



REVISED AGENDA

GREEN LINE COMMITTEE

December 18, 2020, 1:00 PM
IN THE COUNCIL CHAMBER

Members

Councillor S. Keating, Chair
Councillor J. Gondek, Vice-Chair
Councillor G. Carra
Councillor J. Davison
Councillor D. Farrell
Councillor W. Sutherland
Mayor N. Nenshi

SPECIAL NOTES:

Public are encouraged to follow Council and Committee meetings using the live stream <http://video.isilive.ca/calgary/live.html>

*Public wishing to make a written submission may do so using the public submission form at the following link:
[Public Submission Form](#)*

Council Members may be participating remotely.

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1. Minutes of the Regular Meeting of the Green Line Committee, 2020 October 26
 - 4.2. Minutes of the Regular Meeting of the Green Line Committee, 2020 July 13

5. CONSENT AGENDA

5.1. DEFERRALS AND PROCEDURAL REQUESTS

5.1.1. Green Line Segment 2A Functional LRT Plan Deferral, GC2020-1438
Report back no later than Q2 2021

5.1.2. Public Gardens Master Plan Deferral, GC2020-1437
Report back no later than Q2 2021

5.2. BRIEFINGS
None

6. POSTPONED REPORTS
(including related/supplemental reports)

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

NEW MATERIALS

7.1. *Green Line Committee -Terms of Reference Update, GC2020-1435*

8. ITEMS DIRECTLY TO COMMITTEE

8.1. REFERRED REPORTS
None

8.2. NOTICE(S) OF MOTION
None

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
None

10.2. URGENT BUSINESS

11. ADJOURNMENT



MINUTES

GREEN LINE COMMITTEE

**October 26, 2020, Immediately upon the recess of the Organizational Meeting of Council
IN THE COUNCIL CHAMBER**

PRESENT: Councillor S. Keating, Chair
Councillor J. Gondek, Vice-Chair (Remote Participation)
Councillor G. Carra (Remote Participation)
Councillor J. Davison (Remote Participation)
Councillor D. Farrell (Remote Participation)
Councillor W. Sutherland
Mayor N. Nenshi

ALSO PRESENT: Deputy City Clerk T. Mowrey
Legislative Advisor G. Chaudhary

1. CALL TO ORDER

The City Clerk called the meeting of the Green Line Committee to order at 4:23 p.m.

2. ELECTION OF CHAIR

Following nomination procedures, Councillor Keating was elected Chair of the Green Line Committee, by acclamation.

3. ELECTION OF VICE-CHAIR

Following nomination procedures, Councillor Gondek was elected Vice-Chair of the Green Line Committee, by acclamation.

4. ADJOURNMENT

Moved by Councillor Gondek

That this meeting adjourn at 4:24 p.m.

MOTION CARRIED

The next Regular Meeting of the Green Line Committee is scheduled to be held at Call of the Chair.

CHAIR

ACTING CITY CLERK



MINUTES

GREEN LINE COMMITTEE

**July 13, 2020, 1:00 PM
IN THE COUNCIL CHAMBER**

- PRESENT:** Councillor S. Keating, Chair (Remote Participation)
Councillor J. Davison, Vice-Chair (Remote Participation)
Councillor G. Carra
Councillor D. Farrell (Remote Participation)
Councillor J. Gondek (Remote Participation)
Councillor W. Sutherland (Remote Participation)
Mayor N. Nenshi (Remote Participation)
Councillor J. Farkas (Remote Participation)
- ALSO PRESENT:** City Solicitor and General Counsel J. Floen (Remote Participation)
General Manager M. Thompson
Deputy City Clerk T. Mowrey
Legislative Advisor J. Palaschuk

1. CALL TO ORDER

Councillor Keating called the Meeting to order at 1:00 p.m.

ROLL CALL

Mayor Nenshi, Councillor Carra, Councillor Davison, Councillor Farkas, Councillor Farrell, Councillor Gondek, Councillor Keating.

Councillor Sutherland joined the Remote Meeting at 1:09 p.m.

2. OPENING REMARKS

Councillor Keating provided opening remarks.

