



**SUMMARY OF PROCEEDINGS
SPECIAL MEETING OF COUNCIL**

RE: Adjustments to One Calgary Service Plans and Budgets

**November 24, 2021, 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT:

Mayor J. Gondek
Councillor S. Chu
Councillor E. Spencer
Councillor A. Chabot
Councillor K. Penner
Councillor T. Wong (Partial Remote Participation)
Councillor J. Mian
Councillor R. Dhaliwal
Councillor R. Pootmans
Councillor S. Sharp
Councillor J. Wyness
Councillor P. Demong
Councillor D. McLean
Councillor G-C. Carra (Partial Remote Participation)
Councillor C. Walcott

ALSO PRESENT:

City Manager D. Duckworth (Remote Participation)
City Solicitor and General Counsel J. Floen (Remote Participation)
General Manager C. Arthurs (Remote Participation)
General Manager K. Black (Remote Participation)
General Manager S. Dalgleish (Remote Participation)
General Manager D. Morgan (Remote Participation)
General Manager M. Thompson (Remote Participation)
Chief Financial Officer C. Male
City Clerk K. Martin
Deputy City Clerk T. Mowrey
Legislative Advisor D. Williams
Legislative Advisor J. Palaschuk

1. CALL TO ORDER

Mayor Gondek called the continuation of the Special Meeting of Council Re: Adjustments to One Calgary Service Plans and Budgets to order at 9:31 a.m. on 2021 November 24.

ROLL CALL

Councillor Carra, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent for Roll Call: Councillor Chabot (joined the Meeting at 9:37 a.m. on 2021 November 24)

4. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

4.3 2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets, C2021-1436

2021 November 24

Councillor Demong rose on a Point of Order.

The Chair ruled on the Point of Order.

Moved by Councillor Demong
Seconded by Councillor Walcott

That with respect to Report C2021-1436:

Recommendation 1 be amended by amending the title of the Council Proposed Investment contained in the 2021 November 16 Memo (Supplementary) from “Downtown Park Security” to “Downtown Community Safety”, and adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 2A. Downtown Calgary Development Incentive Program
- 2B. Downtown Community Safety

For: (14): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

Against: (1): Councillor Chu

MOTION CARRIED

Moved by Councillor Carra
Seconded by Councillor Penner

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the Council Proposed Investment 3. Modernized Local Area Planning and Community Relations Resources as a sub-bullet after “Future Capital:”

For: (8): Mayor Gondek, Councillor Penner, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (7): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Sharp, Councillor Wyness, and Councillor McLean

MOTION CARRIED

Councillor Wong left the Meeting at 11:30 a.m. on 2021 November 24 and rejoined the Meeting at 11:35 a.m. on 2021 November 24.

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspended Section 78(1)(a) of the Procedure Bylaw in order to complete the Amendments with respect to 4A. Accelerating the Climate Strategy and Action Plans prior to the lunch recess.

Mayor Gondek left the Chair at 11:59 a.m. on 2021 November 24 and Deputy Mayor Carra assumed the Chair.

Mayor Gondek resumed the Chair at 12:01 p.m. on 2021 November 24 and Councillor Carra returned to his regular seat in Council.

Moved by Councillor Walcott
Seconded by Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 4A. Accelerating the Climate Strategy and Action Plans

For: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (6): Councillor Chu, Councillor Chabot, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

MOTION CARRIED

Moved by Councillor Walcott
Seconded by Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 4D. Hydrogen Hybrid Fuel Pilot and Study

For: (11): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (4): Councillor Chu, Councillor Chabot, Councillor Sharp, and Councillor McLean

MOTION CARRIED

Moved by Councillor Walcott
Seconded by Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 4B. Green Fleet Strategy
- 4C. Energy Efficiency Retrofit
- 4E. 2020 Hailstorm Tree Replacement

For: (13): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (2): Councillor Chu, and Councillor McLean

MOTION CARRIED

By General Consent, pursuant to Section 6(1) of the Procedure Bylaw 35M20217, Council suspended Section 78(1)(b) of the Procedure Bylaw in order to shorten the lunch recess to 60 minutes.

