



AGENDA

SPC ON COMMUNITY AND PROTECTIVE SERVICES

March 11, 2020, 9:30 AM
IN THE COUNCIL CHAMBER
Members

Councillor G-C. Carra, Chair
Councillor E. Woolley, Vice-Chair
Councillor S. Chu
Councillor D. Colley-Urquhart
Councillor J. Davison
Councillor J. Farkas
Councillor J. Magliocca
Mayor N. Nenshi, Ex-Officio

1. CALL TO ORDER
2. OPENING REMARKS
3. CONFIRMATION OF AGENDA
4. CONFIRMATION OF MINUTES
 - 4.1 Minutes of the Regular Meeting of the Standing Policy Committee on Community and Protective Services, 2020 February 12
5. CONSENT AGENDA
 - 5.1 DEFERRALS AND PROCEDURAL REQUESTS
None
 - 5.2 BRIEFINGS
 - 5.2.1 Beltline and Inglewood Pools – Operating and capital targets and update on program of work, CPS2020-0236
 - 5.2.2 NE Regional Park and Cemetery Engagement Update, CPS2020-0303

6. POSTPONED REPORTS
(including related/supplemental reports)

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 Proposed 2020 Special Tax Bylaw, CPS2020-0294

7.2 2020 Corporate Public Art Program Review Q1 Update, CPS2020-0335

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS
None

8.2 NOTICE(S) OF MOTION
None

9. URGENT BUSINESS

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES
None

10.2 URGENT BUSINESS

11. ADJOURNMENT

Members of Council may participate remotely, if required.



MINUTES

SPC ON COMMUNITY AND PROTECTIVE SERVICES

**February 12, 2020, 9:30 AM
IN THE COUNCIL CHAMBER**

PRESENT: Councillor G-C. Carra, Chair
Councillor E. Woolley, Vice-Chair
Councillor S. Chu
Councillor D. Colley-Urquhart
Councillor J. Davison
Councillor J. Farkas
Councillor J. Magliocca
Councillor J. Gondek
Councillor S. Keating (Remote Participation)

ALSO PRESENT: Acting General Manager K. Black
Legislative Advisor A. Pendola
Legislative Advisor L. Gibb

1. CALL TO ORDER

Councillor Carra called the Meeting to order at 9:31 a.m.

2. OPENING REMARKS

Councillor Carra provided opening remarks.

3. CONFIRMATION OF AGENDA

Moved by Councillor Chu

That the Agenda for the 2020 February 12 Regular Meeting of the Standing Policy Committee on Community and Protective Services, be confirmed.

MOTION CARRIED

4. CONFIRMATION OF MINUTES

Moved by Councillor Farkas

That the Minutes of the following meetings be confirmed:

- 4.1 Minutes of the Regular Meeting of the Standing Policy Committee on Community and Protective Services, 2019 December 11

- 4.2 Minutes of the Standing Policy Committee on Community and Protective Services Re: Civic Partners, 2018 May 14

MOTION CARRIED

5. CONSENT AGENDA

5.1 DEFERRALS AND PROCEDURAL REQUESTS

None

5.2 BRIEFINGS

None

6. POSTPONED REPORTS

None

7. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

7.1 Integrated Traffic Safety Feasibility, CPS2020-0197

A presentation entitled "Integrated Traffic Safety Feasibility", dated 2020 February 12, was distributed with respect to Report CPS2019-0197.

Steve Chapman addressed the Committee with respect to Report CPS2020-0197.

Moved by Councillor Gondek

That with respect to report CPS2020-0197, the following be approved:

That the Standing Policy Committee on Community and Protective Services receive this report and presentation for the Corporate Record.

Against: Councillor Keating and Councillor Davison

MOTION CARRIED

Moved by Councillor Farkas

That the Committee reconsider their decision with respect to the recommendations contained in Report CPC2020-0197.

MOTION CARRIED

Moved by Councillor Farkas

That with Respect to Report CPS2020-0197, the following be approved **as amended:**

That the Standing Policy Committee on Community and Protective Services **recommend that Council** receive this report and presentation for the Corporate Record.

MOTION CARRIED

8. ITEMS DIRECTLY TO COMMITTEE

8.1 REFERRED REPORTS

None

8.2 NOTICE(S) OF MOTION

None

9. URGENT BUSINESS

None

10. CONFIDENTIAL ITEMS

10.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

10.2 URGENT BUSINESS

None

11. ADJOURNMENT

Moved by Councillor Davison

That this meeting adjourn at 11:15 a.m.

MOTION CARRIED

The following item has been forwarded to the 2020 February 24 Combined Meeting of Council:

CONSENT:

- Integrated Traffic Safety Feasibility, CPS2020-0197

The next Regular Meeting of the Standing Policy Committee on Community and Protective Services is scheduled to be held, 2020 March 11 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

CHAIR

ACTING CITY CLERK

BRIEFING

Page 1 of 2

Item # 5.2.1

Community Services Briefing to

SPC on Community and Protective Services
2020 March 11

ISC: UNRESTRICTED
CPS2020-0236

Beltline and Inglewood Pools – Operating and capital targets and update on program of work

PURPOSE OF BRIEFING

In accordance with Council direction, this briefing identifies long-term operating targets and capital measures, consistent with comparable facilities, that Calgary Recreation will use to measure the financial sustainability of Beltline Aquatic & Fitness Centre and Inglewood Aquatic Centre. Administration will provide quarterly reports on operational changes implemented in the facilities, and the resulting progress in relation to these targets, while completing the Beltline and Inglewood Pools program of work over the next two years.

SUPPORTING INFORMATION

Operating Targets and Capital Measures for Aquatics Facilities

Council identified the need for operating and capital targets to measure the financial sustainability of the two facilities. These targets will be used to evaluate the impact of operational changes Calgary Recreation will make as per Council direction.

Measure	Operating Target	Beltline 2019 Actual	Inglewood 2019 Actual	Change Required	
				Beltline	Inglewood
Operating tax support %	63%	71%	75%	-8%	-12%
Tax support per visit	\$10.50	\$15.75	\$11.75	-\$5.25*	-\$1.25*
Capital					
\$ required over next 5 years	Minimum credibility level	\$1.5M	\$3.65M	n/a	n/a

**Aggregated attendance at Inglewood is higher than Beltline resulting in a lower per visit tax support number.*

Three levers impact operating performance at recreational facilities: attendance, revenues and expenses. The sustainability of Beltline and Inglewood as aquatics facilities relies on increasing facility visits in combination with reducing the gap between revenue and expense to lower overall operational tax support. Tax support per visit and ratio of operating tax support capture the cumulative impact of adjustments to all three levers.

Beltline and Inglewood are currently outliers compared to other facilities of similar age and amenity mix in terms of performance range. Therefore, operating targets for Beltline and Inglewood pools have been set at the low end of the performance range for equivalent facilities, as shown in the table.

BRIEFING

Page 2 of 2

Item # 5.2.1

Operating targets are based on Beltline and Inglewood pools continuing as aquatics and fitness facilities. As Administration works with the community to understand social and recreational needs, the need for additional or alternate services and amenities in the community may be identified and the role of these facilities in providing for those needs will be explored.

Further context on attendance at Beltline and Inglewood and the comparable facilities is included in Attachment 1.

Calgary Recreation uses two types of assessment for facility capital investment needs:

- 1) *Minimum credible level of service.* Based on Building Condition Assessments (BCA), this refers to the amount of investment required to maintain the current level of service through repair and replacement of existing systems or components that are at, or have surpassed, end of life. Recent BCAs indicate Beltline and Inglewood require capital investment of more than \$5 million over the next five years. (Beltline: \$1.5 million, Inglewood: \$3.65 million)
- 2) *Suitability for Purpose.* This measures suitability of a facility as a tool to deliver recreation services and includes configuration, amenity availability, conditions of use and life expectancy. In 2016, the Facility Development & Enhancement Study ranked Beltline and Inglewood as “Poor” for suitability or purpose and flagged the facilities for replacement.

In the current capital environment investment at any one facility where suitability for purpose is low represents a lost opportunity cost as it limits capital availability for investment at other facilities.

Beltline and Inglewood Pools Program of Work

In addition to identifying targets, Administration has established the Beltline and Inglewood Pools program of work, including:

- making operational changes to increase attendance and revenue while decreasing costs through programming, marketing, operating hours and pricing;
- engaging users and non-users to understand how the existing facilities could better meet the needs of community members;
- determining and addressing long-term social and recreational needs in the communities with or without these facilities; and
- determining the long-term future of the facilities, including potential partner operated opportunities through a request for proposal.

Attachment 2 outlines the alignment of the pieces of work, including a timeline for deliverables. Attachment 3 provides a workflow for this program of work, including Council decision points on community needs and the future of the facilities. This program goes beyond understanding Beltline and Inglewood as aquatics facilities and will look broadly at social and recreational needs in each of these unique communities. The role of these facilities in providing for those needs will be explored.

ATTACHMENT(S)

1. Beltline, Inglewood and Comparable Facilities Data
2. Council Timeline - Beltline & Inglewood Pools Program
3. Workflow - Beltline & Inglewood Pools Program
4. Previous Council Direction

Beltline, Inglewood and Comparable Facilities Data

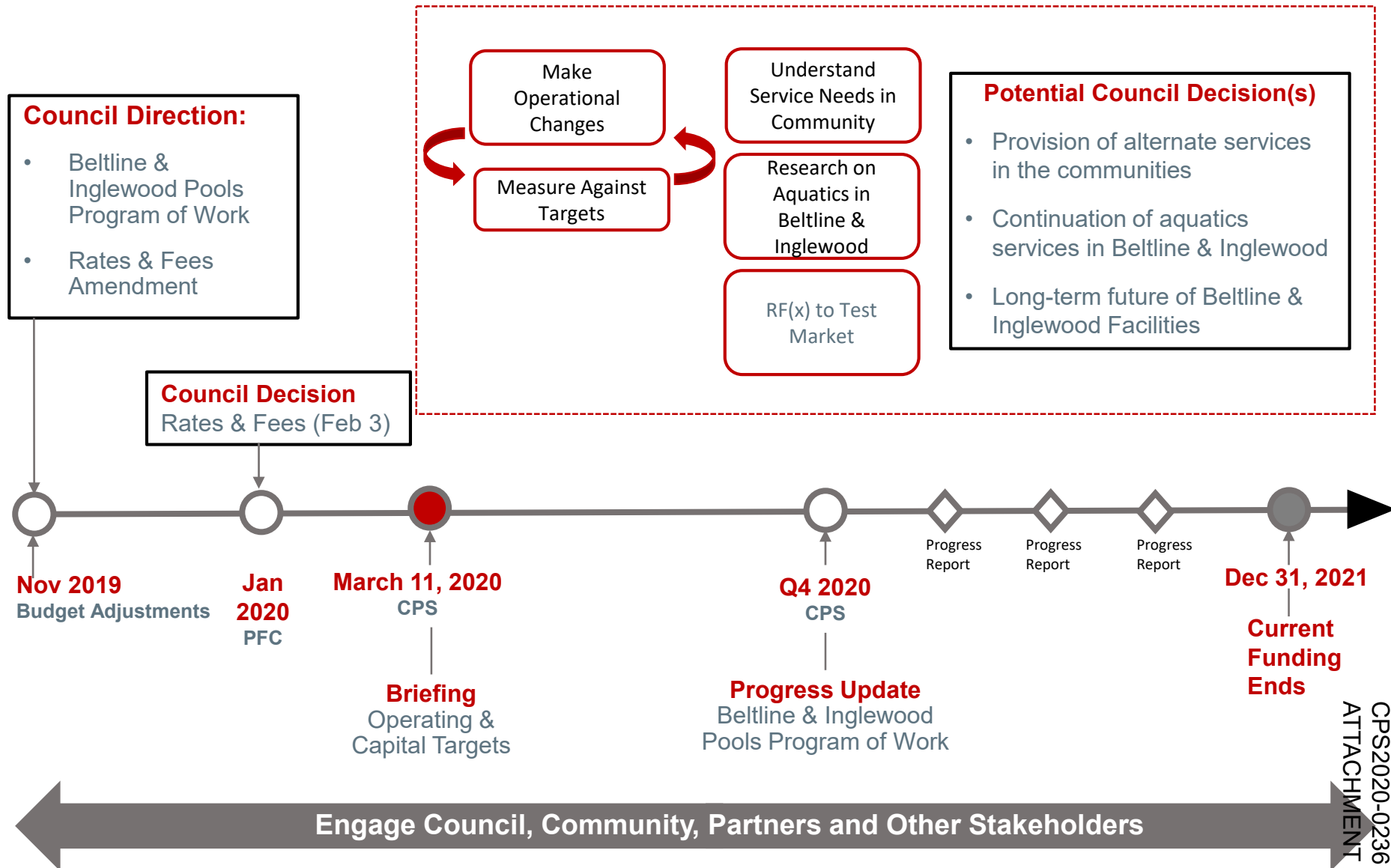
Facilities of comparable size and amenities to Beltline and Inglewood pools have been used for comparison and setting of targets. Calgary Recreation's larger facilities with more offerings have been excluded.

The table below shows historical data on tax support and attendance at comparable facilities.

Data for comparable facilities

Measure	2014-2018 Average	2019 Average	Range
Attendance	93,342	88,799	80,000-100,000
Tax Support %	53%	59%	53%-63%
Tax Support per Visit	\$7.55	\$8.80	\$6.90-\$10.50

Council Timeline - Beltline & Inglewood Pools Program

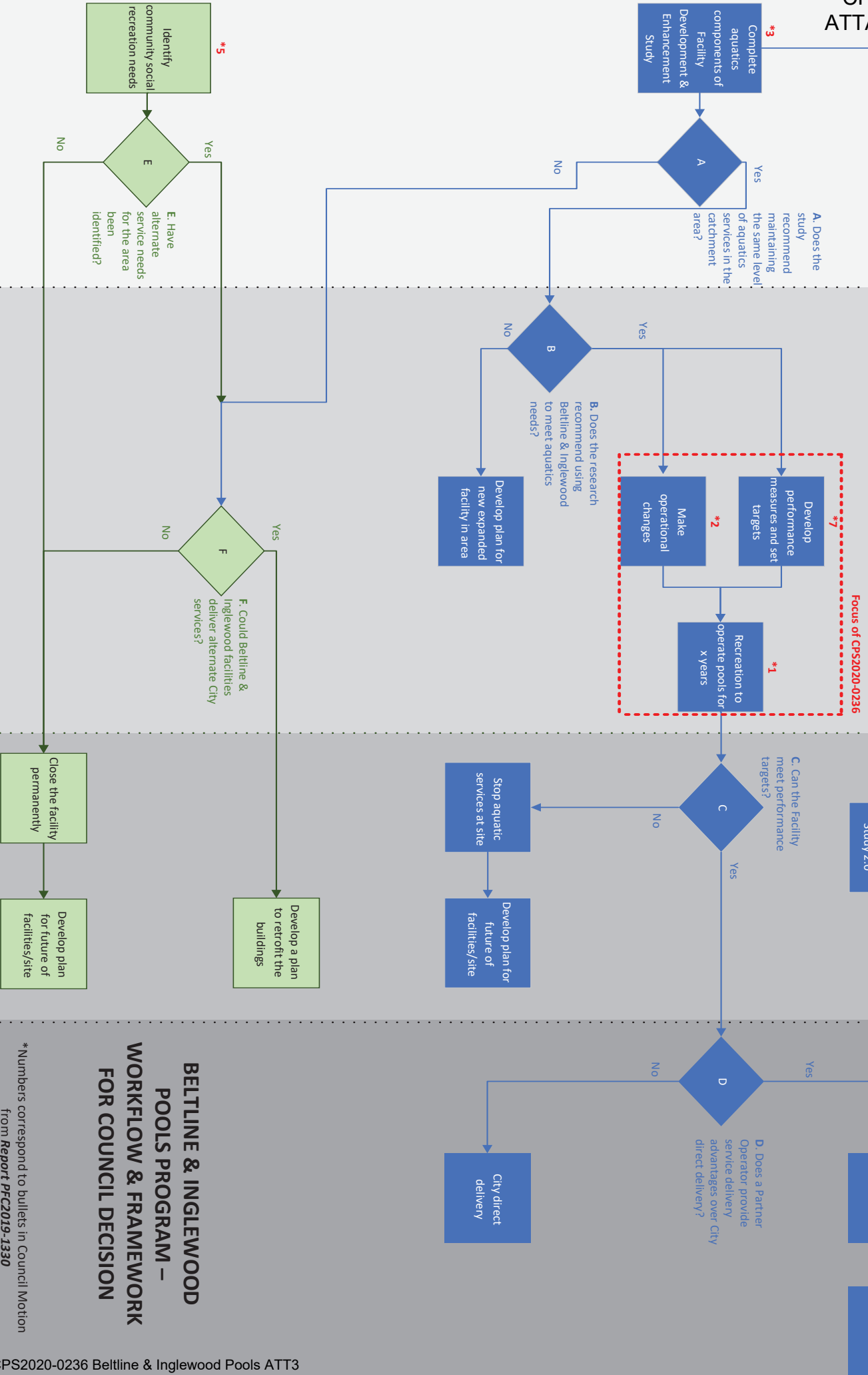


IDENTIFY SERVICE NEEDS IN COMMUNITY

OPTIONS TO MEET SERVICE NEED

FUTURE OF FACILITY

OPERATOR



BELTLANE & INGLEWOOD POOLS PROGRAM – WORKFLOW & FRAMEWORK FOR COUNCIL DECISION

*Numbers correspond to bullets in Council Motion from *Report PFC2019-1330*

Previous Council Direction

On 2020 February 3, Council directed Administration to implement Scenario 1 at Beltline and Inglewood facilities listed in Attachment 1 of PFC2020-0028. That decision kept rates at the two facilities in line with what was implemented as part of the new 2020 admission and pass model.

On 2019 November 29, Council approved C2019-1052, 2020 User Fee & Rate Changes, Attachment 9C which reflected increases to single admissions. Council directed Administration to report to the Priorities and Finance Committee on 2020 January 21 with the addition of new user fee categories intended to increase prices at Beltline and Inglewood.

Council also approved PFC2019-1330 on 2019 November 29 as amended, including specifying price increases as shown in point 2 below:

1. Maintain funding for up to 2 years (\$400,000/site, per year) for the Beltline Aquatic and Fitness Centre and Inglewood Aquatic Centre from 2019 Corporate Program Savings to maintain service at both sites starting Jan. 1, 2020.
2. Implement a combination of the A1, A2, A3, and B1 concepts contained in PFC2019-1330 in order to:
 - Redesign program mix/allocation to focus types of programming to capitalize on each location's strengths;
 - Increase marketing and promotions in order to increase user base by increasing awareness among non-users, using market segmentation to reach out to under-represented populations.
 - Modestly increased prices compared to other City direct-delivery facilities, remaining competitive with other recreation facilities in the area.
 - Reduce hours to better align with times that are more financially viable, operating two facilities in tandem so one will always be open.
3. Update phase one and complete phase two of the Facility Development and Enhancement Study to include emerging communities and provide recommendations based on city-wide recreation infrastructure needs.
4. Prepare a Request for Proposal for a shift to a partner operated model for either or both pools.
5. Identify long-term, sustainable service alternatives and targeted investments to maximize community and social benefits in the area of the two flatwater pools.
6. To engage affected community stakeholders in the above work and report back to Council through the Standing Policy Committee on Community and Protective Services with an update on the progress of the work no later than Q4 2020.
7. To develop appropriate targets for long term operating and capital support for each of these facilities reporting back to Council through Standing Policy Committee on Community and Protective Services no later than Q1 2020.

On 2019 September 11, Council approved CPS2019-1055, directing Administration to continue to explore business and service continuity options for two flatwater pool facilities and report back to Council no later than 2019 November 30.

On 2019 July 23, Council approved C2019-0901 removing \$60 million from the operating budget for the current tax year. Council also approved Motions Arising related to that report including: Pending discussions on business continuity opportunities and area Councillors, allocate up to \$800,000 from 2019 Corporate Program Savings to allow for interim servicing of the community recreational assets referred to in Line 75 – Recreation Opportunities for the 2019 year, and report to Council on 2019 September 30.

On 2019 June 10, Council approved C2019-0782, directing Administration to identify permanent budget reductions of \$60 million for the 2019 tax year. Council identified thirteen guiding principles for Administration to consider in identifying proposed reductions, which included possible reductions to and/or elimination of programs, services and staffing positions.

BRIEFING

Page 1 of 2

Item # 5.2.2

Community Services Briefing to

SPC on Community and Protective Services
2020 March 11

ISC: UNRESTRICTED
CPS2020-0303

NE Regional Park and Cemetery Engagement Update

PURPOSE OF BRIEFING

The purpose of this report is to provide an update to the Motion Arising regarding Report UCS2018-1139 directing Calgary Parks to engage with affected communities and report back to the SPC on Community and Protective Services on the outcome of those discussions. This briefing contains a summary of the engagement process and results, as well as discussion of next steps. Included as an Attachment to this briefing is the full What We Heard report that contains a detailed summary of the engagement process.

SUPPORTING INFORMATION

Background

On 2018 November 19 Council passed UCS2018-1139 approving the purchase of property to meet the need for a future regional park in the north central area and support further cemetery development in the northern region of the City as recognized in the "Cemeteries Strategic Plan 2010-2020".

Report UCS2018-1139 outlines the needs and challenges to secure lands to develop a much needed new regional park to service the north central area. The future regional park will respond to the recreation and parks needs of the regional population and will have a catchment area that is not currently served by a regional park. The report further outlines the need to meet cemetery capacity requirements as the city's population continues to grow and The City's only remaining active cemetery in the north area of Calgary is nearing capacity. The acquisition of this property, combined with the newly developed Southeast Cemetery, will help the City meet its cemetery needs for the next 60-80 years.

Engagement Summary

The engagement for the NE Regional Park and Cemetery was held from October 29th to November 15th, 2019. The City of Calgary held five in-person events and had one online opportunity for input through [Calgary.ca/engage](https://calgary.ca/engage).

In total, over 350 people participated in the engagement events, both in person and online. In person attendees were mostly from Wards 3, 2 and 5, and online participants came from all fourteen wards.

Engagement Results

The full What We Heard report and detailed summary is provided in Attachment 1.

Input collected during the engagement was carefully coded and put into themes, and is not reflective of all Calgarians, but of those who self-selected to participate in our engagement events.

BRIEFING

Page 2 of 2

Item # 5.2.2

Those stakeholders who participated in the engagement opportunities told us that they would like to see the following as their top three amenities in the park: pathways, washrooms and picnic areas. When asked why, participants indicated the park and cemetery spaces need to be family friendly spaces, appropriate for all generations. They also took this opportunity to express the importance of a new park in the area.

Participants expressed a desire for the transition space between the park and cemetery to reflect more passive uses, with many respondents indicating a preference for this transition to include natural park features. When asked if amenities or planned events should be allowed in the cemetery, participants expressed support for this as a good use of space and commented that, if done respectfully, it could support the grieving process and be a catalyst for community-building. On the other hand, those participants who were opposed to the inclusion of amenities and planned events expressed their desire for cemeteries to be “quiet, sacred and traditional” spaces.

Overall, input collected indicates there is no substantial opposition to combining the park and cemetery spaces, if activities and events are planned respectfully.

Partnerships

Community partners played an important role in our engagement process. Calgary Parks collaborated with Vivo for Healthier Generations (a not-for-profit group) in the development of our engagement strategy and for support on our process through access to their stakeholder list, media channels and use of their venue for hosting.

Next Steps

Calgary Parks will proceed with engaging a design consultant to develop a conceptual master plan (Plan) for the park and cemetery which will be shared with stakeholders and citizens in Q4 2020. The Plan will consider input collected during the public engagement as well as other factors that may influence design decisions such as the preliminary geotechnical results and area structure planning.

Development of the Plan will help determine how much of the area is required to support the regional park and cemetery space needs. This information will also be used to inform future funding and budget requirements to support development and implementation as there is currently no capital funding in place for development of this regional park and cemetery.

ATTACHMENT(S)

1. Attachment 1 – Northeast Calgary Regional Park and Cemetery – Stakeholder Report Back: What we Heard

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Project overview

The City has purchased a plot of undeveloped land in north central Calgary. This land is to be used in the future as a regional park and a cemetery as the city continues to develop in that area.

We are in the preliminary planning stages of these amenities and the feedback you provided will help us understand how you would like to use this regional park, and the types of amenities you would like to see in this regional park. We are also exploring innovative approaches to the way a cemetery is developed and used. We are going to be using the information below to develop and share our plans for this regional park.

Please note that this project is currently unfunded – your feedback will help us understand how to plan for these spaces, including estimates on the budgets required to develop the regional park and the cemetery.

Engagement overview

The following is a list of engagement events and tactics that were held to inform the project.

1. Vivo for Healthy Generations, October 29, 2019
2. Balzac Hall, November 6th, 2019
3. Genesis Centre, November 7th, 2019
4. Balzac Hall, November 13th, 2019
5. Vivo for Healthy Generations, November 14th, 2019
6. Online at Engage page, October 29 to November 15th, 2019

Over the time of our engagement program for this project we had heard from just over three hundred and fifty (351) individuals for the duration of our engagement for the project.

In addition to above, we also sent a separate engagement questionnaire via question pro to 209 community groups and organizations and have asked them to provide us with their input and thoughts about planning a park and cemetery together. We asked specific questions about how appropriate it would be to combine the two uses and what things we should keep in mind if we were to create a space that would serve both purposes.

We also advertised opportunities for in-person engagement in Balzac for community groups and organizations to share their thoughts on the project. In total, there were three separate representatives from different Funeral Homes that operate in city of Calgary that took this opportunity to come and speak to us about their vision for the cemetery and park space. Their input, together with other stakeholders, is summarized in the engagement results section below, see page three.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

What we asked

1. What are the top three amenities you would like to see in this regional park? Below is the list of amenities you can see at our other regional parks across the City.
2. Please tell us why you chose those amenities (question 1 above)?
3. What amenities would you use in this regional park? Please tell us why?
4. What would you like us to consider when designing for transition between the regional park and cemetery? Why?
5. What are your thoughts on including amenities or planned events in the cemetery. Is this something you would like to see and experience? Please tell us why?
6. What amenities, activities or events would you find inappropriate in or near cemetery space? Please tell us why?
7. What amenities, activities or events do you think would be appropriate in or near cemetery space? Please tell us why?
8. What are the first three characters of your postal code?
9. What community do you live in?

What we heard

- For a detailed summary of the input that was provided, please see the [Summary of Input](#) section.
- For a verbatim listing of all the input that was provided, please see the [Verbatim Responses](#) section.

Next steps

Calgary Parks will proceed with engaging a design consultant to develop a conceptual master plan (Plan) for the park and cemetery. The Plan will consider input collected during the public engagement as well as other factors that may influence planning decisions such as the preliminary geotechnical results and future area planning considerations.

Development of the Plan will help determine how much area is required to support the regional park and cemetery space needs. This information will also be used to inform future funding and budget requirements to support development and implementation as there is currently no capital funding in place for development of the regional park and cemetery.

