



**SUMMARY OF PROCEEDINGS  
SPECIAL MEETING OF COUNCIL**

**RE: Adjustments to One Calgary Service Plans and Budgets**

**November 23, 2021, 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:**

Mayor J. Gondek  
Councillor S. Chu (Partial Remote Participation)  
Councillor E. Spencer  
Councillor A. Chabot (Partial Remote Participation)  
Councillor K. Penner  
Councillor T. Wong (Partial Remote Participation)  
Councillor J. Mian  
Councillor R. Dhaliwal  
Councillor R. Pootmans  
Councillor S. Sharp  
Councillor J. Wyness  
Councillor P. Demong  
Councillor D. McLean  
Councillor G-C. Carra  
Councillor C. Walcott

**ALSO PRESENT:**

City Manager D. Duckworth (Remote Participation)  
City Solicitor and General Counsel J. Floen (Remote Participation)  
General Manager C. Arthurs (Remote Participation)  
General Manager K. Black (Remote Participation)  
General Manager S. Dalgleish (Remote Participation)  
General Manager D. Morgan (Remote Participation)  
General Manager M. Thompson (Remote Participation)  
Chief Financial Officer C. Male  
City Clerk K. Martin  
Deputy City Clerk T. Mowrey  
Legislative Advisor D. Williams  
Legislative Advisor J. Palaschuk

**1. CALL TO ORDER**

Mayor Gondek called the continuation of the Special Meeting of Council Re: Adjustments to One Calgary Service Plans and Budgets to order at 9:31 a.m. on 2021 November 23.

## ROLL CALL

Councillor Carra, Councillor Chu, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent for Roll Call: Councillor Chabot (joined the Meeting at 9:33 a.m. on 2021 November 23) Councillor Demong (joined the Meeting at 10:00 a.m. on 2021 November 23)

## 4. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

### 4.3 2022 Adjustments to the 2019-2022 One Calgary Service Plans and Budgets, C2021-1436

#### 2021 November 23

The following documents were distributed with respect to Report C2021-1436:

- Memo dated November 23
- Summary of Revisions 2
- Revised Cover Report
- Revised Attachment 15
- Public Submissions 41-45

**Moved by** Councillor Sharp

**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by referring the Realignment Initiative contained in Revised Attachment 2 to the Executive Committee, by the end of Q1 2022 prior to the 2022 Budget Finalization for approval, and further direct Administration to:

1. Further identify and assess the value (cost and savings) of return on investment of this investment opportunity for our citizens.
2. Report should include the span of control, total compensation of the proposed new FTE's - what percentages of the positions (management exempt and union), duplicated and fragmented functions, money already spent, hours and any unrealized business case for the Solutions for Achieving Value and Excellence (SAVE) initiative to finding further efficiencies.

For: (9): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

Against: (6): Mayor Gondek, Councillor Penner, Councillor Mian, Councillor Demong, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

Council recessed at 10:09 a.m. on 2021 November 23 and reconvened at 10:14 a.m. on 2021 November 23 with Mayor Gondek in the Chair.

ROLL CALL

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Chabot

**Seconded by** Councillor Chu

That with respect to Report C2021-1436:

Recommendation 1 be amended by eliminating the savings associated with External Counsel in Revised Attachment 2.

For: (5): Councillor Chu, Councillor Chabot, Councillor Wong, Councillor Dhaliwal, and Councillor Sharp

Against: (10): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Mian, Councillor Pootmans, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Chabot

**Seconded by** Councillor McLean

That with respect to Report C2021-1436:

Recommendation 1 be amended by removing the Absorption of tax support into user fees contained in revised Attachment 2.

