes or maintain and renew existing units. To improve flexibility, consider giving municipalities more autonomy to determine the grant conditions that will meet the needs of the community it serves. To improve funding predictability, consider indexing existing affordable housing funding to inflation and ensure allocations are proportionate to a municipality's population.

**Recommendation 3: That the Government of Canada support The City of Calgary's Metro-Regional Base Line and Baseline application for the Canada Public Transit Fund.**

The City of Calgary is committed to completing an Expression of Interest application for the Canada Public Transit Fund (CPTF) through two funding streams: the Metro-Region Agreements (MRA) and the Baseline Stream. Through partnerships with neighbouring municipalities, Calgary's MRA application will include alignment to regional mobility hubs to connect regional employment centres and education facilities, while advancing the region's mobility, housing, equity, and climate goals. The Baseline application will include state of good repair projects such as improving accessibility, and critical lifecycle upgrades for transit technology, buildings, and fleet.

Current unfunded transit infrastructure projects include:

**The Blue Line Extension:** Request a \$53 million federal contribution.

The Blue Line Light Rail Transit (LRT) extension enables the Blue Line to connect to the Calgary International Airport and its surrounding industrial-commercial lands via the Airport Transit Connector. This \$160 million project requires investment from all orders of government. In their 2024-25 budget, the Government of Alberta provided \$43 million towards this project.

**The Airport Transit Connector:** Request a \$391 million federal contribution.

The Airport Transit Connector (Blue Line to Calgary International Airport) will facilitate transit access from the airport to the wider city and provide a key network connection to the Government of Alberta's Passenger Rail Master Plan. The estimated cost of the eastern leg is currently \$1,172 million. The City, in collaboration with the Government of Alberta, is undertaking an Airport Rail Connection study, followed by a functional planning phase scheduled for completion in 2024. An updated cost estimate and funding request will follow.

**MAX 301 North Central/ MAX Green Bus Rapid Transit (BRT):** Request a \$166 million federal contribution.

This project will bring fast, frequent, and reliable transit service to North Calgary, connecting communities, employment hubs, tourist destinations and essential services. While planning continues for future Green Line LRT service, the North Central

Corridor/MAX Green BRT offers immediate transit options and begins to prepare a route for LRT service. The project is estimated to cost \$500 million.

**Green Line Phase 2:** Federal funding request will be considered for the CPTF application.

**Recommendation 4: That the Government of Canada increase funding mechanisms to support municipalities with infrastructure investment and resiliency.**

The City of Calgary's catastrophic water main break in June 2024 is a stark reminder of water infrastructure's critical role in our economy and daily lives. It is clear that Calgary is not alone in struggling to keep municipal infrastructure in a state of good repair. As of 2020, Statistics Canada identified \$72 billion in existing water infrastructure that needs rehabilitation or renewal, and with inflation, that need has risen to nearly \$95 billion. This underscores the urgent need for stable funding for new and existing infrastructure to support population growth and build resiliency for climate change with drier climates and storm surges. Municipalities need more financial resources to respond to these types of events, upgrade existing water infrastructure, and invest in new technologies.

**Recommendation 5: That the Government of Canada contribute, through cost-sharing with The City of Calgary, Rocky View County and the Government of Alberta, to support utility and transportation infrastructure for the Prairie Economic Gateway.**

The Prairie Economic Gateway project is a proposed 1,500-acre development with access to high-quality rail and truck services to increase the region's logistics capacity and increase access to continental and global markets. This initiative will prepare the Calgary region for the modern industrial economy and create more than 6,750 jobs, with \$1.6 billion in economic output. The City is seeking the province's support to create an infrastructure funding framework targeting:

- **Utility Infrastructure:** Linear and non-linear utility infrastructure will enable the delivery of water, wastewater, and stormwater services that will connect the Prairie Economic Gateway industrial lands on the East side of the provincial Stoney Trail Highway to the remainder of the City's network on the West. Providing regional service from Calgary enables efficient servicing, the opportunity to leverage existing major infrastructure such as treatment plants and the Shepard Ditch, and alignment with a globally competitive designated industrial zone.
- **Transportation Infrastructure:** Provincial Highway 560 requires additional lanes, a Western Irrigation District (WID) canal crossing, and an interchange to facilitate the movement of goods from the rail-served industrial lots to achieve final-mile transportation connectivity within the Calgary region. It will complement municipal transportation investments on 114 Avenue and the links to Stoney Trail and Highway 560.