Summary of Input

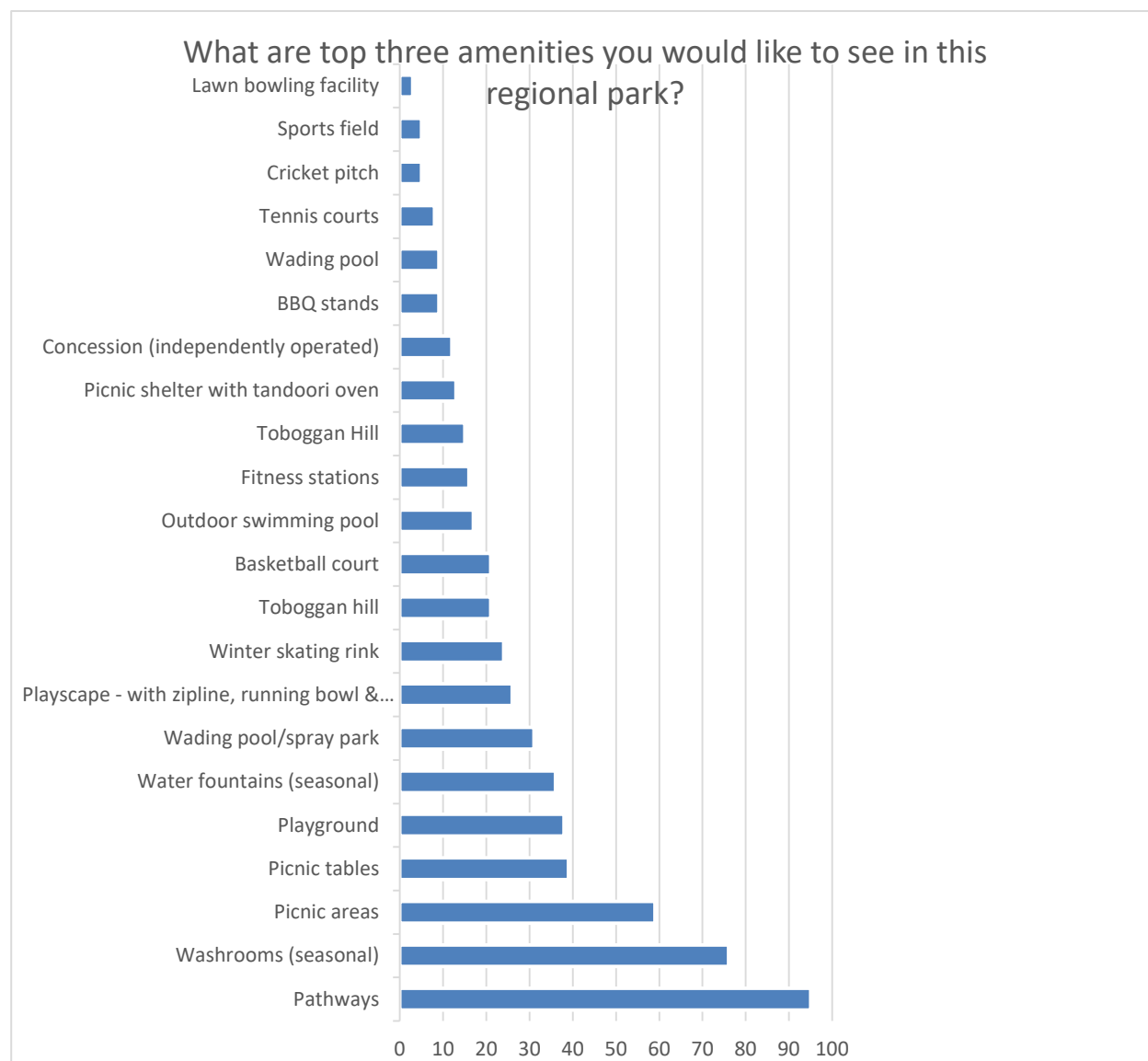
The input collected, both in person and online, was carefully coded and put into themes, please see the graphs and paragraphs that will provide you with description of input collected. The numbers on each graph below are representative of the numbers of comments collected that support each of the themes in each graph. This questionnaire should not be taken as representative sample of Calgarians but of those who

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

participated in the engagement events and engagement questionnaire that was available online at www.calgary.ca/engage.

Figure 1.1



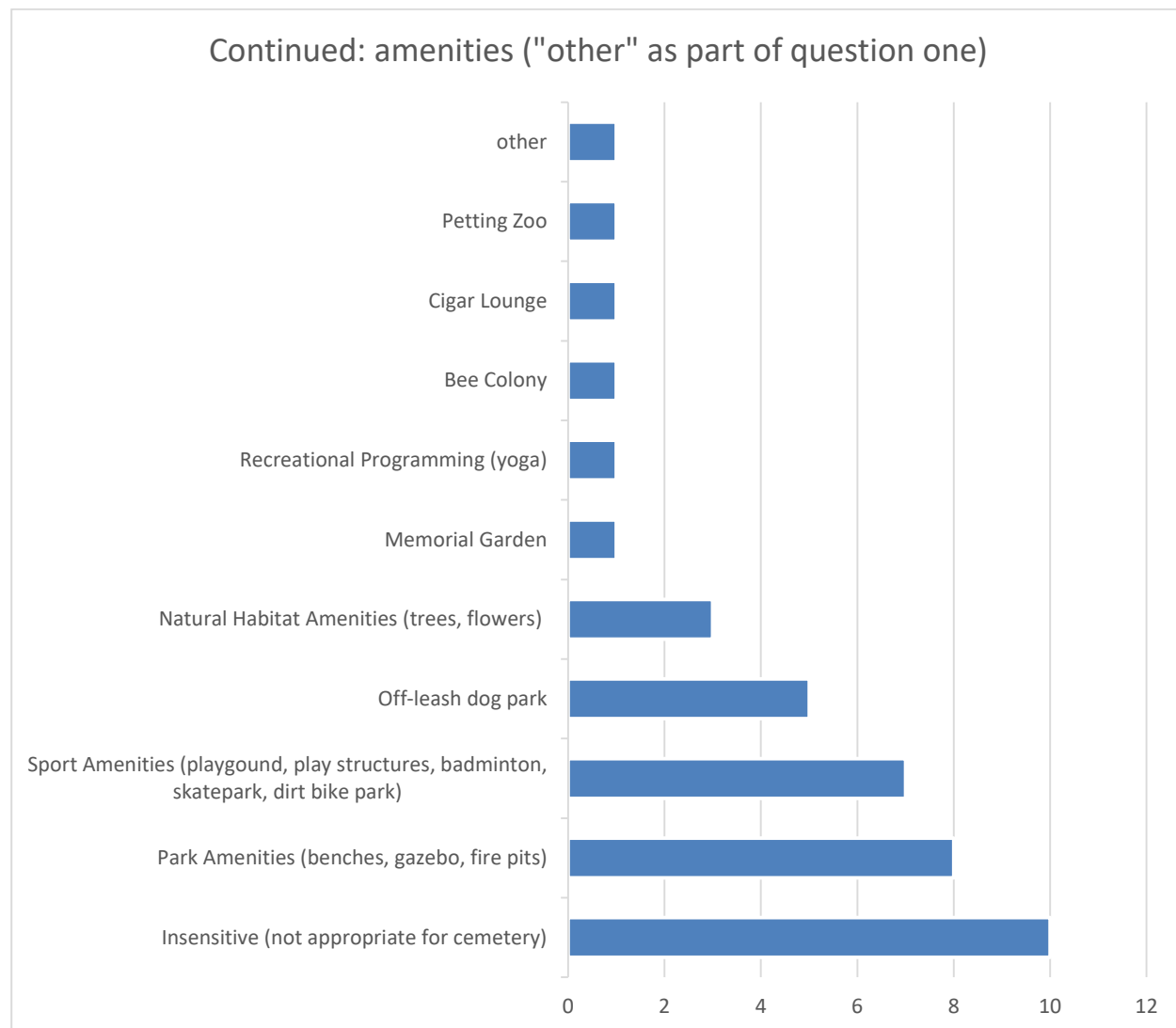
In question one, when asked about the top three amenities that participants would like to see in this park, participants responded in choosing the following three amenities: pathways, washrooms and picnic areas. In addition, some of the other amenities worth mentioning that were chosen by those who participated in this engagement were: playground, water fountain (seasonal) and wading pool/spray park.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

As part of question one, we also asked participants to identify additional amenities they would like to see that were not included in the list of amenities that were provided to them. Most participants took this as an opportunity to confirm their previously chosen park amenities and in addition, added the following amenities: benches, gazebo, fire pits, skatepark and dirt bike park, see figure 1.2 below. In addition to the above, participants also mentioned off-leash dog park, bee colonies, cigar lounge, memorial gardens and recreational programming such as yoga, as amenities that they would like to experience in this regional park. In addition to above and as noted in Figure 1.2 below, some participants also took this opportunity to express their opposition to the idea of providing amenities near a cemetery space.

Figure 1.2

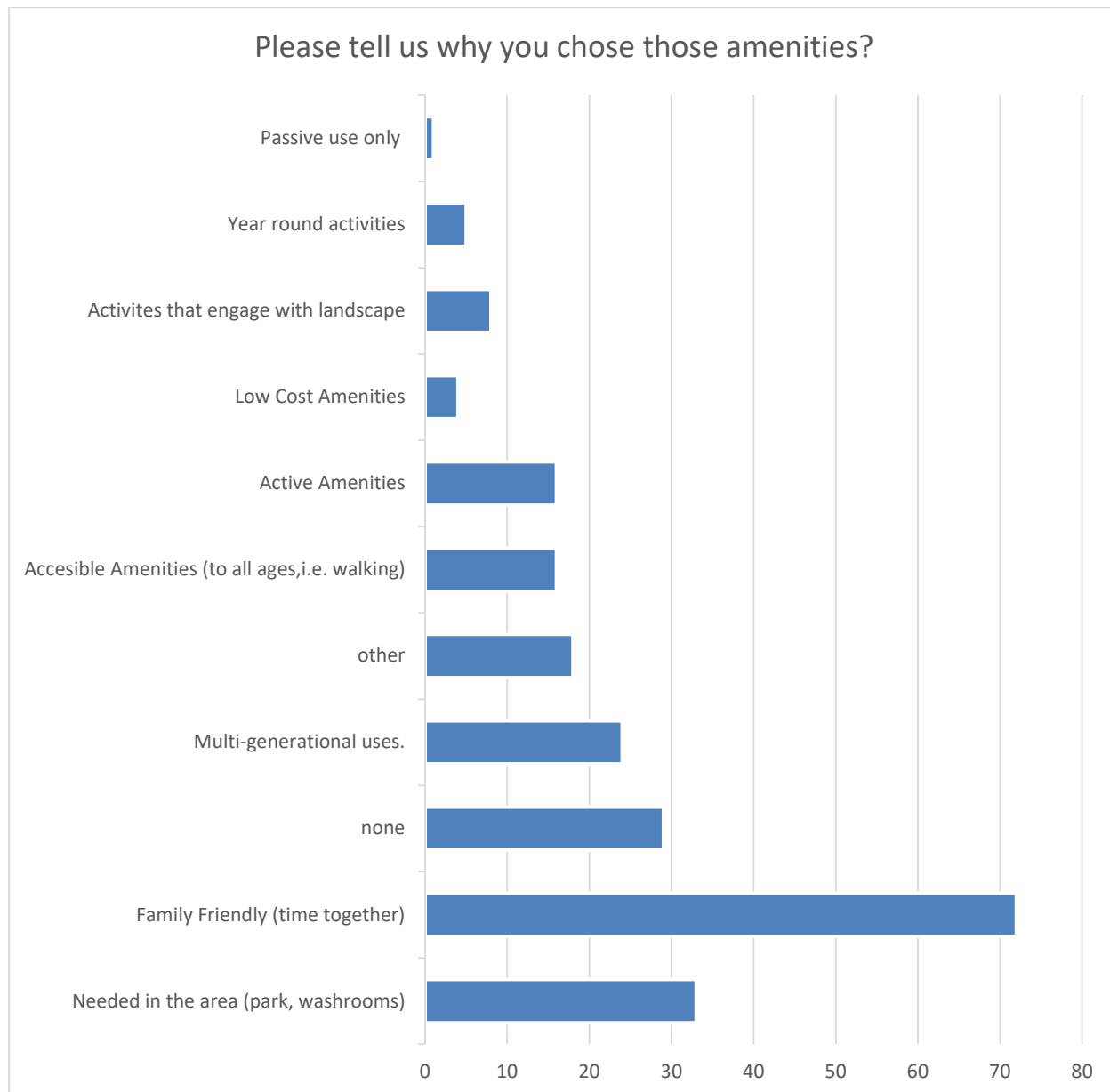


Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

When asked about why they have chosen their top three amenities the responses generally fell and can be described in these three areas: family friendly, multi-generational uses and amenities that are needed in the area (see Figure 1.3 below). What participants want to see is a park that is family friendly, a park that can be used by many generations. In addition, participants felt that having a park in the area would be very beneficial for the future communities. One important note here is that washrooms within the park space were mentioned as being a very important and a required amenity for a new regional park space.

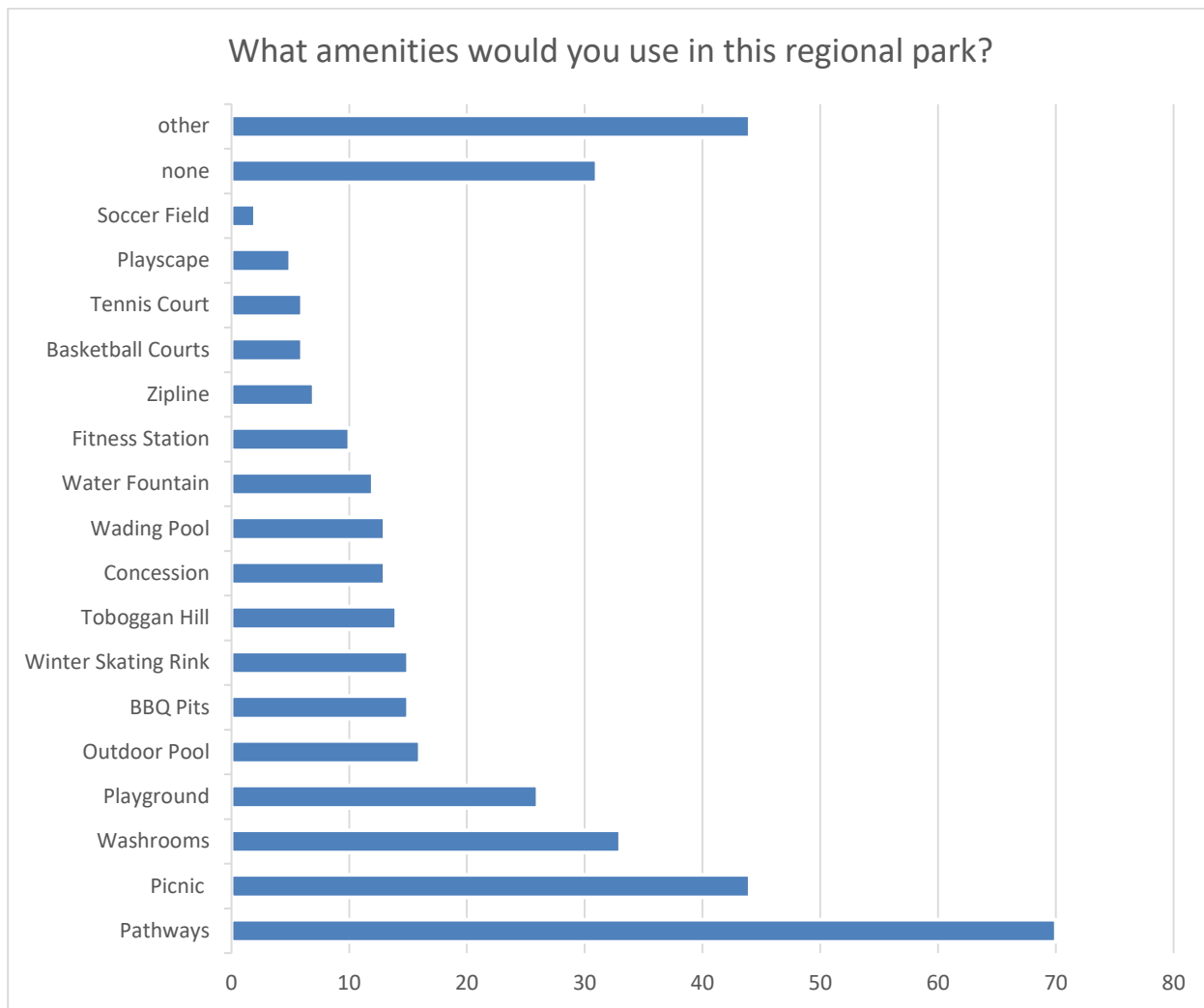
Figure 1.3



Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Figure 1.4



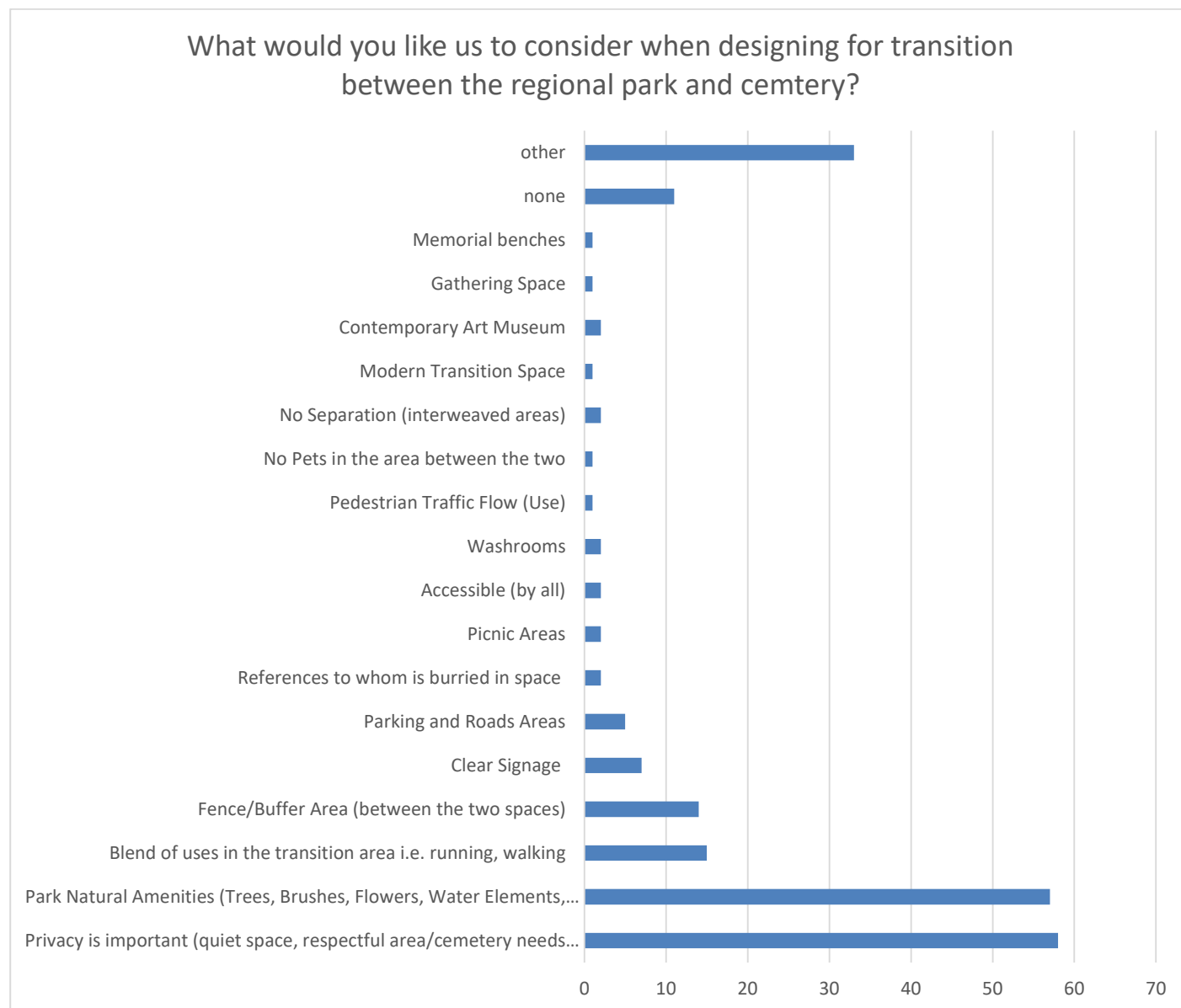
When asked about which amenities they would like to use (see Figure 1.4), the response was not that different than what we saw as responses in question one above (Figure 1.1)

The top three responses were washrooms, picnic areas and pathways. Input provided in the “other” section of Figure 1.4 was in most part a, repetition of the amenities shown in Figure 1.1. Participants took this as an opportunity to restate previously chosen amenities. Those participants who were not in favor of having any amenities in either the park space or the cemetery space were captured under the “none” theme, see Figure 1.4. This can further be explained as participants whose comments were collected and coded under the “none” theme would prefer that the space was only used as a cemetery space, versus it being a combined cemetery space and regional park.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Figure 1.5



When asked about what do we, The City, need to consider when designing for transition between the regional park and cemetery. Most responses fell in two categories, privacy as being very important and addition of natural elements in the transition area (see Figure 1.5).

First, privacy was an important factor when thinking about the transition space between the two uses. Respondents wanted us to consider that users of both a cemetery and park need privacy and that the area would, most importantly, need to provide them with the privacy they need to grieve the loss of their loved

Northeast Calgary Regional Park and Cemetery

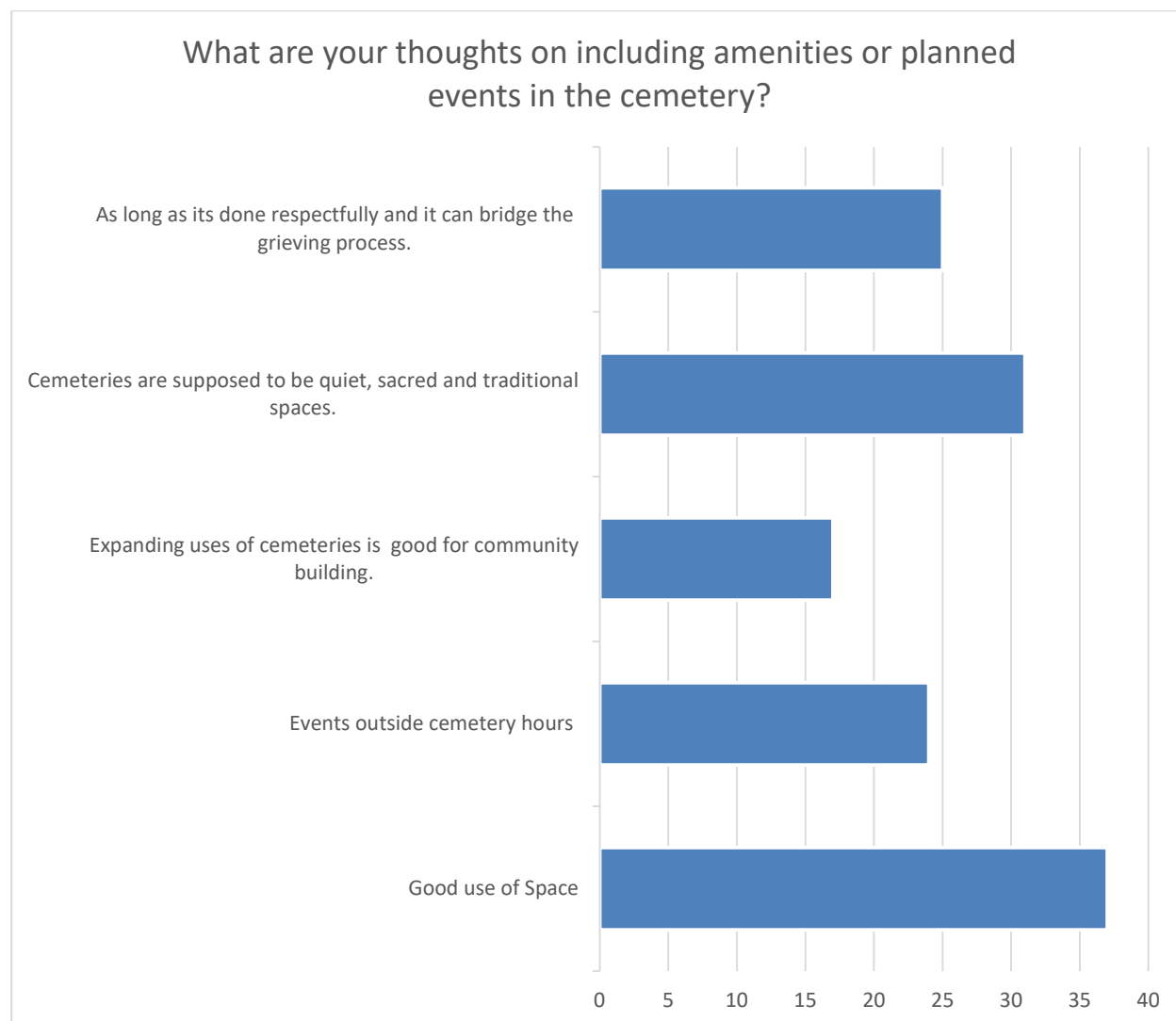
Stakeholder Report Back: What we Heard

ones. When participants took the time to elaborate on privacy, they used phrases such as: “quiet space” and “respectful area”.

Natural elements such as trees, shrubs, flowers, water elements and green space were identified as a second category that should be considered in the design of the transition between the two spaces.

Comments not associated with the design elements are captured in the “other” section, see Figure 1.5 above. Those participants who disapproved and were not in favor of combining a cemetery and a regional park are captured under the category labelled “none”; see above graph Figure 1.5.

Figure 1.6



Northeast Calgary Regional Park and Cemetery

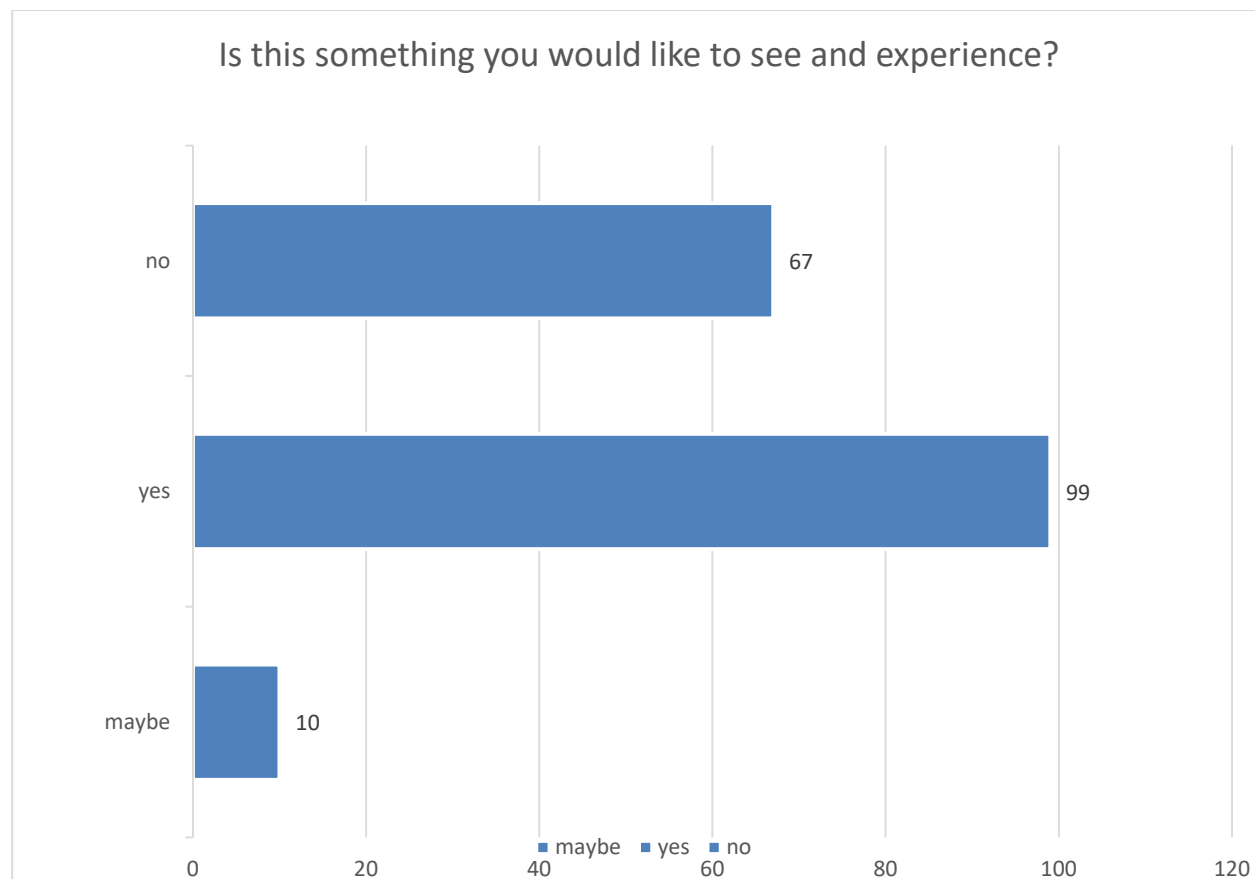
Stakeholder Report Back: What we Heard

When asked about whether amenities or planned events should be allowed in the cemetery (see Figure 1.6 above), participants stated that including amenities and planned events are a good use of space in the cemetery and that this could be good for community building. On the other hand, those participants who were opposed to the inclusion of amenities and planned events, expressed that cemeteries are supposed to be “quiet, sacred and traditional” spaces; see above.

Other comments collected support the inclusion of amenities and planned events. Many reflected that this mixing of the two uses needs to, above all, be done in a respectful way so that it can play a role in the grieving process. Some participants have suggested that planned events can be done outside cemetery hours so as not to interfere with business operations of a cemetery and the visiting hours.

Figure 1.7 shows participants’ responses to the question of whether participants would like to experience amenities or planned events in the cemetery. For clarification purposes, the numbers below should not be taken as representative of all Calgarians, but only of those who chose to participate in our engagement events and our questionnaire online.