For: (3): Councillor Chu, Councillor Chabot, and Councillor McLean

Against: (12): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Chabot

**Seconded by** Councillor Demong

That with respect to Report C2021-1436:

Recommendation 1 be amended by removing Additional year one investment in the Resilient Roofing Rebate Program contained in revised Attachment 2

For: (6): Councillor Chu, Councillor Chabot, Councillor Sharp, Councillor Wyness, Councillor Demong, and Councillor McLean

Against: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

Councillor Penner rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Wong rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Sharp rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Demong rose on a Point of Order.

The Chair ruled on the Point of Order.

Councillor Penner rose on a Point of Order.

The Chair ruled on the Point of Order.

Council recessed at 10:57 a.m. on 2021 November 23 and reconvened at 11:08 a.m. on 2021 November 23 with Mayor Gondek in the Chair.

**ROLL CALL**

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Dhaliwal

**Seconded by** Councillor Spencer

That Council reconsider its decision with respect to the referral motion as follows:

**"Moved by** Councillor Sharp

**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by referring the Realignment Initiative contained in Revised Attachment 2 to the Executive Committee, by the end of Q1 2022 prior to the 2022 Budget Finalization for approval, and further direct Administration to:

1. Further identify and assess the value (cost and savings) of return on investment of this investment opportunity for our citizens.

2. Report should include the span of control, total compensation of the proposed new FTE's - what percentages of the positions (management exempt and union), duplicated and fragmented functions, money already spent, hours and any unrealized business case for the Solutions for Achieving Value and Excellence (SAVE) initiative to finding further efficiencies."

For: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (6): Councillor Chu, Councillor Chabot, Councillor Wong, Councillor Sharp, Councillor Wyness, and Councillor McLean

### **MOTION CARRIED**

**Moved by** Councillor Sharp

**Seconded by** Councillor Chabot

That with respect to Report C2021-1436:

Recommendation 1 be amended by referring the Realignment Initiative contained in Revised Attachment 2 to the Executive Committee, by the end of Q1 2022 prior to the 2022 Budget Finalization for approval, and further direct Administration to:

1. Further identify and asses the value (cost and savings) of return on investment of this investment opportunity for our citizens.
2. Report should include the span of control, total compensation of the proposed new FTE's - what percentages of the positions (management exempt and union), duplicated and fragmented functions, money already spent, hours and any unrealized business case for the Solutions for Achieving Value and Excellence (SAVE) initiative to finding further efficiencies.

For: (6): Councillor Chu, Councillor Chabot, Councillor Pootmans, Councillor Sharp, Councillor Wyness, and Councillor McLean

Against: (9): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Demong, Councillor Carra, and Councillor Walcott

### **MOTION DEFEATED**

Council recessed at 12:06 p.m. on 2021 November 23 and reconvened at 1:02 p.m. on 2021 November 23 with Mayor Gondek in the Chair.

### **ROLL CALL**

Councillor Carra, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

Absent for Roll Call: Councillor Chabot (joined the Meeting at 1:20 p.m. on 2021 November 23)

Mayor Gondek left the Chair at 1:08 p.m. on 2021 November 23 and Deputy Mayor Carra assumed the Chair.

Mayor Gondek resumed the Chair at 1:14 p.m. on 2021 November 23 and Councillor Carra returned to his regular seat in Council.

The following speakers addressed Council with respect to Item C2021-1436:

- Shawn Cornett, Interim Chair, Calgary Police Commission
- Chief Constable Mark Neufeld
- Deputy Chief Katie McLellan
- Blaine Hutchins, Executive Director, Finance & Fleet
- Deputy Chief Raj Gill
- Deputy Chief Paul Cook
- Deputy Chief Chad Tawfik

A presentation entitled, "2022 One Calgary Adjustments" was distributed with respect to Report C2021-1436.

**Moved by** Councillor Demong  
**Seconded by** Councillor Sharp

Pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspend Sections 107 and 109 of the Procedure Bylaw in order to allow Members to debate more than once and to extend time for debate with respect to the Calgary Police Service budget presentation.