**Recommendation 6: That the Government of Canada through the Disaster Mitigation and Adaptation Fund (DMAF) invest in the Community Drainage Improvement Program.**

**Disaster Mitigation and Adaptation Fund (DMAF):**

The City looks to the federal government to invest in the Community Drainage Improvement

Program. This program is instrumental in Calgary's ability to build community resilience in a changing climate. It is important to highlight that, despite multiple applications meeting all the requirements and a history of the costliest natural disasters in Canada's history, Calgary has yet to receive funding through DMAF.

**Recommendation 7: That the Government of Canada provides predictable funding to respond to homelessness and encampments.**

**Reaching Home - Encampment Funding:** Request a \$10 million federal contribution.

The City of Calgary is in urgent need of annual, predictable funding for permanent supportive housing, particularly to respond to Calgarians living in encampments.

**Recommendation 8: That the Government of Canada contribute, through cost sharing with the Government of Alberta and The City, \$127 million towards the Foothills Multisport Fieldhouse.**

**Foothills Multisport Fieldhouse:** Request a \$127 million federal contribution.

The Foothills Multisport Fieldhouse will provide Calgarians with 338,603 square feet of much-needed year-round space to play, train, compete and gather while providing the opportunity to showcase Calgary and Alberta on the national and international stage by hosting major sporting events. The estimated total cost is \$380 million and requires investment partnerships with the Governments of Alberta and Canada to bring Calgary in alignment with its counterparts (it is the only major city in Canada without a fieldhouse).

The City of Calgary appreciates the collaborative relationships between orders of government and looks forward to our continued partnership to support the Government of Canada's departmental plans.

I look forward to discussing these investments further with you.

Sincerely,

Jyoti Gondek  
Mayor  
The City of Calgary

cc: The Right Honourable Justin Trudeau, Prime Minister  
Calgary City Council  
David Duckworth, Chief Administrative Officer, The City of Calgary

Calgary



# 2025-2026 Federal and Provincial Budget Recommendations

IGA2024-0741

2024 September 5



## Previous Council Direction

Pre-budget submissions are a long-standing practice where The City engages with the other orders of government, highlighting opportunities to achieve shared objectives through investment and partnership.



## Recommendation

That the Intergovernmental Affairs Committee recommend that Council endorse the pre-budget submissions to the Government of Alberta (Attachment 1) and Government of Canada (Attachment 2), and request Mayor Gondek to sign and submit on behalf of Council.



# 2025 Submission Themes





# 2025 Highlights

Recommendation Value	Portfolio
\$410 million	Affordable Housing
\$792 million	Transit
\$62.6 million	Community Safety & Wellbeing
\$130 million	Family & Community Support Services
\$20.5 million	Low-Income Transit Pass
\$128 million	Foothills Multisport Field House
↑ funding sources	Infrastructure Investment and Resiliency

## Recommendation

That the Intergovernmental Affairs Committee recommend that Council endorse the pre-budget submissions to the Government of Alberta (Attachment 1) and Government of Canada (Attachment 2), and request Mayor Gondek to sign and submit on behalf of Council.

Planning and Development Services Briefing to

Intergovernmental Affairs Committee

2024 September 05

ISC: UNRESTRICTED

IGA2024-0904

## Calgary Metropolitan Region Board – 2024 July Board Meeting Update

### **PURPOSE OF BRIEFING**

The purpose of this briefing is to update the Intergovernmental Affairs Committee on the work of the Calgary Metropolitan Region Board (CMRB) from their Board meeting held on 2024 July 19.

