



## AGENDA

### PRIORITIES AND FINANCE COMMITTEE

November 10, 2020, 9:30 AM  
IN THE COUNCIL CHAMBER

Members

Mayor N. Nenshi, Chair  
Councillor S. Chu, Vice-Chair  
Councillor G-C. Carra (CPS Chair)  
Councillor J. Davison (T&T Chair)  
Councillor J. Gondek (PUD Chair)  
Councillor W. Sutherland (UCS Chair)  
Councillor E. Woolley (Audit Chair)

#### ***SPECIAL NOTES:***

*Public are encouraged to follow Council and Committee meetings using the live stream [Calgary.ca/WatchLive](https://calgary.ca/WatchLive)*

*Public wishing to make a written submission may do so using the public submission form at the following link: [Public Submission Form](#)*

*Members may be participating remotely.*

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
  - 4.1. Minutes of the Regular Meeting of the Priorities and Finance Committee, 2020 October 13
  - 4.2. Minutes of the Special Meeting of the Priorities and Finance Committee, 2020 October 19
5. CONSENT AGENDA
  - 5.1. DEFERRALS AND PROCEDURAL REQUESTS  
None

5.2. BRIEFINGS

5.2.1. Status of Outstanding Motions and Directions, PFC2020-1235

6. POSTPONED REPORTS

*(including related/supplemental reports)*

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1. Council Innovation Funded Calgary Community Court: Pilot Readiness Project, PFC2020-1264

8. ITEMS DIRECTLY TO COMMITTEE

8.1. REFERRED REPORTS

None

8.2. NOTICE(S) OF MOTION

8.2.1. Notice of Motion - Enabling Construction of Calgary Catholic School District Rangeview High School to Commence, PFC2020-1265  
Councillor Keating

8.2.2. Notice of Motion - National Historic Designation for Battalion Park Numbers, PFC2020-1269  
Councillor Davison

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

10.1.1. ENMAX Credit Agreement Update (Verbal), PFC2020-1202  
Held Confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 24 (Advice from officials), and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*.

10.2. URGENT BUSINESS

11. ADJOURNMENT



## MINUTES

### PRIORITIES AND FINANCE COMMITTEE

**October 13, 2020, 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:**

Mayor N. Nenshi, Chair  
Councillor S. Chu, Vice-Chair (Remote Participation)  
Councillor G-C. Carra (Remote Participation)  
Councillor J. Davison (Remote Participation)  
Councillor J. Gondek (Remote Participation)  
Councillor W. Sutherland (Remote Participation)  
Councillor E. Woolley (Remote Participation)  
Councillor G. Chahal (Remote Participation)  
Councillor J. Farkas (Remote Participation)  
Councillor D. Farrell (Remote Participation)

**ALSO PRESENT:**

City Manager D. Duckworth  
City Solicitor and General Counsel J. Floen  
Chief Financial Officer C. Male  
Deputy City Clerk T. Mowrey  
Legislative Advisor D. Williams

**1. CALL TO ORDER**

Mayor Nenshi called the Meeting to order at 9:35 a.m.

**ROLL CALL**

Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, Councillor Farkas, Councillor Farrell and Mayor Nenshi.

Absent for Roll Call: Councillor Sutherland (joined at Item 7.2)

**2. OPENING REMARKS**

Mayor Nenshi provided opening remarks and a traditional land acknowledgment.

That Mayor also acknowledged those Members of Council who recently toured homes damaged by hail in the North East, and acknowledged Mental Health Day.

**3. CONFIRMATION OF AGENDA**

**Moved by** Councillor Chu

That the Agenda for the 2020 October 13 Regular Meeting of the Priorities and Finance Committee be confirmed, **after amendment**:

- by bringing forward Item 7.8, Council Expense Audit Follow-Up, PFC2020-1143 to be dealt with at 10:30 a.m.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, Councillor Farkas, and Councillor Farrell

**MOTION CARRIED**

4. CONFIRMATION OF MINUTES

4.1 Regular Meeting of the Priorities and Finance Committee, 2020 September 08

**Moved by** Councillor Chu

That the Minutes of the 2020 September 08 Regular Meeting of the Priorities and Finance Committee, be confirmed.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, Councillor Farkas, and Councillor Farrell

**MOTION CARRIED**

5. CONSENT AGENDA

**Moved by** Councillor Chu

That the Consent Agenda be approved as follows:

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

5.2 BRIEFINGS

5.2.1 Status of Outstanding Motions and Directions, PFC2020-1069

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, Councillor Farkas, and Councillor Farrell

**MOTION CARRIED**

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 The City of Calgary Debt Policy, PFC2020-1028

A presentation entitled "The City of Calgary Debt Policy" dated 2020 October 13 was distributed with respect to Report PFC2020-1028.

**Moved by** Councillor Davison

That with respect to Report PFC2020-1028, the following be approved:

That the Priorities and Finance Committee recommends that Council:

1. Hold a public hearing on the proposed The City of Calgary Debt Policy (Attachment 2); and
2. Approve The City of Calgary Debt Policy.

For: (7): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, and Councillor Farrell

Against: (1): Councillor Farkas

**MOTION CARRIED**

7.2 2021 Preliminary Assessment Roll and Related Estimates, PFC2020-1014

A presentation entitled "2021 Preliminary and Related Estimates" dated 2020 October 13 was distributed with respect to Report PFC2020-1014.

**Moved by** Councillor Woolley

That with respect to Report PFC2020-1014, the following be approved:

That the Priorities and Finance Committee receive this report for the Corporate Record to inform Council's discussion during the November budget deliberations.

ROLL CALL VOTE:

For: (5): Mayor Nenshi, Councillor Carra, Councillor Davison, Councillor Woolley, and Councillor Farrell

Against: (4): Councillor Chu, Councillor Gondek, Councillor Sutherland, and Councillor Farkas

**MOTION CARRIED**

Committee then dealt with item 7.8.

7.3 Assessment and Tax Circumstances Report, PFC2020-0982

**Moved by** Councillor Chu

That with respect to Report PFC2020-0982, the following be approved:

That the Priorities and Finance Committee recommend that Council, under the authority of section 347 of the *Municipal Government Act (MGA)*:

1. Cancel property taxes for the amounts listed in the Attachment 2.
2. Cancel municipal property taxes for the qualifying non-profit organizations for the amounts listed in Attachment 3.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Farrell

**MOTION CARRIED**

7.4 2020 Mid-year Capital and Operating Budget Revisions Report, PFC2020-1075

A presentation entitled "Mid-Year Capital and Operating Budget Revisions Report" dated 2020 October 13 was distributed with respect to Report PFC2020-1075.

**Moved by** Councillor Chu

That with respect to Report PFC2020-1075, the following be approved:

That the Priorities and Finance Committee recommends that Council receive this report for the Corporate Record, and subsequent Council discussion.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Farrell

**MOTION CARRIED**

By General Consent, Committee brought forward Item 7.6 and 7.7 to be dealt with as the next items prior to the noon recess.

7.5 Golf Course Operations Expression of Interest and Real Estate Assessment, PFC2020-0952

Committee reconvened at 1:00 p.m. with Mayor Nenshi in the Chair.

**ROLL CALL**

Councillor Sutherland, Councillor Woolley, Councillor Chahal, Councillor Chu, Councillor Gondek, Mayor Nenshi

Absent for Roll Call: Councillor Davison (joined at 1:04 p.m., and left at 1:54 p.m.), Councillor Farrell (joined at 1:04 p.m.), Councillor Carra (joined at 1:04 p.m.)

A presentation entitled "Golf Course Operations Expression of Interest & Real Estate Assessment" dated 2020 October 13 was distributed with respect to Report PFC2020-0952.