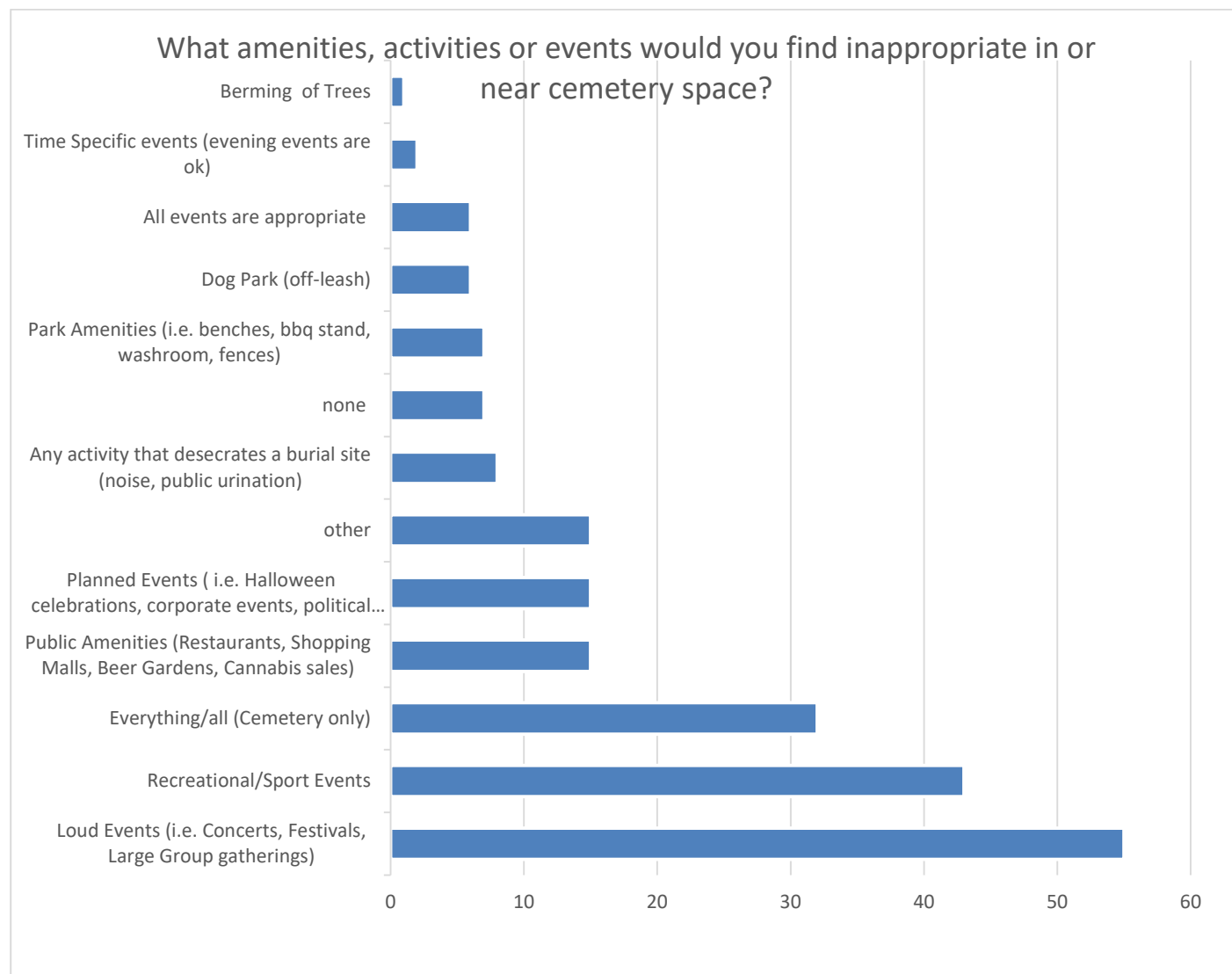
Figure 1.7



Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Figure 1.8



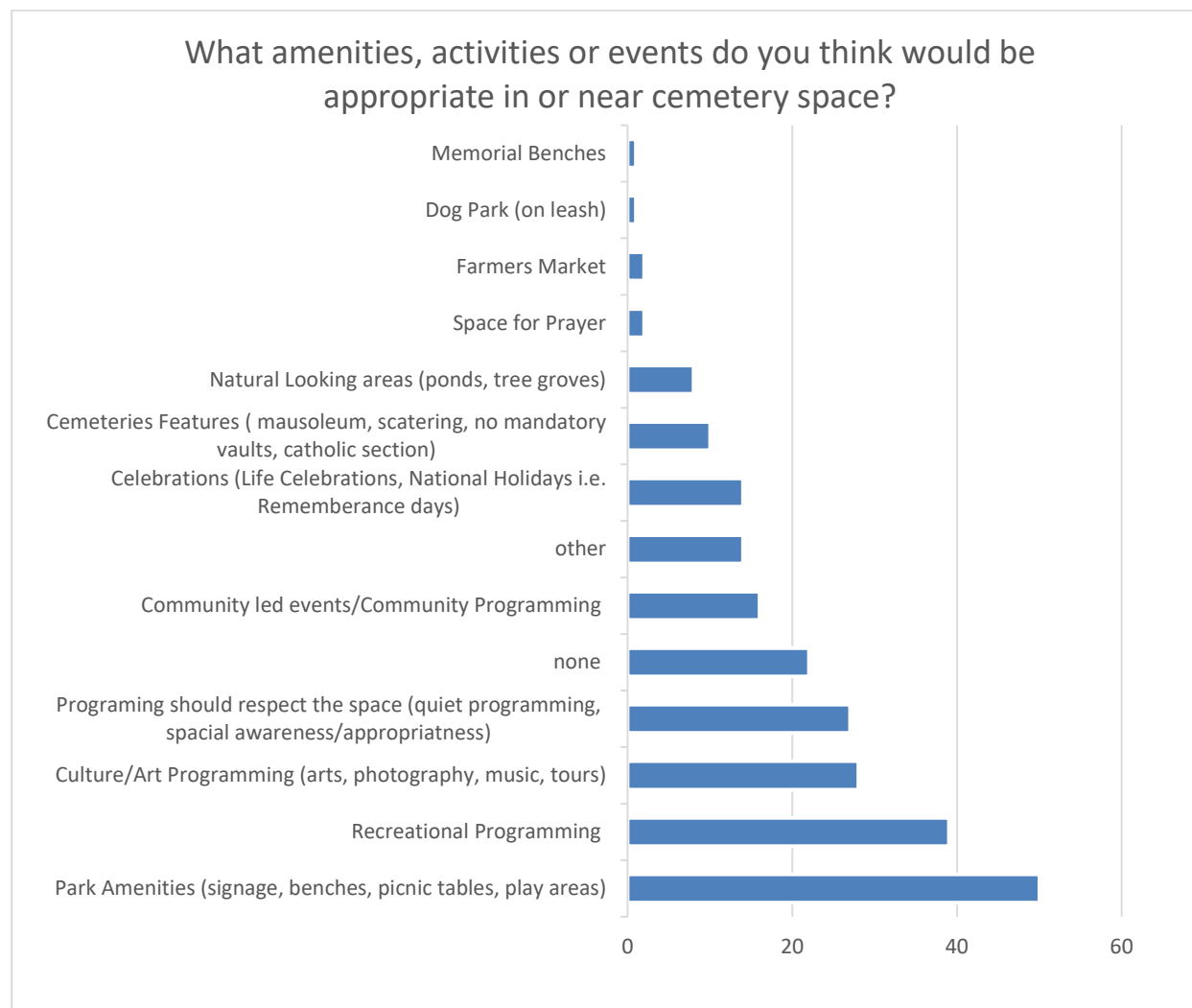
When thinking about activities, events or amenities that would be inappropriate in a cemetery space, stakeholders told us that the most inappropriate events were those they described as “loud events” such as concerts, festivals and large group gatherings (see Figure 1.8). Participants also told us that any recreational or sporting events would be inappropriate to host in the cemetery space, as reflected in the “Everything/all (Cemetery only)” theme in Figure 1.8.

Those who were opposed to the idea of a combined park and cemetery also took the opportunity to say that any events or amenities would be inappropriate in, or near, the cemetery space. A small number of comments indicated that some participants are open to having any type of amenity, activity or event in the cemetery.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Figure 1.9



When asked about what amenities, activities or events are appropriate in, or near, the cemetery, most participants told us that amenities such as benches, picnic tables, play areas, and signage or wayfinding are appropriate for the cemetery space (see Figure 1.9). Comments also supported use of the cemetery space for recreational programming, or as space for cultural and art programming. Some participants commented on the need for programming to reflect the nature of the cemetery space as a quiet space for reflection. In addition to the above, some comments suggested there is opportunity in the cemetery space for more unconventional uses such as a farmers' market.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Verbatim Comments

1. What are top three amenities you would like to see in this regional park?

total:	95	76	59	39	38	36	31	26	24	21	21	17	16	15	13	12	9	9	8	5	5	3
online	80	55	42	28	27	24	22	12	15	7	6	7	7	1	8	10	4	1	4	3	4	0
in person	15	21	17	11	11	12	9	14	9	14	15	10	9	14	5	2	5	8	4	2	1	3
	Pathways	Washrooms (seasonal)	Picnic areas	Picnic tables	Playground	Water fountains (seasonal)	Wading pool/spray park	Playscape with zipline, running bowl & concrete wave	Winter skating rink	Toboggan hill	Basketball court	Outdoor swimming pool	Fitness stations	Toboggan Hill	Picnic shelter with tandoori oven	Concession (independently operated)	BBQ stands	Wading pool	Tennis courts	Cricket pitch	Sports field	Lawn bowling facility

2. Please tell us why you chose those amenities (question 1 above)?

These are amenities that I have used at other regional parks and we enjoy them as a family and would be nice to see some of them closer.

Multi-generational usage. Opportunity to play and socialize. The closest regional park with a spray park or pool is 20+ minutes from north-central. All seasons.

"Washrooms - running over to Crossiron Mills to use the closest bathroom does not sound fun.

Pathways - paved pathways are an accessible amenity for everyone to use

Picnic tables - "" if accessible from the pathway."

Not enough of these up north

No off leash areas of any size in area. NE lacks parks in general.

Opportunities to spend relaxing time in the area, picnicking and enjoying a quiet walk with my dog, and have the use of washrooms. Like to keep the space quiet and peaceful, where basic comfort needs - food and washroom facilities - are readily available.

The options given were a little limited, actually. The amenities that I chose are ways of quietly enjoying the landscape of a cemetery without disturbing mourners.

Washrooms and water fountains are essential amenities. I chose pathways because it would be nice for visitors to have walks.

Gives options for a family day out.

Our area needs a spray park, this request comes up all the time in our community. Pathways and picnic areas just make sense to go along with the spray park. Honestly, washrooms and a concession do too

"I use the washroom frequently.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

I like to walk and bike.

Interactive architecture could be incorporated to make a interesting landscape to explore."

Beddington off leash is dirty and poorly laid out. Also difficult to get to since no exit from SB Deerfoot.

These amenities are not readily accessible in north central Calgary.

They are ways people can use the space while still allowing for lots of cemetery space

Providing pathways and picnic areas allows people to gather, while maintaining a respectful atmosphere in a cemetery. They are low cost and low maintenance options, while options involving water or turf etc are less sustainable with tax dollars.

To encourage residents to stay active, and have an opportunity to interact with neighbors.

Of the above, I'm most likely to use parks for walking. I think public spaces should have washrooms as a rule.

Picnic areas promote togetherness amongst family and friends, pathways encourage physical fitness and the wellbeing of enjoying nature, and an outdoor swimming pool brings children and families together. HOA already has a spray park, and skating rink.

Promote active outdoor lifestyles that can be used by all ages. But not too obtrusive to conflict with the cemetery.

They're things that would make the park a destination. I can see myself going out of my way to visit with unique amenities.

I chose the picnic tables, picnic shelters, and washrooms. While I agree that cemeteries should be more welcoming to the community, it is important that we maintain a level of respect for those buried there. Fun should be kept separate.

A cemetery should be a quiet respectful resting and visiting place. No amenities should be in a cemetery location.

Stop slanting your questions in your favor. The City should be ashamed of this behavior.

To bring family and friends together in trying times

Sports and cemeteries DO NOT mix, period. Encouraging walking on the grounds would be wonderful, but that's it, have to respect the grieving families

Activities for all walkers soccer

Not enough spray parks and playgrounds with washrooms in Calgary.

A cemetery is a place whereby the dead should be respected with dignity. I DO NOT AGREE that it is a place where people come to play and have games etc. All these activities are not showing respect. When loved ones visit a cemetery they want peace & quiet.

I generously chose these options because really all you need in a cemetery is space and maybe some seating areas. That's it. Keep it natural. Keep it peaceful and don't mix sombre remembering with fun and excitement.

People visiting a Cemetery might need the two I chose above. I DO NOT THINK IT'S APPROPRIATE TO HAVE ANYTHING ELSE PUT BESIDE A CEMETERY!

none.. this is wrong..

Family friendly

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

low cost

To create vibrancy thruout the year

I wouldn't have any as I find this whole proposal in very poor taste- lacks Both sensitivity and respect
People need washrooms in public parks.

These are the things we use when as family we go to a park

Picture this: Grieving mother who just lost her young child stands mourning her loss as burnt hot dog and laughter permeate the air around her, a soccer ball comes whizzing past her head as a young guy half heartedly apologies while stepping over homeless

I think they will be well used by all not a specific interestgroup.

promotes the use of the green space that would appeal to all ages and interests for both of Calgary's seasons and avoids introducing elements, like concessions, that will surely bring in issues with litter.

I would specifically go for a picnic if there is a tandoori oven. It also allows the space to be used by more migrant families. There is a shortage of good outdoor rinks in Calgary. It would be great to bring my dog to such a place.

walking paths provide quiet access for visitors; washrooms are just a necessity

there is an under-supply of family gathering places

These are amenities that I enjoy and my nephews enjoy

Engages park users with the landscape but minimizes disruption to cemetery visitors

More tennis courts required for the summer

A cemetery should have some serenity to it but should also contain a place where people can come and share their successes and failures with their loved ones. Have weddings, birthday parties etc and a place for children to play

Cultural and religious sensitivities will divide people more than connecting them.

I don't want to be walking on someone

Unobtrusive. Unlikely to be controversial or cause emotional pain to the bereaved.

this is an awful idea

Too spend time together.

I find it extremely disrespectful to pair a cemetery with "fun for all." A cemetery should be a place where loved ones can come to quietly reflect on those they've lost, not where people can play all day long! Whatever happened to respect for the dead???

I believe these amenities are nice to have and would not disturb persons attending funeral services.

I believe they can make the space beautiful and stay the most respectful to the dead and grieving loved ones

They would encourage Calgarians to make use of the good weather and get outdoors.

It would maintain the quiet respectful space a cemetery deserves

I believe cemeteries should be Quiet and respectful .

Playgrounds and pathways can be used year round, and a concession would be a draw.

To bring life to an area that celebrates death.

They bring friends and family together in an outdoor setting, but are not so boisterous as to disturb people who have come to mourn

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Something everyone likes

I'm not aware of the actual size of the area, but if there is ample room some of the other features could work as well. I just would like to have the actual gravesites being respected. No ziplining across my loved ones.

I do think the cemetery is for people to visit I could also support a small Play area for children however basketball zip line no people come for a peaceful experience.

Park like pathways and trees are restful for those visiting a cemetery. Seating is essential for the older visitors and for quiet contemplation. Natural beauty contributes to good mental health, allowing people to heal.

Only ones that respect the dead sufficiently

Respect for the dead! Let them rest in peace. I personally will play hopscotch on NENSHI'S grave if this goes thru!

I was trying to think of what is needed in the city and what would draw the most people.

Cemeteries are under used public spaces. Having more people use these is an incredible benefit to the public, as well as those visiting graves. I would LOVE to see this used in Calgary!

Because it can brighten up a space without being disrespectful to the people using the space.

Gentle activities and amenities provide the balance between a place for people and respect for the families and the dead. Screams from people on a zipline would be awful for a grieving family to hear.

I feel like this could be a place where families gather to party respect and enjoy time together, but not wild parties.

They would provide a place for so many citizens to relax and get together.

We need less development and more natural space in the few parks that remain in Calgary. If people want structured activities there are recreation centers. Natural spaces with minimal development are becoming non-existent in the city limits.

A cemetery is a place to honor the dead and visit them

I think a playground is nice but do not support ziplines. The zipline that's at Prairie Winds park is popular but a huge waste of space that would be better used for another purpose.

Family type area

I choose the walkways so that people going to the cemetery to visit their loved ones can stroll in peace while visiting, the picnic table so that folks can sit if they want and the washrooms (self explanatory)

This is disrespectful and a terrible idea.

I like the idea of a multi-use space, but I feel that more calm/contemplative type activities fit better with a cemetery. Those that come to visit or remember their loved ones may be disappointed to see zip lines and swimming pools.

Stop spending. Put all projects on hold.

There still needs to be respect for the dead and grieving; walking paths are appropriate playgrounds are not

Provides a place to gather and walk

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

If we need to expand cemetery space, then make it a cemetery. Please do not use any excuse to spend more of the taxpayer's money. Making it a park will just incur more operating cost among other things.

Because anything else is just disrespectful. Cemeteries should not be merged with parks.

I advise to have respect for those who have passed away. This idea is not a good one.

A cemetery is NOT A PLAYGROUND. It should be a place of respect and not a place of noisy sports fields and playgrounds.

The space should be respected as it is a cemetery not a park for family and children to run around screaming

This is stupid

No amenities.

Spaces where people can gather to spend quality time with friends and family

"Given the location being so far north it would be good to have washrooms.

Picnic tables and a playground, cemeteries are not usually the place people bring children as they are often solemn places this could encourage it."

These are the only amenities I believe should be in a cemetery.

something for old and young

It's good to plan for all season use - not just summertime. It also opens up activities beyond just fitness or sports buffs (tennis, ziplines, cricket, lawnbowling, etc). It's tough to open any 'park' without washroom facilities, because you need them.

Don't have many of these in the area

None of the above appropriate for a cemetery

Lack of these facilities in the area for the population

I choose the pathway because you can allow people to walk through the cemetery but it is not a place to play in!! Having restrooms should be along ALL pathways for the convenience of the public. Having a playground or wading pool is simply disrespectful.

These are amenities for all ages. Would allow access to greenspace, while protecting the sanctity of cemetery.

Passive use. Please do not incorporate active use amenities into a cemetery

It'd give families a chance to have a lil picnic and watch their kids play. But still be a quiet family style place next to the cemetery

I think the amenities should be limited to what is typical to a cemetery or place of rest. I think the purpose is able to respectfully visit our loved ones and a splash pad or recreational site should be independent.

People need to learn that death is not a scary thing and that we will all eventually die and life goes on. We can celebrate the loved ones we have lost by playing and having fun in the same area.

I'm really just here to comment on the cemetery being combined with the rest of it.

More kid related parks are needed for NE Calgary. I was shocked that washrooms and water fountains had to be part of my top three choices. They should just be a given. Therefore, I ended up with 4 choices but would rather have a different choice than

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Because these are the only ones suitable for a Memorial Park / Cemetery

Washrooms are essential! Picnic tables (FREE) allow people of all ages and fitness to rest and enjoy the park. Pathways are a way to be part of the park, and to avoid destroying the vegetation. I choose these as top 3 because if you are walking through the park it enables you to stay longer if in need of water or the bathroom.

This is all kinds of wrong

The other ones seem disrespectful for people who are there to mourn.

Family friendly

Because they can be used by all kinds of people, young, old and families, fairly safely without disrupting the cemetery (no soccer or cricket balls hitting people, not overly loud, etc.)

No amenities as it is a graveyard, not a playground. Never mind the fact that this is an unfunded project so far, and in case you've forgotten, WE HAVE NO MONEY FOR ANOTHER PARK!!!

all are active amenities

family activities

all of these are used by all (playground, fitness and tandoori oven)

address the gaps in offerings in N. Central YYC, outdoor pool, splash park and running/cycling

pathways

bbq brings family together

togoggan is outdoor during winter

just makes sense in a park

basketball court pathways and water fountain

covered picnic shelters make gathering in Calgary's unpredictable weather possible.

without water fountains washrooms the area cannot be properly activated (limits use)

"convenient" active amenities. A beautiful walk in the park away from busy "mall".

outdoor space for activities

family activities

it would be nice to have outdoor swimming pool and skating rink that is public not community based in the NE. Calgary does not have enough man-made beach areas.

pathways make convenient and comfortable walking/cycling transportation. Picnic areas will allow families to join together and spend time while visiting loved ones in the graveyard. A cigar lounge is something Calgary lacks and having one available at a cemetery would allow cigar aficionados to relax at the cemetery.

I feel these are cost effective options that people will actually use regularly.

I choose these amenities because they clash very well one another and it'll be very easy to work around a design for a park/cemetery. As well these amenities work well between youth and elderly. Giving both a space to do activities or well feel part of the community.

3. What amenities would you use in this regional park?

Skatepark, pumptrack, bike park, wading pool, BBQ pits, playground, Zipline.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Anything for kids to play and families to gather. Hosting family outings and gatherings. Having wet places to cool off on hot days.

Baseball Diamonds (similar to Stanley Park)

Any available amenities.

Probably strolling, picnics and skating. Any art and cultural events, birding, cafe or coffee shop, outdoor art works, plays.

I would use the ones that I selected and any other amenities that may be included.

Pathways are great for dog-walking and exploring with kids. Those are the activities that regularly get me outside

People all over Coventry use regular paths as off leash and it's dangerous and annoying. I have a dog. He's always on a leash but the Beddington Park is not ideal.

Picnic areas, walking paths, labyrinth, pond, gardens

A fenced dog park, picnicking space, a unique playground/spray park.

A better question would be what amenities I wouldn't use. Those I wouldn't use include a cricket pitch, wading or outdoor pools, lawn bowling, or soccer fields.

I think it would be nice to have amenities for family gatherings so that families can incorporate grieving into their reunions and gatherings.

Only the 2 I chose above. They are a necessity.

What

All 3 I selected

See above.

Picnic areas and playground. I think a playground can incorporate a wading pool and a skateboard area.

"Chairs, art dispersed, plaques with healing words, trees, paths, water fountains embrace nature and create a warm and inviting space for visitors that bring them

Comfort."

Quiet places, shaded areas, seating, beauty in natural surroundings. A cemetery is a place of rest and peace. Respectful behavior and quiet contemplation give peace to all, young and old.

I would use any cemetery that has additional public use spaces. For myself, and my family including children

Benches, because people don't go to cemeteries to have fun

All of the ones I mentioned, to enjoy the company of family and friends.

Green spaces, walking paths and other calmer and contemplative activities complement the cemetery. I feel like it would be better for a place of respect.

Only the ones I checked off.

i would also use a coffee shop or open green space either for reflection or with kids.

All spend the day there and have everything we needed

same as 2 above

In any cemetery, pathways and washrooms are an asset. A discreet interpretive centre would allow for nature and history events. If the area has dark skies, astronomy events could be a respectful fit.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

I would use the ones I mentioned above.

cemetery - i am in favour of green burial and would like to visit there

tree gardens, pathways, washrooms, water fountains.

I would use running /cycling path and outdoor pool.

pathways, running, picnic tables, bbq stands.

washrooms/showers, food concession.

playground areas. I have kids. Pathways - walk kids/dog.

pathways, toboggan hill, bbq, winter skating, lawnbowling, washrooms.

lease part of the park space to industry (ex. Driving range)

sheltered areas , more but smaller

pathways, picnic areas, bbq, fountains, fitness, lawn bowling

paths, gazebos, washrooms, spray park, fitness park, toboggan hill, playground, bbq stands, lawn bowling, I love paths for biking/running and playing. I will use it year round. Love the Quens park.

playground, , pathways/biking, bbq

pathways by seasonal water ex. Creek/fountain because these are rare and I would travel for them

bathroom, parking lot, garbage cans, seating areas, flowers.

outdoor swimming pool, and playground and gazebo

4. What would you like to consider when designing for transition between the regional park and cemetery? Why?

Respect for the deceased, but history of the people that are buried there. Some park amenities could be in the cemetery space and vice versa. A nice transition between the two.

I think it's a great idea to combine these both. Cemeteries take up too much land to be single use.

Families should be able to gather privately in the cemetery without feeling like they are being watched by park users.

Traffic Flow/Pedestrian Traffic Flow

Daytime noise. People visiting/burying their deceased loved ones tend to prefer a quiet space.

I don't want a cemetery

keep cemetery space clean, quiet, sacred. Inviting people to merge between cemetery and play space.

Nothing.

Consider putting clear signs around the cemetery so park users know they should be silent as they approach the cemetery as family members at the cemetery would like a quiet place.

Good signage so there is Recognition of the change

I love the idea of making the cemetery a space where people want to spend time. I can see picnic areas between the cemetery and spray park but also areas within the cemetery that people can sit, eat and be with their loved ones.

Maintenance and vandalism protection

Obviously would need some sort of fence between an off leash area and cemetery.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Um. Some trees, perhaps? Unless it's Halloween, seeing gravestones when playing would be a real bummer.

Keep activities and amenities in localized areas so that people who want space to think of their loved ones and grieve can still have space to do so in quiet areas by themselves.

Peace and quiet for those paying their respects to those who have passed away. Family friendly in a calm environment.

There should probably be an empty space just to give people a heads up that they are entering the cemetery area. Just to maintain proper respect for the dead.

I just want nice green spaces. Green burial options would be appreciated.

I think to create somewhat of a division between both, still allow it to be accessible as some may not necessarily believe in walking through a cemetery. Basically make it on the side so if someone wants to go they can but don't force people to go through

Natural areas, trees, water features.

Maybe a memorial pathway with plaques for notable 'residents'. More than just politicians and famous folks though. I want to learn about community heroes who did something heroic or did good for their communities.

When designing for the transition between the park and the cemetery, I think it is important to keep recreational activities at a distance from the cemetery. Green areas, walking paths, trees, and picnic tables can separate the park and cemetery.

Don't do it. They are two different things for two different purposes. Keep them separate.

Stop pushing your agenda, a Cemetery should not be used as a playground.

Parking and accessibility

If visiting a deceased loved one, I wouldn't want someone zip lining over me or hear the screaming of children playing or a rock band...very inconsiderate to even think of this!

A change in plants ie grass to border of flowers Karl forester grasses small shrubs

Flower beds and pathway system between cemetery & regional park. Pretty and provides distinction between two.

A cemetery is a place where one can quietly go to visit departed loved ones. Trees and flowers should be considered to enhance the place.

I want you to consider why this proposal doesn't make sense. Why don't you just build a memorial mall while you're at it? I know, have a place for food trucks to setup shop and open up a campground too! Whoever thought of & supported this should be fired

People should be left in peace. That's what a Cemetery is for!

Hedges of evergreen trees to allow privacy of cemetery and also provide a sound barrier from the park area.

not a park.. would this be acceptable in a muslim cemetery??

Green space

Respectful coexistence

I wouldn't have any as I find this whole proposal in very poor taste- lacks Both sensitivity and respect
Cemeteries should be used to celebrate life. Why not have a green cemetery?

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

I have a close friend who is resting in Queens Park Cemetery. I like to run though that park because I think about her. I think this also is a healthy way to look at death.

The feelings of those in mourning. Would you bury one of your loved ones at such a place?

Consider using common sense

Aesthetics...man-made hill or bush-small trees

IF YOU'RE GOING TO BUILD A PARK NEAR A CEMETERY - THERE SHOULD BE A WALL THAT DIVIDES THE TWO PLACES.

A line of trees or bush between the two to allow privacy for those visiting loved ones who have passed or having a funeral

Maybe a fence and green space to segregate the two spaces, mostly to ensure privacy/quiet for families attending a burial ceremony.

keep cemeteries separate from play-type parks for simple respect!

respect for the deceased, noise abatement, hooliganism prevention.

Minimize disruption to funerals and cemetery visitors. They should be able to expect quiet and some degree of privacy.

Respectful pathways

I would like to see activities woven into the cemetery as if that is where they have always been, I don't like to see activity area put in just for the necessity of want and use.

You are using the wrong examples in your comparison from around the world without taking into account Calgary's demographics and climate

Have some respect for the dead. Make it a cemetery only or a park only!

Cost. Respect for deceased and their families. Community needs. Traditions surrounding death and differing spiritual ideas. Balance.

nothing

Tranquility and calm. Zen like to enjoy a picnic and water elements

Lots of space - there should be a huge buffer between the two areas. Think of people who have lost someone dear to them.

"Sound buffering so that services aren't disturbed by people using the park amenities.

Signage to let people know about the space use.

Landscaping to make clear where the burial area is located"

Respect most of all- not just for those layed to rest but for the families and those grieving and remembering loved ones- it should not be loud or a carnival

Perhaps a hedge or other natural source of sound barrier to seperate the park and cemetery. It allows for privacy and peace on the cemetery side.

People come to grieve and commune with those they've lost. Respect that atmosphere

Creating an attractive space that feels safe and helps remove the fear of being in a place where there are dead people

Make it as invisible as possible because we shouldn't put the dead into a "closet". Many places celebrate the dead and incorporate them into life.

priority to the bereaved, but quiet, relaxing enjoyment for the living

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

No cemetery please.

public space as long as it is done respectfully

"Just to have a respectful beautiful inviting place that people visiting can feel

Comfortable and enjoy while reflecting"

Consider the examples you've given. Occasional event uses, but in general a circus like atmosphere is not promoted. Can you imagine burying your child, your parent while others are swearing, shouting, drinking or playing loud music beside you?

Huge religious disrespect to not leave cemeteries quiet and peaceful

Green space

Anything that normalizes it and draws lots of people with a welcoming comfortable feel.