3. CONFIRMATION OF AGENDA

Moved by Councillor Davison

That the Agenda for the 2020 July 13 Regular Meeting of the Green Line Committee be confirmed.

MOTION CARRIED

4. CONFIRMATION OF MINUTES

4.1 Minutes of the Regular Meeting of the Green Line Committee, 2020 June 01

Moved by Councillor Davison

That the Minutes of the 2020 June 01 Regular Meeting of the Green Line Committee be confirmed.

MOTION CARRIED

5. CONSENT AGENDA

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

5.2 BRIEFINGS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 Green Line Board, GC2020-0772

A presentation entitled "Green Line Governance", dated 2020 July 13, was electronically displayed and distributed with respect to Report GC2020-0772.

Don Fairbairn addressed Committee with respect to Report GC2020-0772.

Moved by Councillor Davison

That with respect to Report GC2020-0772, the following be approved:

Administration recommends that the Green Line Committee file report GC2020-0582 Green Line Program Governance and the attachments to it as a result of Committee referring it back to Administration for additional consultations and review.

Administration recommends that the Green Line Committee recommend that Council:

1. Give three readings to the Proposed Bylaw, the Green Line Board Bylaw and Terms of Reference, to establish the Green Line Board (the "Board") as a Committee of Council responsible for governing and overseeing the successful delivery of the Green Line Program;
2. Appoint the City Manager to serve as a member of the Board; and
3. Direct Administration to retain an external search firm and work with the Inaugural Chair to identify candidates for appointment to the Green Line Board, and present appointment recommendations to the Priorities and Finance Committee for its consideration no later than 2020 November 15.

MOTION CARRIED

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

Moved by Councillor Carra

That pursuant to Sections 17 (Disclosure to personal privacy), 19 (Confidential evaluations), 23 (Local public body confidences), and 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*, the Green Line Committee now move into Closed Meeting at 2:05 p.m., in the Council Boardroom, to discuss confidential matters with respect to Item 10.1.1 Green Line Board Update (Verbal), GC2020-0773.

MOTION CARRIED

Committee moved into Public Meeting at 2:24 p.m. with Councillor Keating in the Chair (remotely).

Moved by Councillor Carra

That Committee rise and report.

MOTION CARRIED

The Clerk confirmed the following were present:

Councillor Davison, Councillor Farkas, Councillor Gondek, Councillor Keating, Councillor Farrell, and Mayor Nenshi.

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

10.1.1 Green Line Board Update (Verbal), GC2020-0773

A confidential presentation was electronically displayed with respect to Report GC2020-0773.

Administration in attendance during the Closed Meeting discussions with respect to Report GL2020-0773:

Clerks: T. Mowrey and J. Palaschuk. Law: M. Bendfeld. Advice: M. Thompson. Observing: S. McMullen.

Moved by Councillor Davison

That with respect to Verbal Report GC2020-0773, the following be approved:

The Green Line Committee recommends that Council:

1. Adopt recommendation 1 as contained in the Confidential Presentation, to expire no later than 2021 February 28;
2. Direct that the Closed Meeting discussions remain confidential pursuant to Sections 17 (Disclosure to personal privacy), 19 (Confidential evaluations), 23 (Local public body confidences), and 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*; and
3. Direct that the Presentation remain confidential pursuant to Sections 19 (Confidential evaluations), 23 (Local public body confidences), and 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act, to be released when Council Rises and Reports, unless Recommendation 1 is not approved, wherein the discussions and Presentation shall remain permanently confidential pursuant to Sections 17 (Disclosure to personal privacy) and 19 (Confidential Evaluations) of the *Freedom of Information and Protection of Privacy Act*.

MOTION CARRIED

10.2 URGENT BUSINESS

None

11. ADJOURNMENT

Moved by Councillor Davison

That this meeting adjourn at 2:27 p.m.

MOTION CARRIED

The following items have been forwarded to the 2020 July 20 Combined Meeting of Council:

Consent:

- Green Line Board Update (Verbal), GC2020-0773

Committee Reports:

- Green Line Board, GC2020-0772

The next Regular Meeting of the Green Line Committee is scheduled to be held at the Call of the Chair.