**Moved by** Councillor Woolley

That Recommendation 1 and 2 contained in Report PFC2020-0952 be amended by deleting them in their entirety and by substituting the following:

1. Direct Real Estate and Development Services (RE&DS) to prepare land use and subdivision applications for the ±5 acre parcel at 33 AVE SW and Sarcee Road SW and if planning approvals are granted, proceed to market the property consistent with The City's established sales process;

2. Direct RE&DS to bring back a real estate feasibility assessment that substantiates Corporate needs at the remaining land at Richmond Green, and the Richmond Green Operations Workplace Centers (OWC), to determine further disposition opportunities and report to Priorities and Finance Committee (PFC) on or before Q4 2021.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Chahal

Against: (1): Councillor Farrell

**MOTION CARRIED**

**Moved by Councillor Carra**

That the Recommendations contained in Report PFC2020-0952 be amended, by adding a new Recommendation 3 and renumbering the Recommendations accordingly:

3. Prepare and implement a plan to accommodate disc golf as an interim use at Richmond Green starting in 2021 and until such time that a future redevelopment plan has been completed and implemented.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Chahal

**MOTION CARRIED**

**Moved by Councillor Sutherland**

That with respect to Report PFC2020-0952, the following be approved, **as amended:**

That the Priorities and Finance Committee recommend that Council receive for the Corporate record the results of the assessment of market interest in a long-term contract to provide public golf service, and direct Administration to:

1. **Direct Real Estate and Development Services (RE&DS) to prepare land use and subdivision applications for the ±5 acre parcel at 33 AVE SW and Sarcee Road SW and if planning approvals are granted, proceed to market the property consistent with The City's established sales process;**
2. **Direct RE&DS to bring back a real estate feasibility assessment that substantiates Corporate needs at the remaining land at Richmond Green, and the Richmond Green Operations Workplace Centers (OWC), to determine further disposition opportunities and report to Priorities and Finance Committee (PFC) on or before Q4 2021;**
3. **Prepare and implement a plan to accommodate disc golf as an interim use at Richmond Green starting in 2021 and until such time that a future redevelopment plan has been completed and implemented; and**

4. Direct that Attachment 4 remain confidential pursuant to Section 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed 2025 October 01.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Chahal

**MOTION CARRIED**

Committee then deal with Item 8.2.1.

- 7.6 2019 Audited Financial Statements for Business Revitalization Zones and Business Improvement Areas (BIA), PFC2020-1088

By General Consent, Committee brought forward Item 7.6 to be dealt with following Item 7.4.

**Moved by** Councillor Woolley

That with respect to Report PFC2020-1088, the following be approved:

The Priorities and Finance Committee recommends that Council:

1. Receive this report and Attachments for the 2019 Audited Financial Statements of the listed Business Revitalization Zones and Business Improvement Areas for the Corporate record and discussion:
  1. Mainstreet Bowness BIA
  2. Calgary Downtown Association
  3. Chinatown BIA
  4. 4<sup>th</sup> Street South West BIA
  5. Greenview Industrial BIA
  6. Inglewood BRZ
  7. International Avenue BRZ
  8. Kensington BRZ
  9. Marda Loop BIA
  10. Montgomery on the Bow BIA
  11. 17<sup>th</sup> Avenue Retail & Entertainment District BIA
  12. Victoria Park BIA
2. Direct that Attachments 2 to 15 remain confidential pursuant to Section 16 (Disclosure harmful to business interests of a third party) of the *Freedom of Information and Protection of Privacy Act*, to be reviewed 2035 October 15.



For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Farrell

**MOTION CARRIED**

**7.7 Real Estate Working Group Terms of Reference, PFC2020-1149**

A presentation entitled "Real Estate Working Group Terms of Reference" dated 2020 October 13 was distributed with respect to Report PFC2020-1149.

**Moved by** Councillor Gondek

That with respect PFC2020-1149, the following be approved:

That the Priorities and Finance Committee recommends that Council adopt the proposed Terms of Reference for the Real Estate Working Group contained in Attachment 1.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Farrell

**MOTION CARRIED**

Committee recessed at 12:02 p.m. to reconvene at 1:00 p.m. and returned to the Agenda to deal with Item 7.5.

**7.8 Council Expense Audit Follow-Up, PFC2020-1143**

This item was dealt with following Item 7.2.

A presentation entitled "Council Expense Audit Follow Up" dated 2020 October 13 was distributed with respect to Report PFC2020-1143.

**Moved by** Councillor Sutherland

That with respect to Report PFC2020-1143, Recommendation 1 be approved, as follows:

That the Priorities and Finance Committee:

1. Determine that the amount of airfare upgrades to be recovered be the difference of the airfare expenses in question from the average expenses of the other Councillors and Officials who attended the various Federation of Canadian Municipalities (FCM) events, which totals a reimbursement in the amount of \$3,294.25 less the amount of a \$563.66 overpayment for a total amount of \$2730.59.

For: (9): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, Councillor Farkas, and Councillor Farrell

**MOTION CARRIED**

**Moved by** Councillor Sutherland

That with respect to Report PFC2020-1143, Recommendation 2 be approved, as follows:

That the Priorities and Finance Committee:

2. Direct the Council Expense Working Group to report back to the Priorities and Finance Committee as soon as possible on the findings related to certain hosting expenses where follow up or location of the named attendees is still outstanding for the PricewaterhouseCoopers (PWC) report.

Against: Councillor Chu

**MOTION CARRIED**

Committee then returned to deal with Item 7.3.

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

8.2.1 Notice of Motion - Public Art in Northeast Calgary, PFC2020-1168

A Notice of Motion Checklist was distributed with respect to Notice of Motion PFC2020-1168.

**Moved by** Councillor Chahal

That with respect to Notice of Motion PFC2020-1168, the following be approved:

That Notice of Motion PFC2020-1168 be forwarded to Council for consideration.

For: (8): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, and Councillor Chahal

**MOTION CARRIED**

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

10.2 URGENT BUSINESS

None

11. ADJOURNMENT

By General Consent, Committee adjourned this meeting at 2:02 p.m.

The following items have been forwarded to the 2020 November 02 Combined Meeting of Council:

CONSENT AGENDA

Assessment and Tax Circumstances Report, PFC2020-0982

2020 Mid-year Capital and Operating Budget Revisions Report, PFC2020-1075

Golf Course Operations Expression of Interest and Real Estate Assessment, PFC2020-0952

2019 Audited Financial Statements for Business Revitalization Zones and Business Improvement Areas (BIA), PFC2020-1088

Real Estate Working Group Terms of Reference, PFC2020-1149

OTHER REPORTS AND POSTPONEMENTS FOR PUBLIC HEARING

The City of Calgary Debt Policy, PFC2020-1028

COMMITTEE REPORTS

Notice of Motion - Public Art in Northeast Calgary, PFC2020-1168

The next Regular Meeting of the Priorities and Finance Committee is scheduled to be held on 2020 November 10.

CONFIRMED BY COMMITTEE ON

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CHAIR

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ACTING CITY CLERK





## MINUTES

### PRIORITIES AND FINANCE COMMITTEE

**October 19, 2020, 9:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:**

Mayor N. Nenshi, Chair  
Councillor S. Chu, Vice-Chair (Remote Participation)  
Councillor G-C. Carra (CPS Chair) (Remote Participation)  
Councillor J. Davison (T&T Chair) (Remote Participation)  
Councillor J. Gondek (PUD Chair) (Remote Participation)  
Councillor W. Sutherland (UCS Chair) (Remote Participation)  
Councillor E. Woolley (Audit Chair) (Remote Participation)  
Councillor G. Chahal (Remote Participation)  
Councillor D. Colley-Urquhart (Remote Participation)  
Councillor P. Demong (Remote Participation)  
Councillor D. Farrell (Remote Participation)  
Councillor S. Keating (Remote Participation)  
Councillor J. Magliocca (Remote Participation)

**ALSO PRESENT:**

City Manager D. Duckworth  
Chief Financial Officer C. Male (Partial Remote Participation)  
General Manager S. Dalglish  
A/ City Solicitor D. Jakar (Partial Remote Participation)  
Deputy City Clerk T. Mowrey  
Legislative Coordinator M. A. Cario  
Legislative Advisor A. de Grood

**1. CALL TO ORDER**

Mayor Nenshi called the Meeting to order at 9:36 a.m.