A clear and defined border for those seeking reverence and those seeking leisure

Respecting the dead, and their friends and families.

Respect. Respect is important. People have to be able to recognize the difference between the park and the cemetery.

Consider desire lines for pathways. Could they be all in one and have respectful movement between them.

Washrooms for sure. It's difficult to enjoy any area without access to this basic amenity

A good buffer of natural forest would be ideal between the park and the cemetery. Should be respectful to the folks trying to pay respects to their loved ones. A natural buffer would help provide a sound barrier.

Clear defined boundary so that people aren't disrespecting the graveyards and playing soccer or other sports on peoples graves

Respect. Put lots of trees, shrubs, etc or something to create a visual and sound barrier.

Consider respecting the dead. Because this is a terrible idea.

Adequate spacing between grave sites and active/loud activities or equipment. That way those that want to use the park for quiet reflection have the space and respect they need to do so.

Lots of trees and benches

Stop spending

Funerals do not need to have children and families running around.

Treed area with walking paths

I would like you to consider why this is needed. It looks like typical Calgary council's behavior where anything done has to be trendy. There are stuff that is mundane and boring that needed to be done and not cost a fortune.

You should consider how it would feel for someone to be visiting their deceased loved one and then hear cheering from the nearby basketball game. What about those who have lost children?

No park, just cemetery.

I don't support the whole idea of mixing a sports fields, playgrounds and leisure centers with a cemetery so no mixing - no transitions. Leave the cemetery alone to be what it is - a place to bury your loved ones and come be with them in peace and quiet!!

You shouldn't, it is a cemetery and should be respected

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Keep it cemetery only

Maybe I'm old school, but to me cemetery is a place to remember and respect and grieve for the dead. It's not the entertainment venue by any means. There are plenty of spaces/ land outside of the city limits for cemetery if space is an issue.

Quiet spaces for family visiting gravesites to still be able to sit or mourn without interruption from athletes or screaming kids. I would want that for my family if I were wanting to buy a burial plot in a cemetery.

Total separation. Gates and fences between the two areas. When people go to visit the cemetery, they may not appreciate having to compete with loud activities or children running around when mourning their loved ones.

Interweave them - Dying is a part of life. It shouldn't have a dividing line saying "This half for living; this part for remembering those who've passed."

No pets. Don't want pets running around cemetery as not everyone will pick up after their pets.

Basic human decency. Imagine for a minute a family grieving the loss of a loved one and someone zip-lining near-by. The idea is disturbing.

Roads to link the spaces within the park and parking lots

None, parks are parks and cemetery's are NOT parks. Keep the two separate. Why does this city continue to cater to the people with bad ideas and waste tax payer money.

Thoughtful design

Clear separation, how do you intend to ensure the visitors of the park don't wreck headstones etc.

Cameras maybe? A large space between where the park ends and the cemetery starts, so ppl saying goodbye to love ones don't have to have to hear the hustle

I think these need to be separate areas and any crossover needs to be very carefully and respectfully considered.

I would like no transition. Just the cemetery blending in with the regional park

I don't think you should do this. Mainly because this is really sensitive and difficult to do without offending someone. Calgary can't even pick out public art properly. You're bound to mess this up.

People need to be able to tell they are in a cemetery and have respect for headstones, etc.

Cemetery only.....no recreation or playgrounds

Completely separate areas - park and cemetery. Row of very tall fir trees separating the areas. It is not appropriate to mix the two areas, regardless of what other places are doing.

No park.

I think it is a good idea to bring more people closer to loved ones that have died. we have to start embracing all aspects of life and that death is part of life and needs to be remembered in a positive way and having people walk, play, visit etc does that

Please don't do this

Consider how you would feel if there was a crowd screaming over a soccer match as you arrive crying at the funeral.

Connectivity of pathways, walking, bikes, dogs, transit

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Cemeteries need to be peaceful, beautiful places for reflection, walking, visiting, & enjoying nature. I would not want it unduly overrun by other activities like the libraries that have become giant play spaces for kids, overtaking most other uses

In my opinion, this shouldn't even be under consideration. To me there is no transition between a person's final resting place and an entertainment/playground area. AND NO MONEY FOR THIS PARK!!!

Large pathways with natural barrier (grass, trees, etc) between park area and cemetery plots. Give space so that accidents (like tombstones being damaged) are prevented, and so that people in the cemetery are not bothered by activities.

There has to be a clean break to respect the sanctity of the cemetery space
woodland, botanical garden, trails, facilities, I think a mental barrier or a physical barrier for those that don't like it will be happy with a barrier. Food services like Bowness park would be respectful. Noise levels. There should be a transition where less noisy activities are immediately adjacent the cemetery portion.

Transitional spaces that allow for access to contemplative/quiet time.

must support respectful quiet within the cemetery

pathways, trees...simple enough

They have to be separate.

Respect for the dead and grieving

Respect for the dead and those visiting their dearly departed! Just because the Americans are destroying longstanding traditions, do we really need to follow suit????

Respect for the deceased and their families. The cemetery should be a quiet, peaceful place where remembrance is supported and encouraged.

I believe if you put a cemetery too near a recreational area there is a possibility people will vandalize gravestones.

This is awful. Cemetery are sensitive topics, emotions yet you are encouraging active, fun happy emotions to be beside a cemetery. Does anyone have any consciences to even think of this?

I think the 2 should be fully integrated. The dead shouldn't monopolize land for eternity.

Don't develop cemeteries. There needs to be someplace left for peace and the enjoyment of nature.

Cemeteries around the world are drawing cards precisely because they are unique, quiet, historic spaces. The Victorian garden cemetery concept was a good one

Ensuring there is calm play and enjoyment of both amenities.

A small demarcation that helps to highlight the sanctity of the cemetery while being discrete.

if there is a green cemetery, it could be planted with wild flowers (non-invasive) to designate the area

Above all, this needs to be a place of RESPECT. I do not think that noisy and intrusive activities (read zipline, "playscape", and concession) have any place in a cemetery. Picnic tables and wading pools would be more "appropriate".

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

The transition area could be a naturalized area, ponds, wooded area, gardens etc.. I understand there needs to be a physical space between the areas, but something that is still usable and peaceful and attractive

clear separation

modern transition. Cemetery is incorporated but not overwhelming.

there should be a substantiable distance. As one is happiness and other is sorrow.

pathways and gardens on the edge.

a fence or barrier between the two. Respect and not disturb the peace. Gardens and pathways are easy to access.

small shared use, but prefer uses to be separated.

pathways around and through spaces. Access to parking spaces. Public use buildings.

is this a mausoleum or traditional cemetery? Is this transition or actually co-mingling possible? co-mingle! Respectful.

private spaces for grief + family celebration separate from childrens areas as well as gathering spaces by childrens areas. (in a grove of trees for example).

a low fence, not too hard or stark.

garden as a transition.

contemporary art museum/gallery.

distinction between the two ;)

proper barriers, enough parking and separate entrance and exits.

I would like you to consider sensitivity a playground may not be the most respectful.

landscape to separate spaces - no hard fencing/walls.

they are casual and "flow". For example, walking from recreational park to cemetery isnt something people avoid.

5. What are your thoughts on including amenities or planned events in the cemetery. Is this something you would like to see and experience? Please tell us why?

Yes. I am interested in history and a good use of space which the current cemeteries don't do a great job of.

Yes, as noted above cemeteries take up too much land to be one thing. Allows a different relationship with those who have passed on.

I think it is a good mixed use if done tastefully. Confederation Park flows into the Cemetery just fine...

I think events outside cemetery business hours would be good.

Yes, annual Catholic Mass & annual memorial service for other cultures / denominations. Christmas & Easter services. Veteran Remembrance Nov 11th. Space for families / city to honour traumatic events & situations, prayer / song vigils. Charitable events.

Yes. I like the idea of expanding uses for our cemeteries.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Cemeteries are places to be quiet. Including amenities would be useful, but I personally wouldn't attend events there.

I'm not against those ideas, but I do value the peace and quiet reflection of a traditional cemetery space

I love the example of Bunurong memorial park, I think it would fit in well here. The Oakland example would work better for older cemeteries.

Possibly. I don't go to community events as it is. They are usually geared towards families and I'm a single professional who lives alone.

What? No. It's a cemetery. I don't particularly want to hang out there.

I think it's a great idea.

Historical events, tours, etc. are appealing to me. Sporting events and festivals are not, as to me a cemetery is a place of reverence and contemplation.

I have always thought cemeteries were a waste of land. If the space can incorporate these amenities so much the better.

I'd love to revitalize cemeteries as community spaces. I'd love to attend events or spend time there. I just think they can be nice spaces and it's a better use of land.

As long as its tastefully done and still respectful to the families who have members in the cemetery Planned events should be culturally appropriate and not disturb the cemetery

Yes to both! There's not enough park and natural space in the suburbs of this area. I would completely love having something engaging and unique that interacts with the local area (and I don't have to drive to it!)

No, not at all. Any amenities in the cemetery should be focused around encouraging people to stay and celebrate their loved ones comfortably. I would hate to go to a cemetery and see a crowd standing on headstones to get a better view of a concert.

NO. Show some respect for the grieving families.

A Cemetery is for the dead to rest in peace.

Depends on the event

No planned events in a cemetery unless it's a historical walking tour like this that happens at Union cemetery. Anything else would just be so disrespectful to the grieving! Are any of you actually human?!?

Amenities would be great! I think integrating cemeteries as part of family life is a great idea. I grew up often visiting a cemetery with my family and it was a big part of learning about death.

I wouldn't be interested in anything but pathways

As long as grave sites are respected....

Absolutely not. This is not a place where such events should NOT occur. We do not need to play follow the leader as is mentioned in other cities. Disrespectful and atrocious ideas.

Don't want to see any planned community events or ever be a part of it. You're taking something that's sacred and traditional and you're making a mockery of it. How about turning it into an amusement park where you can capitalize even more off it?

Only a Cemetery History or Ghost walk would be appropriate.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Yes it would be nice to have annual events celebrating our passed loved ones.

none

I disagree with the idea. See above reasoning.

I wouldn't have any as I find this whole proposal in very poor taste- lacks Both sensitivity and respect
If I lived closer I might attend an event.

I think it would be okay

I do not think that people have enough common-sense or respect to pull something like this off.

Seems tacky, outrageous, confusing and off putting. I thought this article was a joke - the kind of thing you might see made fun of on late night tv

Excellent idea. Music would be great so it is a well utilized public space.

IT'S WRONG TO ADD A PARK OR INCLUDE ANY AMENITIES IN A CEMETERY. LET THE DEAD REST IN PEACE!

No, just benches to sit. I can't imagine events or food stands actually in the cemetery. Shared land that is separated to allow for privacy

Yes, would like to attend events here, but focus on sustainability. Compost bins. Water fountains for water bottles. Encourage people to use reusable picnic items (with signage).

no

washrooms and pathways would be acceptable. planned events not so much.

Maybe? But I'm not superstitious. Graveyards take up a lot of space. It seems weird to share space with a park and graveyard but people would probably get over it eventually

I think it's a great idea as long as it's respectful of the residents and their visitors. Noisy amenities like playgrounds should be further away, concerts held in the evenings. But I love the idea of a cemetery being a part of people's daily activities.

Quiet sports like tennis and public skating go well with the respectful cemetery tone. Loud bbqs and soccer matches and grieving don't mix

I think have musicals, out door plays, movie nights etc done at the cemetery Just as ie Mozart in the mountains. A cemetery should be a serene place but also a play for the living. Having activities in the cemetery take the scariness out of a cemetery.

No, a cemetery should be a piece full place not a sports Center.

I will NOT disrespect the deceased in any way, shape or form. Why don't YOU think about that.

Mixed. Make frequent trips to Queen's Park. Imagining the list of activities offered being nearby.

Playground is fine. Ovens? No. Also consider local needs for cricket, lawn bowls, tennis, sport field, tobogganing, skating - easy to convert in time.

this is not a good idea

Yes rather than being gloomy, sad and lonely spaces.

Not necessary! Is this about making money?? A cemetery is no place for "amenities!"

Sure. Most people aren't in a cemetery grieving all the time. As long as the amenities are respectful I'm all for utilizing the space

I think the potential to make it an easier gathering space for those in the community or those burying loved ones is important.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

It would be nice to see the space being utilized optimally and it might help to change the stigma around cemeteries and death.

Depends. A memorial service is a respectful event. An Easter egg hunt with children is fine. A music festival with drunken swearing loud people is not

Yes, very much, because cemeteries are a connection to the past and the community and contain a lot of stories. Exposing more and younger people to these spaces helps connect generations.

Why not have amenities or events there. The living don't disturb the dead. The only care needs to be to keep the grave sites from being damaged from walking on them.

"no planned events - bring in too many and often noisy people

amenities - must have washrooms, paths (if possible not asphalt or cement), coffee bar/icecream would be welcomed"

The cemetery will be new. Nothing fascinating to see

Certainly - like memorials. Places where community or family can gather.

I would support events, orchestras, musical events, walks , and perhaps bird tours or fauna tours if that is included in the park.

"I participated in the Equinox Vigil in Calgary. Look it up and see...these events were thoughtful & respectful. Recreation areas are fine in their place.

That place is NOT a cemetery."

Borderline religious discrimination

No i do not want, fun, frivolity, noise next to a place of respect. Whats next, playgrounds un front of churches?? If this goes thru, i will dance on your graves

Yes, lets use the space we have to give lots of outdoor use. Multi purpose is the way to go. Maybe have some small memorial gardens for people who want to sit quietly.

I think it's a beautiful and lovely idea, one that is used well all over the world and I would love to see it used in Calgary and support the idea fully.

I think that it is insensitive to grieving people to have people having fun and being loud around them. Cemeteries are sacred places of respect and should be taken seriously. I would also worry about vandalism of gravesites with increased public access.

I think amenities and planned events can work if they fit the context of the cemetery and respect the families.

I would consider events end by 10pm and not start before 9am. I think things like birthdays, anniversary (death and wedding), etc old work. I think bathrooms would likely have horas similar to that of Ralph Klein park.

Yes. It's time we stopped hiding death.

I think a line needs to be drawn as to the extent of the events. Bringing large crowds will likely result in damage to the cemetery. There will also have to be some increased management to manage the garbage and vandalism.

I'm honestly not a fan above a d beyond washrooms, pathway and fountains being ina cemetery.

The cemetery is a place for people to go honor and pray for their loved ones soul

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

It seems a bit odd to me but if it means a more effective use of green space, it's fine. Cemeteries are depressing, under-used space so go ahead and liven them up!

NO. These places are for reflection and to pay respects, not to play.

"Cemeteries should be places of

Respect, but they don't have to be "boring" or empty spaces. I love the idea of using them as a shared space, so long as respect for those who are laid to rest is shown (and to their loved ones who may wish to visit)"

I don't think a cemetery should be a shared park. It's disrespectful.

Stop soending

Not unless we had historical figures there.

I do not agree that cemetery serves many purposes. If Calgary needs more cemetery space, then just stick to the fact and implement it simply and cost-effectively.

I think this whole idea is disrespectful and I completely disagree with it.

No, as a citizen of Calgary and a 29 year old I will find one of the local parks or clubs if I am looking for entertainment.

NO this is not something I would like to see or support. A cemetery is NOT A PLAYGROUND. It should be a place of respect.

No

"No, this is so disturbing a cemetery is not a park or playground it's a place to mourn, pray, remember.

This is disgusting"

No

Maybe I'm old school, but to me cemetery is a place to remember and respect and grieve for the dead. It's not the entertainment venue by any means. There are plenty of spaces/ land outside of the city limits for cemetery if space is an issue.

I'm not sure how I feel about having large planned events. It is still a resting place for the dearly departed. Tours and small functions could be interesting.

Not at all. Don't think it's respectful to combine the two at all. I think it would be weird to, for example, have children running through tombstones.

combining AMENITIES and a cemetery, such a good idea. Music, symphony events in summer, theatre, Shakespeare in the park for example. children's play areas. walking paths etc good Idea. Would be nice to go to see a loved one and hear the quiet chatter of life/ activity around. Might help grieving process actually. As grieving lasts forever- we separate life and death, need to bridge this gap in healthy way.

It depends on the events. Don't allow any non-electric motors - the noise would be nasty.

No

Would be a good option. People grieve or celebrate life differently.

This is a ridiculous and disrespectful idea. Yeah, let's have a playground in the middle of a cemetery, oops my basketball just nailed that expensive gravestone, how rude of that family to erect a standing gravestone! Do you get the point

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Would like the limited amenities I listed previously.

No not really. If you must, clearly define the cemetery from the active recreation and tie the two together with a pathway system

Washrooms would be nice in the cemetery, not sure any other amenities would need be needed.

Most ppl go there to reflect and give respect - they're not looking for a coffee and a treat

I think amenities should be limited to what might be useful in the area. I do not think a cemetery should be adapted to a recreational play space.

Yes. Have planned events open to the public to educate them on how cemeteries work and how we can help cemeteries thrive and options on how we can chose what happens to our bodies after we die.

Not executable politely by the city of Calgary

I think its a great idea. The dead will never be forgotten if there are always people around living life as it should be lived. Even if you don't know the buried person(s), you can still visit and show respect.

NO.....because a playground & recreation area included in a cemetery is very disrespectful

No, no, no. This idea is only being proposed because there is a lack of space for cemeteries. A park is for fun; a cemetery is for solemn remembering, showing respect to loved ones who have passed on. People do not behave properly in a park even now.

I think it is a bad idea. No one wants to hear noise when visiting their loved ones.

planned events that do not reflect in any way a negative feeling toward the dead would be fine.

No. Leave a cemetery as a quiet place for loved ones to mourn

No and I wouldn't go

Yes, green space is essential in urban wellbeing and this is an excellent integration of our burial needs with living needs

Yes, I would like to see cemetery space used well by the community while still being respected as a cemetery, & welcoming, usable & comforting by grieving families

NO, definitely not. I would never use a graveyard for anything other than it's intent. A walking historical event might be interesting, but given this is a brand new graveyard, no history to be found. Let the future generation in 100 years take on the \$.

No - cemetery is a cemetery, not a playground.

Respectful events could be allowed - lantern tours, movie screenings, etc if there is a designated space.

No. Solemnity for the deceased. Interfere with families either grieving or paying respect to the deceased

As long as the dignity of those resting in that space was upheld I think this is a good idea

Yes. An event/community space is a great idea, why does funeral/cemetery space have be singular.

People can have funeral, concert, and community space.

depends on the planned event

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

It is always a good idea to use spaces for more than one purpose. I am happy to read about this plan and the plan for something similar in the SE as per the article in the AVENUE magazine in October 2019

Any changes must not introduce incompatible (i.e. noisy, celebratory)

Absolutely. A cemetery is also for the living to visit, walk and think/remember, and get in touch with life.

Seems weird.

Yes

No. Its disrespectful.

No. Again, disrespectful to the dead. People coming to visit their dearly departed shouldn't have to contend with noise and nonsense.

Historic cemetery tours might be appropriate in the future. Pathways, benches, ponds, water features, trees, shrubs, flower beds. Perhaps a picnic area well separated from graves.

No, a cemetery is a place for peace such as Queen's Park in Calgary or Mountain View Memorial Gardens. This planned cemetery is also outside of the city (making it hard for people to attend a service and for people attending funerals to go to).

Imagine trying to pay a visit to the dead but nearby are people groaning at sports and kids running around.

I think this is fine. The dead should not monopolize land for eternity. Death is part of life and the two should be celebrated.

The only events should be history events, memorial events such as the Equinox Vigil, and nature activities. This survey is about a new cemetery, but my worry is that tacky precedents set here would open the door to despoiling other cemeteries in the city.

I'm good with using planned events as long as they maintain the respect for the occupants of the cemetery.

I think it is a good idea. I am not likely to attend just because I am not one for such events.

yes - demystifying death

The only amenities within the cemetery itself should be walking paths, benches, and washrooms.

This is a place of RESPECT and CONTEMPLATION - NOT A PLAYGROUND.

Maybe something peaceful like yoga, a guided, quiet walking group?

Cemetery should be a place for quite reflection so no need for amenities or planned events.

Area needs to be solemn, not a playground. There is no money from us taxpayers. Enough with the stupidity of talking about zip lines.

events are good. If we are interested we should use it and get money for it.

if it is closer to the park/out of the way. Give privacy to cemetery users.

need to provide "peace" to the departed.

smaller, private events or ceremonies to respect the cemetery.

yes, it would be convenient.

no washroom near bldg/prayer space.

nothing on prayer ground and or bldg/space.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

yes, would like to experience these events. But who pays to activate it? is there a community group?

Is this city parks?

yes, + concert is nice/good.

preferer separate.

I am fine with it as long as the two areas can be separated.

I support this because it increasingly enables better use of land.

not sure. I guess anything that kaes use of the sapce is good.

no planned events because I don't think it be appropriate. Maybe farmers market.

floral shop would be nice, buy flowers for loved ones.

would not like to see any planed events in the cemtery

cemetery's area sacred and should be kept as quiet spaces

flexible spacing for event bookings

location to have outdoor/indoor receptions

chapel would be nice, area for lunch (gathering place), coffee place.

not good to b eplaying ball, no loud noise

really good idea. Could generate revenue.

it is okay but at the same time it can be annoying

parties because their fun

making the land look positive and welcoming

halloween themed events

purposing the land +positive vibes

as long as there is peace and respect

no amenities or planned events. Cemeteries are for reflection and sombre moments.

I love the idea of planned events and amenities. I love it being a multiuse area that the city can use.

yes love the idea of events and amenities. Focus on bringing the community together.

keep amenities cemetery focused (interment purposes)

christmass concerts, chapel, classic movies

music-spans culture

a chapel for religious service before internment

great idea. I love the double purpose idea of the area . Goo duse of resources.

bird feeders/houses to attract birds.

maybe depending on how it would look and what activiteis they are to ensure the dead are respected.

cenotaph for remembrance ceremonies

sculpture/art to increase festive appeal

I agree with the bird feeders recommendations to attract and support birds as an amenity of the park.

glass windows/wall tha topen toa garden (more natural). Natural area for birds an dbees. Benches.

no amenities or events, at most benches.keep it quiet and private.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

planned events are good as long as these events are not aggressive towards the human soul...referring to those grieving

6. What amenities, activities or events would you find inappropriate in or near cemetery space? Please tell us why?

Off leash dogs, walking on grave sites, sports, playground equipment.

Zombie events.

Restaurants, shopping, etc...

Anything where you are encroaching on the deceased peoples' space.

Large group functions

I'm fine with it all. I think many conservative minded people would find cemeteries as having to be separate and where nothing happens.

Anything too rowdy where an outbreak of violence is likely. No alcohol / drug use. No sex. Keep the area sacred where the newly bereaved can find solace and comfort in their grief.

Off-leash dog park - don't want dogs to urinate /defecate on graves or gravestones, or disturb flowers, etc left at grave sites.

BBQ stand, Toboggan Hills, swimming pool, etc. Please refer to Q.5 above for my reasons.

I feel a music festival space is a bit inappropriate.

I'm not big on the idea of allowing dogs, people are awful at picking up dog poop. For some reason the thought of dog poop all over cemetery plots bugs me. Events that encourage alcohol, partying etc aren't appropriate.

"Parties.

Political activities"

Pretty much anything other than burials. It's a cemetery, not a playground.

Sporting events, festivals. These are not typical in a place of reverence, contemplation, and historical sharing.

Anything that involves uncontrolled running and screaming should probably not be too close to the cemetery as some visitors might be trying to pray, meditate, or just be alone with their thoughts.

Overly corporate/for-profit events and services. I might steer away from events with alcohol too - drunk people may not be on their best behaviour.

Halloween ones as these are real people that have passed on that I'm sure were not evil or scary at all.

Loud concerts or sporting events. Cemeteries and adjacent parks should be peaceful areas.

A shopping mall or freeway? I like the thought of one day to dying and being buried in a well loved community space surrounded by children, pets and families enjoying time together.

Basketball courts, playgrounds/scapes, pools, tennis areas, skating rinks or sledding. These are all incredibly disrespectful to both the dead, and to the family's who visit them. Doing such a thing would suggest our community views death as a joke.

Anything other than benches and peace and quiet for the families of the lives ones buried I. The cemetery.

All and any. See below answer.

Any type of religious event

None!!! Seriously, no events or sports in a cemetery. Next to one is fine, but no one is dancing on my grave!

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Dog themed activities. I think it would be very distressing for someone who is grieving to find that a dog had urinated, or worse, on their loved one's grave.

Skate boarding music concerts area should be serene

No events IN cemetery space that would likely result in vandalism or inappropriate behavior - ex. Music festival

Any of your suggestions are appalling. I would not wish to be buried in such a place as you are proposing. I do not care what other cities are doing. People and kids walking over gravesites is horrible and you should be ashamed of yourselves for this.

Anything fun. First of all you want it to be peaceful, have moments of silence to remember who you lost. Second, out of respect you don't throw them in the middle of children running around, treating sacred land as a play area.

All of them except what I mentioned in #5.

park benches

All

Rock concert.

a race, remembrance day ceremonies, The dual purpose has to be respectful of those using the cemetery.

All. Picture this: Grieving individual stands mourning their loss as burnt hot dog, laughter, and Nicki Minaj's 'Anaconda' permeate the air around them, a soccer ball comes whizzing past their head as a young guy rushes past after it

Concerts

ALL AMENITIES / ACTIVITIES SHOULD NOT BE NEAR A CEMETERY SPACE.

Food stands and anything that draws large crowds of people or a large number of children. There are people in the cemetery who need privacy and the respect for others in the shared space. In my opinion, it is important to keep that in mind with the space.

I'm quite easy-going, so i don't find much inappropriate. Noisy areas should be further away from the cemetery.

remembrances & funerals

thrill rides, noisy concerts. they are not appropriate near a place where people want to go to pay respect to their deceased loved ones.

Anything that would cause damage to gravestones or statues. And there would need to be some planning around funerals so that people attending a burial don't have a circus going on behind them

No advertising! Sports fields might be too noisy during the day but okay in the evenings.

A loud cultural bbq, a rowdy soccer match, a hockey game, a charity run

I would hate to see big open air band concerts, activities that would desecrate the cemetery etc as it just seem appropriate to loud noisy events there.

None. Keep the two spaces completely separate

A park??!!!!!!

Naming of 'Run Like Hell' not amusing, had negative stomach reaction. BBQ with smell of burning meat/flesh is different from just picnic area where families could gather. Dogs ok nearby, not a threatening presence to visitors or defecating around markers.

nobe

Loud boisterous events. Music and concerts yes but electronics blasting not so much.

The only amenity I would find appropriate is covered and open-air seating for folks who want to stay a bit and reflect on their deceased loved ones.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

I feel animals should be kept out of the burial space. Anything else as long as it is clearly advertised, signed and planned seems fine

Anything overly rambunctious or that could see people disrupting/vandalizing/walking over grave sites.

Anything involving copious amounts of alcohol or other intoxicating substances. Political events.

"Loud swearing drinking sports events. People running among the space playing football or frisbee.

Please respect those who go to grieve and commune."

The intense sports amenities, like ziplining, because it seems so separate and would not foster respect for the purpose of the cemetery. Please consider when in the midst of a burial, hearing raucous sports noises can be emotionally upsetting.

Any activity that was violent in nature but I'm not sure what type of event that would be (outdoor movies?) however if there is a person or family concerned they should go to another cemetery.

anything really noisy - eg. organized sports, zipline

Everything around the cemetery. One or the other

sporting activity right at the actual gravesites would not impress me

"I do believe we need to

Look differently at death and perhaps children's laughter and play is the best medicine however I think basketball

Courts or other loud activities should Be limited to a certain degree. Start small for

People to adapt to change"

"Noise, retail, sports events. The suggestions made to ""fun up"" the cemetery areas are ridiculous.

What does rest in peace mean ?

A sports, etc. area is for recreation and noise.

A cemetery is a place of remembrance, a place of contemplation and respect."

anything noisy and disruptive

ALL! A cemetery is a place of respect for the dead, that doesnt happen next to a playground.

Stupid idea.

I feel loud music would be inappropriate for those seeking reverence

Any type of Zipline, playground, dog park.

Any event, activity, or amenity that is too loud is inappropriate. Imagine yourself at the cemetery for a funeral or to visit someone who is recently deceased and you cannot even think because of loud noises, swearing, etc. are all you can hear.

Satanatic or witchy ceronmonies that being up the dead spirits.

None.

Bing events drawing in big crowds would be inappropriate. The idea should be to minimize unruly crowds, garbage, vandalism etc. I would also try to minimize the amount of dog feces left uncollected in the park.

Waterpark, basketball court

Death metal concerts. Horror movies.

nothing should be in the cemetery space, but again, if the land is big enough that children playing would not disturb those in the cemetery, nothing wrong with that

All of them. The fact that this question is being asked should speak for itself.

Zip lines, swimming pools, and other high energy/loud activities would take away from those who may wish to use the space to reflect and remember a loved one.