CHAIR

ACTING CITY CLERK

**Green Line Report to
Green Line Committee
2020 December 18**

**ISC: UNRESTRICTED
GC2020-1435
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Green Line Committee – Terms of Reference Update

RECOMMENDATION(S):

That Green Line Committee recommend that Council adopt the updated Terms of Reference.

HIGHLIGHTS

- The purpose of this report is to update the Green Line Committee Terms of Reference (TOR) as directed by Council on 2020 June 15 via GC2020-0583 – Green Line Update Stage 1, to focus on planning for Stage 2 of the Green Line (the balance of 160 Avenue N to Seton).
- What does this mean to Calgarians? As the Green Line LRT program progresses, clear mandates, roles and responsibilities will improve understanding for Committee members to make informed recommendations.
- Why does it matter? A clear mandate will allow Committee members to focus on development of future stages of the Green Line while allowing the Green Line Board to focus on execution of the approved Stage 1. The clarity of roles will allow for more efficient decision making which will save time and reduce duplication of efforts.
- Housekeeping updates were also made to the TOR under the Chair, Meetings and Public Participation headings to refine logistics of the Committee related to calling the meeting and public input to agenda items.
- The principles under the Governance heading were removed as updated principles have been included in the Appendix based on Council approval on GC2019-1591 – Guiding Principles for Green Line Committee on 2020 January 13.
- On 2020 June 15, Council approved Recommendation 13 from GC2020-0583 – Green Line Update Stage 1: Direct that the primary focus of the Green Line Committee shift to planning for Stage 2 of the Green Line (the balance of 160 Avenue N to Seton) with an emphasis on North Central Calgary and the creation of a flexible and convertible mobility corridor in preparation for LRT that accommodates BRT and transit-on-demand as interim options until full funding for LRT can be secured, as well as the process of LRT and Transit- Oriented Development planning, with the goal of improving transit in North Central Calgary in the short and long term. Any updates to the Terms of Reference for the Green Line Committee as a result of this new focus shall be presented to the Committee no later than end of Q3 2020
- Strategic Alignment to Council’s Citizen Priorities: A well-run city

DISCUSSION

To enable success of the Green Line Program “the Program” through coordinated decision making, the Green Line Committee was established on 2019 September 30 to consider all Green Line LRT related reports except for reports falling within the mandate of SPC on Utilities and Corporate Services and Audit Committee.

Prior to the establishment of the Green Line Committee, the Green Line Program Team was providing reports on various topics to Council through the SPC on Transportation and Transit,

Green Line Committee - Terms of Reference Update

the SPC on Community and Protective Services, the SPC on Utilities and Corporate Services, the SPC on Planning and Urban Development, the Priorities and Finance Committee, and the Audit Committee.

Since the establishment of the Green Line Committee, Green Line Stage 1 has been approved by Council in June 2020 (GC2020-0583). Additionally, Council approved the formation of the Green Line Board in July 2020 (GC2020-0772). To clarify the mandate, roles and responsibilities of both the Committee and the Board, the TOR for Green Line Committee has been updated to shift its focus to planning for Stage 2 of the Green Line (the balance of 160 Ave N to Seton). The mandate of the Board will continue to focus on successful execution and delivery of Stage 1.

STAKEHOLDER ENGAGEMENT AND COMMUNICATION (EXTERNAL)

- Public Engagement was undertaken
- Public Communication or Engagement was not required
- Public/Stakeholders were informed
- Stakeholder or customer dialogue/relations were undertaken

N/A

IMPLICATIONS

Social

N/A

Environmental

N/A

Economic

The social, environmental and economic benefits of Green Line would be further realized with clear mandates with the TOR to enable Committee members to make informed decisions within the scope of the Committee.

Service and Financial Implications

No anticipated financial impact

Include actual figure

N/A

**Green Line Report to
Green Line Committee**

**ISC: UNRESTRICTED
GC2020-1435
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Green Line Committee - Terms of Reference Update

RISK

The Green Line Program is a \$5.5 billion total program and has an immense impact on the entire corporation. A clear mandate and TOR will allow Committee members to focus on Stage 2 of the Green Line and allow the Board to focus on reducing risk of execution and delivery of Stage 1.