Council recessed at 12:18 p.m. on 2021 November 24 and reconvened at 1:22 pm. on 2021 November 24 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Moved by Councillor Wyness
Seconded by Councillor Walcott

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 5A. Arts and Culture Sector Support

For: (11): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Carra, and Councillor Walcott

Against: (4): Councillor Chu, Councillor Chabot, Councillor Demong, and Councillor McLean

MOTION CARRIED

Moved by Councillor Wyness

Seconded by Councillor Walcott

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 5B. Advancing Stream B of White Goose Flying. Spiritual Healing, Culture and Arts Commemoration

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

MOTION CARRIED

Moved by Councillor Mian

Seconded by Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 7B. Community Safety Investment Framework

For: (13): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (2): Councillor Chu, and Councillor McLean

MOTION CARRIED

Moved by Councillor Mian

Seconded by Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 7A. Investments in Public Safety on Calgary Transit

- 7C. Increase Relief Factor and Training for Calgary Fire Department

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

MOTION CARRIED

Councillor Wong left the Meeting at 2:56 p.m. on 2021 November 24 and rejoined the Meeting at 2:59 p.m. on 2021 November 24.

By General Consent, pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspended Section 78(1)(b) of the Procedure Bylaw in order to complete the Amendments with respect to 8A. Traffic Safety Improvements, 8B. Improvements to Traffic Signal Timing / Traffic Flow and Critical Street Light Pole Replacement and 8C. Accessibility Improvements prior to the afternoon recess.

Moved by Councillor Spencer

Seconded by Councillor Mian

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after "Future Capital:"

- 8A. Traffic Safety Improvements
- 8B. Improvements to Traffic Signal Timing / Traffic Flow and Critical Street Light Pole Replacement
- 8C. Accessibility Improvements

For: (13): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (2): Councillor Chu, and Councillor McLean

MOTION CARRIED

Council recessed at 3:30 p.m. on 2021 November 24 and reconvened at 4:03 p.m. on 2021 November 24 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent from Roll Call: Councillor McLean (joined the Meeting at 4:07 p.m. on 2021 November 24)

Moved by Councillor Demong
Seconded by Councillor Carra

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the Council Proposed Investment 9. Information Technology Support for Modern Governing as a sub-bullet after “Future Capital:”

For: (7): Councillor Chabot, Councillor Penner, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, and Councillor Carra

Against: (8): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Wong, Councillor Mian, Councillor Sharp, Councillor McLean, and Councillor Walcott

MOTION DEFEATED

Moved by Councillor Wong
Seconded by Councillor Spencer

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the following Council Proposed Investments as sub-bullets after “Future Capital:”

- 10A. Snow & Ice Control Responsiveness
- 10B. Snow & Ice Control: Pedestrian Service Improvements

For: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (6): Councillor Chu, Councillor Chabot, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

MOTION CARRIED

Moved by Councillor Carra
Seconded by Councillor Wyness

That with respect to Report C2021-1436:

Recommendation 1 be amended by adding the Council Proposed Investment 11. The Calgary Zoological Society – Canadian Wilds Redevelopment as a sub-bullet after “Future Capital:”

For: (12): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (3): Councillor Chu, Councillor Pootmans, and Councillor McLean

MOTION CARRIED

Moved by Councillor Wong
Seconded by Councillor Demong

That with respect to Report C2021-1436:

That a new recommendation #14 be added as follows:

14. Council approve increasing the 2022 capital budget by:
 - a. \$9M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pavement condition index and to enhance service levels with the expectation of increased Citizen Satisfaction; and
 - b. \$1M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pathway condition index and to enhance service levels with the expectation of increased Citizen Satisfaction.