Playgrounds and clinics

Stop spending

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Playground, splash park. Zip lines etc. Have some respect for grieving families
I would suggest some quiet space between (such as walking paths and trees to allow for a quieter, peaceful space. However, as death is part of life for all I do not think it necessary to go to extreme measures to segregate activities
Anything other than memorial, funeral, and personal visits are not appropriate in my opinion.
Everything, but most specifically anything that causes a great deal of noise.
All activities except paying respect to those who have passed away.
Any type of playground - sports facilities or fields - again - a cemetery is NOT a playground or school ground.
Sports field, swimming park etc.
A cemetery should only be cemetery. Allow families to grieve and people to rest in peace.
No recreational activities should be allowed. Only pathways to walk.
I think group gathering events that involve drinking or drugs including smoking or party atmosphere.
Playscape and sports fields don't fit. These things encourage the wrong demographic or atmosphere for a place where I want to have peace with family.
Most activities that aren't related to a cemetery. Keep it with paths and benches, so if people want to walk around, that's fine. But I don't think it's meant to be exploited. Make the park separate.
a rock concert, a zip line, I don't think it should turn into a carnival, it should be respectful for all ages.
Quiet reflection area for cemetery. Activities not too close to this area- respectful
The same for both - except competitive sports, perhaps.
All of the above.
None
Basket ball courts, fitness stations, playscapes, fitness areas, picnic shelters with Tandoori ovens, soccer fields, tennis courts, wading pools/spray parks, need I go on. Literally everything on your list with the exception of a walking path & washroom
Commercial music events, religious conventions, political rallies. I.e. s/b non denomination, non partisan.
Playscape ziplines ect basketball and outdoor pool and spray park
Parties, fireworks, loud music. I think things such as zip lines would make it not a relaxing space that may ppl visiting the cemetery would to pat take in. Depending on the park, families may choose not to use this cemetery for their loved ones
I think a splash park, pool, and other sport amenities have the potential to be disruptive to the intent of the space.
Nothing at all. There is nothing that I could find inappropriate near a cemetery
Almost anything would be inappropriate. Every day would be the anniversary of someone's loved ones death. No one wants to visit them and find people partying next door.
Beer garden, liquor or cannabis sales of any kind. People tend to get out of control when drinking or doing drugs and I'd hate for the cemetery to be vandalized because of it.
Tennis, bowling, swimming etc. and the noise included is very DISRESPECTFUL.
Everything you have mentioned is inappropriate. I would keep cemeteries for one purpose only. The people visiting the cemetery would likely be troubled by the people visiting the park.
All of them
a skateboard park, zipline, anything that would bring to large of a crowd in at once would seem inappropriate. at the end of the day the respect of the deceased need to be respected.
All except mourning. Need quiet and peace in this place

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

All of them except picnic and walking paths.

Family activity

Loud sporting activities with large groups with the risk of balls, etc., hitting other people. Activities that could unduly disrupt graveside ceremonies or grieving families visiting loved ones who have passed away. Alcohol sales for concerts, etc.

Every single item in your list above is inappropriate in a graveyard. Feels like the city is just trying to disguise funding for a new park within the framework of a graveyard. So misleading. Even the top question in this survey is misleading.

Washrooms.

Large playground or sports structures, Zip-lining, bbqs, loud activities (water park) should be located a respectable distance from burial plots, potentially separated by trees. It would be preferable to maintain a calm and natural setting in the cemetery

Concerts, parties, large outdoor celebrations

I'm pretty open minded however, think it has to be sensitive to time. Maybe mornings is for cemetery use and afternoons and evenings is community space.

Anything that desecrates a burial site would be inappropriate. Eg. Animal urination/defecation on a grave marker

Noisy, celebratory activities. Pathways for walking, jogging are OK (and the quiet is also appreciated by those walking/jogging). But not speeding bikes nor noisy activities so noisy sporting events like basketball, tennis courts, etc are out.

Anything that is too noisy, which is why there should be some trees and greenspace separation. For those visiting their loved one's final resting place, or for those having their final ceremony, we must still be respectful.

N/A

None

Zip lines, concessions, event space has no place in remembering the dead. Its one or the other if you are designing the space.

Anything with noise.

Loud, boisterous activities or those that draw large crowds or are insufficiently monitored to protect the cemetery space and individual graves would be inappropriate.

No recreational activities. Possibility of damage to gravestones by people playing in the park. A cemetery should be a place of quiet reflection.

All activity and amenities would be completely inappropriate.

None.

Sporting activities (Ziplines? Really?) and playgrounds for young children. Leave the space for quiet and reflection. The City destroyed the libraries as quiet spaces for adult use. Leave the cemeteries alone. They don't have to be amusement parks.

I'd like to see less 'mechanical' amenities and stay with natural play and use of the the parks - pick up soccer, catch, picnic, sharing.

Nudity.

-loud music - should be a place for contemplation

Ziplines, playscapes, competitive sports. Again - a cemetery is a place of RESPECT, CONTEMPLATION, AND THOUGHT. PLEASE DO NOT CONVERT THEM INTO COMPETITIVE SPORTS FIELDS, ZIPLINES etc.

"Anything too loud, disruptive etc... nothing with speakers, alcohol. I don't think a concession is a good idea, it'll increase litter.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

I think, though people will choose plots based on what they're comfortable with, ie: closer/further away from amenitie"

See point # 5

picnic area not near cemetery.

no cooking in acemtery, no music an dfestivals, no sports , no unstructured access/play areas.

anything that would disturb a gravesite service

anything with loud noises, no bbq, picnic yes.

a playground, children can wanted into cemetery, curiosity.

basketball.

nothing

no event that requires cemtery to be touched, no stuff on graves/tombs.

events should be well times based on religious holidays/traditional hours of ceremonies etc.

any are fine as long as noise doesn't affect a burrial ceremony of deceased individual.

playground, basketball courts, swimming pools.

nothing.

fair or concert or play.

needs to be tranquil, calm.

no concerts, no events that would attract smoking pot.

no concerts.

always need ability to provide private burial service within 3 days

city run chappel

rock concert

bar, shops

loud places

liquor store, strip club, any shopping general

rock music, stripping, cigar/liquor stores

liquor , party

stripping bar, drug dealing, loud noise, clubs

store w/drugs

fences

agree with no stripping

most of the examples liste on the baords

liquor store, strip clubs, bars, community halls

nothing over the burial sites, but otherwise I'm pretty open

as long as its respectful and not over the sites-no issue

keep amenities cemery focused (interment focused only)

berming/trees adjecent to adjoining project-ties

no for profit activites

movies, festivals (unless they are in celebration of the dead)

any "for" profit events. For me anything else goes.

silent film festivals, wine tastings, history walks

scooters, anything noisy.

frauds i.e. people selling me stuff

loud music/drinking or cannabis related events.

lots of activities are not good IN, most are ok near

not for-profit activities

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

7. What amenities, activities or events do you think would be appropriate in or near cemetery space?
Please tell us why?

Walking tours, history signs, on leash dogs, nature areas.

Celebrations of all kinds.

Picnic, benches, trees and other plants

Quiet activities to pay respect to those visiting

Events of a family / community nature, where the spirit of people is built up and supported.

"Art and cultural events e.g., music, drawing/painting, plays, outdoor film screenings

Birding

Children's play area

Cafe/ coffee shop

Strolling on pathways

Picnicing

Art works for appreciation

Outdoor skating rink

Tours

Hallowe'en and Day of the Dead event"

Children's play area, gardens,

Small picnic areas, classical/jazz concerts, a park for children to be entertained while their parents visit a grave etc. Jogging etc as long as people are respectful of mourners. Halloween events would be fun and spooky.

Burials, mourning, laying flowers. That's about it. C'mon, who hangs out a cemetery?!

Historical events, walking tours, genealogy activities. These are activities which are in line with the reverence expected at a cemetery.

Walking paths, tennis courts, lawn bowling, and fitness stations.

Most. I think enjoying life is itself respectful of the dead.

Historical events, maybe picturesque gardens with prominent spots to take social media photos to attract more people.

Gardens, picnic areas, stocked fishing pond, fountains

Anything that draws the community together to give the space more than just one use. More natural space (ponds, tree groves) would be good. A long varied running path would be amazing!

Picnic tables and areas, bathrooms, water fountains, walking paths, a community garden, an indoor garden, green space, and BBQ pits are acceptable amenities to have in the cemetery space. They allow for comfortable and enjoyable visits, or walk throughs.

None. Same as above.

None - Have some respect for the dead. I visit graves of lived ones in Queens Park and I'm disgusted to see it used as a bikepath.

Again, walking paths and that's it.

Not sure

Church gathering, walk/race on pathways, childrens events, food trucks, etc.

None of the events. Please keep the cemetery as a place of solitude for our dearly departed loved ones. Shame on you for even suggesting such an atrocious idea.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

None. This is a ludicrous idea! Hey let's go visit your [dead] family member kids & then go have some fun on a zip line or water park. What kind of but job thinks about mixing in sombre memorials with fun adventure? How about a Remembrance Day theme park?

NONE.

none

None - who came up with this lol

Runs. Picnic. Guided walk. Bike riding.

please see above answer

None. Seems incredibly out of place, disrespectful and just plain odd.

See above

NONE.

Benches, walking paths would be appropriate. Activities need to be separated to allow privacy for those using/visiting the cemetery

Cafe, dog area, pathways, water fountain, garden

as above

washrooms, paths, fountains. They help maintain an appropriate atmosphere for contemplation and reflection.

Picnicking, quiet sports like tennis or lawn bowling (eg no large crowds). Depends how far from the actual graves these things are...I would imagine the quiet places would be the transition between the park and graveyard

Music, tours, picnic facilities, pathways, dog park, yoga classes, community gardens. Concessions okay but with effective litter control.

Tao chi/yoga, tennis, lawn games/ bowling, picknicking, art classes

I think most of the activities on the list supplied would be appropriate. I am not sure about swimming pools and wading pools but if place properly it just might work. It is all about the placement of the areas needed for amenities. Life amount the dead.

None. Keep the cemetery and the sports park separate

Nothing.

Walking, running, fitness, playground with sounds of happy children. Not electrified music or announcers.

none

Acoustic music, events that celebrate life and death. Natures cycles.

See above.

Poetry readings, music, paths, walk ways.

Anything to do with remembering loved ones- pwrhaps charity events for veterans, those facing cancer or domestic violence

Celebrations of life or new beginnings. Military/military remembrance day ceremonies.

Children playing. Families gathering to remember or picnic (without drinking). People walking or biking

Amenities aimed at family and community connections

Music festivals, kids festivals, Canada day celebrations, cross country skiing tracks, skating rinks, winter festivals.

picnics, walks, family games, birding, community garden, yoga, Tai chi

Quiet area for reflection

Calm things like picnic, walking, jogging, fitness.

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

How about large board chess games, tic tac toe, swings throughout mite be a nice touch. A nice coffee shop would be appropriate I believe as well, a place to warm up or just grab a drink while u tour the park.

Off the grid ceremonies. Like Remembrance Day. Small family get togethers for grave cleanup and remembrance, picnics. The Equinox Vigil restarted. Walking tours. Nature hikes. Tree planting. Flower bed planting.

Peaceful and respectful and non disruptive

GREEN SPACE!

Any space that has been showed to be well used in Calgary parks and green spaces.

Pathway, fountain.

I think features such as those in the Japanese garden in Lethbridge would be nice and anyone could use them. In terms of events, some music events could work. Also, tours of the cemetery and if it birds frequents it, guided bird walks.

Possibly fund raising events around health and people or celebrations. Día de los muertos And possibly Other similar ones.

Walking paths and memorial benches.

I like the idea of potentially creating a natural amphitheatre and holding smaller events there. Artistic shows, plays and local bands can play that bring in smaller more manageable crowds. A winter skating rink would be nice. Anything respectful works.

Walkway, fountain, washrooms

No idea.

Give it a wide berth.

Picnic spaces, walking paths, places to meet, gather and fellowship with others. Things that bring a sense of community. Art work, fountains, playgrounds for younger children; these are all great reminders of the important things in life!

No activities except benches

Stop spending my tax dollars

Walks

Memorial, funeral, and personal visits are appropriate.

Washrooms.

Praying and having gardens on site.

Walking contemplation quietness - there is too much noise and activity in the city as it is - can't we just have one spot where there is peacefulness and quiet where we can visit our loved ones in peace where they are buried!!!! Is that too much to ask?

Please choose a different area for this cemetery

None

Walking pathways

Dog walking, pathways, gardens and greenery for photoshoots, things that encourage family and calm. Why? Because this is a resting place for the dead and both them and their family deserve the peacefulness.

Same as above.

combining public use space with a cemetery eliminates some fear and mystery of death and cemetery's. I would like to be buried or in a crematory plot in such a site

Walking path, concession, park. Quiet areas.

same as #6

None

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

Concessions, cafe, washrooms, place for kids to play, picnic tables

NONE, no amenities, activities or events are appropriate IN or Near a cemetery space. The city is being exceptionally disrespectful of the dead. Who on earth came up with this horrific idea.

Pathways accessible via walking, biking, scooters. play area for pre-schoolers, green space for youth, adults.

Hikes, a couple playgrounds, picnic tables, washrooms - I do think both need large separate parking lots, so funeral processions don't have to fight or worry about parking

I think the aforementioned picnic type amenities are suitable. As for events, perhaps community theatre or music type events (i.e. jazz, piano, etc) nothing that would take over or cause disruption (no concerts or festivals)

Parks, pools, picnic areas, bbqs, pathways, sports activities, vendors

None

Remembrance Day Celebrations, July 1 Celebration, hay rides in winter. I'm sure if I had time to think I would discover more. Most importantlt, functions, I think, sgould always be family oriented.

Night Market in summer???, Festivals with no liquor.

Walkways, fountains, bathrooms.

Washrooms, benches. Trying to turn a cemetery into a park isn't respectful. Haven't you ever lost someone? Your heart is breaking. You don't want to see people barbequing nearby.

NONE!! People visiting their loved ones do not want to hear screaming kids or adults. It is meant to be a peaceful place.

coffee shop , stage for a small concert , walking paths, water fountains, benches , bathrooms, playground, picnic benches . these are positive enhancements that woudl elevate your experience in a cemetary

None

Picnic, fountain, walking paths.

Wading pool, picnic, pathways, cultural events, school gatherings

In addition to previous statements, art to enjoy while walking, family friendly or mellow (not punk rock, etc.) music concerts, history walks, nature walks, movie nights

Lots of seating, conveniently located near the roadways and walking paths.

None.

Picnic areas, walking / cycling paths etc would be appropriate; key issue is having a respectful transition boundary between loud activities and calmness of a cemetery.

sports and recreation

family/community based type activities. Celebrating life is the new way of saying goodbye, so why not have activies that focus on life. Education seminars, health, wellness, etc.

Anything that celebrates life in a respectful way is fine.

Anything that preserves and benefits from a quiet, peaceful environment. Walks, jogging, meditation, etc.

All of the things on the list you provided would be appropriate.

Almost anything.

All

Quiet.

Perhaps a building so someone could use a washroom. Funeral home on site or nearby so people don't have to travel far to go to the cemetery after a service.

No activists beside a cemetery space would be appropriate

All

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

History tours - already done in the oldest cemeteries. Nature events. Quiet enjoyment such as photography. Gardens. Calgary doesn't do enough to preserve its history and does not provide enough quiet refuges. Don't cheapen cemeteries with "attractions".

See question 6.

Anything generally as long as it is respectful of the space in that it does not damage the ground.

-labrynth walk, no cell phone zone -- area for contemplation

Your questions are quite REPETITIVE. Quiet activities such as walking or cycling should be encouraged. CEMETERIES SHOULD BE PLACES OF respect rather than places to drink beer and ride ziplines.

Beyond typical use of the space and amenities , things like yoga, walking groups, etc

See point # 5

outdoor orchestra

pathways.playgrounds

camps, small ceremonies

public transit to park

bbq, kitchen area to prepare food for those who came to the funeral.

art galery near cemetery

natural areas that families can use

picnic, bbq's

calgary orchestra symphony outdoor performance, running/cycling paths

outdoor tv experience, outdoor coffee spots - to bring revenue.

communiyt bbq, kids camps/day camps

any of the ones mentioned on the previous page.

picnic aras, pathways, p[icnic tables, open / free field because they are calm, smoker and cigar friendly.

markets, theatere, musk fest.

farmers market.

there needs to be a catholic section

dogs allowed in cemtery but no off-leash

whatevet it is it needs to be quiet and respectfull.

amateru sports woul db e fine near the site

low" attendance events

memorial trees, benches, vegetation, etc.sponsored by individuals

space for stillbirth babies-low no cost

no mandatory vaults

catholic cemetery mass

moving water

water features

mausoleum

scatering

collumbrian in cemetery

5 km run, bbq's, treasure hunt for kids at halloween.

toboggan hill, skating.

no events are appropriate in a cemtery. That space is for the ppl buried there.

creative arts, garden, yoga

picnic because moslty love

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

events, picnic grounds, praying area welcome to all religions
a praying area and quiet place
picnic grounds, gardens
music festival, picnics, themed events
yoga, concerts, family reunions. I think the more we can multiuse the space the better.
any type of celebration is acceptable as long as its respectful.
small family gathering spaces (respectful + small scale) Quiet
any events that bring people together is great.
pet cemetery
running track
opportunity for bird watching/interpretive learning
charity events, running path for busy people to visit during morning run
provide rental or free bicycles..so people don't have carry and kids and adults enjoy
innovative use of native plantations vs ornamental (resp for environment/more sustainable)
flower shop/sales-paying respect to loved ones.
gathering space with tables.
café, flower shop, gazebo, running track.
washrooms
pet cemetery
multi-cultural events like at Genesis centre main pavilion to build connections/bring people together.
access to flowers so families can respect their dead, access to warm caves.

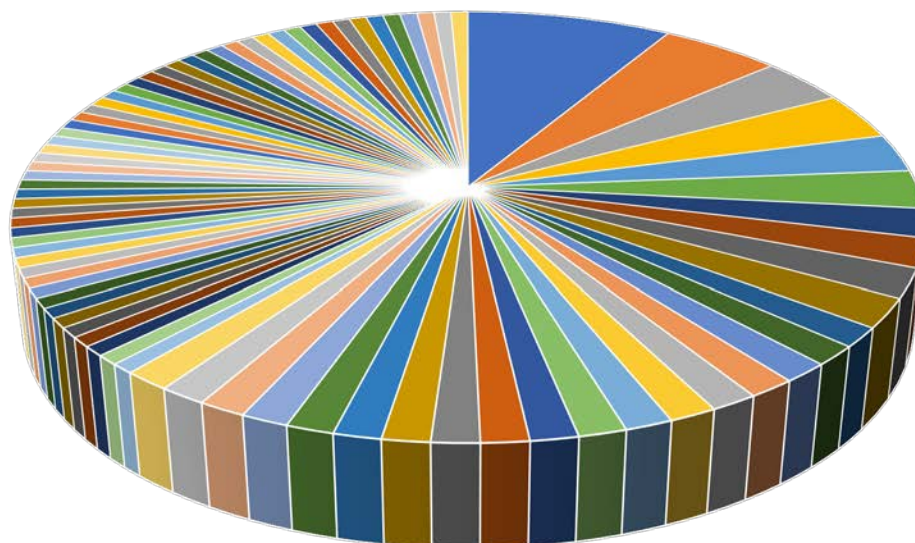
Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

8. Participation:

Online, by community

Online Participation by Community



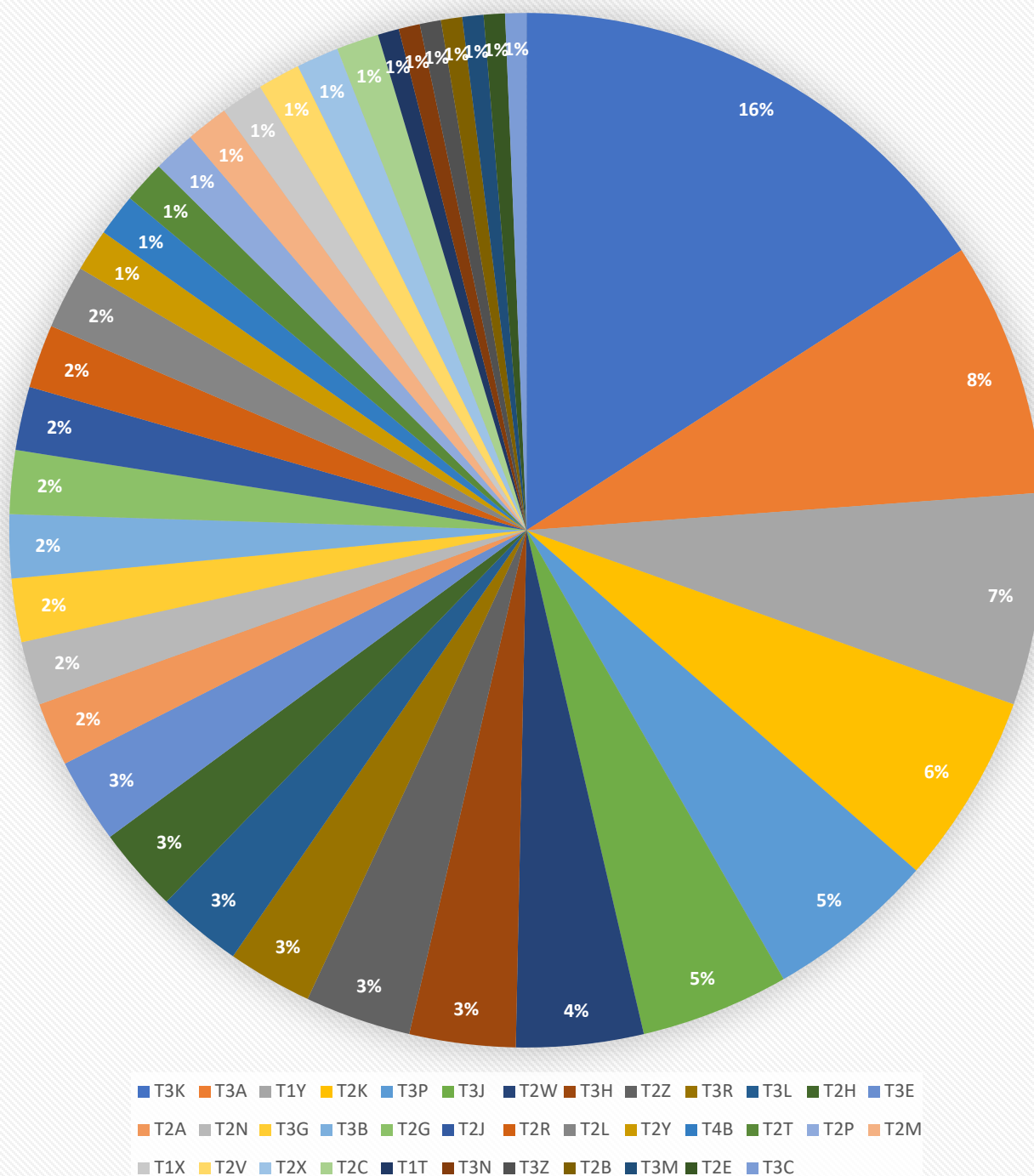
■ Coventry Hills	■ Livingston	■ Panorama Hills	■ Temple
■ Thorncliffe	■ Tuscany	■ Beltline	■ Edgemont
■ Harvest Hills	■ Inglewood	■ Airdrie	■ Brentwood
■ Canyon Meadows	■ Falconridge	■ Hamptons	■ Haysboro
■ Hidden Valley	■ Huntington	■ Huntington Hills	■ Lakeview
■ McKenzie Lake	■ Pembroke	■ Queensland	■ Skyview
■ Varsity	■ West Hillhurst	■ Whitehorn	■ Woodbine
■ Acadia	■ Aspen	■ Bowness	■ Bridlewood / Sherwood
■ Capitol Hill	■ Carrington	■ Castleridge	■ Chaparral
■ Chestermere	■ Coach Hill	■ Crestmont	■ Douglas Glen
■ Dover	■ Elboya	■ Evanston	■ Evergreen
■ Forest lawn	■ Garrison woods	■ Glamorgan	■ Glenbrook
■ Greenview	■ Hanson Ranch	■ Hawkwood	■ Highland Park
■ Hillhurst	■ Lake Bonavista	■ Lincoln Green	■ MacEwan Glen
■ Manchester	■ Marlborough Park	■ Martindale	■ Monterey Park