### **SUPPORTING INFORMATION**

Mayor Jyoti Gondek represented The City of Calgary at the meeting.

The Board received a joint presentation from Mayor Jyoti Gondek and Rocky View County Reeve Crystal Kissel on the Prairie Economic Gateway Initiative. The purpose of the presentation was to introduce the project to the CMRB members and to highlight the significant regional collaboration between Rocky View County and The City of Calgary.

The Board approved the Population and Employment Projections project charter. This work will support the update to the Regional Transportation Model to inform the Regional Transportation and Transit Master Plan project. The population and employment projections will also support the five-year update to the Growth and Servicing Plans. The approved project charter will be used for the procurement of a consultant with the intent to start work in 2024 fall.

The Board approved the Environmentally Sensitive Areas Dashboard Tool project charter. The dashboard tool will enable the data to be publicly accessible and is an extension of the Environmentally Sensitive Areas database project approved by the Board on 2024 February 9. CMRB Administration confirmed they have obtained a grant by the Alberta Real Estate Foundation for this project. The project will begin in 2024 September with the consultant O2 Planning and Design.

Author: Kristine Cave, City & Regional Planning

General Manager Debra Hamilton concurs with the information in this Briefing.



**Planning and Development Services Briefing to  
Intergovernmental Affairs Committee  
2024 September 05**

**ISC: UNRESTRICTED  
IGA2024-0984**

## **Prairie Economic Gateway Elected Steering Committee July 2024 Update**

### **PURPOSE OF BRIEFING**

The purpose of this briefing is to update the Intergovernmental Affairs Committee on the discussions of the Prairie Economic Gateway Elected Steering Committee meeting held on 2024 July 15.

### **SUPPORTING INFORMATION**

Mayor Jyoti Gondek, Councillor Evan Spencer and Councillor Kourtney Penner represented The City of Calgary at the meeting. Reeve Crystal Kissel, Councillor Sunny Samra and Councillor Al Schule represented Rocky View County.

The primary agenda items included the Prairie Gateway Area Structure Plan and Deal Agreement updates. City and County Administrations provided initial information on municipal tax revenue projections and an update on infrastructure requirements, especially a revision to the estimated water demand. Finally, the Committee discussed water licensing and fire service options for the industrial lands.

The next meeting of the Committee is scheduled for 2024 October 01.

Author: Neil Younger, City & Regional Planning  
General Manager Deb Hamilton concurs with the information in this Briefing.





## Planning and Development Services Briefing to

Intergovernmental Affairs Committee

2024 September 05

ISC: UNRESTRICTED

IGA2024-0974

## Planning Activities in the Calgary Metropolitan Region General Update

### PURPOSE OF BRIEFING

The purpose of this briefing is to update the Intergovernmental Affairs Committee with a list of current major planning activities in the Calgary Metropolitan Region involving The City of Calgary, ahead of the Alberta Municipalities 2024 Convention and Trade Show in Red Deer, scheduled 2024 September 25-27.

Administration first provided a similar update under IGA2023-0921 ahead of the 2023 Alberta Municipalities Convention following discussions during Item 12.2.7 Calgary Metropolitan Region Board Update (Verbal), C2023-0779, at the 2023 July 04 Calgary Council Meeting.

Administration aims to provide this briefing annually before the annual Alberta Municipalities Convention to prepare Councillors who may attend it.

### UPPORTING INFORMATION

The information compiled in Attachments 1 and 2 reflects a summary of regional planning activities with which The City is currently involved. The work is driven by the Calgary Metropolitan Region Board, including key initiatives identified in their '5 year plan', Intermunicipal Development Plans of which The City of Calgary is a joint approver, and other regional work prioritized by The City.