For: (10): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Sharp, Councillor Demong, and Councillor Walcott

Against: (5): Councillor Chu, Councillor Pootmans, Councillor Wyness, Councillor McLean, and Councillor Carra

MOTION CARRIED

Councillor Demong rose on a Point of Order.

The Chair ruled on the Point of Order.

Moved by Councillor Carra
Seconded by Councillor Sharp

That with respect to Report C2021-1436, the following be adopted:

Pursuant to Section 6(1) of the Procedure Bylaw 35M2017, Council suspend Section 122 of the Procedure Bylaw in order to vote on 2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets as an omnibus motion

For: (12): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

Against: (3): Councillor Chabot, Councillor Mian, and Councillor Sharp

MOTION CARRIED

Council recessed at 5:16 p.m. on 2021 November 24 and reconvened at 5:44 p.m. on 2021 November 24 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Moved by Councillor Penner
Seconded by Councillor Pootmans

That with respect to Report C2021-1436, the following be adopted, **as amended**:

That Council:

1. Approve adjustments to the 2022 Service Plans and Budgets in the Operating Approval Package in Revised Attachment 2, **and the Operating and Capital Budget Impacts for the Council Proposed Investments found in the 2021 November 16 Memo (Supplementary), as follows, with the capital sources of funding for all capital in the Council Proposed Investments noted as unfunded or base tax supported being changed to one-time funding from the 2021 year-end favourable Corporate variance transferred to the Fiscal Stability Reserve and Budget Savings Account merged reserve and, if needed, the Reserve for Future Capital:**
 - a. **1. Enhancing Investment in Affordable Housing**
 - b. **2A. Downtown Calgary Development Incentive Program**
 - c. **2B. Downtown Community Safety**
 - d. **3. Modernized Local Area Planning and Community Relations Resources**
 - e. **4A. Accelerating the Climate Strategy and Action Plans**
 - f. **4B. Green Fleet Strategy**
 - g. **4C. Energy Efficiency Retrofit**
 - h. **4D. Hydrogen Hybrid Fuel Pilot and Study**
 - i. **4E. 2020 Hailstorm Tree Replacement**
 - j. **5A. Arts and Culture Sector Support**
 - k. **5B. Advancing Stream B of White Goose Flying. Spiritual Healing, Culture and Arts Commemoration**
 - l. **7A. Investments in Public Safety on Calgary Transit**
 - m. **7B. Community Safety Investment Framework**
 - n. **7C. Increase Relief Factor and Training for Calgary Fire Department**
 - o. **8A. Traffic Safety Improvements**
 - p. **8B. Improvements to Traffic Signal Timing / Traffic Flow and Critical Street Light Pole Replacement**
 - q. **8C. Accessibility Improvements**
 - r. **10A. Snow & Ice Control Responsiveness**
 - s. **10B. Snow & Ice Control: Pedestrian Service Improvements**

t. **11. The Calgary Zoological Society – Canadian Wilds Redevelopment**

and direct Administration to implement the budgetary changes necessary to effect these adjustments;