Online, by postal code

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard

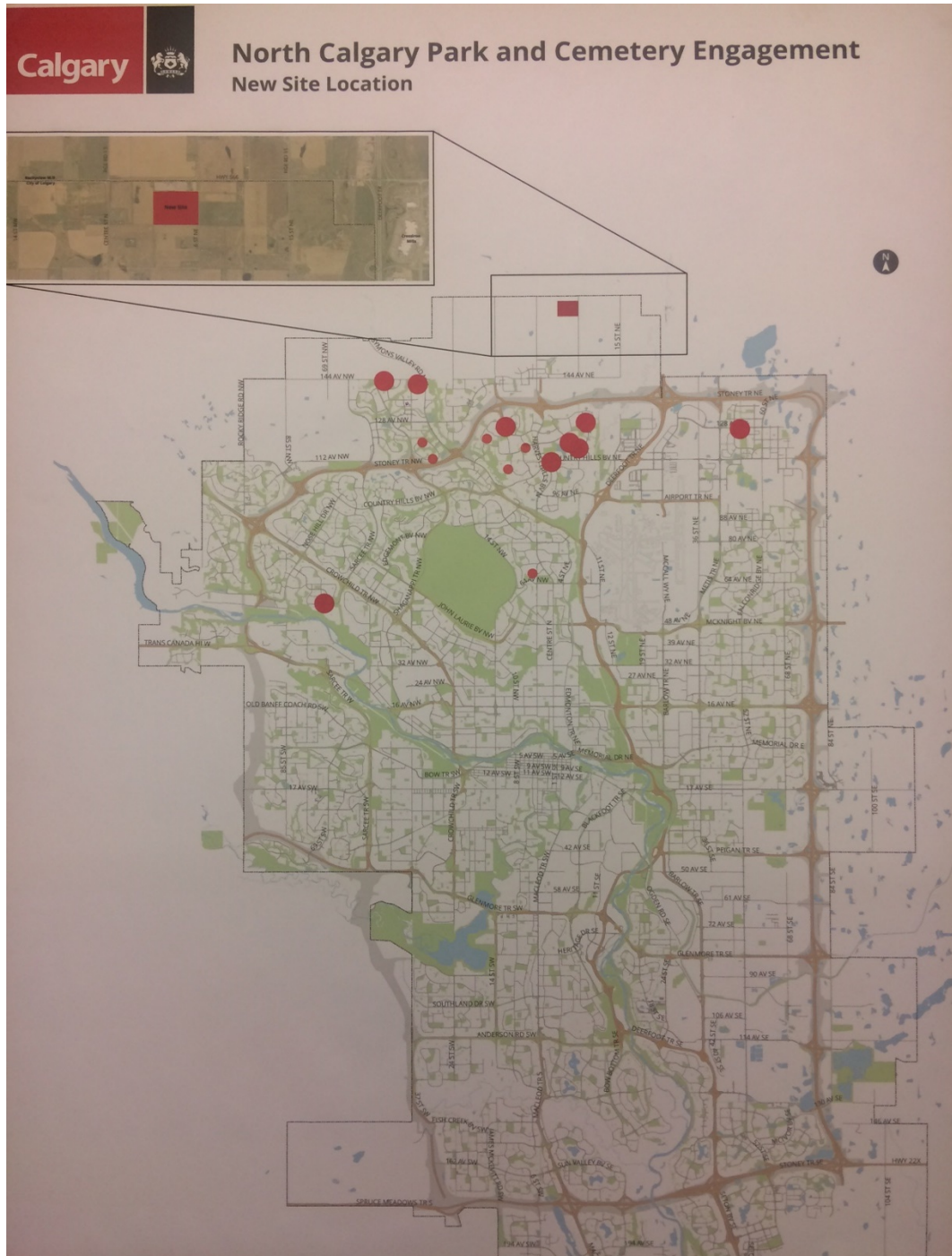
Online Participation by Postal Code



In-Person Participation;Event One, Vivo for Healthier Generations

Northeast Calgary Regional Park and Cemetery

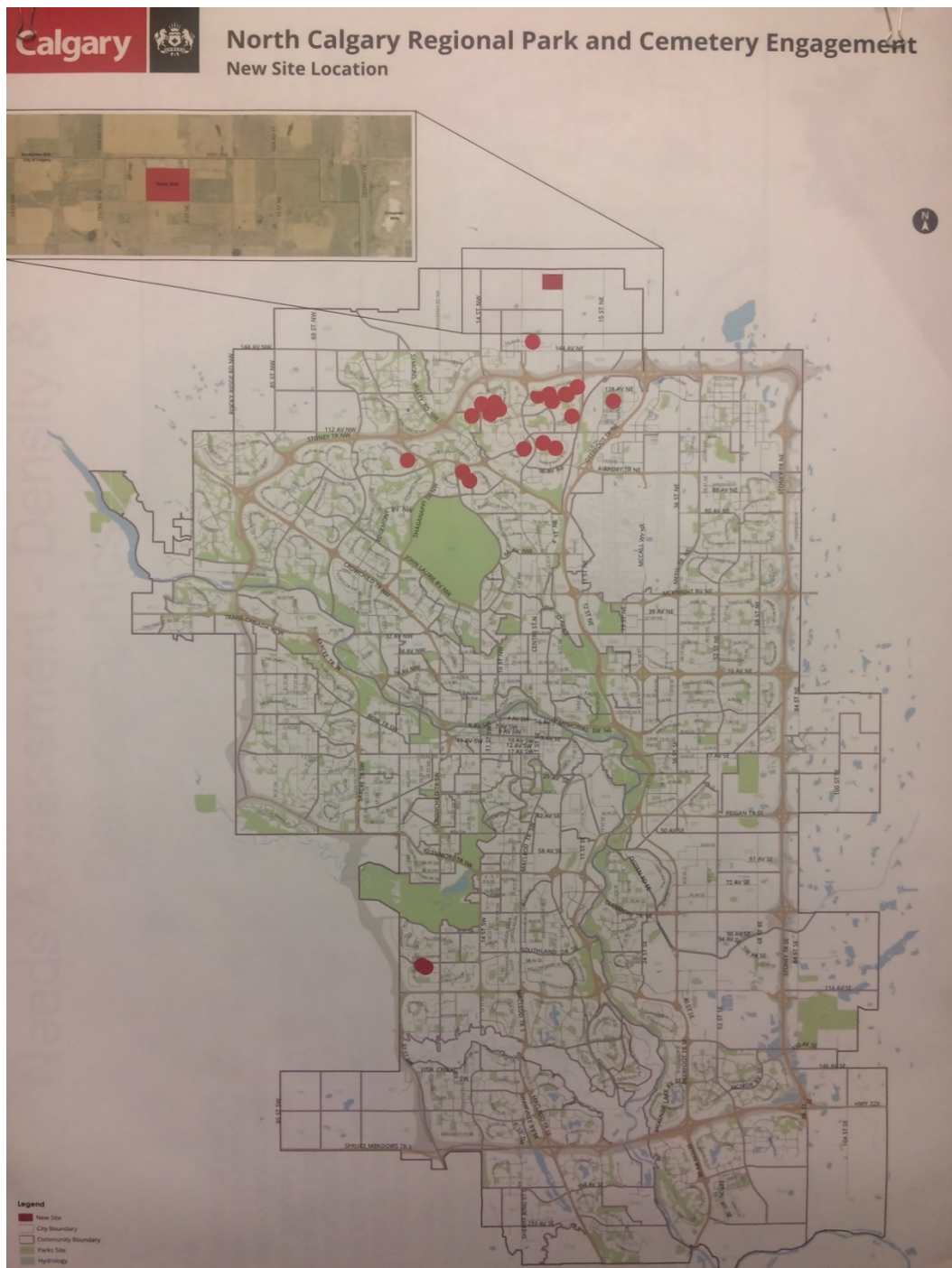
Stakeholder Report Back: What we Heard



In-Person Participation Event Two, Vivo for Healthier Generations

Northeast Calgary Regional Park and Cemetery

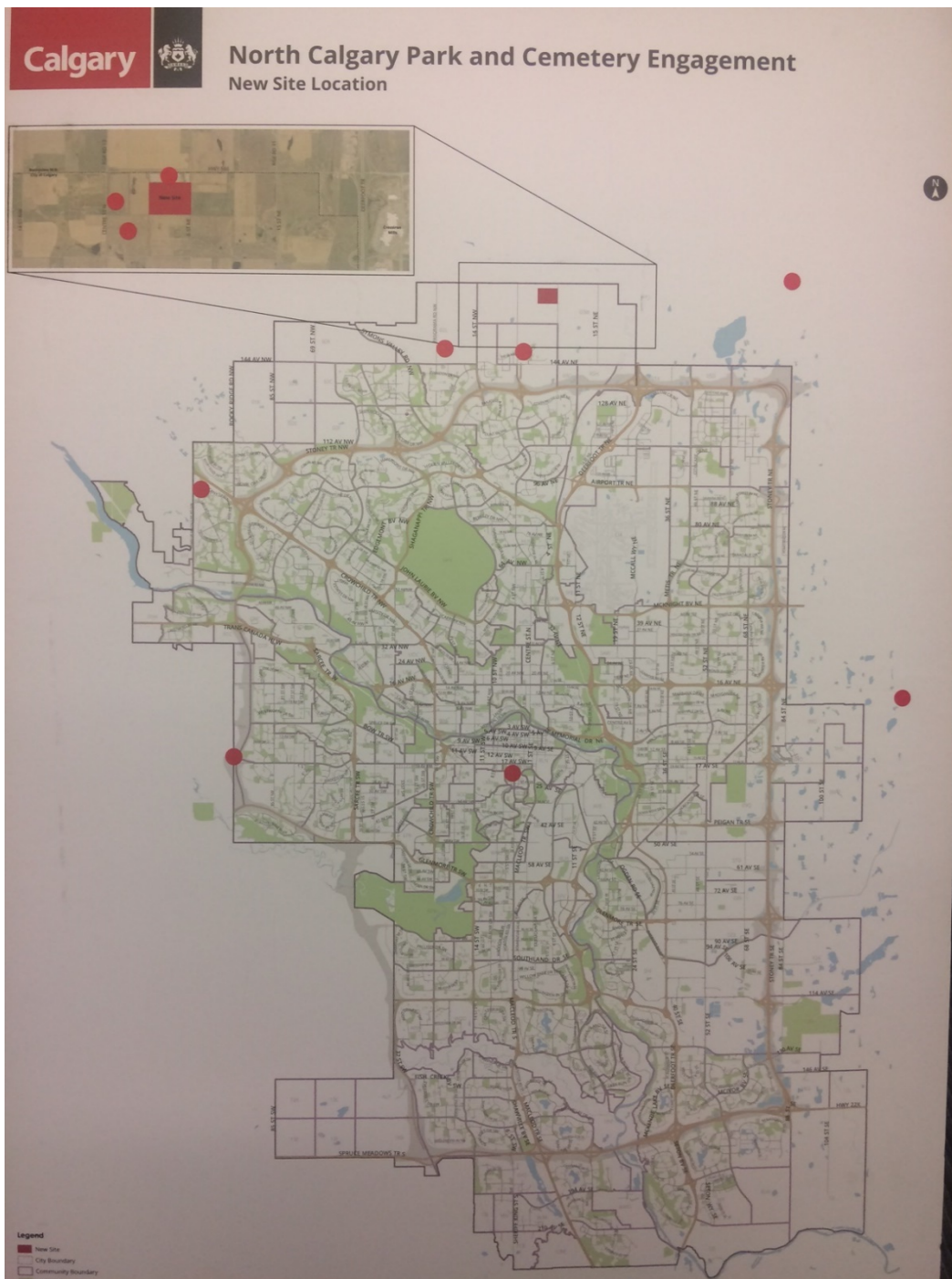
Stakeholder Report Back: What we Heard



In-Person Participation Events at Balzac Hall (x2)

Northeast Calgary Regional Park and Cemetery

Stakeholder Report Back: What we Heard



BRIEFING

Page 1 of 1

Item # 5.2.3

Community Services Briefing to

SPC on Community and Protective Services
2020 March 11

ISC: UNRESTRICTED
CPS2020-0324

2020 SPC on CPS Workplan

PURPOSE OF BRIEFING

This briefing provides an overview of the reports the Standing Policy Committee on Community and Protective Services is set to receive throughout 2020, including detail that enables members to anticipate areas of strategic focus and alignment with related initiatives, and to identify where items will be either briefings provided for information or reports presented for decision. Benefits of this approach include improved scheduling and agenda time management, and a more detailed awareness of alignment with related work and Administration's capacity. Attachments include a one-page at-a-glance calendar (Attachment 1) and the more detailed list of all outstanding motions and directions (Attachment 2).

SUPPORTING INFORMATION

Background

On 2020 January 22, at the request of the committee chair, Administration and committee members met to plan for the coming year. Committee members expressed a desire to focus on strategic priorities and understand where related initiatives are coming to Council, to be provided with specific scheduling details, and to receive more reports as briefings where appropriate in order to dedicate sufficient time and focus to reports requiring discussion, public input, and committee decisions. Administration was encouraged to schedule reports to align strategically and enable optimal scheduling, including through seeking deferrals if necessary.

In addition to the briefings and reports set to be received through the committee as directed by Council, and those Administration will be presenting proactively, the committee decided to allocate meeting time during 2020 to focus on strategic priorities that are aligned with the committee's mandate. The April meeting will be solely dedicated to a strategic session, with the option for future sessions to be held covering further topics proposed by the committee (which included public safety, culture, affordable housing, recreation and social supports), based on value to members and as scheduling and Administration's capacity allows.

Previous Council Direction

On 2007 February 06, the Personnel and Accountability Committee approved PAC2007-05 Status of Outstanding Motions and Directions, directing Administration to bring forward as an item of business to each Standing Policy Committee (SPC) a list of tabled and referred motions and reports; such lists were to be reviewed by each SPC on a quarterly basis.

On 2019 December 11, the SPC on Community and Protective Services received for information and approved CPS2019-1570 Status of Outstanding Motions and Directions which provided the most recent previous update. New updates continue to be provided quarterly.

ATTACHMENT(S)

1. Attachment 1 – 2020 SPC on CPS Calendar
2. Attachment 2 – 2020 Q1 Status of Outstanding Motions and Directions

2020 Standing Policy Committee on Community and Protective Services Calendar

(as of 2020 March 11; dates may be subject to change)

Report (for decision)
Briefing (for information)

Q1			Q2			Q3			Q4		
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
SPC on CPS											
2020 Planning Session	Integrated Traffic Safety Feasibility	Public Art – Elements of RFP	Strategic Session: What Makes an Inspiring Neighbourhood?	Conversion Therapy Bylaw	Public Art – RFP Update	Safe School Zones Bylaw		Smoking & Vaping Bylaw Review	Gender Equity, Diversity & Inclusion Implementation	Livery Transport Bylaw Amendments & Fee Schedule	FCSS Funding Recommendations
		Proposed 2020 Special Tax Bylaw for Enhanced Landscape Maintenance		Livery Transport Bylaw Review Framework	CAUAC Governance Review & IRO Engagement			2020 SPC on CPS Workplan		CIF report back – Calgary Community Courts	Beltline & Inglewood Pools Update
		Beltline & Inglewood Pools Targets	Multilingual Communications & Engagement Update	Civic Partners Annual Report (separate SPC on CPS)	Community Representation Framework Update						BIA Policy & Governance Framework
		NE Regional Park & Cemetery Engagement			2020 SPC on CPS Workplan						2020 SPC on CPS Workplan
		2020 SPC on CPS Workplan									
Emergency Management Committee											
				Emergency Preparedness: Critical Infrastructure Risk					Emergency Preparedness: Severe Winter Weather Risk		2020 Status of Emergency Preparedness
Known Related Reports to Council/Other Committees											
Beltline & Inglewood Pools Rates & Fees (PFC)	Dispatch Service Agreement Calgary 911 (IGA)	Golf Report (PFC)	Civic Partners Audit Report (Audit)	CED Economic Strategy Update (PFC)	OCIF Governance Structure (PFC)					Mental Health & Addictions Strategy (PFC)	Status of CAs & Social Recreation Organizations (Audit)
Calgary Housing Provincial Negotiation Update (IGA)		Public Safety Task Force (Council)		Annual Reports – Boards, Commissions, & Committees (BCC Council Mtg)	BIAs – Provincial Regulation Advocacy (IGA)						

2020 Q1 Status of Outstanding Motions and Directions

Standing Policy Committee (SPC) on Community and Protective Services

The following table details the outstanding direction from Council for reports to return to the SPC on Community and Protective Services as of 2020 March 11, with items listed in order of anticipated report back date.

ANTICIPATED DATE	ITEM	BRIEFING OR REPORT	SUBJECT (Direction to Administration)	SOURCE	DATE OF REQUEST/ DIRECTION
2020 March 11	Public Art Program – Elements of Request for Proposal	Report	Report back with an update on the elements of the Request for Proposal being developed to move the Public Art program to an independent arms-length organization.	CPS2019-1426	2019 November 18
	Beltline and Inglewood Pools Targets	Briefing	Develop and report back on appropriate targets for long-term operating and capital support for each of these facilities.	PFC2019-1330	2019 November 28
	Northeast Regional Park and Cemetery Engagement	Briefing	Report back on Motion Arising related to UCS2018-1139 – results of community engagement after land purchase. [<i>Deferral to March 2020 approved 2019 September 11</i>]	UCS2018-1139	2018 October 10
2020 April 8	Multilingual Communications & Engagement	Briefing	Update on work related to developing standards of service for equitable communications and engagement, including multilingual considerations.	CPS2019-0366	2019 July 22
2020 May 13	Conversion Therapy Bylaw	Report	Report back in response to Notice of Motion directing Administration to draft a bylaw to prohibit the business practice of conversion therapy including a fine for those advertising or offering conversion therapy services.	PFC2020-0116	2020 February 3
2020 May 4 (to be moved to BCC meeting of Council pending approval)	Social Wellbeing Advisory Committee Terms of Reference	Report	Work with the Social Wellbeing Advisory Committee following the appointment of members at the 2018 October Organizational Meeting of Council and return to the SPC on Community and Protective Services no later than Q2 2020 with its first annual report.	CPS2018-0870	2018 July 30
2020 May 4 (to be moved to BCC meeting of Council pending approval)	Calgary Aboriginal Urban Affairs Committee (CAUAC) Annual Report	Report	CAUAC to report annually to Council starting in 2015, through the SPC on Community and Protective Services, on progress towards its Strategic Plan.	PFC2014-0083	2014 February

ANTICIPATED DATE	ITEM	BRIEFING OR REPORT	SUBJECT (Direction to Administration)	SOURCE	DATE OF REQUEST/ DIRECTION
2020 June 10	Public Art Program	Report	Report back with proponent chosen as the independent arms-length organization manage the Public Art program, and a timeframe for implementation and initiation of first projects as well as anticipated future reporting methods and schedules.	CPS2019-1426	2019 November 18
2020 June 10 (pending deferral on 2020 March 16 Council agenda from Q1 to Q2)	Community Representation Framework	Briefing	Return with a progress report on the implementation of the Community Representation Framework.	CPS2018-1393	2018 December 17
2020 July 15	Safe School Zones Bylaw	Report	Draft a bylaw to restrict advocacy messaging by external interest groups on public property around schools.	CPS2019-1424	2019 December 16
2020 September 9	Smoking and Vaping Bylaw Report	Report	Update and possible bylaw amendments subsequent to a provincial decision on amendments to the Tobacco and Smoking Reduction Act, expected to be introduced in the 2020 Spring session of the Legislature.	CPS2019-1405	2019 December 16
2020 October 14	Gender Equity, Diversity and Inclusion Strategy	Report	Develop a measurement plan and report back with results to date on progress of implementation (includes Social Wellbeing scorecard).	CPS2019-0729	2019 July 22
2020 November 18	Livery Transport Bylaw Amendments & Fee Schedule	Report	Accelerate the planned review of the Livery Transport Bylaw 6M2007...and report back with proposed amendments to the bylaw and its fee schedule no later than 2020 Q4.	CPS2019-0609	2019 May 27
2020 December 9	Family and Community Support Services (FCSS) Funding Recommendations	Report	Propose funding recommendations for Council approval as per the FCSS Policy [annual Q4 report].	FCSS Policy	2016 November
2020 December 9	Beltline and Inglewood Pools Report	Report	Report on progress of the work as directed by Council, which includes: <ul style="list-style-type: none"> • Maintaining service for up to 2 years beginning 2020 January 1 • Implementing concepts including: redesigning and optimizing programming, increasing marketing and 	PFC2019-1330	2019 November 28

ANTICIPATED DATE	ITEM	BRIEFING OR REPORT	SUBJECT (Direction to Administration)	SOURCE	DATE OF REQUEST/ DIRECTION
			<p>the user base, modestly increasing prices, reducing hours to better align with times that are more financially viable, and operating two facilities in tandem so one will always be open.</p> <ul style="list-style-type: none"> Updating phase one and completing phase two of the Facility Development and Enhancement Study to include emerging communities and provide recommendations based on city-wide recreation infrastructure needs. Preparing a Request for Proposal for a shift to a partner operated model for either or both pools. Engaging community stakeholders Identifying long-term, sustainable service alternatives and targeted investments to maximize community and social benefits. 		
2020 December 9	Business Improvement Area Policy & Governance Framework	Report	Report back on the Business Improvement Area policy and governance framework to no later than one year after the Provincial legislative changes related to Business Improvement Areas are finalized.	CPS2018-1097	2018 December 17
2021 Q1	Accessible Taxi ATIP/WAV Update	Report	Monitor the effectiveness of the Accessible Taxi Incentive Program and report back.	CPS2018-1033	2018 October 15
2021 Q2	Golf Course Operations	Report	Report back with an update on progress toward the options outlined in CPS2018-1256.	CPS2018-1256	2018 November 19
2021 Q4	Family and Community Support Services (FCSS) Funding Recommendations	Report	Propose funding recommendations for Council approval as per the FCSS Policy [<i>annual Q4 report</i>]. 2021 report also to include results of the review of FCSS and Calgary Neighbourhoods' role in delivering the program, as directed by Council.	FCSS Policy C2019-1052	2016 November 2019 November 29
Quarterly	SPC on CPS Workplan/Status of Outstanding Motions and Directions	Briefing	Administration to bring forward as an item of business to each Standing Policy Committee a list of tabled and referred motions and reports for each committee; such lists to be reviewed by each Standing Policy Committee to be dealt with on a quarterly basis.	PAC2007-05	2007 February 6

**Community Services Report to
SPC on Community and Protective Services
2020 March 11**

**ISC: UNRESTRICTED
CPS2020-0294**

Proposed 2020 Special Tax Bylaw

EXECUTIVE SUMMARY

Communities that desire an enhanced level of boulevard maintenance around streets and parks may raise funds to achieve such purpose either through the special tax levy process or through fees collected by homeowner associations (HOA) through encumbrances charged against property titles within the communities. In accordance with Section 382 of the Municipal Government Act (MGA), Council may pass a special tax bylaw to raise revenue for a specific service or purpose, including a boulevard tax and a recreational services tax. The special tax levy process was created to provide a self-funded mechanism for communities that desire, among other things, an enhanced level of boulevard maintenance around streets and parks. The available services include mowing and trimming; tree well and shrub bed maintenance; perennial and annual flowers; litter control; and snow removal.

While the majority of communities that participate in the Enhanced Landscape Maintenance (ELM) Program are funded privately through encumbrances charged against property titles within the community and they are not subject to the special tax levy process, a number of ELM communities participate annually in the special tax levy process and have either an established long-term enhanced Landscape Maintenance Agreement or Pathways Snow Removal Agreement with The City of Calgary.

This report provides an update on 2019 activities, the 2020 process, and requests three readings of the proposed 2020 Special Tax Bylaw for the 12 participating communities. The bylaw and maps for participating communities are included in Attachment 1. Also included in Attachment 1 (page 1, bullet # 4) are the proposed ancillary costs revisions to address what participating communities have conveyed regarding insufficient funding to administer their program within the current maximum allowable administration fee. The 2020 Special Tax Bylaw Annual Budget Summary for participating communities is included in Attachment 2.

ADMINISTRATION RECOMMENDATION:

That the Standing Policy Committee on Community and Protective Services recommend that Council give three readings to the proposed 2020 Special Tax Bylaw (Attachment 1).

PREVIOUS COUNCIL DIRECTION / POLICY

Administration provides reports on special tax bylaws on an annual basis, with the most recent report (CPS2019-0447) receiving Council approval on 2019 April 8.

On 2017 March 13 Council approved CPS2017-0210 (Calgary Parks Enhanced Maintenance Program Review) and directed Administration to implement the proposed program amendments contained in 2017 and 2018.

BACKGROUND

Calgary Parks has offered a process for the enhanced landscape maintenance of park spaces and boulevards in Calgary communities since 1996. The program was formalized in 2002, following an increase in community interest and Council support. Communities are asked each fall to consider maintaining, lowering or raising their levy for the following year.

**Community Services Report to
SPC on Community and Protective Services
2020 March 11**

**ISC: UNRESTRICTED
CPS2020-0294**

Proposed 2020 Special Tax Bylaw

Special tax levies and the associated Landscape Maintenance Agreement or Pathways Snow Removal Agreement are established at the request of an organized community group such as a community association or HOA. This process allows communities to generate sufficient funds to facilitate additional park or other green-space maintenance services. With additional funding in place, such organized community groups may then enter into the ELM Program to enhance the landscape maintenance of public boulevards and parks (for example with additional mowing and flower planting, or increased litter pick up) or provide additional snow clearing on City pathways beyond the standard level currently provided by Calgary Parks. A Landscape Maintenance Agreement or Pathways Snow Removal Agreement is established between The City and the participating ELM community – the contract elements identify the specific land involved, define mutual roles and responsibilities and describe a set of maintenance guidelines. Calgary Parks closely monitors the services performed by ELM communities and their contractors. This ensures that The City remains accountable for the level of service provided and for the City land and assets where the enhanced maintenance is being undertaken.

Following a request from an organized community group to establish an enhanced maintenance program, The City guides the group through a comprehensive engagement process to confirm and establish a tax levy for those homeowners. The community group petitions the property owners within the community and requires a two-thirds (2/3) majority to proceed with the tax levy. For communities with approved tax levies, Roads - Local Improvements Section annually mails notices to all the property owners in the affected communities to advise the property owners of the proposed special tax, along with their right to petition against the special tax.

Further, every five years, participating communities are required to re-evaluate their desire to continue in the program by holding a public meeting and community vote to confirm ongoing support for the tax levy. A 50 per cent plus one simple majority of the property owners in attendance is required. If this is not attained, then a petition process must be followed whereby two-thirds (2/3) of the community is required to support the cancellation of the special levy. The City liaises with the tax levy communities throughout the year to support the residents in meeting their reporting obligations as per requirement of the ELM Program.

This report is for the 2020 Special Tax Bylaw which allows a community to generate funds through a tax levy to enhance the landscape service beyond the standard level currently provided by Calgary Parks. There are 12 communities coming forward for approval in the city-wide special tax levy program in 2020 with this report (Attachment 1). The majority of these communities use the special tax levy for enhanced maintenance of boulevards around streets and parks, with one community (McKenzie Lake) only using the levy for snow removal on pathways. An annual budget summary for these communities is provided as Attachment 2.

INVESTIGATION: ALTERNATIVES AND ANALYSIS

Environmental sustainability and appropriate horticultural practices are priorities for The City. The City is committed to managing all special tax levy processes and enhanced maintenance agreements in accordance with current open space management best practices. Administration routinely engages tax levy communities regarding implementation of innovative and environmentally sustainable management practices.

The Special Tax Bylaw was consolidated in 2015 to streamline the approval process at Council. Proposed wording for the 2020 Special Tax Bylaw for the 12 communities continuing in the program is included in Attachment 1. The 2020 Special Tax Bylaw Annual Budget Summary

**Community Services Report to
SPC on Community and Protective Services
2020 March 11**

**ISC: UNRESTRICTED
CPS2020-0294**

Proposed 2020 Special Tax Bylaw

lists the tax levy and total taxes collected in 2019, and the proposed tax levy and budget data for the 12 participant communities in 2020 (Attachment 2). The annual budget for each community is the product of the tax levy and total property count.

Stakeholder Engagement, Research and Communication

Property owners are engaged through an initial community survey to establish the state of readiness and availability of resources for the special tax levy process. Once the special tax levy is in place, residents receive annual written notification and have further opportunity to review the program prior to the five-year renewal vote as described in the Background section above. The City also liaises with tax levy communities throughout the year as required. Participating communities are eligible to request an annual inflationary increase of up to three percent through the tax levy process. The 2020 Special Tax Bylaw - Annual Budget Summary identifies the three per cent inflationary requests that were received from Christie Park, Diamond Cove, and Patterson Hills. Communities with an operating surplus from a prior year may lower their tax levy rate until the surplus is depleted. Total revenue for the 2020 Special Tax Bylaw is approximately \$1.66 million. Further details are outlined in the annual budget summary (Attachment 2).

Calgary Parks provides direct oversight of the program and is The City liaison with Special Tax Levy communities. The program is one of many ways Community Services works collectively to meet the needs of Calgary's communities. Program support is also provided by Calgary Roads and Law, with other Community Services business units providing support as required.

Strategic Alignment

This report aligns with One Calgary citizen priority *a Healthy and Green City* and the Parks and Open Space and Sidewalks and Pathways lines of service. The report also aligns with the goals and objectives of the following documents:

- 2020 Sustainability Direction
- Calgary Open Space Plan (March 2003)
- Calgary Parks Enhanced Maintenance Program Review (March 2017)

Social

Community based landscape maintenance programs enhance the liveability of neighbourhoods and encourage collaboration and community pride among residents.

Environmental

Landscape maintenance programs incorporate The City's best practices of water management, pest and turf management to support biodiversity within Calgary's urban ecosystem and support The City of Calgary's Environmental Policy (UCS2012-0144) and the Climate Resilience Strategy and Action Plans (UCS2018-0688).

Economic

High quality park space favourably impacts the image and economy of Calgary and is associated with indirect benefits including increased land values and tax revenues.

**Community Services Report to
SPC on Community and Protective Services
2020 March 11**

**ISC: UNRESTRICTED
CPS2020-0294**

Proposed 2020 Special Tax Bylaw

Financial Capacity

Current and Future Operating Budget:

There are no operating budget implications as ELM communities receive an annual operating grant from The City which matches the baseline level of service that Calgary Parks would provide for landscape maintenance in the community.

Current and Future Capital Budget:

There are no capital budget implications associated with the ELM program.

Risk Assessment

The provisions within the enhanced Landscape Maintenance Agreement or Pathways Snow Removal Agreement between The City and each community or homeowners association mitigate the associated risks to The Corporation. The overall Enhanced Maintenance Program Review that was recently approved by Council in 2017 further mitigates risks by having improved clarity, consistency, and communication around the program.

REASON(S) FOR RECOMMENDATION(S):

In accordance with Section 382 of the Municipal Government Act (MGA), Council may pass a special tax bylaw to raise revenue for a specific service or purpose, including a boulevard tax and a recreational services tax. In 2020, 12 communities have confirmed their desire to continue participating in the program.

ATTACHMENT(S)

1. Attachment 1 – Proposed Wording for a 2020 Special Tax bylaw for Communities in The City of Calgary
2. Attachment 2 – 2020 Special Tax Bylaw – Annual Budget Summary

**PROPOSED WORDING FOR A 2020 SPECIAL
TAX BYLAW FOR COMMUNITIES IN THE CITY
OF CALGARY**

WHEREAS Section 382(1) of the *Municipal Government Act* (R.S.A. 2000, c. M-26) authorizes a municipality to pass a special tax bylaw annually to raise revenue for a special service or purpose;

AND WHEREAS the residents of various communities within the City of Calgary have requested that a special tax be imposed on homeowners in these communities to raise funds to provide for enhanced maintenance of boulevards around streets and parks and snow removal on pathways;

**NOW THEREFORE THE COUNCIL OF THE CITY OF CALGARY ENACTS AS
FOLLOWS:**

1. This Bylaw may be cited as the “2020 Special Tax Bylaw”.
2. This Bylaw is enacted for the sole purpose of raising revenue to provide for the costs of and ancillary to the enhanced maintenance of boulevards around streets and parks in specific communities and snow removal on pathways in the community of McKenzie Lake.
3. The areas of the municipality that will benefit from the services described in this Bylaw are identified in the maps attached hereto as Schedules “1-12” (the “Schedules”).
4. The budgeted costs for the services provided to each benefitting community are set out in the attached Schedules. The total ancillary costs referred to in paragraph 2 for a benefitting community must not exceed an amount equal to the greater of \$3,000.00 or 8% of the 2020 budget specifically assigned for the community.
5. A tax for the year 2020 shall be imposed on each parcel of residential land benefitting from this Bylaw at the rates set out in the attached Schedules.
6. The use of the funds described in paragraph 2 shall be contingent on each of the benefitting communities entering into any agreements with The City of Calgary that are necessary to carry out The City of Calgary’s auditing requirements and procedures.
7. The attached Schedules form part of this Bylaw.
8. This Bylaw comes into force on the date it is passed.