**2. OPENING REMARKS**

Mayor Nenshi provided opening remarks and a traditional land acknowledgement.

**ROLL CALL:**

Mayor Nenshi, Councillor Chu, Councillor Colley-Urquhart, Councillor Davison, Councillor Demong, Councillor Farrell, Councillor Gondek, Councillor Keating, Councillor Magliocca, Councillor Sutherland, Councillor Woolley, and Councillor Carra.

3. CONFIRMATION OF AGENDA

**Moved by** Councillor Chu

That the Agenda for today's Meeting be amended by bringing forward Item 7.3, Water Utility Indicative Rates - Revised for 2021 and 2022 and Financial Plan Update, PFC2020-1140 to be dealt with as the first Item of Business.

**MOTION CARRIED**

**Moved by** Councillor Chu

That Item 7.1 2020 Growth Strategy Monitoring Report, PFC2020-0962 be heard in conjunction with Item 7.2 New Community Growth Strategy 2020, PFC2020-0963.

**MOTION CARRIED**

**Moved by** Councillor Chu

That the Agenda for the 2020 October 19 Regular Meeting of the Priorities and Finance Committee be confirmed, **as amended**.

For: (12): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, Councillor Colley-Urquhart, Councillor Demong, Councillor Farrell, Councillor Keating, and Councillor Magliocca

**MOTION CARRIED**

4. CONFIRMATION OF MINUTES

None

5. CONSENT AGENDA

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

5.2 BRIEFINGS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 2020 Growth Strategy Monitoring Report, PFC2020-0962

A presentation entitled "2020 Growth Strategy Monitoring Report" was distributed with respect to Report PFC2020-0962.

By General Consent, Committee postponed Item 7.1 Report PFC2020-0962 to Call of the Chair.

Item 7.1 was dealt with immediately following the discussion of Item 7.2.

**Moved by Councillor Chu**

That with respect to Report PFC2020-0962, the following be approved:

That the Priorities and Finance Committee recommends that Council direct Administration to bring a Growth Strategy Monitoring Report to the Priorities and Finance Committee no later than 2022 January.

For: (11): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, Councillor Colley-Urquhart, Councillor Demong, Councillor Farrell, Councillor Keating, and Councillor Magliocca

Against: (1): Councillor Sutherland

**MOTION CARRIED**

**7.2 New Community Growth Strategy 2020, PFC2020-0963**

Item 7.2 was brought forward to be heard immediately following the presentation for Item 7.1.

The following documents were distributed with respect to Report PFC2020-0963:

- A presentation entitled "New Community Growth Strategy 2020", dated 2020 October 19;
- A presentation entitled "West View Business Case";
- A document containing 31 letters from the public with respect to Report PFC2020-0963;
- A document entitled "Lewiston Lands/Lewisburg";
- A document entitled "Figure 1";
- A document entitled "Figure 2";
- A document entitled "Growth Management Criteria Alignment";
- A document entitled "Trafford Lands";
- A document entitled "Ricardo Ranch";
- A document entitled "Cabana";
- A letter from Peter Trutina of Truman;
- A presentation entitled "Glacier Ridge Business Case";
- A letter from Michael Brown of Trico;
- A presentation entitled "2020 Growth Strategy Monitoring Report & New Community Growth Strategy 2020";
- A presentation entitled "A Compact City Makes Climate Sense";

- A presentation entitled "Review and Update of the Municipal Development Plan and Calgary Transportation Plan";
- A document from the Calgary Firefighters Association; and
- A document entitled "Priorities and Finance Committee 2020 October 19 Suggestions for Report PFC2020-0963."

Mayor Nenshi left the Chair at 11:34 a.m. and Deputy Mayor Chu assumed the Chair.

Mayor Nenshi assumed the Chair at 11:36 a.m. and Councillor Chu returned to his regular seat in Council.

Mayor Nenshi left the Chair at 12:13 p.m. and Deputy Mayor Chu assumed the Chair.

Pursuant to Section 6(1) of Procedure Bylaw 35M2017, Section 78(2)(a), was suspended by General Consent, to allow Committee to shorten the noon recess to a half hour.

Council recessed at 12:27 p.m. and reconvened at 1:00 p.m. with Mayor Nenshi in the Chair.

#### ROLL CALL

Mayor Nenshi, Councillor Colley-Urquhart, Councillor Chu, Councillor Davison, Councillor Farrell, Councillor Gondek, Councillor Keating, Councillor Magliocca, and Councillor Sutherland.

Absent from Roll Call: Councillor Carra (joined the meeting at 1:02 p.m.), and Councillor Woolley.

Councillor Chahal joined the meeting at 1:10 p.m.

Councillor Demong joined the meeting at 1:12 p.m.

Mayor Nenshi recognized the first official visit of the Honourable Salma Lakhani, Lieutenant Governor of Alberta, who also addressed Committee.

A slide was displayed with respect to the Recognition.

Following the "White Hat Ceremony," Committee returned to Item 7.2.

The following speakers addressed Committee with respect to Report PFC2020-0963:

1. Arnie Stefaniuk, Genesis
2. Kathy Oberg, B&A Planning Group
3. Chris Andrew, B&A Planning Group
4. Miles Burgoyne, Collabor8 Architecture and Design
5. Michael Brown, Trico Homes
6. Reid Hendry, Trico Homes



Committee recessed at 3:09 p.m. and reconvened at 3:46 p.m. with Mayor Nenshi in the Chair.

#### ROLL CALL

Mayor Nenshi, Councillor Farrell, Councillor Davison, Councillor Gondek, Councillor Demong, Councillor Keating, Councillor Magliocca, Councillor Sutherland, Councillor Chahal, Councillor Chu, Councillor Colley-Urquhart.

Absent from Roll Call: Councillor Carra (joined the meeting at 3:52 p.m.) and Councillor Woolley.

7. David White, CivicWorks
8. George Trutina, Truman Homes

Councillor Gondek rose on a Point of Order

The Chair ruled on the Point of Order.

9. Catherine Agar, WestCreek Developments
10. Kristi Beunder
11. Brendan McCashin
12. Ben Mercer, Qualico Communities
13. Clark Piechotta
14. Deborah Cooper, BILD
15. Patrick Colfer
16. Reverend Anna Greenwood-Lee
17. Kent Hehr
18. Joan Lawrence
19. Dr. Tesafamicael Ghebrehiwet
20. Matt Osborne, Calgary Firefighters Association
21. Aida Nciri

Pursuant to Section 6(1) of Procedure Bylaw 35M2017, Section 78(2)(c), was suspended by General Consent, to allow Committee to complete the remainder of the public speakers.

22. Christine Conkin
23. Dr. Noel Keough
24. Greg Miller
25. Sylvia Anderson
26. Jane Ebbern
27. Bob Morrison
28. Alexander Shevalier
29. Jim McPhail

Committee recessed at 6:45 p.m. and reconvened at 7:32 p.m. with Mayor Nenshi in the Chair.

#### ROLL CALL

Mayor Nenshi, Councillor Chu, Councillor Farrell, Councillor Magliocca, Councillor Davison, Councillor Carra, Councillor Gondek, Councillor Woolley, Councillor Colley-Urquhart, Councillor Demong, and Councillor Keating.