ATTACHMENT(S)

1. Attach 1 – Green Line Committee TOR Update – Redline Version – GC2020
2. Attach 2 – Green Line Committee TOR Update – Clean Version – GC2020

Department Circulation

General Manager	Department	Approve/Consult/Inform
Michael Thompson	Green Line	Approve



GREEN LINE COMMITTEE

Terms of Reference

1. Establishment

The Green Line LRT Project Committee (“Green Line Committee”) was established by Council on 2019 September 30 after considering C2019-1263 titled “Green Line Committee of Council”.

2. Mandate

The Green Line project is the largest capital program that The City has ever undertaken. The vision for the Green Line LRT Project, developed with thousands of Calgarians, is a transit service that improves mobility in existing communities in north and southeast Calgary connecting people and places and enhancing the quality of life in the city. Currently the City of Calgary has funding approved for Stage 1 of the ultimate 46km Green Line. ~~The Green Line Committee will receive reports to both Stage 1 and future stages of the Green Line LRT project.~~

~~Currently, the Green Line Project Team is providing reports on various topics to Council through the SPC on Transportation and Transit, the SPC on Community and Protective Services, the SPC on Utilities and Corporate Services, the SPC on Planning and Urban Development, the Priorities and Finance Committee, and the Audit Committee. Council had decided that it would be more efficient and effective to establish one Committee to specifically consider all Green Line LRT Project related reports with the exception of reports falling within the mandate of the SPC on Utilities and Corporate Services and the Audit Committee. Therefore the Green Line Committee will:~~

- ~~• Receive quarterly reports from the Green Line Project Team;~~
- ~~• Receive quarterly reports from the Green Line Technical and Risk Committee;~~
- ~~• Receive various technical, financial, and risk update reports from the Green Line Project Team; and~~
- ~~• Provide recommendations to Council.~~

As per recommendation 13 in GC2020-0583 – Green Line Update Stage 1, Council directed that the Green Line Committee’s focus to shift to planning for Stage 2 of the Green Line (the balance of 160 Avenue N to Seton). There would be an emphasis on North Central Calgary and the creation of a flexible and convertible mobility corridor in preparation for LRT that accommodates BRT and transit-on-demand as interim options until full funding for LRT can be secured. It would also include LRT and Transit-Oriented-Development planning, with the goal of improving transit in North Central Calgary in both the short and long term. Outstanding planning elements of Segment 2A and 2B will also be reported to the Green Line Committee as directed in recommendation 4 and 6.

Commented [KA1]: Not specifically related to the mandate of the Green Line Committee – this will be captured in the cover report.



GREEN LINE COMMITTEE

Terms of Reference

In addition to the Green Line Committee, the Green Line Board was set up to focus on delivering Stage 1 with a different mandate described below. The Green Line Board is separate from the Green Line Committee.

As per GC2020-0772 – Green Line Board, and Bylaw Number 21M2020, the mandate of the Green Line Board is to use its collective expertise to govern and oversee the successful delivery of the program, and to carry out Council direction provided to administration and to the Board related to delivery of the program.

Note the Green Line Committee will not receive, recommend or consider any audit-related or land matters related to the Green Line LRT Project.

3. Reports To

The Green Line Committee reports to Council annually or as needed.

4. Composition

The Green Line Committee consists of:

- The Mayor
- The Chair (or Committee Member designate) of the SPC on Transportation and Transit
- The Chair (or Committee Member designate) of the SPC on Planning and Urban Development
- The Chair (or Committee Member designate) of the SPC on Community and Protective Services
- The Chair (or Committee Member designate) of the SPC on Utilities and Corporate Services
- Two (2) Members of Council

5. Quorum

Quorum will be established as greater than 50% of members, that is, four (4) members. In the event a Committee Member designate is unable to attend a meeting, that committee chair shall count towards quorum.

6. Term

Council members, including Committee Member designates, will be appointed to the Green Line Committee at Council's Annual Organizational Meeting for one-year terms



GREEN LINE COMMITTEE

Terms of Reference

expiring on the day of Council's next Organizational Meeting of Council or by a resolution of Council.