Within The City, the activities are primarily led by the City and Regional Planning business unit within Planning and Development Services with support from other business units as required. The attached map (Attachment 1) represents the geography of projects within the Calgary Metropolitan Region. Key projects are identified on the map with a star and corresponding number. The number can then be cross-referenced on the table (Attachment 2) for a short description of the work.

The table on Attachment 2 represents a snapshot of current work priorities and is not to be considered static, as projects and priorities continue to evolve. The summary does not include regional day-to-day tasks or smaller activities in which The City is involved.

### ATTACHMENTS

1. Attachment 1: Calgary Metropolitan Region Project Map
2. Attachment 2: Regional Projects

Author: Sanjana Sharma, City & Regional Planning

General Manager [Debra Hamilton](#) concurs with the information in this Briefing.



# Calgary Metropolitan Regional Project Map



## Calgary Metropolitan Region Board Projects

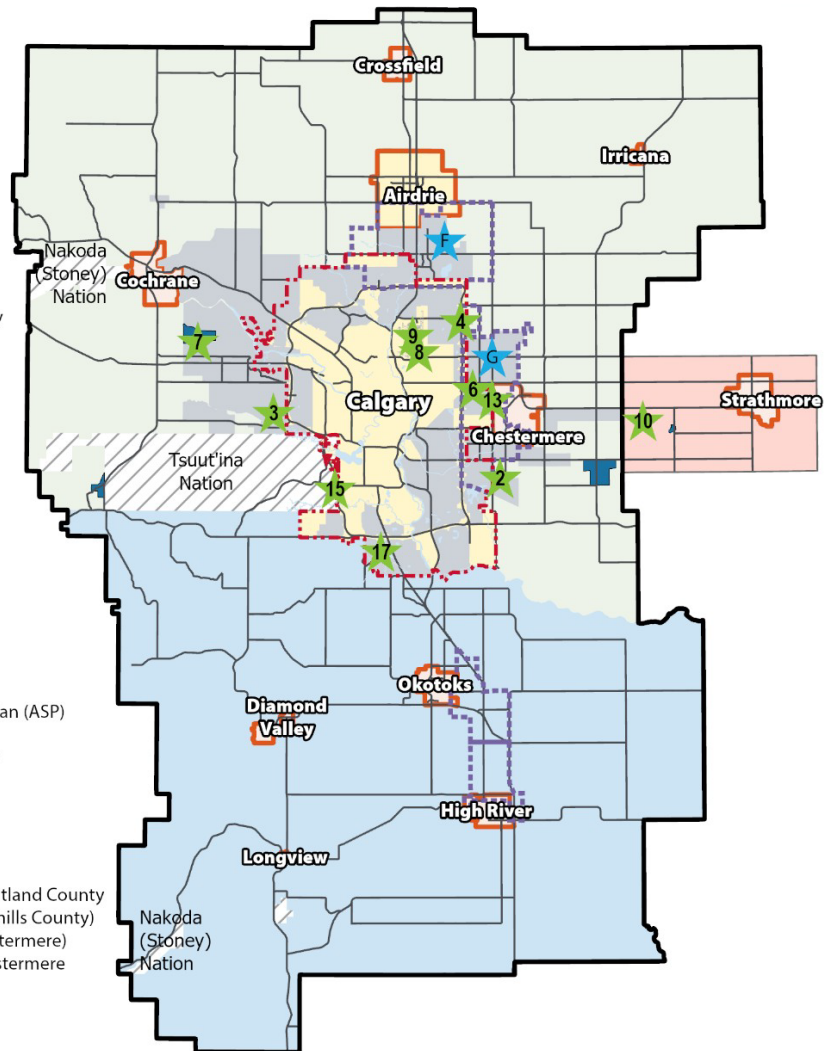
(Not shown on map, unless starred)