Absent from the Roll Call: Councillor Sutherland

**Moved by** Councillor Chu

That with respect to Report PFC2020-0963 the following be approved:

That the Priorities and Finance Committee:

1. Forward Report PFC2020-0963 and the document titled "Priorities and Finance Committee 2020 October 19 Suggestions for Report PFC2020-0963" to the 2020 November 02 Combined Meeting of Council for consideration.

For: (12): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Sutherland, Councillor Woolley, Councillor Colley-Urquhart, Councillor Demong, Councillor Farrell, Councillor Keating, and Councillor Magliocca

**MOTION CARRIED**

7.3 Water Utility Indicative Rates - Revised for 2021 and 2022 and Financial Plan Update, PFC2020-1140

Item 7.3 was brought forward and dealt with immediately following Confirmation of Agenda.

A Presentation entitled "Water Utility Rates Revised for 2021 and 2022", was distributed with respect to Report PFC2020-1140.

**Moved by** Councillor Chu

That the Priorities and Finance Committee recommends that Council:

1. Approve the 2021 and 2022 rate changes shown in Table 1 which are reductions from the One Calgary approved rate changes for Water, Wastewater and Stormwater;
2. Direct Administration to prepare amending bylaws reflecting the rate changes shown in Table 1, and that they be forwarded to the Special Council Meeting on Adjustments to the One Calgary Service Plans and Budgets;
3. Approve the revised financial plan policies, measures, and targets for the Water, Wastewater, and Stormwater lines of service shown in Attachment 2;
4. Direct Administration to examine potential corporate funding and financing sources to reduce the impact of Off-site Levy shortfalls on Water Utility rates and report back with the 2021 Off-site Levy bylaw review; and
5. Direct Administration to report back on rates and limits for Wastewater extra strength surcharge parameters by Q2 2022.

For: (11): Mayor Nenshi, Councillor Chu, Councillor Carra, Councillor Davison, Councillor Gondek, Councillor Woolley, Councillor Colley-Urquhart, Councillor Demong, Councillor Farrell, Councillor Keating, and Councillor Magliocca

**MOTION CARRIED**

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

10.2 URGENT BUSINESS

None

11. ADJOURNMENT

**Moved by** Councillor Chu

That this meeting adjourn at 8:55 p.m.

**MOTION CARRIED**

The following items have been forwarded to the 2020 November 02 Combined Meeting of Council:

CONSENT

- 2020 Growth Strategy Monitoring Report, PFC2020-0962
- Water Utility Indicative Rates - Revised for 2021 and 2022 and Financial Plan Update, PFC2020-1140

ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES:

- 2020 New Community Growth Strategy 2020, PFC2020-0963

The next Regular Meeting of the Priorities and Finance Committee is scheduled to be held on 2020 November 10 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

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CHAIR

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ACTING CITY CLERK



# BRIEFING

Page 1 of 1

Item # 5.2.1

Chief Financial Officer's Briefing to  
Priorities and Finance Committee  
2020 November 10

ISC: UNRESTRICTED  
PFC2020-1235

## **Status of Outstanding Motions and Directions**

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### **PURPOSE OF BRIEFING**

Identify outstanding items for the Priorities and Finance Committee as of 2020 October 30.

### **SUPPORTING INFORMATION**

On 2012 April 03, the Priorities and Finance Committee directed Administration to provide the Committee with a schedule of Status of Outstanding Motions and Directions.

This report is in alignment with the mandate of the Priorities and Finance Committee.

This report tracks outstanding motions and directions from the Priorities and Finance Committee to Administration. No specific risks are associated with this report. Any risks associated with specific directions or motions will be dealt with in the context of the report on that direction or motion.

### **ATTACHMENT(S)**

1. Attachment 1 – Status of Outstanding Items for the Priorities and Finance Committee.



DATE BACK TO COMMITTEE	ITEM	DATE OF REQUEST	SOURCE	SUBJECT
As soon as possible	<b>COUNCIL EXPENSE AUDIT FOLLOW-UP</b>	2020 October 13	PFC2020-1143	That the Priorities and Finance Committee:  2.Direct the Council Expense Working Group to report back to the Priorities and Finance Committee as soon as possible on the findings related to certain hosting expenses where follow up or location of the named attendees is still outstanding for the PricewaterhouseCoopers (PWC) report.
2018 Q4	<b>PROPOSED CODE OF CONDUCT FOR ELECTED OFFICIALS BYLAW26M2018</b>	2018 May 28	PFC2018-0554	That with respect to PFC2018-0554, the following Motion arising be adopted:  That Council direct the Ethics Advisor to investigate how to enhance reporter protection, including but not limited Councillors staff and Report back to the Priorities and Finance Committee no later than Q4 2018.
2019 Q2	<b>ECONOMIC DEVELOPMENT INVESTMENT FUND GOVERNANCE AND TERMS OF REFERENCE</b>	2018 March 06	PFC2018-0187	7. As part of the proposed reporting process for the Wholly Owned Subsidiary, direct Administration to work with the EDIF Wholly Owned Subsidiary to bring a report to the Priorities & Finance Committee that reviews the pilot EDIF governance structure no later than 2019 Q2.
2021 (Revised under C2020-0698)	<b>OPPORTUNITY CALGARY INVESTMENT FUND GOVERNANCE STRUCTURE</b>	2019 July 02	PFC2019-0828	Deferral.

<p>2020 Q2</p> <p>(Revised under C2020-0390) 2020 December</p>	<p><b>RESPONSE TO WATER FLUORIDATION IN THE CITY OF CALGARY REPORT</b></p>	<p>2019 October 29</p>	<p>CPS2019-0965</p>	<p>That the Standing Policy Committee on Community and Protective Services recommends to Council that:</p> <p>3. Direct Administration to undertake a full cost analysis for the potential reintroduction of fluoride into the water system including ongoing projected operational costs, City's authority and jurisdiction with regard to fluoridation, capital costs and possible utility rate impacts; and</p> <p>4. Report back directly through Priorities and Finance Committee no later than Q2 2020.</p>
<p>Progress Briefing no later than June 2020</p> <p>(Revised under C2020-0698) 2021 Q3</p> <p>2020 January</p> <p>(Revised under C2020-0698) 2021 Q2)</p>	<p><b>2019 GROWTH STRATEGY MONITORING REPORT</b></p>	<p>2019 November 05</p>	<p>PFC2019-1062</p>	<p>That the Priorities and Finance Committee recommends that Council direct Administration to:</p> <p>5. Evolve the practice of looking at a direct incremental operating cost model to a full operating cost model, in conjunction with other stakeholders. A <b>briefing on progress toward the new model will be presented at 2020 June 9</b> Priorities and Finance Committee meeting, with a targeted timeline for completion of <b>no later than Q3 2021</b>.</p> <p>6. Explore the phasing out of the growth management overlay, and report back to the Priorities and Finance Committee no later than Q2 2020 with options to better align to our current economic situation and that creates policy that encourages a business-friendly environment and further development investment and retention in Calgary.</p>



<p>2020 November 10</p> <p>(Resised under C2020-0390) 2020 December</p>	<b>GREEN LINE BOARD</b>	<p>2020 July 20</p>	GC2020-0772	<p>That with respect to Report GC2020-0772, the following be adopted:</p> <p>That Council:</p> <p>1. Give three readings to the Proposed Bylaw 21M2020, the Green Line Board Bylaw and Terms of Reference, to establish the Green Line Board (the “Board”) as a Committee of Council responsible for governing and overseeing the successful delivery of the Green Line Program;</p> <p>2. Appoint the City Manager to serve as a member of the Board; and</p> <p>3. Direct Administration to retain an external search firm and work with the Inaugural Chair to identify candidates for appointment to the Green Line Board, and present appointment recommendations to the Priorities and Finance Committee for its consideration no later than 2020 November 15.</p>
<p>2020 Q2</p> <p>(Revised under C2020-0698) Q1 2021</p>	<b>RESILIENT CALGARY</b>	<p>2019 June 17</p>	PFC2019-0617	<p>That with respect to Report PFC2019-0617, the following be adopted:</p> <p>2. Direct Administration to report back with an update to the Priorities and Finance Committee no later than Q2 2020.</p>
<p>2020 Q4</p>	<b>NOTICE OF MOTION RE: FINANCIAL RELIEF FOR TAXPAYERS</b>	<p>2020 July 27</p>	C2020-0885	<p>AND FURTHER BE IT RESOLVED THAT Council immediately directs Administration to advocate to the Government of Canada to create new direct borrowing relationship with The City and explore what options are available to achieve preferred interest rate loans and report back to the Priorities and Finance Committee no later than Q4 2020 with a formal plan to establish these relationships.</p>