2. Authorize Administration to transfer the budgets in Revised Attachment 2 that are held in Corporate Programs and are related to costs and savings arising from Solutions for Achieving Value and Excellence (SAVE) business cases to the relevant services as required during implementation;
3. **Approve adjustments to the 2022 Service Plans and Budgets based on the financial request included in Attachment 6 and direct Administration to implement the budgetary changes necessary to effect these adjustments;**
4. For the proposed User Fee and Rate changes in Attachment 7:
 - a. Approve the user fee changes in Attachments 7A-7D; and
 - b. Give three readings to the Proposed Bylaw 62M2021 in Attachment 7E;
5. Approve the Capital Budget Recast in Attachment 8;
6. Approve the Capital Budget Adjustments in Attachment 9;
7. Approve the Net Zero Operating Budget Adjustments for 2022 in Attachment 13;
8. Approve the Carry Forward of Operating Budget from 2021 to 2022 in Attachment 14;
9. Approve the Performance Measures Adjustments for approval in Revised Attachment 15;
10. Approve the contribution of the anticipated 2021 favourable variance of \$3.85 million from the Fire & Emergency Response service to the Fire segment of the Lifecycle Maintenance and Upgrade & Reserve for Future Capital Merged Reserve to fund one-time lease costs through 2031 and as detailed in the Fire & Emergency Response new operating investment in Revised Attachment 5;
11. Approve the contribution of Police Services Anti-Racism and Call Response Funds 2021 favourable variance to the Court Fine Reserve to be used to fund the Police Services 2022 Anti-Racism and Call Response Funds expenditures shown in Attachment 13; and
12. Request the Mayor write another letter to the Premier of the Government of Alberta, and a letter to the Prime Minister of the Government of Canada requesting that the provincial and federal governments match The City of Calgary's financial commitment to the Resilient Roofing Rebate Program; and
13. Direct that one-time funds identified in note 4 of the Revised Attachment 2 be transferred to the Fiscal Stability Reserve and Budget Savings Account Merged Reserve.

14. **Approve increasing the 2022 capital budget by:**

- a. **\$9M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pavement condition index and to enhance service levels with the expectation of increased Citizen Satisfaction; and**
- b. **\$1M from the Lifecycle Maintenance and Upgrade Reserve (LMUR) to improve the pathway condition index and to enhance service levels with the expectation of increased Citizen Satisfaction.**

For: (11): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (4): Councillor Chu, Councillor Chabot, Councillor Sharp, and **Councillor McLean**

MOTION CARRIED

By General Consent, pursuant to Section 121 of the Procedure Bylaw 35M2017, Council granted Councillor McLean's request to change his vote from the affirmative to the negative.

That Bylaw 62M2021 be introduced and read a first time.

Against: Councillor Chu

MOTION CARRIED

That Bylaw 62M2021 be read a second time.

Against: Councillor Chu

MOTION CARRIED

That authorization now be given to read Bylaw 62M2021 a third time.

MOTION CARRIED UNANIMOUSLY

That Bylaw 62M2021 be read a third time.

Against: Councillor Chu

MOTION CARRIED

Moved by Councillor Mian
Seconded by Councillor Demong

That pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspend Section 78(1)(c) of the Procedure Bylaw in order to complete the remainder of the Agenda prior to the dinner recess.

MOTION CARRIED

Councillor Carra left the Meeting at 6:00 p.m. on 2021 November 24 and rejoined the Remote Meeting at 6:05 p.m. on 2021 November 24.

Moved by Councillor Chabot
Seconded by Councillor Chu

That with respect to Report C2021-1436, the following Motion Arising be adopted:

That Council direct Administration to reassess the projected Local Access Fee and Franchise Fee and direct that 35% of the projected variance be allocated to the 2022 budget and report back to council on the impact to the overall budget.

For: (9): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Dhaliwal, Councillor Sharp, Councillor Wyness, Councillor McLean, and Councillor Walcott

Against: (6): Mayor Gondek, Councillor Penner, Councillor Mian, Councillor Pootmans, Councillor Demong, and Councillor Carra

MOTION CARRIED

Moved by Councillor Chabot
Seconded by Councillor Chu

That with respect to Report C2021-1436, the following Motion Arising be adopted:

That Council direct Administration to analyze the tax revenue generation through redevelopment and how it gets carried forward through the revenue neutral calculation and report back to a 2022 Executive Committee Meeting.

For: (15): Mayor Gondek, Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

MOTION CARRIED

5. CONFIDENTIAL ITEMS

5.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

6. ADJOURNMENT

Moved by Councillor Chabot
Seconded by Councillor Sharp

That this Council adjourn at 6:14 p.m. on 2021 November 24.

MOTION CARRIED