- A - Collaborative Regional Economic Development Initiative
- B - Water Roadmap Implementation
- C - Regional Transportation and Transit Master Plan
- D - Environmentally Sensitive Areas Dashboard Tool Project
- E - Indigenous Relations Plan: Phase 3 2024-25
- ★ Joint Planning Area 1 Context Study - Airdrie, Rocky View County, Calgary
- ★ Joint Planning Area 2 Context Study - Chestermere, Rocky View County, Calgary
- H - Regional Evaluation Framework Circulations
- I - Board and Working Groups - Administrative support
- J - Canada Public Transit Fund Metro-Region Agreement
- K - Population and Employment Projections update

## Other Projects

(Not shown on map, unless starred)

- 1 - Tri-Party Regional Recreation Study
- ★ Prairie Economic Gateway Initiative
- ★ Circulation: Springbank Area Structure Plan (ASP)
- ★ Airport Trail Stoney Trail Interchange
- 5 - Bearspaw Reservoir Tri-Lateral Task Force
- ★ Collaborative Stormwater Management Initiative (CSMI)
- ★ Harmony Sub Regional Wastewater
- ★ YYC Airport Master Plan
- ★ YYC Land Use Agreement Update
- 10 - Regional Water Servicing Request: Wheatland County
- 11 - Intermunicipal Development Plan (Foothills County)
- 12 - Intermunicipal Development Plan (Chestermere)
- ★ Range Road 284 Coordination with Chestermere
- 14 - Intermunicipal Development Plan (Rocky View County)
- ★ TAZA Regional Transit
- 16 - Regional Recreation coordination
- ★ West Macleod Residual Lands Area Structure Plan coordination with Foothills County



- |                       |                                     |                      |                    |
|-----------------------|-------------------------------------|----------------------|--------------------|
| ★ CMRB Projects       | ■ Hamlet Growth Area                | □ Urban Municipality | ■ Foothills County |
| ★ Other Projects      | ▨ Indigenous Nation not within CMRB | □ CMRB Boundary      | ■ Wheatland County |
| ▭ Joint Planning Area | ■ Existing Area Structure Plan      | ■ Rocky View County  | --- City Limits    |



# Regional Projects

<b>Calgary Metropolitan Region Board Projects</b>		
Summarized below are the CMRB projects that the City of Calgary is engaged in.		
<b>No. on map</b>	<b>Project</b>	<b>Description</b>
A	Collaborative Regional Economic Development Initiative	The Calgary Metropolitan Region Board (CMRB or the 'Board') approved their '5 year plan' on 2022, June 9. This is the first of five key initiatives identified in the plan, with Calgary Economic Development acting as the convener. This work seeks to position the Calgary Metro Region as the premier location for investment attraction through regional collaboration and partnerships. This initial phase is focused on establishing a governance and financial model to pilot over the next three to five years.
B	Water Roadmap Implementation	This is the second of five key initiatives of the Board. The CMRB is leading the project, and the City of Calgary is participating in the Technical Advisory Group. A project charter will be developed to prioritize and implement the recommendations for the future long-term strategy for water security in the region.
C	Regional Transportation and Transit Master Plan	This is the third of five key initiatives of the Board. The CMRB is leading the project, and the City of Calgary is participating in the Technical Advisory Group. This project will develop a scope of work to advance the objectives of the Regional Transportation and Transit Master Plan. The work will support any applications to the Canada Public Transit Fund.  Stage 1 of the Regional Transportation and Transit Master Plan has been tendered by the CMRB. Stage 1 will be awarded to a proponent in August/September 2024.
D	Environmentally Sensitive Areas Dashboard Tool Project	This is the fourth of five key initiatives of the Board. The CMRB is leading this project, and the City of Calgary is participating in the Technical Advisory Group. The project will develop an online dashboard tool, following the completion of the Environmentally Sensitive Areas (ESA) Database initiative. This would further the goal of establishing common regional definitions and values related to ESAs by making the information accessible to various organizations, developers and members of the public.