2020 Q4	<b>ESTABLISHED AREA GROWTH AND CHANGE STRATEGY 2020: PHASE 1 RECOMMENDATIONS</b>	2020 April 29	PFC2020-0381	<p>That with respect to Report PFC2020-0381, the following be approved, <b>after amendment</b>:</p> <p>Administration recommends* that the Priorities and Finance Committee recommends that Council</p> <p><b>c. Explore</b> additional financial tools and strategies for public realm investment in Phase 2 and replenishing the Established Area Investment Fund, as listed in Attachment 3, <b>with a report back with preliminary recommendations through the Priorities and Finance Committee by end of Q4 2020.</b></p>
2020 Q4	<b>NOTICE OF MOTION PROCESS FLOW AND CHECKLIST</b>	2019 September 30	PFC2019-0913	<p>That Council:</p> <p>4. Direct the City Clerk's Office to provide an update of this process to the Priorities and Finance Committee by Q4 2020.</p>
2020 Q4	<b>GREENLINE UPDATE STAGE 1</b>	2020 June 15	GC2020-0583	<p>That with respect to revised Report GC2020-0583, the following be adopted, after amendment:</p> <p>The Green Line Committee recommends that Council:</p> <p>16. Direct Administration to:</p> <p>a. Advise the Government of Canada and the Government of Alberta of Council's approval of the recommendations in this report;</p> <p>b. Secure any required amendments to the funding agreement, such amendments to include but not be limited to the Government of Canada agreeing to expedite the release of its funding contributions to help mitigate debt financing costs; and</p> <p>c. Secure written assurances from the Government of Alberta resolving the issues related to the 90-day termination provision contained in the Public Transit and Green Infrastructure Project Act (Alberta). All amendments and written assurances are to be in content satisfactory to the City Manager and the Chief Financial</p>

				Officer and in form satisfactory to the City Solicitor and General Counsel. Should all amendments and written assurances not be secured by the end of Q4 2020 direct Administration to report back to the Priorities and Finance Committee; 17. Notwithstanding the approvals above, and provided that the total Green Line Program Stage 1 cost does not exceed the Council approved Green Line Program budget, should significant additional funding for public transit become available, direct Administration to return to the Priorities and Finance Committee with recommendations for investments outlined in the Route Ahead prioritization strategy (including north and south extensions of the Green Line). Further, if adjustments to the Green Line Program are required to attract additional funding, direct Administration to make recommendations to Council regarding those adjustments and funding opportunities.
2021 Q1	<b>SOCIAL PROCUREMENT UPDATE (NOW CALLED BENEFIT DRIVEN PROCUREMENT POLICY)</b>	2019 December 16	PFC2019-0384	That Council:  1. Approve the Social Procurement Advisory Task Force Terms of Reference, Scoping Report for the Pilot Projects and the Work Plan identified in Attachment 1; and  2. Direct Administration to return to the Priorities and Finance Committee with an update no later than <b>Q1 2021</b> .
2020 Q1	<b>NOTICE OF MOTION – RENAMING JAMES SHORT PARK AND JAMES SHORT PARKADE</b>	2020 July 20	PFC2020-0802	That Council:  1. Direct Administration to revise the Municipal Naming, Sponsorship and Naming Rights Policy CP2016-01 as follows:  2. DIRECT administration to develop a process by which citizen requests to re-examine an existing name of a city asset will be handled, ensuring that any such process

				involve community input with final decision-making by Council through the Priorities and Finance Committee as per the existing policy. In addition, this must also involve consultation with the Anti-Racism Advisory Committee once it is operational, with the report returning through the Priorities and Finance Committee no later than Q1 2021.
2021 Q1	<b>2020 NON-RESIDENTIAL PROPERTY TAX RELIEF OPTIONS</b>	2020 February 03	PFC2020-0015	3. Direct Administration to come back with options for a transitional non-residential Phased tax program for 2021 if required to the Priorities and Finance Committee in Q1 2021 due to uncertainties relating to future market conditions and the 2021 assessment values.
2021 Q2	<b>UNIVERSITY OF CALGARY – CITIZEN SCIENTIST WEARABLES PROGRAM</b>	2019 September 30	PFC2019-1096	That with respect to Report PFC2019-1096, the following be adopted: That Council:  1. Approve this application for the Council Innovation Fund for the University of Calgary Citizen Scientist Wearable Program in the amount of \$57,500; and 2. Direct Administration to report back to Priorities and Finance Committee indicating how the money was spent and the outcomes of the projects no later than Q2 2021, as per the Council Innovation Fund Terms of Reference.

2021 September	<b>COUNCIL INNOVATION FUND APPLICATION FOR VIRTUAL REALITY FIRE AND LIFE SAFETY EDUCATION PILOT</b>	2020 July 14	PFC2020-0784	<p>That with respect to Report PFC2020-0784, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> <li>1. Approve this one-time application to allocate \$75,000 from the Council Innovation Fund for the Virtual Reality Fire and Life Safety Education Pilot.</li> <li>2. Direct Administration to report back to the Priorities and Finance Committee on the outcomes of this project by September 2021.</li> </ol>
2021 Q4	<b>HAWKWOOD OUTDOOR RECREATION FACILITY PROJECT</b>	2020 July 20	PFC2020-0696	<p>That with respect to Report PFC2020-0696, the following be adopted:</p> <p>That Council:</p> <ol style="list-style-type: none"> <li>1. Consider this application for the Council Community Fund for the Hawkwood Community Capital project in the amount of \$500,000 one-time funding request; and</li> <li>2. Direct Councillor Magliocca's office and the applicant to report back to the Priorities and Finance Committee within 12 months of project completion.</li> </ol>

2021 Q4	<b>GOLF COURSE OPERATIONS EXPRESSION OF INTEREST &amp; REAL ESTATE ASSESSMENT</b>	2020 October 13	PFC2020-0925	<p>That the Priorities and Finance Committee recommend that Council receive for the Corporate record the results of the assessment of market interest in a long-term contract to provide public golf service, and direct Administration to:</p> <p>3. Direct RE&amp;DS to bring back a real estate feasibility assessment that substantiates Corporate needs at the remaining land at Richmond Green, and the Richmond Green Operations Workplace Centers (OWC), to determine further disposition opportunities and report to Priorities and Finance Committee (PFC) on or before Q4 2021;</p>
ANNUALLY	<b>CITY OF CALGARY CITIZEN PRIVACY DATA PRACTICES</b>	2020 January 27	C2020-0039	2. Direct the City Clerk/FOIP Head to provide an annual report to the Priorities and Finance Committee on The City's Privacy Management Program.
2022 January	<b>2020 GROWTH STRATEGY MONITORING REPORT</b>	2020 October 19	PFC2020-0962	<p>That with respect to Report PFC2020-0962, the following be approved:</p> <p>That the Priorities and Finance Committee recommends that Council direct Administration to bring a Growth Strategy Monitoring Report to the Priorities and Finance Committee no later than 2022 January.</p>
2022 Q1	<b>HERITAGE CONSERVATION TOOLS AND INCENTIVES UPDATE REPORT</b>	2020 July 27	PUD2020-0758	<p>That Council direct Administration to:</p> <p>4. Return to the Priorities and Finance Committee no later than Q1 2022 with the residential tax credit financial incentive package for consideration in the 2023-2026 budget deliberations.</p>
2022 Q2	<b>SUPPLEMENTAL REPORT –</b>	2020 May 25	C2020-0600	That with respect to Report C2020-0600, the following be adopted:

	<b>RESPONDING TO COUNCIL QUESTIONS ON THE COUNCIL INNOVATION FUND APPLICATION FOR DOWNTOWN ACCELERATOR PROGRAM – 1MILLION SQUARE FEET</b>			4. Direct Administration to report back to the Priorities and Finance Committee on the outcomes of this project by Q2 2022.
2022 Q2	<b>WATER UTILITY INDICATIVE RATES – REVISED FOR 2021 AND 2022 AND FINANCIAL PLAN UPDATE</b>	2020 October 19	PFC2020-1140	5. Direct Administration to report back on rates and limits for Wastewater extra strength surcharge parameters by Q2 2022.
2022 Q4	<b>CIVIC CENSUS REVIEW</b>	2020 February 03	PFC2020-0094	3. Direct the Returning Officer to report back with an evaluation of discussions with Statistics Canada and the provincial government and the ongoing value of a civic census by Q4 2022.
2023 Q1	<b>COUNCIL INNOVATION FUND REQUEST FOR THE FUTURE OF STEPHEN AVENUE – ACTIVATE + EXPERIMENT</b>	2020 March 10	PFC2020-0274	That the Priorities and Finance Committee recommends that Council:  1. Approve this application to the Council Innovation Fund for The Future of Stephen Avenue: Activate & Experiment, in the amount of \$300,000; and 2. Direct Administration to report back to Priorities and Finance Committee on the outcomes of this project by Q1 2023 as per the fund guidelines.
2023 Q2	<b>ROADSIDE NATURALIZATION PILOT</b>	2020 February 24	C2020-0265	That with respect to Report C2020-0265, the following be adopted:  That Council:

				4. Direct Administration to report back to the Priorities and Finance Committee on the outcomes of this project no later than Q2 2023, with interim reports on project progress and return-on-investment as information becomes available.
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**Community Services Report to  
Priorities and Finance Committee  
2020 November 10**

**ISC: UNRESTRICTED  
PFC2020-1264  
Page 1 of 3**

**Council Innovation Funded Calgary Community Court: Pilot Readiness Project**

**RECOMMENDATION:**

That the Priorities and Finance Committee receive this report for the Corporate Record and discussion.

**HIGHLIGHTS**

- The Calgary Community Court Readiness project was funded by the Council Innovation Fund (CIF) in the amount of \$250,000. The project was proposed and led by the Community Justice Collaborative: Calgary (CJCC), composed of organizations representing the justice, social service, and health sectors. The Calgary Police Service acted as the fiscal agent for these funds on behalf of the CJCC. While the project saw many successes, there are court resource challenges and the pilot cannot proceed at this time. The CJCC recommends that the unspent funds be returned to the CIF.
- What does this mean to Calgarians? A community court is an alternate approach to justice that focusses on individuals struggling with trauma, addiction, mental health, and/or homelessness as underlying causes for criminal involvement.
- Why does this matter? A community court approach would address individual needs and the root causes of criminal involvement thereby reducing demand on the traditional justice system. The CIF dollars were intended to assist the CJCC to develop the three-year pilot and generate a proof of concept for long-term transformational change while securing the funds needed to operate.
- The CIF \$250,000 allowed the CJCC to hire an Implementation Coordinator to move the community court blueprint towards an operational readiness state and to build the project evaluation platform in conjunction with the University of Calgary's School of Public Policy.
- On 2018 July 30, Council approved the application to utilize the CIF for the Calgary Community Court Pilot Readiness project in the amount of \$250,000.
- Strategic Alignment to Council's Citizen Priorities: A city of safe and inspiring neighbourhoods.
- Background and Previous Council Direction is included as Attachment 1.

**DISCUSSION**

The CIF supported the foundational research, communication, and evaluation of a community court model for Calgary, and the exploration of funding sources.

**Research, Development and Consultation**

- Development of policies and procedures, guiding principles, roles and responsibilities, operational structure, and funding/in-kind requirements.

**Communicating Value to Partners and Potential Funders**

- Development of the Calgary Community Court benefit and cost savings to communicate value to partners and potential funders.

### **Council Innovation Funded Calgary Community Court: Pilot Readiness Project**

- CIF investment allowed the CJCC to present the Calgary Community Court blueprint to the provincial and federal governments seeking cross-governmental endorsement and funding to operate the three-year pilot.

#### **Evaluation**

The Calgary Community Court evaluation framework proposed a method and approach to measuring the following outcomes:

- Improvements in community safety by reducing recidivism in populations experiencing vulnerability,
- How the court helps people who commit offences by assessing their needs and connecting them with appropriate services,
- Reductions in victimization, repeat offender case processing, and jail time costs,
- Improvements in public safety and quality of life for individuals and community, and
- Improvements in systems integration by streamlining the referral processes for shared clients.

The project measures of success have been summarized in Attachment 2.

Mindful of the current economic climate and the uncertainty of the three-year pilot funding and in-kind resourcing, the CJCC has made the collective decision to return the remaining CIF dollars. However, the CIF investment in the research and development of the community court will continue to add value as the Community Action on Mental Health and Addiction strategy develops and explores innovative approaches to address mental health and addiction-related issues in Calgary. The CJCC will reconvene to support the three-year pilot should court resources become available.

### **STAKEHOLDER ENGAGEMENT AND COMMUNICATION (EXTERNAL)**

- ☐ Public Engagement was undertaken
- ☐ Public Communication or Engagement was not required
- ☐ Public/Stakeholders were informed
- ☒ Stakeholder dialogue/relations were undertaken

In 2015, a multi-disciplinary group of leaders from the justice, social service and health systems came together to explore the opportunity and feasibility of further advancing the integration of community justice models in Calgary and forms the CJCC. The CJCC has worked together towards this goal since 2015, and most recently in 2020 October came together to receive updates on the state of judicial support and agree on the unspent Council Innovation Fund dollars being returned at this time. Attachment 3 identifies the CJCC organization representation.

### **IMPLICATIONS**

#### **Social**

The CJCC has resulted in two valuable outcomes: first, systems leaders worked together to identify and better understand complex and complicated shared issues in our community; and second, research was completed, and foundational documents prepared that will benefit future projects.

**Community Services Report to  
Priorities and Finance Committee  
2020 November 10**

**ISC: UNRESTRICTED  
PFC2020-1264  
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**Council Innovation Funded Calgary Community Court: Pilot Readiness Project**

**Environmental** - Not applicable

**Economic** - Not applicable

**Service and Financial Implications**

Other: Council Innovation Fund – return of unused project funds.

Council approved \$250,000 in 2018 to fund the Calgary Community Court Pilot Readiness project. While the project was successful in developing the necessary foundation for the court to proceed, an amount of unused funding remains and will be returned to the CIF in the amount of \$100,252.92. The total 2018-2019 project spend was \$149,747.08 (see Attachment 4 for details). There are no anticipated future operating budget requirements and no impact on City of Calgary capital budget.

**RISK**

Returning allocated funds may be viewed as the investment not yielding the intended outcome. While Council's support of the exploration stage of the project has not yet resulted in a successful pilot of the community court, the CJCC is confident that this provides a sound foundation for future initiatives and a state of readiness should court resources become available. As the systems adapt to the long-term impact of COVID-19, there will be a need for different approaches and programs. This group is well placed to work together to support Calgarians.