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CHRISTIE PARK

SCHEDULE 1

Legend

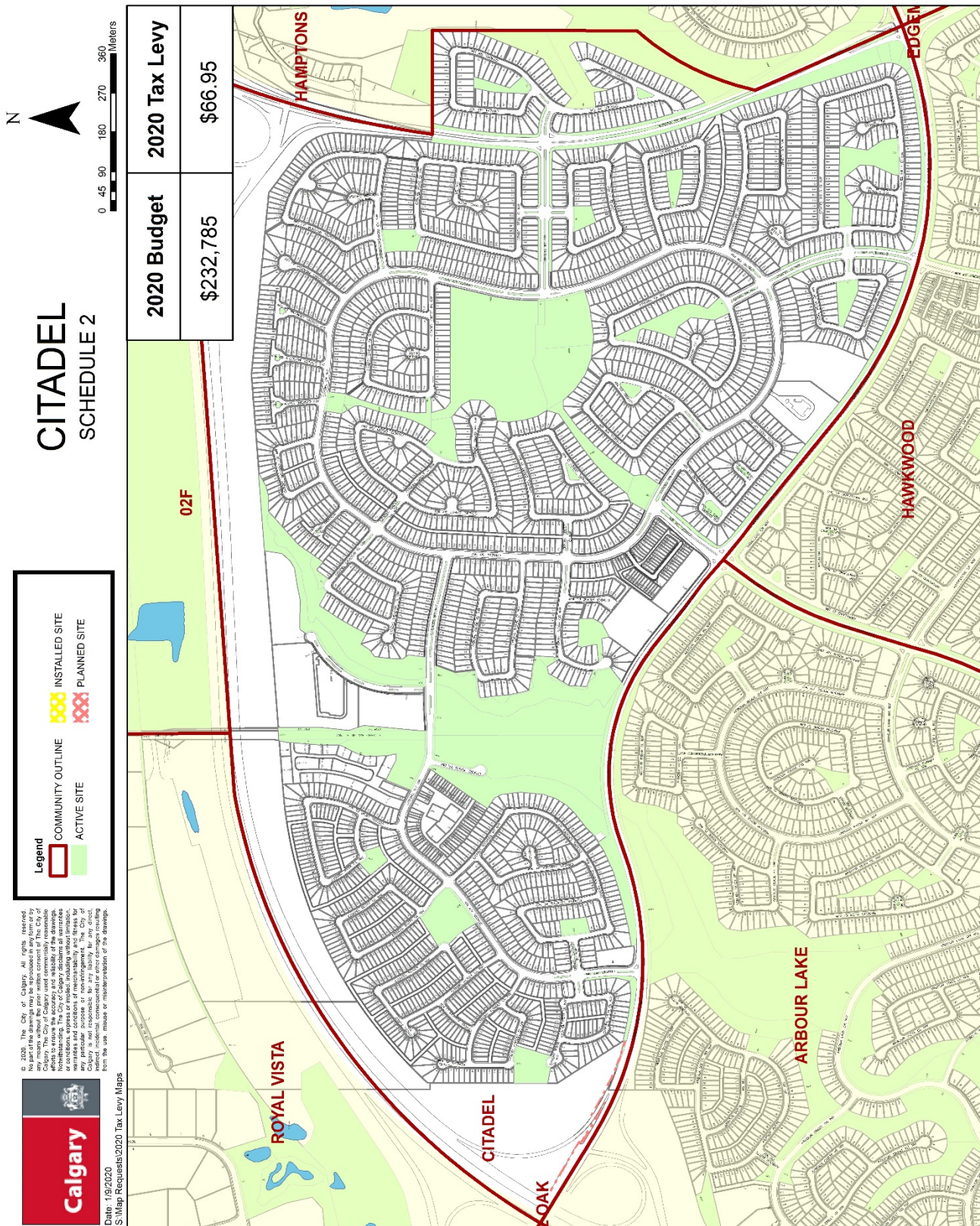
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- INSTALLED SITE
- ACTIVE SITE
- PLANNED SITE

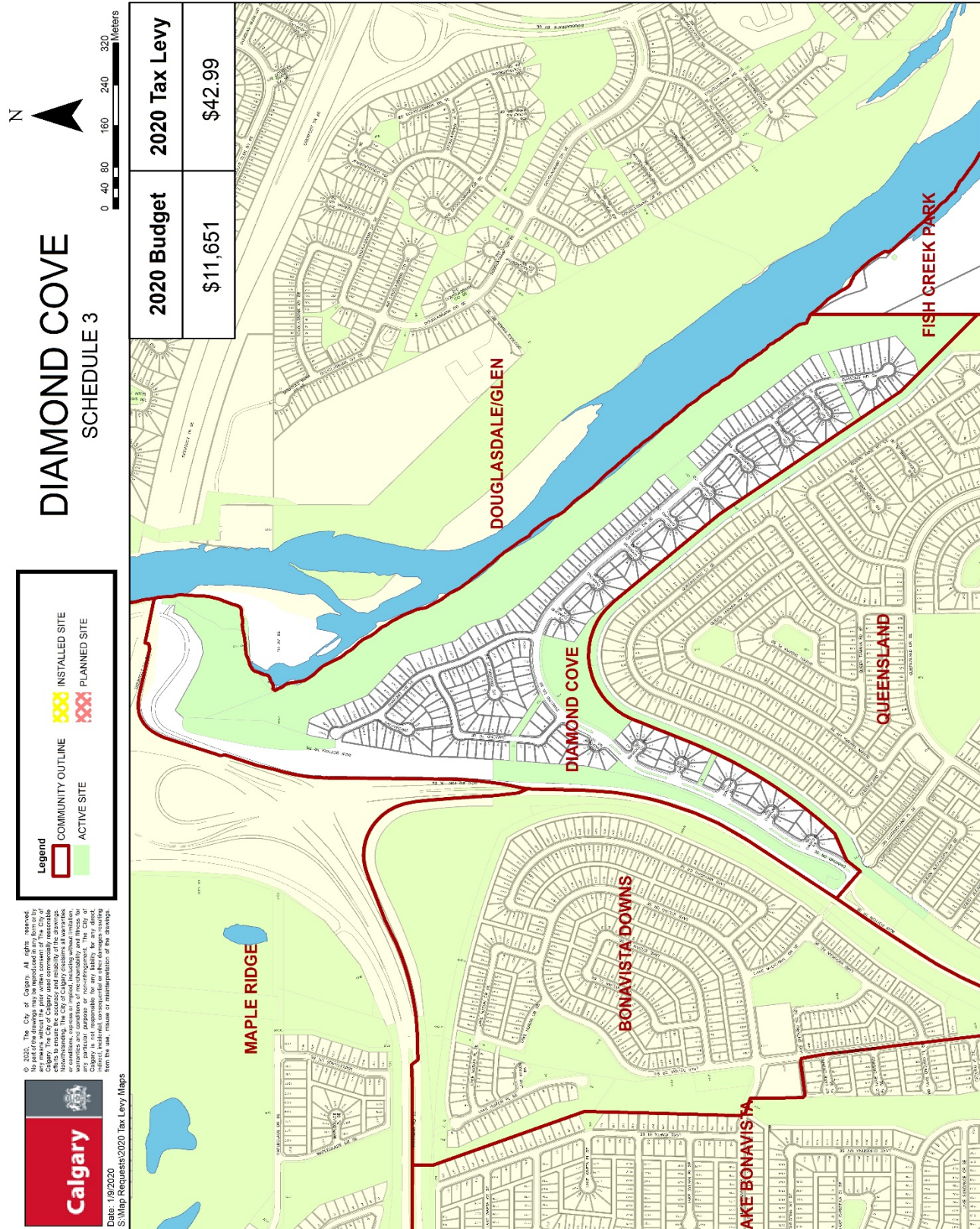
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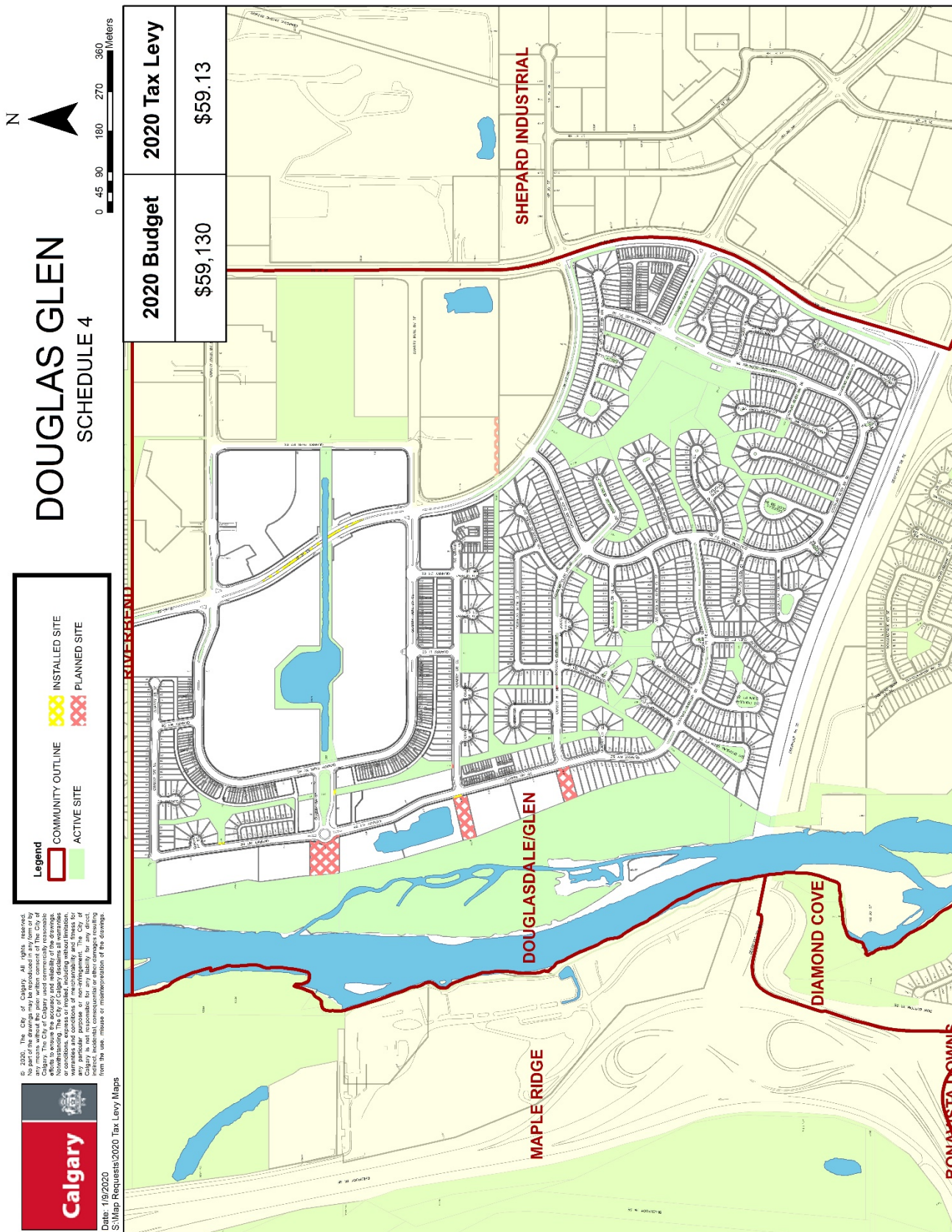


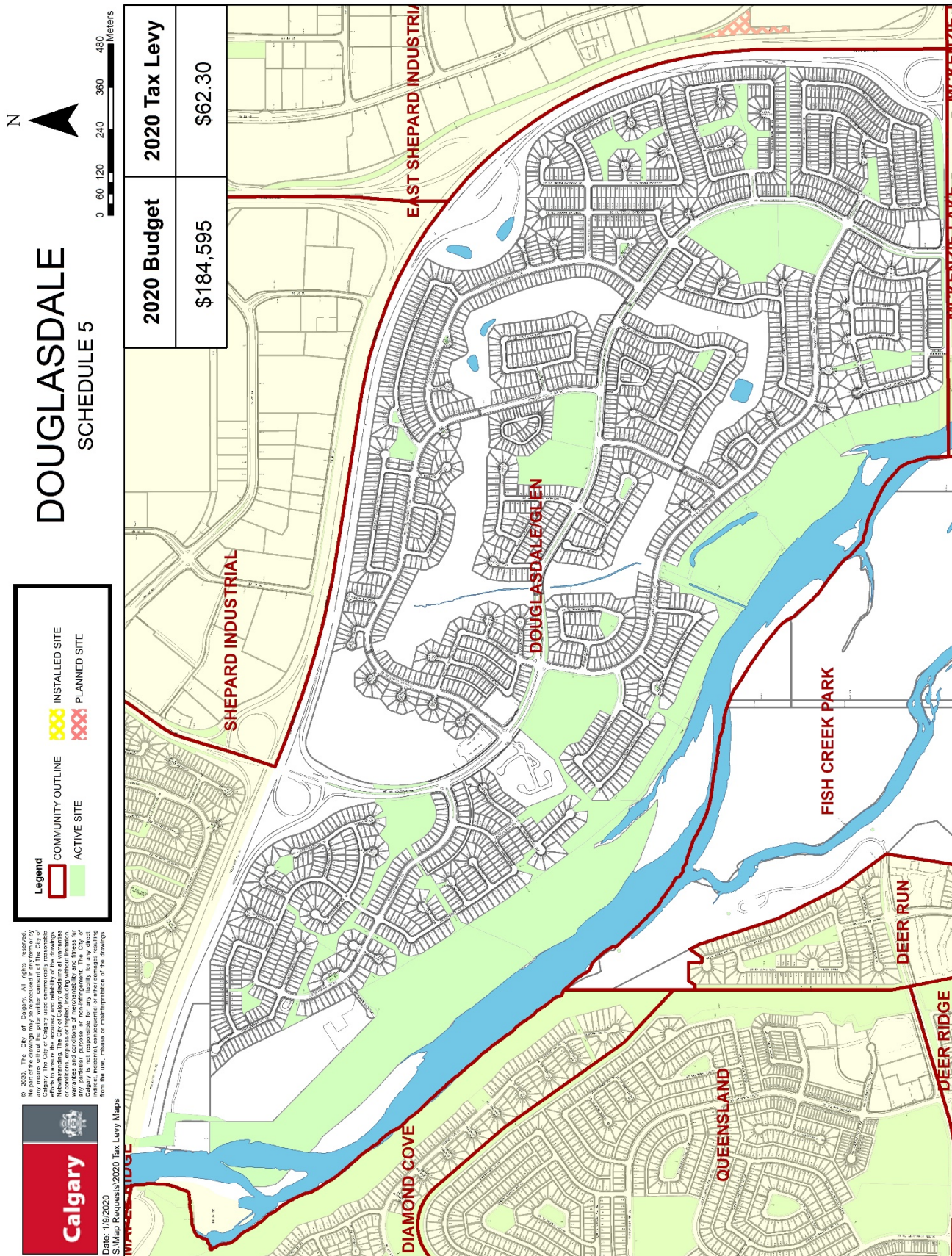
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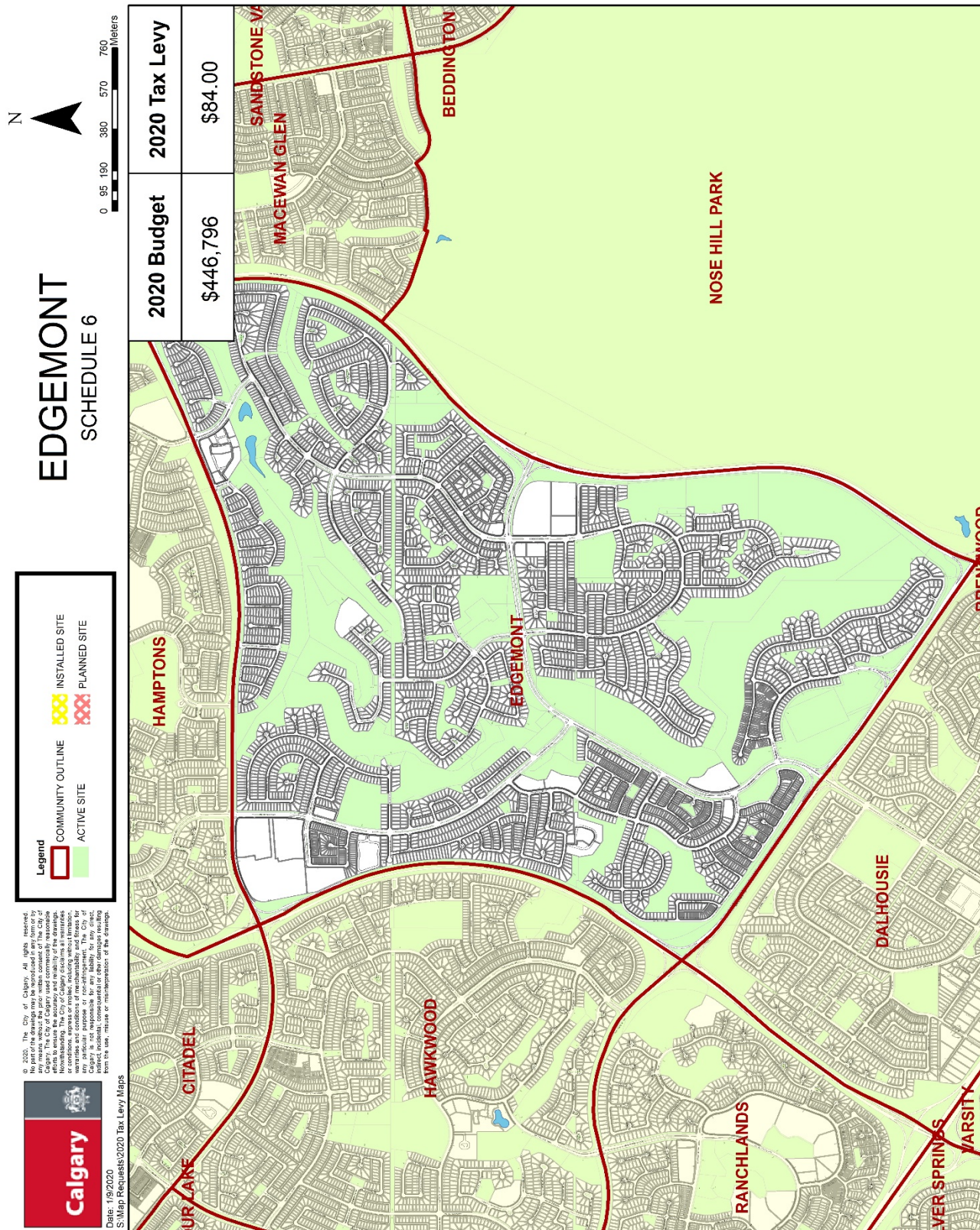