E	Indigenous Relations Plan: Phase 3 2024-25	This is the fifth of five key initiatives of the Board. Project deliverables include enhancing ongoing dialogue with Indigenous Nations, demonstrating continued learnings about Indigenous interests, exploring joint projects of mutual interest, and celebrating the Indigeneity of our Region.
F	Joint Planning Area 1 Context Study – Airdrie, Rocky View County, Calgary.	This area is identified by the CMRB Growth Plan as an area where significant intermunicipal servicing and related growth pressures currently exist or are anticipated in the near future. The City is participating in the development of an intermunicipal Context Study for this Joint Planning Area that will provide a foundation for the sustainable, equitable and efficient provision of servicing, mobility options, parks and recreation, and environmental considerations.
G	Joint Planning Area 2 Context Study – Chestermere, Rocky View County, Calgary	This area is identified by the CMRB Growth Plan as an area where significant intermunicipal servicing and related growth pressures currently exist or are anticipated in the near future. The City of Calgary is participating in the development of an intermunicipal Context Study for this Joint Planning Area that will provide a foundation for the sustainable, equitable and efficient provision of servicing, mobility options, parks and recreation, and environmental considerations.
H	Regional Evaluation Framework Circulations	All new statutory plans and certain amendments to existing statutory plans are required to be submitted to the CMRB for approval by all member municipalities. The City of Calgary Administration reviews Regional Evaluation Framework circulations and provides recommendations to The City of Calgary's Board representatives.
I	Board and Working Groups – Administrative support	The City of Calgary Administration provides support to elected officials on the CMRB Board and Working Groups. Specifically, the Regional Planning team coordinates The City's subject matter expert review of CMRB project work and provides regional planning analysis and advice to CMRB as required.

J	Canada Public Transit Fund Metro-Region Agreement	<p>This federal funding program will provide \$3 billion per year to support public transit and active transportation infrastructure through three funding streams. The Regional Planning team is supporting The City's participation in the Metro-Region funding stream which, if successful, will support regional transit and active transportation projects.</p> <p>The CMRB initiated a Technical Advisory Group to develop the Metro-Region Agreement. The City of Calgary is leading the Agreement with the CMRB's support.</p>
K	Population and Employment Projections update	<p>The Regional Planning team is supporting the CMRB's initiative to update the regional Population and Employment Projections. This work will inform the Regional Transportation and Transit Master Plan and Joint Planning Area Context Studies, as well as other regional work.</p>

<b>Other Projects</b>		
Summarized below are regional planning projects that the City of Calgary is engaged in.		
<b>No. on map</b>	<b>Project</b>	<b>Description</b>
1	Tri-Party Regional Recreation Study	This Regional Recreation Study will explore opportunities for developing intermunicipal approaches to providing recreation services between Rocky View County, Chestermere and Calgary.
2	Prairie Economic Gateway Initiative	The Prairie Economic Gateway (Gateway) initiative is a collaborative project between The City and Rocky View County. The initiative will use a shared investment, shared services and shared benefit framework. The main focus of the Gateway initiative will be developing an industrial park with direct rail access. This initiative will strengthen rail, land and air transport services to help move people and goods more efficiently in the Calgary Region.
3	Circulation: Springbank Area Structure Plan	<p>Rocky View County has circulated the Springbank Area Structure Plan (ASP) to The City for review. Springbank includes lands to the west of Calgary and contemplates areas with significant source water implications.</p> <p>NOTE: The City is involved in several circulations from regional neighbours. The Springbank ASP is highlighted because it has significant impacts to The City.</p>