**MOTION CARRIED**

**Moved by** Councillor Mian  
**Seconded by** Councillor Spencer

Pursuant to Section 6(1) of Procedure Bylaw 35M2017, Council suspend Section 78(1)(b) of the Procedure Bylaw in order to complete questions of the Calgary Police Service prior to the afternoon recess.

**MOTION CARRIED**

Mayor Gondek left the Chair at 3:21 p.m. on 2021 November 23 and Deputy Mayor Carra assumed the Chair.

Mayor Gondek resumed the Chair at 3:24 p.m. on 2021 November 23 and Councillor Carra returned to his regular seat in Council.

Councillor Chabot left the Meeting at 3:53 p.m. and returned at 4:02 p.m. on 2021 November 23.

Council recessed at 4:04 p.m. and reconvened at 4:39 p.m. with Mayor Gondek in the Chair.

**ROLL CALL**

Councillor Carra, Councillor Chabot, Councillor Chu, Councillor Demong, Councillor Dhaliwal, Councillor McLean, Councillor Mian, Councillor Penner, Councillor Pootmans, Councillor Sharp, Councillor Spencer, Councillor Walcott, Councillor Wong, Councillor Wyness, and Mayor Gondek.

**Moved by** Councillor Pootmans

**Seconded by** Councillor Mian

That with respect to Report C2021-1436, Recommendation 3 be amended by deleting the text and replacing with the following:

3. Approve adjustments to the 2022 Service Plans and Budgets based on the financial request included in Attachment 6 and direct Administration to implement the budgetary changes necessary to effect these adjustments.

For: (11): Councillor Chu, Councillor Spencer, Councillor Chabot, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, and Councillor McLean

Against: (4): Mayor Gondek, Councillor Penner, Councillor Carra, and Councillor Walcott

**MOTION CARRIED**

**Moved by** Councillor Chabot

**Seconded by** Councillor Chu

That with respect to Report C2021-1436:

That the proposed amendment by Councillor Penner regarding Enhancing Investment in Affordable Housing be amended by changing the operating base funding to one time funding.

For: (3): Councillor Chu, Councillor Chabot, and Councillor Wong

Against: (12): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

**MOTION DEFEATED**

**Moved by** Councillor Walcott

**Seconded by** Councillor Carra

That Council reconsider its decision made on November 8 with respect to the set evening recess time of 6:00 pm during the Adjustments to the 2019-2022 One Calgary Service Plans and Budgets Council Meeting.

For: (14): Mayor Gondek, Councillor Spencer, Councillor Chabot, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor McLean, Councillor Carra, and Councillor Walcott

Against: (1): Councillor Chu

**MOTION CARRIED**

**Moved by** Councillor Penner  
**Seconded by** Councillor Spencer

That with respect to Report C2021-1436:

1. Recommendation 1 be amended by adding “and the Operating and Capital Budget Impacts for the Council Proposed Investments found in the 2021 November 16 Memo (Supplementary) be adopted, as follows, with the capital sources of funding for all capital in the Council Proposed Investments noted as unfunded or base tax supported being changed to one-time funding from the 2021 year-end favourable Corporate variance transferred to the Fiscal Stability Reserve and Budget Savings Account merged reserve and, if needed, the Reserve for Future Capital:” after “Revised Attachment 2”; and
2. That Council Proposed Investment Enhancing Investment in Affordable Housing be added as a sub-bullet after “Future Capital:”

For: (12): Mayor Gondek, Councillor Spencer, Councillor Penner, Councillor Wong, Councillor Mian, Councillor Dhaliwal, Councillor Pootmans, Councillor Sharp, Councillor Wyness, Councillor Demong, Councillor Carra, and Councillor Walcott

Against: (3): Councillor Chu, Councillor Chabot, and Councillor McLean

**MOTION CARRIED**

Council recessed at 6:06 p.m. on 2021 November 23 to reconvene at 9:30 a.m. on 2021 November 24.