7. Chair

The Chair and Vice-Chair ~~are will be~~ appointed ~~by at~~ Council's ~~at its~~ annual Organizational Meeting.

8. Meetings

~~Green Line Committee will meet monthly.~~ The Green Line Committee will meet at the call of the Chair in compliance with the provisions of section 195, 196 and 197 of the *Municipal Government Act* with respect to notice. Meetings will occur in the Municipal Complex. ~~Meetings may be cancelled by the Chair.~~

Meetings are open to the public. Green Line Committee, by majority vote, will decide when it appropriate to meet in closed session and will give reasons for doing so. The confidentiality of Closed meetings will comply with the applicable provisions of the *Municipal Government Act* and the *Freedom of Information and Protection of Privacy Act*.

8.1 Public ~~Participation~~ Input During Meetings

The Chair of the Green Line Committee ~~in consultation with Administration~~ will determine, prior to the publication of ~~the Agenda, which items, if any, require public participation. This will be noted in the public Agenda. a meeting agenda, whether it would be desirable for the Committee to seek public input on certain items.- This will be noted in the published agenda.~~

The Committee may, by majority vote, require an item to have public ~~participation input~~ at the following Committee meeting.

9. Meeting Support

The City Clerk's Office will provide legislative services for the Green Line Committee in accordance with Council Policy CP2016-03, *Governance and Appointments of Boards, Commissions and Committees*.

City Administration will act as a resource to the Green Line Committee. Administration will be responsible for drafting reports and recommendations to Green Line Committee.



GREEN LINE COMMITTEE

Terms of Reference

10. Governance

- a) The Green Line Committee shall act in accordance with Council Policy CP2016-03, *Governance and Appointments of Boards, Commissions and Committees* and *Procedure Bylaw 35M2017* as amended.
- b) Any records submitted to the Green Line Committee ~~is~~are governed by the applicable provisions of the *Municipal Government Act* (Alberta) and the *Freedom of Information and Protection of Privacy Act* (Alberta).
- ~~e)~~The Green Line Committee members and any attending members of Council will act in accordance with the *Municipal Government Act* (Alberta), Bylaw 28M2018 *Code of Conduct for Elected Officials* or Council Policy CC045, *Code of Conduct for Citizen Members Appointed to Council Established Boards, Commissions and Committees* as appropriate to the position held and any other relevant Council Policies and in the best interest of The City taking into account the city as a whole, and without regard to the member's personal interests. They will consider all issues consistently and fairly, and in the light of all relevant facts, opinions and analysis of which members should be reasonably aware. ~~In addition, all members will endeavor to incorporate the following Guiding Principles into the oversight and guidance they provide regarding the mandate delivery of the Green Line Committee:~~
- ~~• Accountability~~
 - ~~• Citizen-centric~~
 - ~~• Diversity~~
 - ~~• Inclusion and authentic~~
 - ~~• Neutrality~~
 - ~~• Respect~~
 - ~~• Responsive and committed~~
 - ~~• Timeliness~~
 - ~~• Transparency~~

~~Adopted, as amended, by Council on 2019 September 30 (C2019-0163)
Amended by Council on 2019 October 28 (Organizational Meeting)
Amended by Council on 2020 January 13 (GC2019-1591)~~

Commented [KA2]: Removed due to duplication – Guiding principles are included in the Appendix and were approved by Council via GC201901591.

Commented [KA3]: Update if new version is adopted by Council.



GREEN LINE COMMITTEE

Terms of Reference

Appendix: Guiding Principles

The Green Line Committee has the following Guiding Principles and Goals:

1. Guide the Green Line project in achieving the Project Vision and Outcomes for Calgarians.
2. Promote fiscal responsibility so that the Green Line project optimizes costs to residents and businesses, considers life cycle costs and demonstrates value for money.
3. Consider and respect public input received with the continued objective of being responsive to community values and concerns.
4. Maintain accountability by following project management best practices.
5. Focus governance and oversight on the following project goals:
 - a) Safety – achieve industry standards in protecting employee and public safety
 - b) Stakeholders – effective and responsive communication and outreach with affected stakeholders
 - c) Regulatory – compliance with all permits, laws and regulations
 - d) Environment – minimize environmental impacts arising from construction and operation of the system
 - e) Schedule – deliver project on target to meet in-service date expected by public, stakeholders and funding partners
 - f) Cost – deliver project within the approved control budget
 - g) Risk – support the creation of a risk aware, commercially and technically competent delivery team

Green Line Project Vision:

A city-shaping transit service that improves mobility in communities in north and southeast Calgary, connecting people and places and enhancing the quality of life in the city.