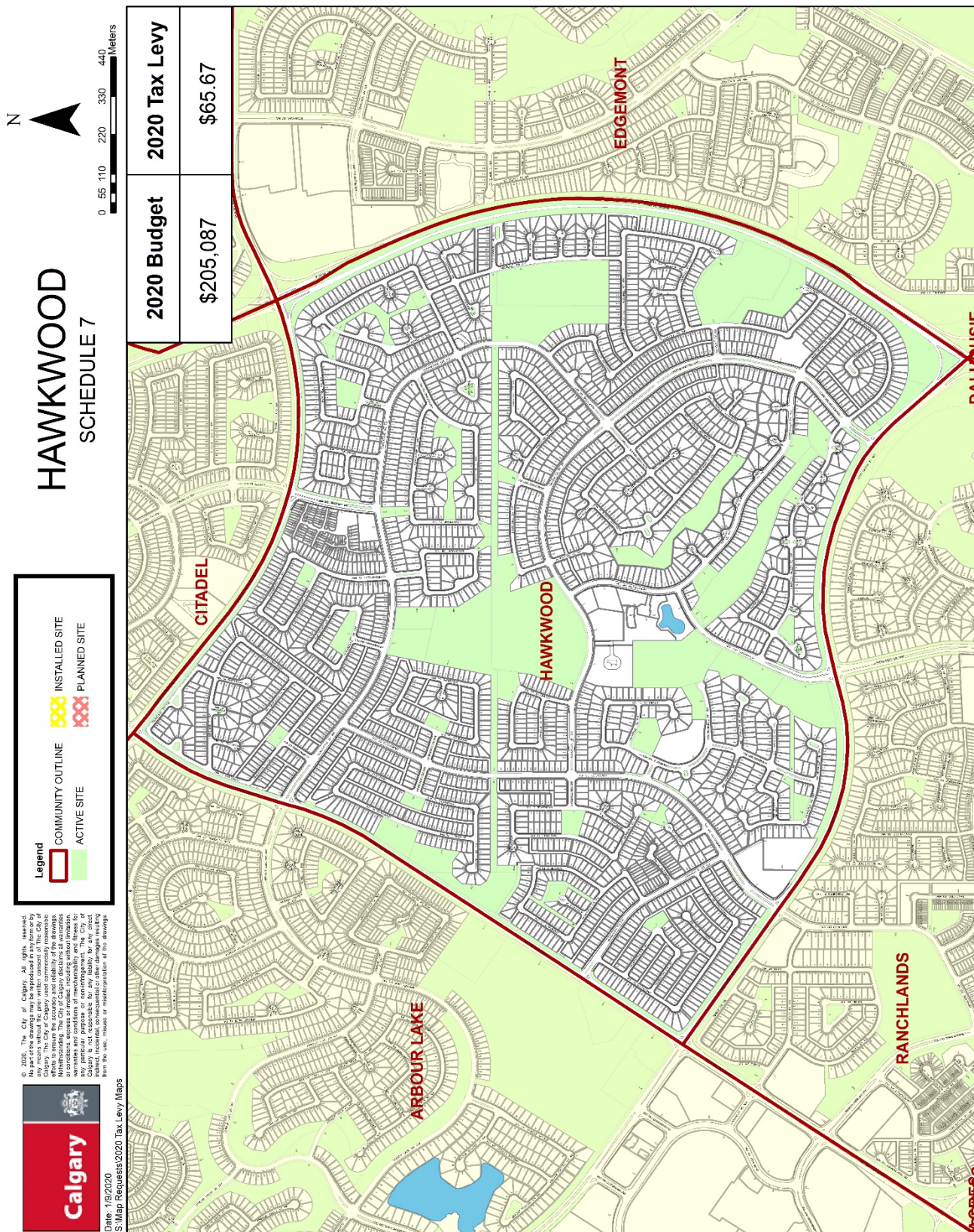


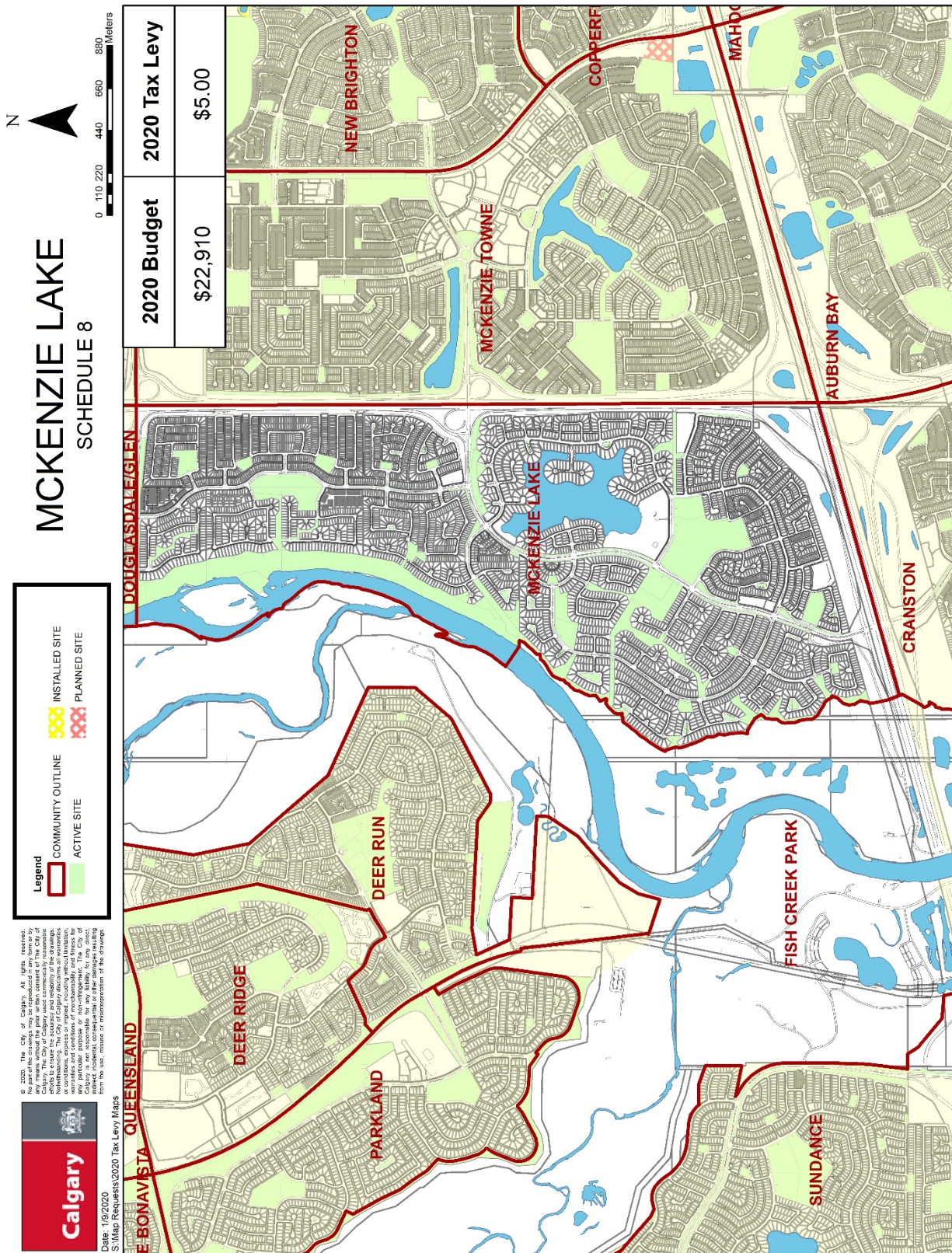


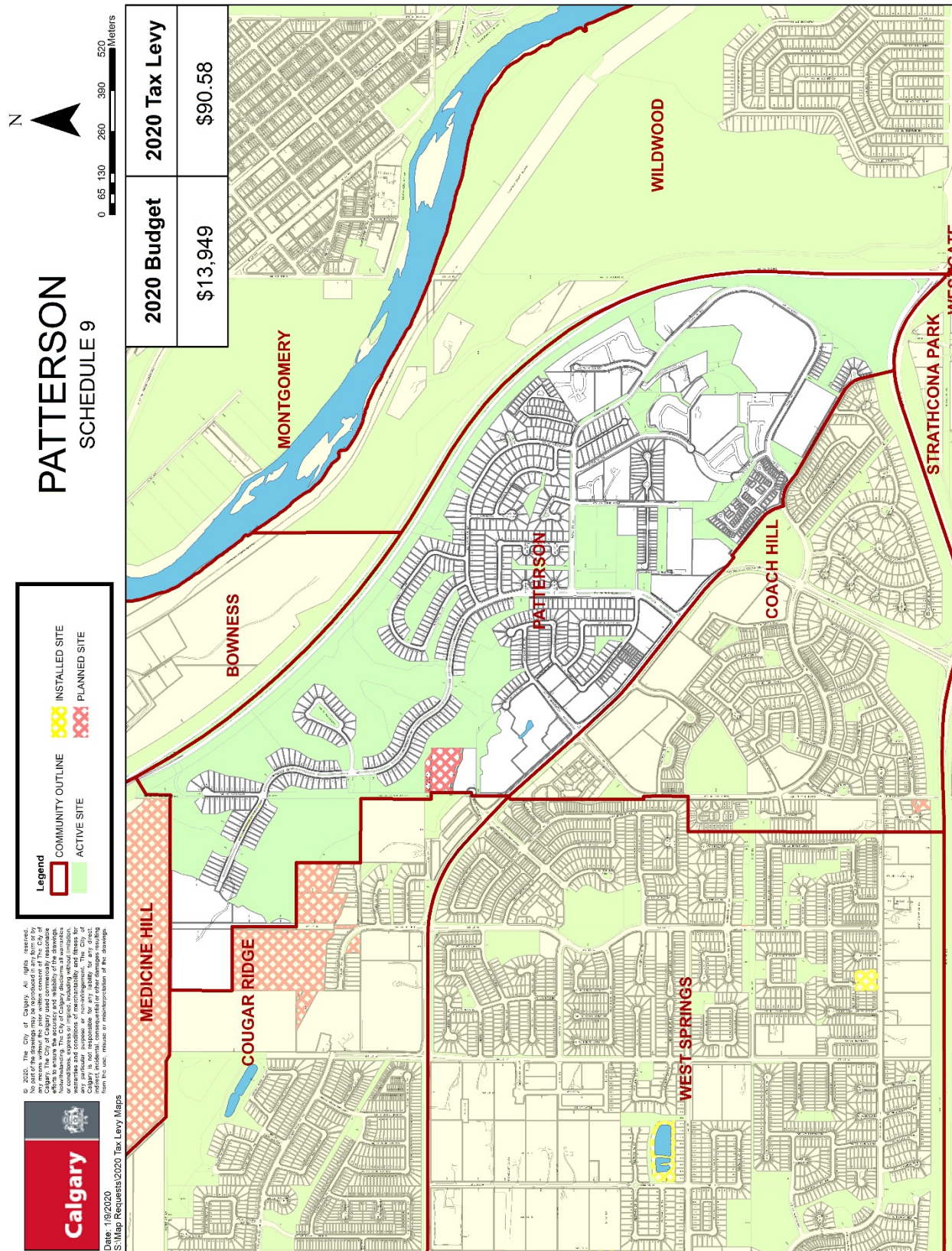


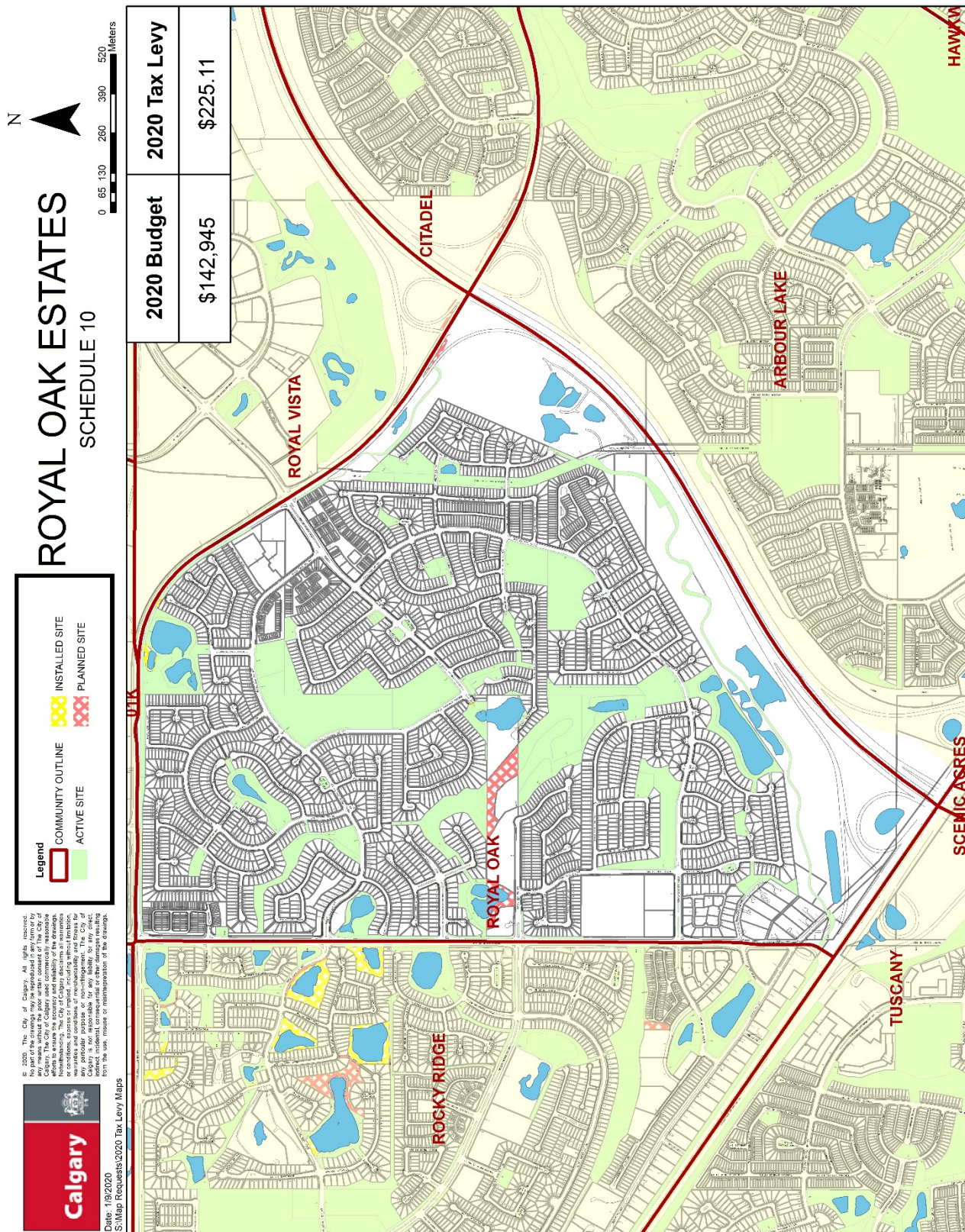


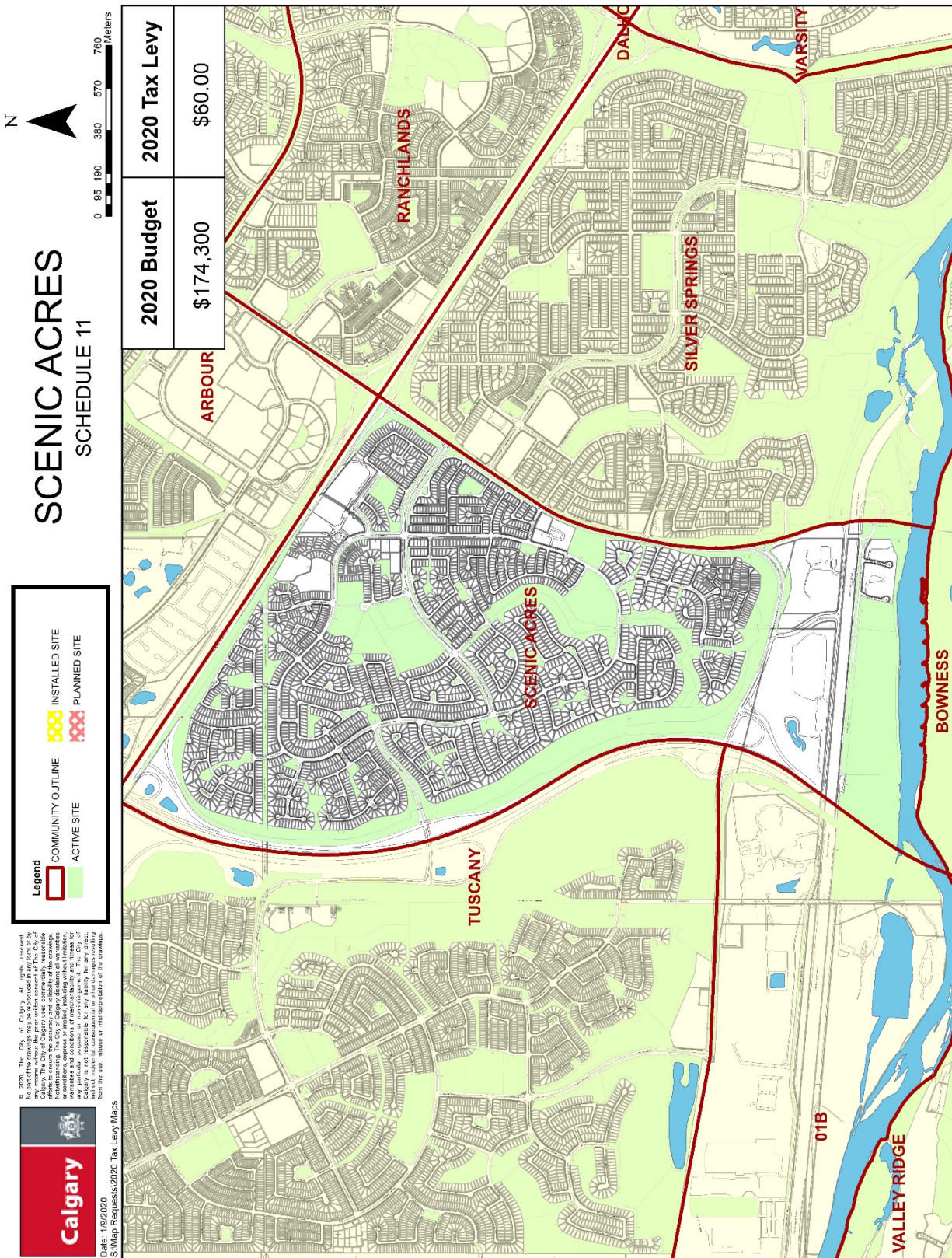


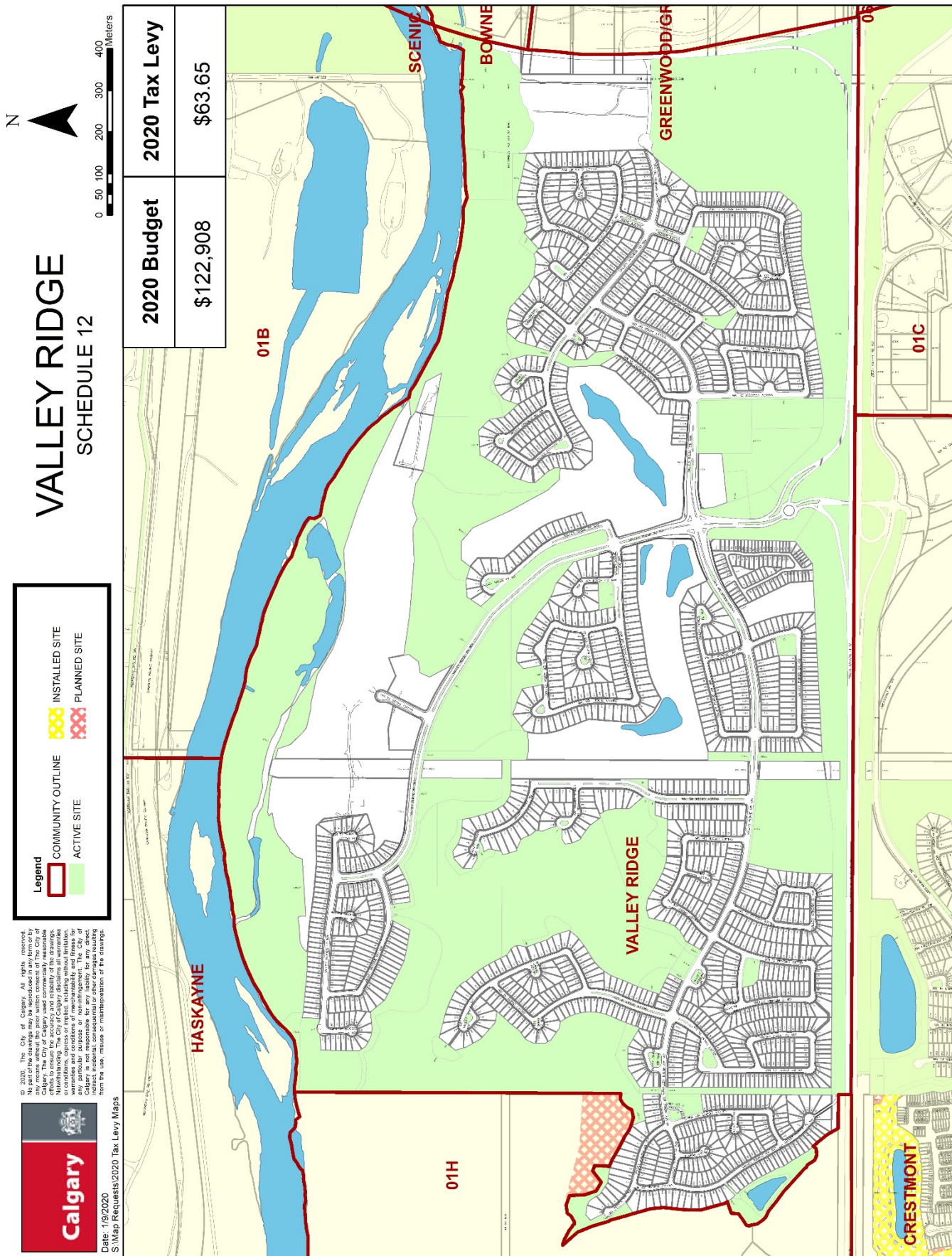












2020 Special Tax Bylaw - Annual Budget Summary

Community	First year of Tax Levy	Ward	2019 Tax Levy	2019 special taxes collected	2020 Levy Increase/ Decrease	2020 Tax Levy	2020 Property Count	2020 Budget
Christie Park	1996	6	\$97.67	\$45,417	3%	\$100.60	465	\$46,779
Citadel	2000	2	\$66.95	\$232,785	0%	\$66.95	3477	\$232,785
Diamond Cove	1999	14	\$41.74	\$11,312	3%	\$42.99	271	\$11,651
Douglas Glen	2002	12	\$59.13	\$59,130	0%	\$59.13	1000	\$59,130
Douglasdale	2000	14	\$62.30	\$184,595	0%	\$62.30	2963	\$184,595
Edgemont	2016	4	\$84.00	\$446,796	0%	\$84.00	5319	\$446,796
Hawkwood	2005	2	\$65.67	\$205,087	0%	\$65.67	3123	\$205,087
McKenzie Lake*	2006	14	\$5.00	\$22,910	0%	\$5.00	4582	\$22,910
Patterson	1999	6	\$87.94	\$13,543	3%	\$90.58	154	\$13,949
Royal Oak	2011	1	\$225.11	\$142,945	0%	\$225.11	635	\$142,945
Scenic Acres	2013	1	\$60.00	\$174,300	0%	\$60.00	2905	\$174,300
Valley Ridge	2009	1	\$63.65	\$122,908	0%	\$63.65	1931	\$122,908
Total				\$1,661,727			26,825	\$1,663,835

*McKenzie Lake only collects funds for snow removal

Community Services Report to
SPC on Community and Protective Services
2020 March 11

ISC: UNRESTRICTED
CPS2020-0335

2020 Corporate Public Art Program Review Q1 Update

EXECUTIVE SUMMARY

Administration is working through a third-party public art consultant (the “Consultant”) to facilitate a competitive selection process for an external organization to operate The City of Calgary’s Public Art Program (“Program Operator”). As part of the competitive selection process, Council directed Administration to develop elements of a Request for Proposal (RFP) and report back in Q1 2020.

For the purposes of this work, and to ensure transparency and alignment with Corporate Procurement standards, elements are defined as items or considerations raised through engagement with stakeholders regarding the Public Art Program. These elements will be included in the RFP process to provide guidance and direction for securing a Program Operator without providing preference or advantage to any specific person or group in the RFP process.

A summary of elements to be used in developing the RFP for a Program Operator is provided in Attachment 1. A project timeline for the RFP and engagement process is included in Attachment 2. Detailed timelines outlining implementation of first projects will be delivered through the Q2 2020 report to Council as directed in 2019 November.

ADMINISTRATION RECOMMENDATION:

That the Standing Policy Committee on Community and Protective Services recommend that Council adopt the summary of elements that will be used to develop the Request For Proposal as presented in Attachment 1.

PREVIOUS COUNCIL DIRECTION / POLICY

On 2019 November 18, Council approved Report CPS2019-1426, Corporate Public Art Program Review Update:

1. Approve the consultant's recommendation that:
 - a. The Calgary Public Art Program be moved out from City structure to become an independent arms-length organization that is housed within the infrastructure of an existing public organization with a sympathetic mandate;
 - b. The parent organization of the future Public Art Program be selected through a competitive public process;
2. Direct Administration to report back through the SPC on Community and Protective Services with an update no later than **Q1 2020 with the elements of the Request for Proposal and provide an update no later than Q2 2020** with the selected proponent and a timeline for implementation and initiation of first projects as well as anticipated future reporting methods and schedules;
3. Direct that the confidential report and attachments 1 and 3 now be released publicly; and
4. Direct that attachment 2 remain confidential pursuant to Section 25 (Disclosure harmful to economic and other interest of a public body) of the Freedom of Information and Protection of Privacy Act, with the exception of **Administration's** communication with impacted stakeholders as required, to be reviewed no later than 2020 June 30.

A history of previous Council direction is included in Attachment 3.

**Community Services Report to
SPC on Community and Protective Services
2020 March 11**

**ISC: UNRESTRICTED
CPS2020-0335**

2020 Corporate Public Art Program Review Q1 Update

BACKGROUND

Per Notice of Motion C2019-1263 (Independence and Governance in Delivering the City of Calgary Public Art Program), Administration retained third-party consultant ART + PUBLIC UnLtd to evaluate The City's Public Art Program and provide recommendations for future operations. On 2019 November 18, Council approved the Consultant's recommendations to move to an independent, arms-length model and directed Administration to proceed with a competitive selection process to secure a Program Operator.

INVESTIGATION: ALTERNATIVES AND ANALYSIS

Administration reviewed previous research, including best practices for successful Public Art arms-length operations, and conducted an internal continuity needs assessment of the current program. Previous stakeholder engagement also contributed to building the foundational elements as part of the search for a suitable Program Operator.

Stakeholder Engagement, Research and Communication

In collaboration with the Consultant, Administration reviewed all past engagement material as input into developing the RFP elements. The following engagement has been completed to date:

General Public

- Two workshops and online survey, January 2018 (over 100 participants)
- Online survey, March/April 2018 (over 7,400 participants)
- Telephone survey, April 2018 (approx. 500 participants)
- Citizen's View Panel, April/May 2018 (over 1,000 participants)

Members of the Arts Community

- Internal Stakeholder Engagement session on public art project practices October 2018 (20 participants)
- Four focus groups and multiple stakeholder meetings, September 2018 to February 2019 (over 50 participants)
- Two Public Art Board engagement sessions focused on governance and terms of reference review, October 2018 to December 2018
- Four working group sessions focused on procurement strategies and relationship building, May 2019 to August 2019 (on average 15 to 20 participants per session, some participants were reoccurring participants)
- Four focus group sessions focused on developing a vision, October 2019 (30 participants)
- Telephone interviews with members of the Public Art Executive Steering Committee, October 2019 (4 participants)

From these engagement sessions the following recurring themes have been identified as significant for building the future state of the Public Art Program, and should be incorporated into the expectations of a future Program Operator:

- Maintain transparency in all aspects of the Public Art Program and its projects
- Prioritize investment in the local creative economy, while welcoming international artists

**Community Services Report to
SPC on Community and Protective Services
2020 March 11**

**ISC: UNRESTRICTED
CPS2020-0335**

2020 Corporate Public Art Program Review Q1 Update

- Increase access to the Public Art Program through enhanced communication and engagement practices
- Reduce barriers for artists to apply for public art projects to encourage and increase diversity
- Include the public throughout the public art process
- Create public art opportunities that tell the stories of our land, our communities and our history

The themes provide a foundation for developing the primary elements, which include Vision and Mission, Governance and Decision Making, Financial Standings and Accountability, Operations Management and Reputation Management. Additional engagement with external stakeholders, members of Council and the general public is ongoing. Following these engagement sessions, the RFP will be created and released to market in early Q2.

Strategic Alignment

Moving The City's Public Art program to an existing, external, local organization adheres to Council's direction to find innovative solutions to improve service delivery and remove barriers to investment in the creative sector.

Social, Environmental, Economic (External)

This report commits The City to ongoing engagement with members of the arts community to ensure their interests are represented throughout the process and to support a public benefit outcome from investments in the Public Art Program.

Financial Capacity

Current and Future Operating Budget:

This report and recommendations will have no impact on current operating budget.

Current and Future Capital Budget:

This report and recommendations will have no impact on current capital budget.

Risk Assessment

Summary of Elements to Build the RFP

There is potential for the summary of elements presented in this report to change based on additional stakeholder engagement. To maintain transparency, Administration is committed to providing members of Council and the public with updates throughout the engagement process using communication tools such as the Public Art Newsletter, website updates and direct updates.

Condensed Engagement to Build Final RFP Details

Stakeholder availability may be limited due to compressed timelines. This could result in a missed opportunity to have key expertise and input from subject matter experts included in the final RFP. To mitigate this risk, Administration is working with the Consultant to engage a broad range of stakeholders, including the public, through a variety of tactics, including one-on-one

Community Services Report to
SPC on Community and Protective Services
2020 March 11

ISC: UNRESTRICTED
CPS2020-0335

2020 Corporate Public Art Program Review Q1 Update

engagements, online surveys, small group discussions and also making use of all previous engagement inputs.

REASON(S) FOR RECOMMENDATION(S):

The proposed elements have been compiled through engagement with stakeholders of the Public Art Program. With Council approval, these elements will provide guidance and direction for securing a Program Operator.

ATTACHMENT(S)

1. Summary of Elements to be Used to Build the Request For Proposal
2. Timeline for Request For Proposal Development
3. Previous Council Direction

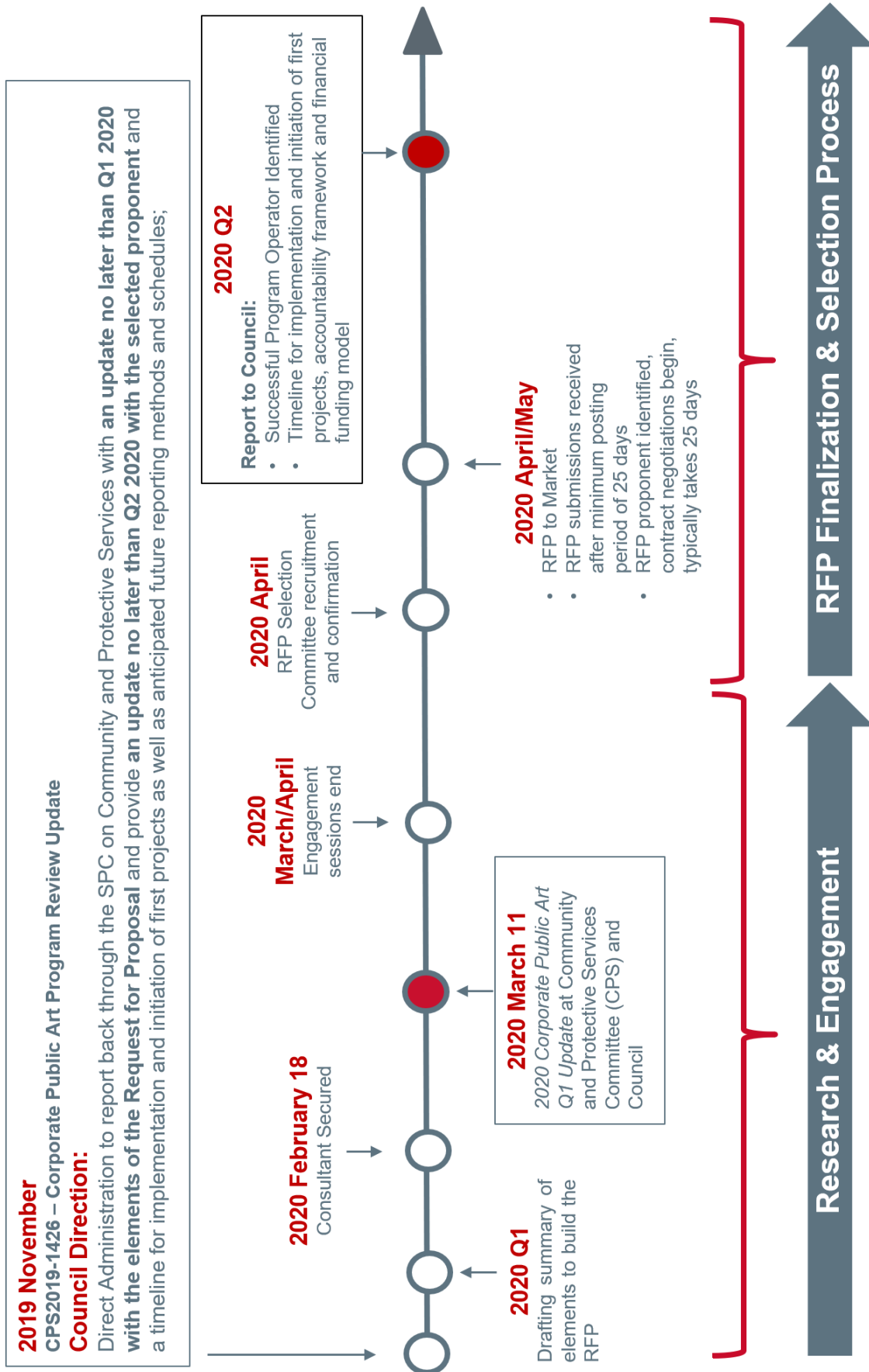
Summary of Elements to be Used to Build the Request For Proposal

Throughout Q1 2020, Administration has developed a summary of elements that will be used to build the RFP to secure an external Program Operator for the Public Art Program. The development of these elements was based on inputs from over 9000 participants collected through current and past engagement tactics. These engagements began in 2018 January and will be ongoing throughout 2020 March. Elements are defined as items or considerations raised through engagement with stakeholders. This work is being validated and reviewed through Consultant engagement which will continue through the end of 2020 March as outlined in Attachment 2.

Primary Element	Requirements for Evaluation
Vision and Mission	<ul style="list-style-type: none"> Describe a vision and mission aligned with City Public Art service delivery Define <i>Public Art</i> and how it relates to the proposed vision of the program
Governance and Decision Making	<ul style="list-style-type: none"> Propose board and decision-making structure Propose organizational policies and procedures Define implementation plan including timelines
Financial Standings and Accountability	<ul style="list-style-type: none"> Demonstrate ability to manage capital and operating budgets Possess good standing with funders, granting bodies and donors Possess overall good financial standing
Operations Management	<ul style="list-style-type: none"> Demonstrate familiarity with the history and current state of Calgary's Public Art Program Demonstrate ability to manage and execute capital projects Demonstrate understanding and experience in conservation and collections management operations Demonstrate understanding and experience of executing educational programming for artists and the public Demonstrate understanding of The City of Calgary's Investing in Partnerships policy and Accountability Reporting Structure Demonstrate understanding of strategic planning for delivery of public art Demonstrate understanding of public engagement, communications and public relations as they relate to projects, programs and reputation management List credentials, awards and certifications related to the field of public art or other related technical areas
Reputation Management	<ul style="list-style-type: none"> Provide examples of positive reputational standings with local artist community, funders, donors and external stakeholders, including the general public

Timeline for Request For Proposal Development

Timeline for Request For Proposal Development



Previous Council Direction

On 2019 March 18, Council approved Amendments to the following Administration Recommendations That with respect to Report CPS2019-0014, the following be adopted:
That Council:

1. Direct Administration to complete the transfer of previously-approved budgets to a Corporate Public Art program: capital activity 446510; and
2. Direct Administration to report back to Council through the SPC on Community and Protective Services no later than Q1 2020 on a public art workplan and strategy for 2020 – 2022, and review the suspension of the Public Art Policy at that time

On 2017 September 13, Council approved NM2017-32, Amendments to the Corporate Public Art Policy, directing Administration to report back with a progress update in Q1 2018 and again in Q2, 2018 with recommendations on a new process including the following:

- a) Best practices around fully engaging the public with the public policies, practices and The Public Art Policy Management Framework.
- b) Mechanisms for the prioritization and allocation of tax dollars for art funding during economic downturns and Council engagement.
- c) How to accommodate concept submissions from artists that foster and enhance local, regional, national, and culturally appropriate artists.
- d) How Council can be briefed on short-listed submissions by the Public Art Board, and how, in turn, the public can be engaged for their feedback.
- e) Who will make the selection of a successful candidate and how it will be communicated back to the public and to Council.
- f) When and how the suspension of the Corporate Public Art Policy should be lifted.
- g) Report back on the outcomes/progress of the 2014 Notice of Motion.

Council also directed Administration to suspend all new public art projects scheduled for RFP until Q2, 2018. At the same time, Council recognized that there were many art projects that had been tendered and contracted in accordance with current Council approved policy and process, and would, therefore, continue to completion.

On 2013 December 16, Council approved NM2013-34, directing administration to undertake a review of the Public Art Policy, including:

- developing options for a sliding scale of percentage funding based on the amount of capital budget for projects, including consideration of placing a maximum dollar amount for any capital project;
- developing options for greater public participation including but not limited to changing the composition of project selection juries, the method of selection of the project jury, as well as increasing opportunities for input by the general public into the selection process for the public art;
- developing a strategy to help build local capacity of artists to compete for public art projects locally, nationally and internationally;
- amending the policy for greater flexibility in the use of a portion of public art funding for the restoration and/or enhancement of on-site heritage assets;
- amending the policy for greater flexibility in incorporating public art as functional components of the infrastructure; and

- developing a strategy for pooling of funds in locations with a high public benefit or for long-term creation of large iconic or monumental pieces of public art at key locations within the city.

Additional Council direction on this Notice of Motion included:

- reiterate that all City business units must comply with the policy in the development of capital projects;
- The City of Calgary lobby the provincial government that any new capital funding programs for municipalities allow for greater flexibility, as per the Policy, to pool funds for greater public benefit; and
- Administration consults with members of Council and brings a report to Council no later than 2014 May.

As a result of the investigation and analysis into the six areas, five amendments were made to the Corporate Public Art Policy, as follows:

1. Changing the public art allocation to a sliding scale with a cap instead of a consistent 1% across all capital projects.
2. Simplifying the eligibility requirements for capital projects to include public art.
3. Amending the description of public art to clarify that it can be functional.
4. Adding that the Policy allows for the use of a portion of the public art allocation for specific projects to be used to restore on-site heritage assets as determined on a case by- case basis.
5. Adding that private sector donations toward public art will be accepted.

In addition, Administration undertook a number of changes and additions to the public art process that were identified as opportunities for improvement that surfaced during the review and did not require Policy amendments. These were captured in a Public Art Policy Management Framework that serves as an operational guide for all City staff.