**ATTACHMENTS**

1. Background and Previous Council Direction
2. Calgary Community Court Pilot Readiness Measures of Success
3. CJCC Organization Representation
4. Calgary Community Court Pilot Readiness Expenditures

**Department Circulation**

General Manager	Department	Approve/Consult/Inform
Deputy Chief Katie McLellan	Calgary Police Service	Approve
Carla Male	Chief Financial Officers Department	Inform



## Background and Previous Council Direction

The Council Innovation Fund (CIF) was established to encourage innovations/pilot projects that either support or contribute to Council priorities or have the potential to change City-wide policies and procedures. Applications for CIF funds require sponsorship from a member of Council, who is responsible for presenting a case for the project to Council. Successful applicants are required to report back to Council on how the funds were spent and the overall outcomes of the project.

Any Council member can apply to the Priorities and Finance Committee for review and consideration and ultimately for Council consideration and approval. The proposal for funding must demonstrate credibility, fiscal responsibility and good management which will be important considerations in the evaluation of applications. Councillor Sutherland was the sponsor for the Calgary Community Court Pilot Readiness project.

### Context

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In 2015, a multi-disciplinary group of leaders from the justice, health, and social services sectors came together to explore the opportunity and feasibility of further advancing community justice models in Calgary. Together, they formed the Community Justice Collaborative: Calgary (CJCC), to research and understand:

1. The revolving door of vulnerable Calgarians charged with social disorder offences whose criminal activity is related to issues of marginalization, addiction, mental health and/or homelessness.
2. The efficacy of community justice models as alternatives to incarceration.
3. The possibility of establishing an intervening mechanism, possibly a community court.

In 2017 April, CJCC engaged the New York City Center for Court Innovation to guide efforts toward the planning of alternatives to incarceration and community justice programming aimed at re-engaging members of Calgary's population experiencing vulnerabilities and/or homelessness. This work led to the development of the Calgary Community Court concept paper; the first foundational document used to support the application for the CIF.

### Previous Council Direction

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On 2018 July 17, Council approved the Calgary Community Court: Pilot Readiness project application to receive \$250,000 from the CIF (PFC2018-0925).

### Bylaws, Regulations, Council Policies

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None



## Calgary Community Court Pilot Readiness Measures of Success

The following measures of success were provided in the initial Council Innovation Fund application package and a commitment was made at that time to report back to Priorities and Finance Committee on these measures.

Measure of Success	Status	Detail
Implementation Coordinator hired and in place.	Completed	Coordinator was in place from 2018 December - 2019.
Governance, Agreements, Processes, Procedures, Roles and Accountability frameworks designed, drafted, ratified and in place.	Drafted	<i>Draft</i> Calgary Community Court Policies & Procedures Manual produced. Pausing of project means this document is still in draft.
Court referral workflow policy and procedures drafted and in place.	Drafted	<i>Draft</i> Calgary Community Court Policies & Procedures Manual produced. Pausing of project means this document is still in draft.
Court schedule, coordinated with Alberta Provincial Court, Alberta Justice Calgary Prosecutions, Defense Lawyers Association, in place.	Completed	Schedule developed with the Judiciary, Prosecution services, Defense services and the Calgary Remand Centre. This has been paused.
Service and program provider agencies identified; formal Memorandums of Understanding (MOU) and Information Sharing Agreements in place.	Partially Completed	Identified agency participants and right services. Agencies that were identified may change. Agreements and MOU's are not in place.
Evaluation framework to collect and build a robust evidence-based body of data and understanding that will become the basis for repeatable systemic change is: i. In place ii. Refined throughout 2019 Q1-Q3 Committed to an evidence-based approach, we are working with Dr. Alina Turner, Fellow at School of Public Policy, U. of Calgary to develop the evaluation framework and maintain ongoing scrutiny over the three-year pilot.	Completed	Calgary Community Court Evaluation Framework Overview produced and approved by Community Justice Collaborative: Calgary.
Calgary Community Court is ready to operate by 2018 December. Calgary Community Court is launched and handed-off, 2019 Q1 (for on-going operations - three-year pilot 2019-2021).	Paused	Insufficient resources at the Judiciary level and a shortage of Crown Prosecutors.
Court model is refined based on real-time operations learning 2019 Q1-Q3.	Paused	Insufficient resources at the Judiciary level and a shortage of Crown Prosecutors.





## Community Justice Collaborative: Calgary (CJCC) Organization Representation

1. Alberta Crown Prosecution Service – Calgary Prosecutions
2. Alberta Health Services
3. Alexandra Community Health Centre (The Alex)
4. Calgary Homeless Foundation
5. Calgary Legal Guidance
6. Community Corrections & Release Programs Branch, Correctional Services Division, Justice & Solicitor General
7. Criminal Defence Lawyer's Association
8. Legal Aid Alberta
9. Native Counselling Services of Alberta
10. Provincial Court of Alberta - Calgary Criminal and Regional Divisions
11. SORCe
12. The Calgary Police Service
13. The City of Calgary
14. United Way of Calgary and Area
15. University of Calgary - School of Public Policy

*As of 2020 October*



## Calgary Community Court Pilot Readiness Expenditures

Calgary Community Court Pilot Readiness Project - Expenditures	
	Funding
<b>Council Innovation Fund Approval</b>	<b>\$250,000.00</b>
<b>United Way of Calgary and Area</b>	
• Contract Position	\$49,747.08
<b>University of Calgary</b>	
• Research Agreement	\$100,000.00
<b>Total Expenditures</b>	<b>\$149,747.08</b>
<b>Balance Remaining</b>	<b>\$100,252.92</b>

The initial request for \$250,000 was to hire an Implementation Coordinator to take the Community Court blueprint to operational readiness, and to build the project evaluation platform.

The Implementation Coordinator was hired by United Way of Calgary and Area. Her position was intended to be a full-time position, however in mid-April 2019, it was modified to part-time. Her reduced working hours resulted in savings from the contract position.

Dr. Alina Turner from the University of Calgary was hired to identify and develop an evaluation framework for the Calgary Community Court Pilot Readiness project. Her scope of work included:

- Project Planning
- Literature Review
- Ethics Proposal
- Data Source Analysis
- Key Stakeholder Interview
- Evaluation Tools



**Report Number:** PFC2020-1265**Meeting:** Priorities & Finance Committee**Meeting Date:** 2020 November 10

## NOTICE OF MOTION

**RE: Enabling Construction of Calgary Catholic School District Rangeview High School to Commence****Sponsoring Councillor(s):** COUNCILLOR KEATING

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WHEREAS, the economic conditions faced by businesses in Calgary during these times means we must make considerations when needed. The Rangeview High School's servicing costs are \$10,707,000 of which \$6,895,000 are City fees and Levies. It does not make sense to expect developers to expend this sort of money and have a site sit idle.

WHEREAS, the Calgary Catholic School District is facing limits in available High School space across the City of Calgary as a whole, with additional High School space required in Southeast Calgary,

WHEREAS, by 2024-2025 the utilization rate will be operating above 100% utilization city-wide and the current High School in the Southeast area, the recently opened proximal high school, All Saints is predicted to be operating at 134% utilization within this time frame,

WHEREAS, funding for the construction of public schools district submits a capital plan annually to request funding for a number of competing projects through district. All submitted projects must meet certain criteria to be considered as a year one project,

WHEREAS, the Rangeview High School can be considered a priority year one project once title for this school has been registered to the City of Calgary and/or the Calgary Catholic School District, enabling construction to commence,

AND WHEREAS, the Rangeview High School site is not yet serviced by the developer of the area and still requires significant development investment from Brookfield to meet site readiness criteria, and would serve the communities of Auburn Bay, Mahogany, Seton, the remaining Rangeview ASP and Ricardo Ranch ASP areas,

AND WHEREAS, purchasing of this site would be coordinated through JUCC per the normal procurement process and this expenditure is expected within the next five years,

NOW THEREFORE BE IT RESOLVED The City agrees to defer the levies associated with the subdivision of Phase 114 until the Rangeview High School is open to the public. The levies would then be paid in three installments beginning the first year the high school is open (30%), the 2nd year of operation (30%) and the third year of operation (40%),

AND FURTHER BE IT RESOLVED, Brookfield's requirement to landscape the parcel be deferred until 2022. Primarily because subdivision construction will run late into the fall of 2021,

AND FURTHER BE IT RESOLVED, deferring construction of the north leg of Main Street. Seeking City support to construct this road as a condition of a future phase,

AND FURTHER BE IT RESOLVED, that administration work with developers for appropriate changes to assist in development and financial feasibility of school sites.