Outcomes for Calgarians

A transit service that:

1. Improves mobility by providing a frequent, reliable, and affordable service.
2. Contributes to an efficient transportation network that promotes transportation choice and reduces congestion, travel times and greenhouse gases.
3. Enhances connectivity between people and places including connections to the broader transit network.
4. Creates a positive transportation experience – safe, accessible, comfortable and convenient.
5. Contributes positively to urban realm, community development and revitalization.
6. Contributes to the vitality of businesses in the community.
7. Protects the environment by enhancing City's environmental stewardship.



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As per GC2020-0772 – Green Line Board, and Bylaw Number 21M2020, the mandate of the Green Line Board is to use its collective expertise to govern and oversee the successful delivery of the program, and to carry out Council direction provided to administration and to the Board related to delivery of the program.

Note the Green Line Committee will not receive, recommend or consider any audit related or land matters related to the Green Line LRT Project.



GREEN LINE COMMITTEE

Terms of Reference

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The Green Line Committee reports to Council annually or as needed.

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6. Term

Council members, including Committee Member designates, will be appointed to the Green Line Committee at Council's Annual Organizational Meeting for one-year terms expiring on the day of Council's next Organizational Meeting of Council or by a resolution of Council.

7. Chair

The Chair and Vice-Chair are appointed by Council at its annual Organizational Meeting.

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The Green Line Committee will meet at the call of the Chair in compliance with the provisions of section 195, 196 and 197 of the *Municipal Government Act* with respect to notice. Meetings will occur in the Municipal Complex.



GREEN LINE COMMITTEE

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Meetings are open to the public. Green Line Committee, by majority vote, will decide when it appropriate to meet in closed session and will give reasons for doing so. The confidentiality of Closed meetings will comply with the applicable provisions of the *Municipal Government Act* and the *Freedom of Information and Protection of Privacy Act*.

8.1 Public Input During Meetings

The Chair of the Green Line Committee in consultation with Administration will determine, prior to the publication of a meeting agenda, whether it would be desirable for the Committee to seek public input on certain items. This will be noted in the published agenda.

The Committee may, by majority vote, require an item to have public input at the following Committee meeting.

9. Meeting Support

The City Clerk's Office will provide legislative services for the Green Line Committee in accordance with Council Policy CP2016-03, *Governance and Appointments of Boards, Commissions and Committees*.

City Administration will act as a resource to the Green Line Committee. Administration will be responsible for drafting reports and recommendations to Green Line Committee.

10. Governance

- a) The Green Line Committee shall act in accordance with Council Policy CP2016-03, *Governance and Appointments of Boards, Commissions and Committees* and *Procedure Bylaw 35M2017* as amended.
- b) Any records submitted to the Green Line Committee are governed by the applicable provisions of the *Municipal Government Act (Alberta)* and the *Freedom of Information and Protection of Privacy Act (Alberta)*.

The Green Line Committee members and any attending members of Council will act in accordance with the *Municipal Government Act (Alberta)*, Bylaw 28M2018 *Code of Conduct for Elected Officials* or Council Policy CC045, *Code of Conduct for Citizen Members Appointed to Council Established Boards, Commissions and Committees* as appropriate to the position held and any other relevant Council Policies and in the best interest of The City taking into account the city as a whole, and without regard to the member's personal interests. They will consider all issues consistently and fairly, and in the light of all relevant facts, opinions and analysis of which members should be reasonably aware.



GREEN LINE COMMITTEE

Terms of Reference

Appendix: Guiding Principles

The Green Line Committee has the following Guiding Principles and Goals:

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 - a) Safety – achieve industry standards in protecting employee and public safety
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6. Contributes to the vitality of businesses in the community.
7. Protects the environment by enhancing City's environmental stewardship.