4	Airport Trail Stoney Trail Interchange	<p>To support the development of Omni, a master-planned development in Rocky View County, a Rocky View developer is constructing the Airport Trail/Stoney Trail Interchange with support from the Province. The project represents a new interim stage for the interchange but it aligns with and can be expanded to the Province's ultimate design configuration in the future.</p> <p>Once completed, the interchange will provide an additional route for travel between northeast communities. Specifically, it facilitates movement from the Calgary communities of Saddle Ridge to Cornerstone, Skyview and Redstone.</p>
5	Bears paw Reservoir Tri-Lateral Task Force	<p>The Bears paw Reservoir Task Force, comprising of Rocky View County, The City of Calgary and TransAlta, aims to implement the Task Forces' 2019 Consensus Report's recommendations. Their goal is to conduct public consultation and deliver a Bears paw Reservoir Risk Management Strategy. The Task Force's projects focus on risk management, public safety and water quality, public consultation, education and cooperation to ensure the reservoir's long-term sustainability to advance low-risk recreational uses in the mutual interest of all interested parties. With recent increased demand for access to the reservoir, this work is increasingly important.</p>
6	Collaborative Stormwater Management Initiative (CSMI)	<p>This is a sub-regional stormwater management initiative east of Calgary. Membership includes City of Calgary, Rocky View County, Western Irrigation District and Town of Strathmore. This work is instrumental in addressing stormwater challenges for the Belvedere development within Calgary.</p>
7	Harmony Sub Regional Wastewater	<p>The City of Calgary has been participating in a collaborative working group with administration from the Town of Cochrane, Rocky View County and the County's private utility franchise partner, Harmony Advanced Water System Corporation (HAWSCo). In response to the Town of Cochrane's formal servicing request to The City, the technical assessment completed for this project has determined that a sub-regional approach for wastewater servicing using the Cochrane line is the preferred option for all parties. The City is commencing Master Servicing Agreement negotiations based on the proposed service area.</p>



8	YYC Master Plan	Calgary Airport Authority is undertaking a 10-year update to its Master Plan. The City is reviewing the Master Plan against City policy and plans with the purpose of identifying the degree of alignment between City's and Airport's planning direction. This will help identify any issues warranting deeper discussion between the parties.
9	YYC Land Use Agreement Update	Calgary Airport Authority and The City are undertaking preliminary work to inform a project to renegotiate and update the existing Land Use Agreement, Development Guidelines, and Acreage Assessment Levies.
10	Regional Water Servicing Request: Wheatland County	Wheatland County submitted a formal request to the City of Calgary to access potable water supply from the City of Calgary through the East Calgary Regional Waterline.
11	Intermunicipal Development Plan (Foothills County)	The City of Calgary manages the relationship with Foothills County as directed by the Intermunicipal Development Plan for this area. City Administration engages elected officials in this process through the Intermunicipal Committee where issues of common interest are managed.
12	Intermunicipal Development Plan (Chestermere)	The City of Calgary manages the relationship with Chestermere as directed by the Intermunicipal Development Plan for this area. City Administration engages elected officials in this process through the Intermunicipal Committee where issues of common interest are managed.
13	Range Road 284 Coordination with Chestermere.	To support development in Chelsea (Chestermere), Anthem is undertaking the Functional Planning Study for Range Road 284 as identified in the Calgary - Chestermere Intermunicipal Development Plan. The City of Calgary and the City of Chestermere are both active participants in the study to ensure the intents for the corridor (as identified in Intermunicipal Development Plan) can be implemented.
14	Intermunicipal Development Plan (Rocky View County)	The City of Calgary manages the relationship with Rocky View County as directed by the Intermunicipal Development Plan for this area. City Administration engages elected officials in this process through the Intermunicipal Committee where issues of common interest are managed.
15	TAZA Regional Transit	The City of Calgary is working with Tsuut'ina Nation on the feasibility of providing transit service to the TAZA development.

16	Regional Recreation coordination	The City is collaborating with Rocky View County to advance regional development objectives and the efficient allocation of resources for regional recreation.
17	West Macleod Residual Lands Area Structure Plan coordination with Foothills County	The Regional Planning team is participating in the development of the West Macleod Residual Lands Area Structure Plan and is leading the study on the consideration of cross-border impacts with the neighboring Foothills County in the plan.