### NOTICE OF MOTION CHECKLIST

The checklist is a tool intended to support the sponsor(s) of a Notice of Motion. The items listed below are important considerations when crafting and submitting a Notice of Motion. It is also intended to support other Members of Council, as the same considerations are important when reaching a decision on a Notice of Motion.

The checklist is therefore an opportunity for the sponsor(s) to:

- consider what advice might be helpful to them in formulating their proposal; and
- share key points about the advice received with their Council colleagues, to inform their deliberations.

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Title of the Motion: **Enabling Construction of Calgary Catholic School District Rangeview High School to Commence**

There are two classifications of a Notice of Motion (Check the one that applies):

☒

Regular

☐

X Urgent (Include details in Urgency Rationale box below)

☐

Is this Notice of Motion Confidential? (Include details in Procedural box below)

Financial and Other Resource Capacity
Funding for the construction of public schools district submits a capital plan annually to request funding for a number of competing projects through district. All submitted projects must meet certain criteria prior to projects being considered as a year one project.
Purchasing of this site would be coordinated through JUCC per the normal procurement process and this expenditure is expected within the next five years.
Legal / Legislative

N/A
Technical Content
<p>This Capital Plan covering 2019-2022 guides how projects are delivered and assessed. They stem from a Jan. 24, 2018 session for strategic planning and visioning and include: Their goals include, creating an optimal learning environment for all students, exploring growth opportunities where possible and remaining agile and assess dynamic changes in the educational environment.</p> <p>As detailed on page 2, the Rangeview high school is listed as a Year 3 2021–2022 Priorities.</p> <p>This Notice of Motion would allow the Calgary Catholic School District to prioritize this school as a year 1 project, and remedy the increased need for High Schools in the Southeast area.</p> <p>Three Year Capital Plan 2019-2022: <a href="https://www.cssd.ab.ca/AboutUs/ReportsandPublications/Documents/ThreeYearCapitalPlan_2019-2022.pdf">https://www.cssd.ab.ca/AboutUs/ReportsandPublications/Documents/ThreeYearCapitalPlan_2019-2022.pdf</a></p>
Procedural (Including reasons for confidentiality)
N/A
Other Considerations
<p>The Calgary Catholic School District is facing limits in available High School space across the City of Calgary as a whole, with additional High School space required in Southeast Calgary,</p> <p>Calgary Catholic School District has reviewed their High School Accommodation Strategy over the next 5 years. They will require additional high school spaces above and beyond those they currently have.</p> <p>Based on historical growth rates, they are currently expecting to have a district wide high school utilization of 102% (number of students/ number of spaces) by 2024-2025</p> <p>Rate means they will be operating above 100% utilization city wide (significant concern for CSSD, recently opened proximal high school, All Saints, predicted to be operating at 134% utilization during this time.)</p>



Should be noted that planning for this site was undertaken almost 20 years ago

Projected to serve the needs of Calgary high school students and specifically those living within proximate communities which may include Auburn Bay, Mahogany, Seton, the remaining Rangeview ASP and Ricardo Ranch ASP areas.

Due to financial situation developers

The economic conditions faced by businesses in Calgary during these times means we must make considerations when needed. The Rangeview High School's servicing costs are \$10,707,000 of which \$6,895,000 are City fees and Levies. It does not make sense to expect developers to expend this sort of money and have a site sit idle.

Urgency Rationale

N/A



**Report Number:** PFC2020-1269**Meeting:** Priorities & Finance Committee**Meeting Date:** 2020 November 10

## NOTICE OF MOTION

**RE: National Historic Designation for Battalion Park Numbers****Sponsoring Councillor(s):** Jeff Davison

WHEREAS the Battalion Numbers, comprising a series of white-painted fieldstones arranged in the formation of the numerals 113, 51, 151 and 137 (technically known as geoglyphs), were originally placed in 1915-16 by members of the Canadian Expeditionary Force as part of the training for WWI at Sarcee Camp;

AND WHEREAS the construction of large scale, non-Aboriginal geoglyph formations is rare, and these landmarks are the only stone monuments of their type known to remain in Alberta;

AND WHEREAS Sarcee Camp was the second largest military training centre in Canada during WWI, training more than 45,000 personnel, the majority of whom were not career soldiers, but who volunteered for service as every day citizens;

AND WHEREAS the Battalion Numbers commemorate the brave men who served to protect Canadian society, including the 51st Infantry Battalion (recruited in Edmonton), the 113th Infantry Battalion (Lethbridge Highlanders), the 137th Infantry Battalion (recruited in Calgary) and the 151st Infantry Battalion (recruited in Central Alberta);

AND WHEREAS WWI included the tremendous sacrifice of over 6,100 Albertans lost and 21,000 wounded;

AND WHEREAS the Battalion Numbers are a tribute to the profound social and cultural impact of WWI on Canada, Alberta, and Calgary, and that WWI can be regarded as a defining moment in the history of Canada;

AND WHEREAS recognition of the Battalion Numbers as nationally significant increases awareness within Calgarians of the history of the place and provides a context for understanding the local and national contribution made during WWI, and how that impacted our local and national identity;

AND WHEREAS designation of the Battalion Numbers as nationally significant will not result in additional operational requirements or obligations;

AND WHEREAS the City of Calgary Bylaw Number 34M2015 designated the Battalion Numbers as a Municipal Historic Resource;

AND WHEREAS the City of Calgary Council has previously supported an application for National Historic Significance for the Battalion Numbers.

NOW THEREFORE BE IT RESOLVED Administration prepare and submit an application for National Historic Significance for the Battalion Numbers to the Historic Sites and Monuments Board of Canada (HSMBC) and return back to Council through the Standing Policy Committee on Community Services and Protective Services when a decision by the HSMBC is finalized to share the results with Council;

AND FURTHEREFORE BE IT RESOLVED that Council direct the Mayor of Calgary, on behalf of City Council, to write a letter of support for the application to the Federal Minister of Environment.

## NOTICE OF MOTION CHECKLIST

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Title of the Motion: **National Historic Designation for Battalion Park Numbers**

There are two classifications of a Notice of Motion (Check the one that applies):

☐ **Urgent (Include details in Urgency Rationale box below)**

☐ Is this Notice of Motion Confidential? (Include details in Procedural box below)

Financial and Other Resource Capacity
<ul style="list-style-type: none"><li>- The Ward 6 Office does not anticipate a financial cost to prepare an application for National Historic Designation, as the work was completed when Council last sought the Designation.</li></ul>
Legal / Legislative
<ul style="list-style-type: none"><li>- The Ward 6 Office does not foresee any legal/legislative impacts of this Notice of Motion.</li></ul>

Technical Content
<ul style="list-style-type: none"><li>- City Adminsitration is aware of the intent of the Notice of Motion, and Michelle Reid, the City's Cultural Landscape Management Lead has been informed of the intent of the Notice of Motion.</li></ul>
Procedural (Including reasons for confidentiality)
<ul style="list-style-type: none"><li>- Inapplicable.</li></ul>
Other Considerations
<ul style="list-style-type: none"><li>- Inapplicable.</li></ul>
Urgency Rationale
<ul style="list-style-type: none"><li>- Inapplicable.</li></ul>